

On approval of the Annual Report of IDGC of Centre for 2013 at AGM





Moscow, 26 June 2014

INTERREGIONAL DISTRIBUTION GRID COMPANY OF CENTRE, JOINT-STOCK COMPANY

## THE MAIN OUTCOME FOR 2013





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**92**.9<sup>+33.9</sup>%

Revenues, bln RUB

11.5<sup>-6.3%</sup>

9.16%<sup>-0,37 p.p.</sup>

Electricity loss

55.2<sup>+0.2%</sup>

Joint operation productive supply, bln kWh 9.3

Capitalization, RUB bn

Ordinary shares

Moscow Exchange listing

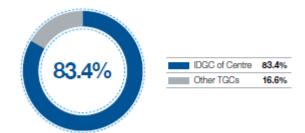
BB Outlook "Stable"

S & P credit rating

A2 Traded bonds

Moscow Exchange listing

### Electric energy transmission market share, %



### Grid connection market share, %



\* - hereinafter the change against 2012

NRCG 7+

Corporate Governance Rating

## STRATEGIC DEVELOPMENT





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200

### **ENERGY STRATEGY-2030**

### **PGC Strategy**

To improve the reliability and quality of power supply to a level that satisfies consumer demand

To increase the safety of power supply

### Strategic goals of IDGC of Centre

To increase the efficiency of the power grid complex To reduce the number of territorial grid companies

#### PRINCIPLES FOR SETTING A KPI SYSTEM

#### BALANCE

The KPI system encompasses core operations of the Company and complies with the basic principles of the Russian Power Grid Complex Development Strategy.

#### EARLY APPROVAL

KPI target figures are approved in advance before the start of the valuation period.

#### INCENTIVES

The KPI system is the primary effective system of incentives.

#### **ENFORCEABILITY**

There are KPI subject to mandatory fulfillment at any period of time.

## **GRID ASSETS**



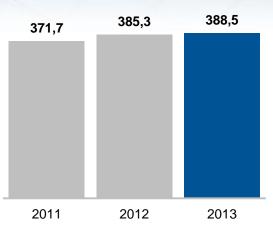


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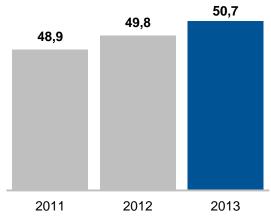
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Indicator	31.12.13*
Length of 0.4-110 kV Conductors (ROW) thous. km	375,3
Length of 35-110 kV Conductors thous. km	51,8
Length of 0.4-10 kV Conductors thous. km	323,4
Length of 0.4-110 kV Cables thous. km	13,2
Capacity of substations thous. MVA	50,7
Capacity of 35-110 kV substations thous. MVA	33,2
Capacity of 6-10/0.4 kV transformer & distribution substations thous. MVA	17,5
Number of substations thous. pc	96,0
Number of 35-110 kV substations thous. pc	2,3
Number of 6-10/0.4 kV transformer & distribution substations thous. pc	93,6
Number of installed units mln	1,597
Number of Distribution Zones	278

## Length of Power Lines (ROW), thous. km



## Capacity of substations thous. MVA



## OPERATING ACTIVITY



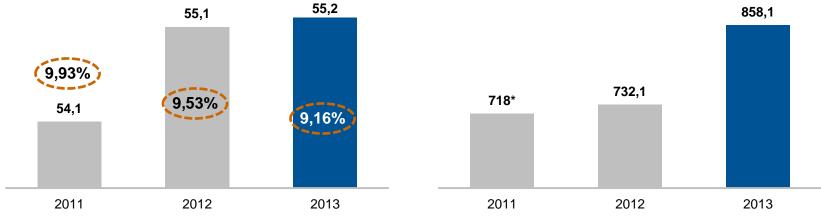


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Joint operation net supply and electricity losses in 2011-2013, bln kWh and %

Change in revenue from other operations in 2011-2013, mln RUB



Number of implemented contracts for grid connection signed in 2011-2013, thous. contracts

36,6

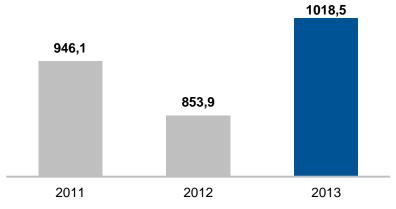
2012

37,5

2011



Connected capacity in 2011-2013, MW



<sup>\* -</sup> Excluding one-time contract for disaster recovery at facilities of MOESK in 2011 (amounting to 62 mln RUB)

2013

43,4

## SALES ACTIVITY





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### The main outcome in 2013:



Increase in revenue due to the execution of the functions of a supplier of last resort for 12 months of 2013 amounted to 16.0 bln RUB (VAT net), which accounts for 17.2% of total receipts under RAS

Net profit from the sale of electricity on the wholesale and retail markets amounted to more than 440 mln RUB



Payment at Wholesale Electric Energy and Power Market is made in full and on time, specified in the agreement on

accession to the

**Trading System** 

**Wholesale Market** 



Reduction of electricity losses in the grids of IDGC of Centre (including through execution of the functions of a supplier of last resort) for 12 months of 2013 compared to the previous year by 0.37% was achieved

During the period from February to December 2013 the reduction of consumer debt to retailers, deprived of their status of a supplier of last resort, was achieved for 2.1 bln RUB or 24%



### First results in 2014:

- In February 2014 according to the resolution of the Russian Ministry of Energy the function of an electricity supplier of last resort in the Orel region was transferred from the Company to a subsidiary of JSC "INTER RAO UES";
- In April 2014 according to the resolution of the Russian Ministry of Energy the function of an electricity supplier of last resort in the Kursk and Tver regions was assigned to JSC "AtomEnergoSbyt";
- Starting from June 1, 2014 the function of a supplier of last resort in the Smolensk region according to the resolution of the Russian Ministry of Energy was transferred from the Company to JSC "AtomEnergoSbyt", in the Bryansk region to LLC "TEK-Energy".

## FINANCIAL PERFORMANCE UNDER RAS

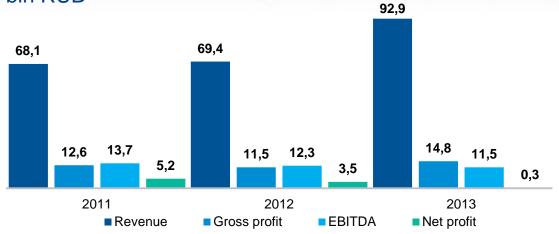




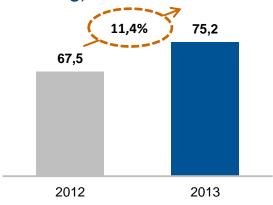
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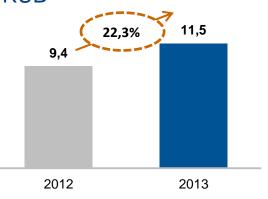
Dynamics of economic performance in 2011-2013 (RAS), bln RUB



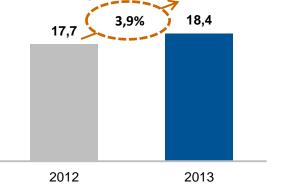
Revenue from electric energy transmission (management accounting), bln RUB



Sales profit (RAS), bln RUB



Controllable costs (management accounting), bln RUB



Inflation in 2013 was **6,5%** 

## COST MANAGEMENT PROGRAM





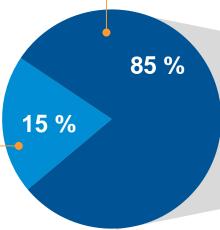
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### Cost cutdown result

1 455,8

mIn RUB



Payroll expenses **417,2** mln RUB

workforce management and

Through the natural

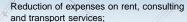
movement of the Company's personnel,

hiring freezes

### Revenue increase result

253,4 mIn RUB

Efficient work to identify non-metered, noncontracted electricity consumption, inclusion of cases of non-metered consumption in net supply, implementation of the Program of longterm development of electricity metering systems



Optimization of business travel and entertainment expenses

Operating costs 370,5 mln RUB

#### Electric energy losses

421,9 mln RUB



Electric energy losses were reduced including through:

- implementing the Program of longterm development of electricity metering systems (47.9 mln kWh):
- taking measures against non-metered and non-contracted electricity consumption(133,6 mln kWh);
- performing energy efficient activities in power consumption for the Company's utility, production and economic needs

Result from other activity 246,2 mln RUB



Maximum result achieved on nonoperating activities including through:

- compensation with fines and penalties for contract provisions violation by the Company's contractors (204,2 mln RUB);
- writing off payables exceeding three years (28 mln RUB)

## PROCUREMENT





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#### TRANSPARENCY

- Maximal transparency of procurement through electronic trading platforms.
- Disclosing exhaustive information on the official web site and the Company's web site

#### COMPETITION

- Creating a competitive environment through increased opportunities for individuals and legal entities during procurement.
- Estimating all procurement competitors on equal terms, applying the same set of criteria

#### PROCUREMENT PRINCIPLES

#### **EFFICIENCY**

 Maximizing the benefit for the Company while procuring goods, work and services of the sufficient quality and in the required quantities

#### **EXPEDIENCY**

 Creating the conditions for satisfying all the demands fully and on time to ensure the trouble-free execution of the Company's functions Saving on purchases in 2013
2,3 bln RUB

Procurement structure in 2013





Competitive purchases 98,8%



## FINANCIAL STANDING





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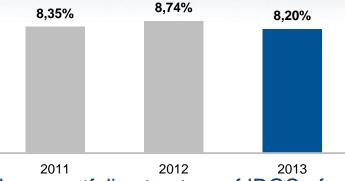
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# Average weighted borrowing rate of IDGC of Centre

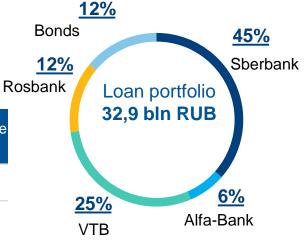
	31.12.2012	31.12.2013
Net debt, bln RUB	25,5	32,0
Net debt/EBITDA	2,1	2,9

<u>Agency</u>	<u>Scale</u>	Rating	<u>Outlook</u>
S&P	international, long-term	ВВ	Stable*
S&P	international, short-term	В	-
S&P	national (Russia)	ruAA	-
National Rating Agency	national (Russia)	AA	-

Type of securities	Amount (thous. RUB)	Individual number and date of assignment	Maturity	Status	Coupon rate (%)
Traded bonds series BO-01	4 000 000	4B02-01-10214-A dated 13.07.2012	up to 3years	In circulation	8,95%



Loan portfolio structure of IDGC of Centre (as at 31.12.2013)



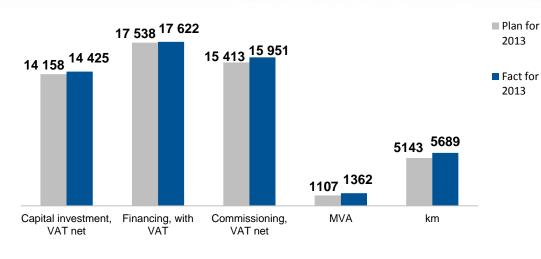
## INVESTMENT PROGRAM



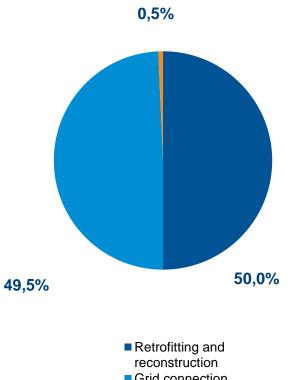
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Actual implementation of the Investment Program for 2013. Main indicators.

# Investment Program structure following the results of its implementation in 2013



Indicator	Plan for 2013	Fact for 2013	% completion
Capital investment, mln RUB VAT net	14 158	14 425	102%
Financing, mln RUB with VAT	17 538	17 622	100%
Commissioning, mln RUB VAT net	15 413	15 951	103%
Commissioning, MVA	1 107	1 362	> 100%
Commissioning, km	5 143	5 689	111%



## CORPORATE GOVERNANCE

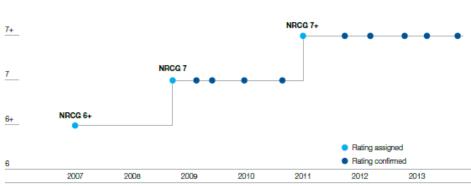




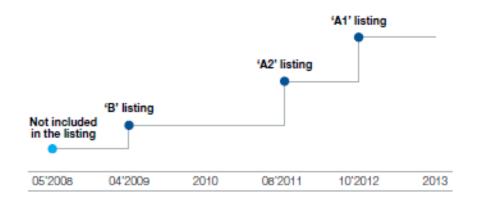
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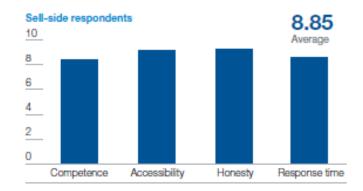
### Corporate Governance Rating

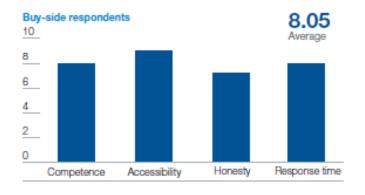


### Stocks. Quotation List at MOEX



### IR Service performance evaluation





## SOCIAL RESPONSIBILITY





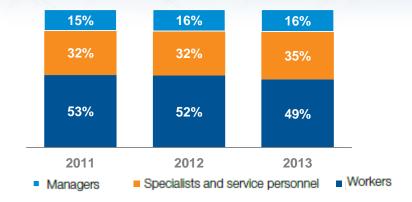
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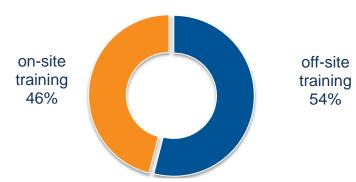
### Average number of employees, people



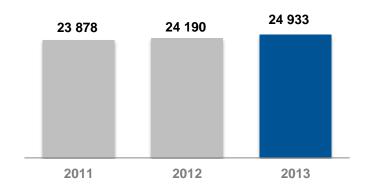
### Employee structure by categories, %



# Staff training (training, retraining, skill improvement), %



### Number of employees trained, people



## INVESTMENT HIGHLIGHTS IN 2013





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- Operation in 11 regions of Central Russia with stable outlook for economic growth
- 2 Leader in innovations implementation in the sector
- 3 Stable financial position
- 4 Approved dividend policy and positive dividend history
- Corporate governance rating <u>NCGR 7+</u> the highest among peers
- 6 Credit rating S&P «<u>BB</u>», Outlook «Stable»
- 7 Development of value-added energy services
- 8 Additional revenue from performing the functions of an electricity supplier of last resort

## **THANK YOU!**



### **IDGC of Centre, JSC**

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