UTILITIES

RUSSIAN UTILITIES Is There Any Place for Private Investors?

ATON

Sector MktCap \$47.9bn 12M Target MktCap S37.2bn Poten-Current 12M TP (\$) Rating Ticker tial price (\$) upside Generation SELL OGKB 0.00450 0.01117 -60% EONR 0.077 0.101 31% BUY OGKE 0.0527 0.0244 -54% SELL TGKA 0.000174 0.000221 27% HOLD MSNG 0.0429 0.0490 14% HOLD 0.000113 0.000125 10% HOLD TGKD TGKDP 0.000148 0.000121 -18% SELL HYDR 0.0238 0.0181 -24% SELL HOLD IRGZ 0.514 0.569 11% KRSG 2.891 0.961 -67% SELL Grids 0.00683 0.00471 -31% SELL FEES MRKH 0.0641 0.0413 -36% SELL MRKHP 0.0409 0.0233 -43% SELL MRKC 0.0169 0.0200 19% HOLD 0.00164 0.00103 -37% SELL MRKY SELL MRKK 0.848 0.796 -6% HOLD MRKP 0.00547 0.00619 13% SELL MRKZ 0.00213 0.00132 -38% MRKS 0.00300 0.00100 -67% SELL SELL MRKU 0.00653 0.00241 -63% MRKV 0.00240 0.00159 -34% SELL MSRS 0.0478 0.0278 -42% SELL LSNG 0.2098 0.0596 -72% SELL LSNGP 0.5645 0.0694 -88% SELL

Source: Bloomberg, Aton estimates

State interference and regulatory tightening have intensified this year, dispelling hopes that the initial crackdown on the utilities sector had been aimed at winning votes for the parliamentary and presidential elections. The government has been raising its direct and indirect ownership and introduced measures to curb end-user electricity price growth. These measures targeted all segments of the chain – generators, transmission and distribution grids, and supply.

Recent regulatory moves have been deeply flawed and we believe this year's grid company Regulatory Asset Base (RAB) "reload" has migrated towards the indexation method – i.e. to tariff-setting based not on the economic cost of invested capital but on the wishes of politicians. Generating companies have fared no better, and many plants have become loss-making after recent regulatory moves. Even capacity delivery contracts (DPM), the last more-or- less functioning mechanism introduced by the reformers to provide a return to shareholders, have come under attack. In a further blow, the government's most recent proposals envisage below-inflation growth rates for end-user electricity prices from 2016.

This blend of regulation and politics has become the sector's biggest problem. We now believe that the companies (with a few foreign-owned exceptions) should primarily be viewed as tools for politicians to achieve social, political and personal goals rather than businesses aimed at creating value for shareholders.

The government's electricity price fears are justified but its action is misguided. Prices for industry are approaching levels that could endanger manufacturers' competitiveness on global markets. But the government has acted against the end result – electricity price growth – with a devastating effect on utilities, while failing to

address the causes of the rises. These include domestic gas price growth, monopolies

on the gas and coal markets, excess generating capacity and structural problems.

A worsening macroeconomic backdrop is adding to pressure on generators, with our economics team's revised forecasts implying considerably slower GDP growth and a weaker rouble in the long term. We are correspondingly lowering our electricity demand forecasts, and expect further intensification of generators' capacity oversupply problems given largely unchanged commissioning estimates. Profits are set to suffer from the resulting pressure on old thermal capacity load factors and the increased lag of electricity prices behind gas tariff rises.

An unlikely move towards privatisation is the only visible potential driver. We incorporate the possibility of privatisation for selected MRSKs, and see MRSK Center, MRSK Center and Volga, and MRSK Volga as the most likely candidates. However this would mark a major change in the state's utilities strategy and is unlikely to happen within the current political establishment, in our view.

We are downgrading stocks across the sector after incorporating these developments and adopting a more conservative approach to regulation, markets and operating efficiency. This resulted in significant weakening of our company cash flow outlooks and material target price downgrades. Our only **BUY** rated stock remains E.On Russia; for the rest we assign six **HOLD** and 17 **SELL** ratings. We discontinue coverage of TGK-2, TGK-5, TGK-6, TGK-7, TGK-9, TGK-11, Kuzbassenergo, TGK-13 and TGK-14 due to lack of transparency and/or poor stock liquidity.

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Note: Prices as of close 7 Dec 2012 throughout the report

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Executive Summary

Utility Stock Price Performance Lacklustre

Free fall in utility stock prices since Putin's Feb 2011 speech

In Feb 2011 then-Prime Minister Vladimir Putin urged the government and regulators to constrain growth in electricity prices. This triggered a massive reaction from market participants. Regulatory action followed as feared and, as we argue in this report, it has reshaped the whole regulatory landscape and the risks facing investors in the sector. More than a year-and-a-half since Putin's speech, utility stock prices have not recovered.



Regulatory Changes: Are They That Bad?

Tightening continues through and after the election period

The latest version of the current socio-economic forecast envisages an end-user electricity price growth rate of 10.5-13.5% in 2013-15, which is considerably below pre-tightening growth rates (the electricity price CAGR over 2009-11 amounted to 17.6%). For 2012 the government expects an end-user electricity price growth rate of just 3.5-6%. Notably, the forecast looks especially tight given it is based on annual gas tariff growth rates of 15%.

Figure 2: Electricity tariff growth rate targets approved by the government in Sep 2012													
	2008	2009	2010	2011	2012E	2013E	2014E	2015E					
End-user electricity price	22.4%	19.3%	17.8%	13.5%	3.5-6%	12-13.5%	10.5-12.5%	11-13%					
Pre-tightening forecast (2010)				13-15%	11-13%	10-12%	n.a.	n.a.					
Change				n.a.	-7.5 to -7 ppts	+1.5 to +2 ppts	n.a.	n.a.					
Electricity grid tariff				13%	6% (11% from July)	10-11%	9.5-10%	9-10%					
Gas tariff	25%	15.7%	27.4%	15.3%	7.5% (15% from July)	15%	15%	14.6-15%					

Source: Ministry of Economic Development

Spring 2011 tariff revision

The regulatory tightening started in the months after Putin's Feb 2011 speech. Regulators have applied a number of measures to curb end-user electricity price growth, aimed at all segments of the electricity supply value chain – generators, transmission and distribution grids, and supply.

Figure 3: Regulatory tightening decisions implemented in 2011

Measure	Impact (RUBbn)
15% tariff growth rate cap for grids and supply companies	71
Exclusion of investment component from capacity prices in hydro and nuclear generation	17
No indexation of capacity prices in 2011	11
FSK tariff revision	10
Revision of tariffs for forced generators	8
Total	117
Source: FTS	6, Minenergo

Further tightening in 2012

Many investors and analysts (including us) hoped that regulatory tightening was primarily related to the elections period, and that there was quite a significant chance of the strategy being reversed after the parliamentary and presidential votes. But the tightening strategy has proved tenacious.

In late 2011 the regulatory bodies outlined the following further tightening measures which were implemented in 2012:

- A complete "reload" of grid companies' tariffs including, but not limited to, RAB-regulated tariffs.
- A change of the annual tariff indexation date from 1 Jan to 1 July (this affects grid tariffs and generators' regulated capacity tariffs for supply to the population).
- A reduction of generation companies' capacity payments, especially for hydro and "forced" generators, as well as for capacity supplied to the population.
- Adoption of new retail market rules.

Changes to Grid Segment Regulation: RAB Reload a Disaster

In addition to the reduction of tariffs in May 2011, grid companies underwent another major revision of their tariffs in 1H12, coming into effect on 1 July and 1 Nov 2012.

Massive reversal of indexation method seen. Out of 54 MRSK regions that operated under the RAB regulatory method in 2011, 20 were switched to the long-term indexation regulation regime from 1 July 2012. Only nine of these regions managed to return to RAB regulation from 1 Nov 2012, using an option granted by the Federal Tariff Service (FTS).

Further sharp deterioration of tariff growth outlook. After the reload, grid tariffs have much lower expected growth rates than previously.



Surprisingly, the revised grid tariff growth rates for 2012 in many regions came in far below the 11% threshold established by the government's socio-economic forecast. This means the regulators have applied an even stricter approach to grid company tariffs than the formal government requirement.

Figure 5: Average total grid tariff hike by region from 1 July 2012



Source: FTS

RAB values and rates of return slashed. We understand that the major amendment that triggered downward revision of grid tariffs was the reduction of initial RAB values and regulatory rates of return.



* including regions regulated with the indexation method, for which we used our estimates of RAB values based on management guidance

Source: RECs, Company data, Aton estimates





* including regions regulated with the indexation method, for which we used our estimates of RAB values based on management guidance

Source: REC decrees, Company data, Aton estimates

Generation Sector Tightening Unveiled: No Better Than Grids

After Putin's speech in Feb 2011 the regulators adopted a number of measures aimed at reducing the electricity price on the part of the electricity generators in 2011 and 2012. This significantly decreased generation company cash flows.

 Recalculated regulated capacity tariffs for supply to the population and for hydro capacity, as well as capacity tariffs for forced generators. Notably, the regulators removed the investment component from regulated capacity tariffs for hydro and nuclear capacity from 1 June 2011, which amounted to RUB17.4bn. They also slashed capacity tariffs for forced generation from 1 Apr 2011 (to the price cap level in the majority of cases). The companies are now required to subsidise loss-making forced generators with earnings from profitable power plants.

Figure 8: Forced generator capacity tariffs revision in May 2011, RUB/MW per month



Forced generation problems intensified in 2012 with changes to the procedure for obtaining forced generator status. This led to loss-making generators receiving no capacity payment at all.

Figure 9: Estimated losses due to non-payment for forced capacity in 2012								
Company	RUBmn							
TGK-1	267							
Quadra	3,582							

Source: Company data, FTS, Aton estimates

- 2) Changes to day-ahead market rules related to price-taking offers on volumes corresponding to a technical minimum. According to Minenergo, the unregulated price of electricity on the day-ahead market dropped 2-5% in 2011 due to the measure.
- 3) **Postponement of a capacity tariff hike**. In 1H12 capacity tariffs were frozen at the 2011 level, as happened with grid companies. Regulated capacity tariffs for supply to the population were unchanged even after 1 July.
- 4) Tariffs for electricity supplied to the population were not indexed from 1 July 2012, despite the gas tariff hike of 15%. This has led to a situation where gas-fired generators are required to bear losses for supplying electricity to the population. The situation is likely to continue into the foreseeable future.



5) **Tariffs for new capacity have been set below expectations**, raising the risk that the effective rate of return for some investment projects will be far below the regulated level.

Figure 11: Actual vs estimated capacity tariffs for new capacity in 2012 (RUBth/MW per month)



Source: Company data, FTS, Aton estimates

- 6) **Tariffs for Siberian hydro capacity are locked at a low level.** In Jan 2011 the FTS ordered that regulated capacity tariffs be applied to 100% of the capacity sales of six Siberian hydropower plants that year. These are now 34-84% below prices at the capacity auction (KOM) where the power plants would normally have sold their capacity. This move was initially seen as temporary but now looks likely to continue in the foreseeable future.
- 7) Potential downward adjustments to capacity delivery agreement (DPM) tariffs. In June 2012 Minenergo proposed changes to DPM methodology that threatened to shrink DPM payments for generation companies by around RUB27-54bn per year, or roughly 16-24%, from 2015. Fortunately for now, in Aug 2012 the Ministry of Economic Development opposed Minenergo's suggestions and ordered that further work be done on the methodology.

Figure 12: Estimated reduction of consumers' capacity payments if Minenergo's proposal is realised (RUBbn)												
	2012	2013	2014	2015	2016	2017	2018	2019	2020			
Total DPM contracts revenue – current	66.4	94.6	118.6	173.1	220.7	229.9	227.9	224.4	217.6			
Total DPM contracts revenue – proposed	66.4	92.9	113.2	145.7	177.3	175.4	174	170.9	165.2			
Change	0	-1.7	-5.4	-27.4	-43.4	-53.5	-53.9	-53.5	-52.4			

Source: Market Council

Is it that Bad?: Adequate Regulation Seems to be Mission Impossible

Our take from the recent changes to the regulatory landscape implemented by the government and its regulatory bodies and their announced plans for the future is that investors in the utilities sector should not count on seeing an adequate, incentive-oriented, market-based, western-style regulatory environment.

Predictability lacking. Over the past 20 months tariffs have been massively revised on two to four occasions for grids and up to three times for generators. This is not the kind of stable and predictable regulatory environment that investors in the utilities sector might hope for.

RAB regulation de-facto failed. The RAB reload resulted in extreme cuts to the major parameters that determine companies' fundamental values – initial RAB values and regulated rates of return. We believe that the regulatory methodology and parameters can no longer be trusted from an investor standpoint. In practice, the RAB regulatory approach has migrated towards indexation or cost-plus methods – i.e. where tariffs are determined not on the basis of invested capital and market-based cost of capital, but are set according to the whims of politicians.

Regulation of generation companies no better. As discussed above, the latest regulatory initiatives have left many power plants in a loss-making position, and the situation is likely to deteriorate further. Decision-makers have already indicated the direction of attack – prices of DPM contracts – which are becoming a substantial part of the end-user bill with the massive commissioning of new capacity and lagging demand growth.

Investor trust is largely ruined; recovery will take a long time. The regulatory efforts implemented by the political elite in the past few years have generally been a major disappointment for investors. We thus believe investors would now be extremely reluctant to seek to benefit from any positive changes in the regulatory landscape until they had been fully implemented. Moreover, we believe any such investors would first have to see a track record of government commitment to market-oriented reforms and attention to shareholder value.

No major positive regulatory changes expected in the current political cycle. Since the move from a market-oriented paradigm to increased state influence has continued over the four years since the break-up of RAO UES and the departure of the key reformer – Anatoly Chubais – and has even stepped up recently, we see no reason to believe the situation will improve any time soon.

Further Super-Tightening Plans for the Long Term Revealed

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On 16 Nov 2012 *Vedomosti* reported highlights from the government's most recent proposals on the longer-term socio-economic forecast to 2030, which envisages a further sharp reduction in targeted electricity price growth rates to as low as 3.1% on average over 2016-30. This is 60 bpts below the corresponding inflation forecast of 3.7%. The forecast also envisages further pressure on utilities because it allows for a higher gas tariff growth rate of 4.2% on average over the same period.

Electricity Prices and Regulation: Are Government Efforts Justified?

Russian electricity prices reach levels in foreign countries

The government's key underlying fundamental concern appears to be rising electricity prices. In fact, end-user electricity prices for industry in Russia are already higher than in the US, Norway and New Zealand, which may endanger competitiveness on global markets. We therefore have to admit that the government has a reason for constraining growth in electricity prices.



Source: IEA, APBE

Government intention understandable, but only power utilities are blamed

While we understand the government's intention to curb electricity price growth, the most important question for investors is how this is achieved. So far the government has taken action against the end result – electricity price growth – with a devastating effect on the profitability and viability of electricity companies, while failing to address major underlying factors such as:

1. **Fuel price hikes and monopolies on the fuel markets.** We estimate that the major contributor to end-user electricity price growth in Russia is rising fuel prices, primarily for gas. Russia now has a higher domestic gas price than the US. The key factor here is that the Russian gas tariff is regulated by the state while in the US the price is determined by a competitive market.



Figure 14: Natural gas price for industry in 2011 (\$/mcm)

Source: IEA, APBE, FTS, US EIA, Bloomberg

2. Excess capacity. There is no longer a capacity deficit in Russia, and the gap between supply and demand is set to grow further, putting an unnecessary

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burden on consumers. Plans for new capacity commissioning are made by the state's top decision-makers.

3. **Structural issues.** Russia's electricity system is centralised, while distributed generation might well be a better solution at the current state of technology, as it requires less capex and carries fewer operation and maintenance costs related to grid infrastructure.

Privatisation Prospects Still Unclear; State Involvement Escalating

Formal decisions envisage no privatisation of utilities soon

During initial discussions in 2011 the government viewed 2012-14 as the timeframe for utility company privatisation. However the official privatisation plan formally adopted by the government in May 2012 envisages the much more distant timing for privatisation of 2016, which also does not bode well for MRSK privatisation. Nevertheless in July 2012 new Energy Minister Alexander Novak told *Interfax* that the government is considering the privatisation of one "average" MRSK in 1Q13. However we believe such a move would have to be approved by President Putin, and he has never shown strong support for privatisation.

Igor Sechin's wish to retain power a possible reason for privatisation delay

A likely obstacle to the government's privatisation efforts appears to be the desire of Rosneftegas Chairman Igor Sechin to retain control over utilities even after his departure from government. In July 2012 Sechin proposed that Rosneftegas be given control over the four major utility companies – RusHydro, Inter RAO, FSK and MRSK Holding.

Putin formally supported the government, which increases the chance of MRSK privatisation, in our view

The government opposed Sechin's initiatives except in the case of Inter RAO, which it agreed would be acquired by Rosneftegas. At the end of Nov 2012 President Putin signed orders on the implementation of the government's plan for the utility sector. This involves financing of RusHydro's investment programme directly from the federal budget (not from Rosneftegas's balance sheet, which was Sechin's proposal) and consolidation of FSK and MRSK Holding on the basis of the latter (not as a Rosneftegas subsidiary as had been suggested by Sechin).

We believe that Putin's formal support for the government's initiatives somewhat increases the likelihood of the government implementing its other intentions, including privatisation of MRSKs.

State ownership in the sector grows in the meantime

The decisions taken and implemented so far envisage an increase of state ownership in the utilities sector, for instance via cash injections from the federal budget into the equity of state-controlled utilities, namely:

- RUB50bn for financing of RusHydro's investment programme in the Far East region in 2012
- RUB23bn for financing of MRSK Holding subsidiaries' investment projects in 2012-13
- RUB60bn for financing of FSK's investment programme in 2010-13

Corporate Governance Issues Associated with State Ownership Intensify

Besides generally weak financial performances we identify the following corporate governance issues, especially with regards to the state-controlled utilities:

- Doubtful capex and M&A decisions
 - RusHydro's investment projects in the Far East worth billions of dollars seem to be driven by top politicians' desire to provide attractive conditions for business development in the region, with RusHydro's shareholders bearing the risk.
 - RusHydro's foreign expansion plans, which are driven primarily by geopolitical rather than economic goals.
 - FSK management's strange call for higher capex, which would be value erosive since the 10% regulatory rate of return on new investments is below the company WACC of 13.3%.
 - Financing infrastructure for big events such as the APEC summit and Winter Olympics, with a big risk that the companies will not be able to pass investment costs on to electricity consumers.
 - The "Electricity bridge" project between European Russia and Siberia, which carries the same risk.
 - The acquisition of a sports club by RusHydro, which is not a core business.
 - Cash extraction and value-redistribution by a major shareholder
 - Irkutskenergo and Krasnoyarsk HPP deals with Eurosibenergo, with signs of value extraction in favour of Eurosibenergo.
 - Financing of OGK-2's investment programme by Mosenergo, which highlights the significant risks of value redistribution across the Gazprom Energoholding-owned generation companies, namely from Mosenergo and TGK-1 to OGK-2.
- Other corporate governance issues include insufficient tariff lobbying, noneffective management motivation programmes and lack of management influence over such key stock drivers as regulated tariff growth rates and privatisation.

State ownership the major source of corporate governance risks. The ultimate cause of the sector's corporate governance problems and weak management efforts, in our view, is that the companies concerned are state-controlled. They thus lack an efficient owner who could monitor and motivate management and often have goals other than improving shareholder value.

Companies owned by foreign investors in a somewhat better position. Utilities controlled by foreign investors, namely E.On Russia and Enel OGK-5, generally have much better corporate governance standards and far greater independence from politicians than the state-controlled companies do.

What are Russian Utilities: Businesses or Political Tools?

State financing the strategy for the next few years at least

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Regulatory failure, increased state involvement in the sector instead of privatisation and subjective case-by-case manipulation as the preferred policy tool lead us to conclude that politicians have chosen a path of state financing and increased state control as a development strategy for the utilities sector, at least in the short to medium term. The preferred strategy, of course, would be attracting private investors and promoting market-based pricing principles.

Clearly not an optimum decision for society, but perhaps for politicians?

We believe the state financing strategy leads to a higher cost of electricity supply for society in the longer term due to the lack of incentives for cost savings, capex misspending and overall inefficiency. This strategy may also result in lower reliability rates due to lack of management motivation and lower investment rates in the longer term. Nevertheless we see several reasons for politicians choosing the state-financing scenario:

- 1) **Ease.** It is the simplest and the most convenient way for bureaucrats to get things done. It is easier to order state-employed managers to build new assets than to create the conditions needed to attract private capital.
- 2) **Political spheres of influence.** Politicians often consider control over statecompanies to be an important route to obtaining greater influence.
- 3) Personal gain.

Utilities a political tool, avoid if you can

We see a further worsening of the regulatory environment and deterioration of corporate governance standards as the major risks to fundamental equity value from increased state involvement. The companies may be required to shoulder a bigger social burden, chase geopolitical targets or pursue the personal political goals of top state officials.

We do not believe the Russian utilities sector will be allowed to fall apart. That outcome is unlikely because of the industry's crucial role in securing the functioning and development of the economy. We believe the sector will largely manage to replace its depleted asset base with the help of its cash flows, funds from the federal budget and state controlled companies (such as Rosneftegas), debt financing – including from state-owned banks – and probably some financing from naive private investors. Our view is that there is little chance of shareholder value being unlocked in this process. Most of the companies are likely to see negative or nearly zero free cash flows and practically no dividends over the next few years at least.

The only partial exceptions in this regard are companies controlled by foreign investors (E.ON Russia and Enel OGK-5), which may still wish to provide a return to shareholders and endeavour to do so.

Significant changes unlikely, and even then prospects ambiguous

We believe the situation could meaningfully improve only with a major change in the political establishment, which is rather unlikely in our view. Moreover, even if the political direction were to change at some point, we would not expect any free gifts to investors in the utilities sector given Russia's high end-user electricity prices and the respective underlying reasons as discussed in this report.

Grid Companies Valuation Update: Squeezed by Regulators

Incorporated latest tariff decisions and reloaded RAB parameters

We have incorporated the most recent tariff decisions for grid companies, which came into effect from July and Nov 2012. We also assume all MRSK branches will adopt RAB regulation by 2018.

Expect further tariff tightening in the long term

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However we have decreased the base cap on total distribution tariff growth in each region from 10% to 7% from 2016, since we believe the government will further intensify efforts to curb growth in the end-user electricity price. We believe that our assumption remains on the optimistic side, because it is still some 200 bpts above our in-house long-term inflation estimate of 5.0%, and well above the proposed government growth target for the end-user price of 3.1%.

Assumed last-mile contracts and connection fee to be maintained

We now assume that the companies will keep all last-mile contracts indefinitely (our previous model envisaged them being gradually discontinued by 2016). We have also remodelled connection fee revenues, and now expect them to continue into the

foreseeable future (we previously assumed that connection fees would be abandoned from 2012). So our assumptions on these two issues are now more optimistic.

Tariff outlook gloomy, regulators overshooting

Our view on grid tariff growth rates has sharply deteriorated, mainly due to the incorporation of much lower reloaded regulatory parameters. Notably, our MRSK tariff growth rates expected in 2012-15 (a total tariff CAGR of 6.3%) are well below those envisaged by the government's socio-economic forecast approved in Sep 2012 (a mid-range CAGR of 8.9%). We believe this is solely due to overly strict tariff decisions adopted by regional regulators this year. We consider regulators for whatever reason to be 'overshooting', i.e. their actual decisions are even tighter than the targets set by the government.

Figure 15: Total effective distribution tariff growth rate forecast (RUB/MWh)

Company		2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E	CAGR 2012- 20
YoY growth rate forecast												
MRSK Center	Upd.	14%	4%	6%	8%	8%	6%	6%	2%	3%	6%	5.3%
	Prev.	10%	6%	10%	10%	10%	9%	5%	7%	7%	8%	8.1%
MRSK South	Upd.	9%	8%	10%	1%	8%	8%	7%	-1%	-1%	8%	5.2%
	Prev.	11%	6%	12%	10%	10%	10%	10%	10%	0%	3%	7.8%
MRSK North Caucasus	Upd.	13%	2%	6%	10%	9%	6%	6%	0%	2%	6%	5.2%
	Prev.	5%	5%	10%	11%	11%	11%	5%	8%	0%	0%	6.6%
MRSK Center & Volga	Upd.	18%	-6%	5%	9%	8%	7%	6%	-1%	0%	5%	3.7%
	Prev.	16%	6%	9%	9%	10%	10%	10%	9%	7%	-1%	7.5%
MRSK North-West	Upd.	14%	6%	2%	6%	7%	5%	6%	5%	5%	7%	5.6%
	Prev.	20%	6%	14%	14%	14%	13%	12%	0%	7%	-1%	8.5%
MRSK Siberia	Upd.	24%	2%	7%	9%	7%	5%	6%	7%	6%	5%	6.0%
	Prev.	32%	5%	8%	14%	12%	8%	3%	3%	2%	5%	6.6%
MRSK Urals	Upd.	11%	0%	8%	7%	5%	5%	6%	2%	1%	9%	4.7%
	Prev.	9%	6%	15%	13%	11%	11%	10%	8%	1%	-6%	7.4%
MRSK Volga	Upd.	19%	9%	3%	1%	8%	6%	6%	5%	5%	6%	5.5%
	Prev.	16%	6%	13%	13%	13%	10%	2%	10%	4%	-6%	6.9%
MOESK	Upd.	15%	-7%	10%	10%	10%	4%	7%	-3%	-5%	7%	3.4%
	Prev.	14%	6%	8%	10%	9%	7%	-5%	3%	2%	5%	4.9%
Lenenergo	Upd.	19%	10%	10%	10%	10%	10%	10%	8%	0%	10%	8.7%
	Prev.	17%	6%	10%	10%	10%	10%	10%	10%	10%	10%	9.6%
Kubanenergo	Upd.	13%	9%	5%	3%	8%	6%	7%	-2%	1%	7%	4.9%
	Prev.	30%	6%	10%	5%	7%	-4%	4%	14%	2%	5%	5.4%
MRSK total	Upd.	16%	1%	7%	7%	8%	6%	7%	2%	1%	7%	5.0%
	Prev.	16%	6%	11%	11%	11%	9%	5%	6%	3%	2%	7.0%
FSK	Upd.	19%	4%	6%	11%	10%	7%	7%	7%	7%	7%	7.4%
	Prev.	18%	7%	13%	11%	10%	10%	10%	10%	10%	10%	10.0%

Source: Company data, Aton estimates

A more cautious stance on controllable operating costs

We previously assumed that the grid companies would gradually reduce their controllable operating costs to the regulated level by 2015. However we now assume that the premium/discount of actual controllable expenses to regulated ones as seen in the last reported period (2011) will remain flat in the foreseeable future for a number of reasons. First, we do not expect management to go to much effort to boost operating efficiency due to both state ownership and inconsistent regulation. Second, benchmarks for controllable costs revised by the regulator in 2012 already incorporate significant efficiency gains (up to 3% annual cost savings) so we believe it would be difficult for companies to achieve greater economy.

Much weaker earnings growth outlook

We now forecast much slower EBITDA growth rates for grids primarily due to lower tariff growth outlook, and a more conservative stance on operating efficiency.

Figure 16: Forecast EBITDA from distribution activity (RUBmn)

Company		2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E	CAGR 2012E- 20E
MRSK Center	Upd.	14,142	13,424	15,174	17,514	20,824	23,713	26,823	24,938	24,098	26,876	7%
	Prev.	9,947	10,128	13,918	16,983	22,353	27,003	27,976	36,478	47,487	55,569	21%
MRSK South	Upd.	3,996	4,160	5,551	4,416	5,509	6,783	8,088	5,892	3,948	5,396	3%
	Prev.	2,898	2,951	3,941	3,538	4,648	6,541	8,374	12,903	14,771	15,188	20%
MRSK North Caucasus	Upd.	1,710	1,744	2,300	3,592	4,862	5,628	6,295	5,520	5,466	6,147	15%
	Prev.	1,936	1,499	2,777	3,838	5,628	7,183	7,680	9,289	9,279	8,919	18%
MRSK Center & Volga	Upd.	10,050	9,108	9,378	12,699	15,521	17,996	21,105	15,980	12,702	14,024	4%
	Prev.	9,685	8,738	10,792	12,813	15,644	20,237	24,948	33,871	42,925	38,630	17%
MRSK North-West	Upd.	3,551	3,766	2,979	3,336	4,487	5,020	6,058	6,102	6,754	8,172	10%
	Prev.	2,499	1,488	1,959	8,012	9,912	12,686	16,324	17,226	22,669	21,072	27%
MRSK Siberia	Upd.	2,615	744	1,999	5,525	7,043	7,694	9,032	11,319	12,774	13,202	20%
	Prev.	3,681	4,842	6,709	11,490	14,542	16,574	14,788	17,573	21,901	23,664	23%
MRSK Urals	Upd.	7,403	5,331	7,283	8,245	8,435	8,902	10,261	7,912	4,431	8,370	1%
	Prev.	6,218	5,509	7,940	11,767	15,385	20,663	24,817	32,887	36,295	26,216	17%
MRSK Volga	Upd.	5,414	7,561	6,742	4,380	6,253	7,329	8,609	8,984	9,468	11,325	9%
	Prev.	5,594	6,521	9,594	13,605	19,173	24,562	22,872	31,881	37,334	28,480	20%
MOESK	Upd.	27,288	22,953	29,117	36,175	43,171	44,006	50,075	41,547	29,270	34,709	3%
	Prev.	22,203	29,883	32,833	39,171	45,948	58,888	43,291	45,215	47,459	49,970	9%
Lenenergo	Upd.	3,623	5,329	7,056	8,842	11,213	14,238	17,727	20,621	18,930	23,337	23%
	Prev.	692	986	1,322	3,368	4,851	8,165	10,284	15,146	21,570	26,218	50%
Kubanenergo	Upd.	-783	1,846	2,324	2,637	4,423	5,220	6,588	3,932	2,482	3,612	n/a
	Prev.	2,764	4,783	6,653	7,044	7,100	2,492	1,630	6,822	6,907	7,044	11%
Total MRSK	Upd.	79,009	75,967	89,903	107,363	131,740	146,529	170,661	152,747	130,324	155,171	8%
	Prev.	68,116	77,330	98,436	131,631	165,183	204,993	202,984	259,291	308,595	300,970	18%
FSK	Upd.	80,829	85,372	93,323	110,983	128,194	141,770	156,643	172,932	190,767	210,288	11%
	Prev.	76,276	86,969	106,649	125,769	148,997	171,018	195,864	223,883	255,465	291,047	16%

Source: Company data, Aton estimates

We now expect lower effective rates of return on RAB for grid companies, and forecast that they will generally stay below the statutory level in the foreseeable future.

Figure 17: Effective ra	Figure 17: Effective rate of return forecast													
Company	2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E				
Effective return on RAB*														
MRSK Center	3.9%	3.6%	4.9%	6.4%	8.2%	9.5%	10.8%	8.8%	7.9%	9.2%				
MRSK South	0.6%	2.5%	5.8%	2.8%	5.2%	8.1%	10.8%	4.9%	0.3%	3.7%				
MRSK North Caucasus	-4.7%	-2.9%	-1.9%	1.5%	4.7%	6.5%	7.9%	5.8%	5.3%	6.3%				
MRSK Center and	3.9%	2.7%	2.8%	5.6%	7.9%	9.7%	11.7%	7.1%	4.1%	4.9%				
MRSK North-West	-0.4%	0.4%	-0.8%	-0.3%	1.3%	2.1%	3.6%	3.6%	4.4%	6.2%				
MRSK Siberia	-5.0%	-7.4%	-6.2%	-1.6%	0.5%	1.5%	3.7%	8.3%	11.2%	12.3%				
MRSK Urals	4.3%	1.3%	3.5%	4.5%	4.5%	4.8%	6.1%	3.3%	-0.9%	3.4%				
MRSK Volga	2.7%	5.4%	4.1%	1.1%	3.2%	4.3%	5.2%	5.5%	5.7%	7.2%				
MOESK	5.8%	4.6%	7.4%	10.5%	12.7%	12.1%	13.5%	9.8%	5.4%	6.7%				
Lenenergo	-1.7%	0.1%	1.8%	3.8%	6.1%	8.8%	11.6%	13.8%	11.8%	15.5%				
Kubanenergo	-11.9%	0.2%	1.4%	1.3%	5.3%	7.3%	11.1%	3.8%	-0.7%	2.8%				
Total MRSK updated	2.0%	2.1%	3.4%	4.9%	6.9%	7.9%	9.5%	8.0%	6.0%	7.7%				
Total MRSK previous	0.9%	1.6%	3.4%	6.8%	9.3%	12.3%	11.9%	15.1%	17.2%	16.1%				
FSK updated	5.4%	5.9%	5.5%	6.2%	6.8%	7.1%	7.6%	8.1%	8.6%	9.2%				
FSK previous	4.5%	5.0%	6.0%	6.6%	7.2%	8.4%	9.6%	11.0%	12.5%	14.3%				

*we estimate the effective rate of return on RAB as realised EBITDA from distribution activity less depreciation of RAB and less income tax, divided by net RAB value

Source: Company data, Aton estimates

Capex forecast largely intact for MRSKs, moderately increased for FSK

Relative to our previous valuation, the total capex amount for MRSKs to 2020 has stayed almost intact, while FSK capex rises some 14% above our previous valuation.



Source: Company data, Aton estimates

Post-prognosis assumptions more conservative, but more realistic now

We have set the rate of return on RAB for terminal value calculation at 10% for MRSKs and 9% at FSK, which is 100 bpts below the current regulatory rates of return. This is because the companies are unlikely to achieve full regulated rates of return due to flaws in RAB implementation and the lack of cost savings. We no longer add tariff smoothing, which has not been returned before 2020 to terminal value, unlike in previous valuations.

WACC lowered slightly after incorporating more conservative tariff outlook

We have lowered the regulatory risk premium from 2.0-4.9% to 1.0% since we have already incorporated tight regulatory decisions for grid companies, and believe that scope for further negative developments is limited. Our revised WACC assumptions are up to 340 bpts below the previous estimates, but they are still above the base regulatory rates of return of 11% (MRSK) and 10% (FSK).

Figure 20: Revised WACC calculation (abridged)

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WACC component	FSK	MRSK Center	MRSK South	MRSK North Caucasus	MRSK Center and Volga	MRSK North- West	MRSK Siberia	MRSK Urals	MRSK Volga	MOESK	Lenenergo
Regulatory risk premium - updated	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Regulatory risk premium - previous	2.0%	3.0%	4.4%	4.8%	3.0%	4.9%	4.5%	2.6%	2.5%	2.0%	4.0%
Change (ppts)	-1.0	-2.0	-3.4	-3.8	-2.0	-3.9	-3.5	-1.6	-1.5	-1.0	-3.0
Liquidity - updated	0.0%	3.0%	4.0%	4.0%	3.0%	4.0%	4.0%	4.0%	4.0%	3.0%	4.0%
Liquidity - previous	0.0%	3.0%	3.5%	5.0%	2.5%	5.0%	5.0%	3.5%	3.5%	2.0%	4.0%
Change (ppts)	0.0	0.0	0.5	-1.0	0.5	-1.0	-1.0	0.5	0.5	1.0	0.0
WACC (excl. tax shield) - updated	13.3%	15.7%	16.5%	16.7%	15.7%	16.4%	16.4%	16.4%	16.4%	15.5%	16.4%
WACC (excl. tax shield) - previous	14.0%	17.1%	18.5%	20.0%	16.7%	19.8%	19.5%	17.1%	17.1%	15.5%	18.5%
Change (ppts)	-0.7	-1.4	-2.0	-3.3	-1.0	-3.4	-3.1	-0.7	-0.7	0.0	-2.1
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Source: Aton estimates

Grid company valuations materially downgraded

Our full-DCF valuation, which incorporates regulatory parameters for each MRSK region and the assumptions discussed above, results in massive downgrades of company fair values (let us call this the base 'status-quo' scenario).

Figure 21: Updated target prices for base-case scenario

Company name	Ticker	12M TP new (\$)	12M TP previous (\$)	chg	Current price (\$)	Potential Upside	Current EV/RAB YE11E	Fair EV/RAB YE11E (new)	Fair EV/RAB YE10E (previous)
MRSK Center	MRKC	0.0169	0.0326	-48%	0.0169	0%	0.43	0.40	0.43
MRSK South	MRKY	0.000851	0.000858	-1%	0.001643	-48%	0.57	0.52	0.42
MRSK North Caucasus	MRKK	0.796	4.999	-84%	0.848	-6%	0.04	0.01	0.31
MRSK Center and Volga	MRKP	0.00498	0.01030	-52%	0.00547	-9%	0.43	0.38	0.50
MRSK North-West	MRKZ	0.000976	0.004837	-80%	0.002131	-54%	0.22	0.14	0.27
MRSK Siberia	MRKS	0.00100	0.00726	-86%	0.00300	-67%	0.23	0.12	0.35
MRSK Urals	MRKU	0.00194	0.01252	-85%	0.00653	-70%	0.45	0.20	0.47
MRSK Volga	MRKV	0.00100	0.00768	-87%	0.00240	-58%	0.31	0.17	0.50
MOESK	MSRS	0.0278	0.0704	-60%	0.0478	-42%	0.64	0.44	0.70
Lenenergo (ord.)	LSNG	0.0596	0.2338	-75%	0.2098	-72%	0.36	0.24	0.23
Lenenergo (pref.)	LSNGP	0.0694	0.3935	-82%	0.5645	-88%			
FSK	FEES	0.00471	0.0134	-65%	0.00682	-31%	0.46	0.29	0.49

Source: Aton estimates

We Factor in a Chance of MRSK Privatisation

Based on recent events, namely President Putin's support for government initiatives for the utilities sector, we believe the probability of MRSK privatisation, for which government representatives indicated plans for 2013, is increasing. In order to reflect this, we have run a privatisation scenario for MRSKs, with the following changes to our valuation assumptions:

- 1) **Operating efficiency gains**. We assume controllable operating costs will be cut by 20% from the regulator-approved level by 2015.
- Lower capex. We allow for a higher, 30% discount to Minenergo-approved investment programmes (vs a 20% discount in the base scenario), and reduce longer-term maintenance capex assumptions by roughly 30%.
- 3) **Lower WACC.** We reduce the corporate governance risk premium from 2% to 0.5%.
- 4) Effective rates of return on RAB equal statutory for terminal value calculation.

The privatisation scenario results in much higher company fair values than our base scenario.

Figure 22: Privatisatio	Figure 22: Privatisation vs base-case scenario valuation													
Company name	Ticker	TP in privatisation scenario	TP in base scenario	chg	Fair EV/RAB in privatisation scenario	Fair EV/RAB in base scenario	chg							
MRSK Center	MRKC	0.0418	0.0169	147%	0.71	0.40	78%							
MRSK South	MRKY	0.007970	0.000851	837%	0.82	0.52	58%							
MRSK North Caucasus	MRKK	3.637	0.796	357%	0.32	0.01	2113%							
MRSK Center and Volga	MRKP	0.01465	0.00498	194%	0.73	0.38	93%							
MRSK North-West	MRKZ	0.007822	0.000976	702%	0.50	0.14	251%							
MRSK Siberia	MRKS	0.00736	0.00100	635%	0.39	0.12	220%							
MRSK Urals	MRKU	0.01138	0.00194	487%	0.59	0.20	192%							
MRSK Volga	MRKV	0.00575	0.00100	475%	0.55	0.17	222%							
MOESK	MSRS	0.0553	0.0278	99%	0.64	0.44	46%							
Lenenergo (ord.)	LSNG	0.2667	0.0596	347%	0.37	0.24	52%							
Lenenergo (pref.)	LSNGP	0.5710	0.0694	722%										

Source: Aton estimates

Final target prices do not reveal significant upsides

We incorporate the chance of privatisation by assuming a 50% probability that one MRSK is privatised, and see MRSK Center, MRSK Center and Volga and MRSK Volga as the most likely candidates (assigning each company a 25% individual likelihood of being privatised). We also note the lower chances of MRSK North West and MRSK Urals (10% probability each), and MRSK South (5% probability). Our final target prices for MRSKs are then calculated as weighted averages of the target prices in our base 'status quo' scenario and the privatisation scenario.

Since the government does not plan to surrender control of FSK to private shareholders, we do not run a privatisation scenario for the company.

Figure 23: Calculation of the final weighted-average target prices												
Company	Ticker	TP in base scenario (\$)	Weight	TP in privatisation scenario (\$)	Weight	WA TP	Current price (\$)	Upside	New rating	Old rating		
MRSK Center	MRKC	0.0169	87.5%	0.0418	12.5%	0.0200	0.0169	19%	HOLD	BUY		
MRSK South	MRKY	0.000851	97.5%	0.007970	2.5%	0.00103	0.001643	-37%	SELL	SELL		
MRSK North Caucasus	MRKK	0.796	100.%	3.637	0.0%	0.796	0.848	-6%	SELL	BUY		
MRSK Center & Volga	MRKP	0.00498	87.5%	0.01465	12.5%	0.00619	0.00547	13%	HOLD	BUY		
MRSK North-West	MRKZ	0.000976	95.0%	0.007822	5.0%	0.00132	0.002131	-38%	SELL	BUY		
MRSK Siberia	MRKS	0.00100	100%	0.00736	0.0%	0.00100	0.00300	-67%	SELL	BUY		
MRSK Urals	MRKU	0.00194	95.0%	0.01138	5.0%	0.00241	0.00653	-63%	SELL	BUY		
MRSK Volga	MRKV	0.00100	87.5%	0.00575	12.5%	0.00159	0.00240	-34%	SELL	BUY		
MOESK	MSRS	0.0278	100%	0.0553	0.0%	0.0278	0.0478	-42%	SELL	BUY		
Lenenergo (ord.)	LSNG	0.0596	100%	0.2667	0.0%	0.0596	0.2098	-72%	SELL	SELL		
Lenenergo (pref.)	LSNGP	0.0694	100%	0.5710	0.0%	0.0694	0.5645	-88%	SELL	SELL		
FSK	FEES	0.00471	100%	n/a	0.0%	0.00471	0.00682	-31%	SELL	BUY		

Source: Aton estimates

No significant upsides evident; two HOLDs, the rest SELLs

We do not see significant upsides for MRSKs at present under the assumptions discussed in this report. We assign **HOLD** ratings to MRSK Center and MRSK Center and Volga, which are among the likely privatisation candidates, and **SELL** ratings to the rest of the MRSKs. We downgrade FSK from Buy to **SELL** based on its weakening fundamentals: lower tariff growth rates, higher capex and no chance of privatisation.

MRSK Holding valuation: consolidation of FSK incorporated, downgrade to SELL

We have incorporated our final privatisation-weighted target prices of MRSKs into our sum-of-the-parts valuation of MRSK Holding. We have also incorporated consolidation of FSK as a contribution of the state's stake in FSK into MRSK Holding's equity. For valuation purposes we assume the deal is conducted at the current market prices of both MRSK Holding and FSK.

Our valuation shows 36% and 43% downsides for MRSK Holding's ordinary and preferred shares, respectively, due to downsides seen for the majority of its subsidiaries as well as a 20% holding discount. We thus downgrade MRSK Holding's ordinary and preferred shares from Hold to **SELL**.

Figure 24: MRSK Holding SOTP valuation*

Subsidiary name	Ticker	Stake owned	Current EV/RAB 2011E	Fair EV/RAB 2011E	Market value of stake (\$mn)	12M target value of stake (\$mn)
MRSK Center	MRKC	50%	0.43	0.40	358	425
MRSK South	MRKY	52%	0.57	0.52	42	26
MRSK North Caucasus	MRKK	88%	0.04	0.01	80	75
MRSK Center and Volga	MRKP	50%	0.43	0.38	311	351
MRSK North-West	MRKZ	55%	0.22	0.14	113	70
MRSK Siberia	MRKS	57%	0.23	0.12	169	56
MRSK Urals	MRKU	52%	0.45	0.20	294	109
MRSK Volga	MRKV	68%	0.31	0.17	290	192
MOESK	MSRS	51%	0.64	0.44	1,185	690
Lenenergo	LSNG	59%	0.36	0.24	190	54
Tyumenenergo**	unlisted	100%	0.49	0.34	1,106	1,059
Tomsk DC	TORS	52%	0.31	0.50	38	51
Kubanenergo	KUBE	73%	1.36	-0.08	696	37
FSK	FEES	80%	0.46	0.29	6,924	4,783
Stakes in subsidiaries at current market/12M target value (\$mr	ו)				11,796	7,980
Net cash (9M12 unconsolidated RAS) adj. for additional issues	(\$mn)				444	444
Current market/12M target SOTP (\$mn)					12,239	8,423
Current market/Fair premium/(discount) to SOTP					-14.4%	-20.0%
Current/12M Target MktCap (\$mn)					10,471	6,739
12M TP (ord.) (\$)						0.0413
Current price (ord.) (\$)						0.0641
Upside/(downside) to 12M TP (ord.)						-36%
Fair disount of preferred shares						39%
12M TP (pref.) (\$)						0.0233
Current price (pref) (\$)						0.0409
Upside/(downside) to 12M TP (pref.)						-43%

* estimated after additional share issues of MRSK Holding and MRSKs planned for 2012-2013, including share issue of MRSK Holding intended for acquistion of FSK

** market value implied at average asset-based multiples of listed MRSKs

Source: Aton estimates

No visible triggers ahead except for privatisation

We believe privatisation remains the only strong driver for MRSK stocks. For MRSK Holding the privatisation effect should be relatively limited, since there are risks that shareholders would not receive the proceeds, which could instead be invested in doubtful projects (such as financing of the housing infrastructure fund).

We also believe it would be difficult to attract true private investors into the sector, especially if the government targets receiving sizable premiums to market valuations. Investor confidence in the consistency of the regulatory environment has largely vanished and the government's reputation in this regard is compromised.

The key factor that could potentially turn around the investment story of grid companies is a change in the general state policy towards the utilities sector from one of state control to promotion of market-based mechanisms. This is unlikely to happen in the near term, in our view.

Generation Companies Valuation: Negative Factors Intensify

While our general approach to the valuation of generation companies remains unchanged, the negative developments that we outlined in our initiation report on the generation sector *Electricity Generation: Under Pressure* dated 5 Feb 2011 – oversupply of capacity and the threat of consumers building their own power plants – have now materialised and even intensified.

Electricity demand growth deteriorating; forecast lowered

Our in-house macro view has changed considerably since our last valuation of generation companies. It now envisages that the long-term GDP growth rate will be 0.5 ppts lower. Meanwhile, a much weaker rouble will have a significant impact on dollar-denominated company cash flows and target prices.

Figure 25: Change in macro assumptions since last review of generation company valuations												
	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E			
GDP growth updated, %	3.6%	3.0%	3.5%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%			
GDP growth previous, %	5.5%	5.0%	5.0%	5.0%	4.5%	4.5%	4.5%	4.5%	4.5%			
GDP growth change, ppts	-1.9	-2.0	-1.5	-1.0	-0.5	-0.5	-0.5	-0.5	-0.5			
RUB/\$ updated, aop	32.5	34.8	35.2	35.0	35.0	35.0	35.0	35.0	35.0			
RUB/\$ previous, aop	28.5	28.0	28.0	28.0	28.0	28.0	28.0	28.0	28.0			
RUB/\$ change, aop %	14%	24%	26%	25%	25%	25%	25%	25%	25%			
							6					

Source: Aton estimates

Electricity consumption has slowed considerably since the 2008-09 economic crisis, and now shows much lower YoY growth rates than the pre-crisis levels (electricity demand expanded at a CAGR of 2.3% in 1999-2008).

Our updated estimates for electricity demand based on the downgraded GDP outlook imply a CAGR of 1.5% over 2012-18 (down from 1.9%), which is 0.8 ppt below the latest Minenergo forecast of 2.3%.



Massive electricity supply outlook remains intact

We have increased our total forecast for new capacity commissioning for 2007-20 by 10% to 46.5GW (from 42.3GW) on the basis of the most recent data from the companies and Minenergo. Relative to our previous estimates, the volumes of new additions have shifted forward by several years.







Source: Company data, Aton estimates

We have incorporated net decommissioning of around 9.3GW of existing capacity over 2012-20 based on company guidance and Minenergo data. This is only 4.2% of Russia's total installed capacity as of YE11 of 223GW.

As a result we forecast that net installed capacity in Russia will grow at a CAGR of 1.7% over 2011-18, 0.2 ppt above the average expected electricity demand growth rate of 1.5% over the same period, by our estimates.



Figure 31: Installed capacity in Siberia (GW)



Source: Company data, Aton estimates

Unfavourable shifts in electricity demand-supply balance expected to intensify

Based on our view of demand and supply, we estimate that new capacity should essentially take load from older power plants, putting downward pressure on the production volumes of old plants. Our model shows that the share of new capacity in total production volumes will grow from 4% in 2011 to 27% in 2018. The effect is primarily explained by oversupply of capacity in the system and the fact that new capacity is much more efficient than old plants and generally gets preferential treatment from the System Operator in terms of receiving a bigger load. An exception from this negative trend is hydro power plants. These are virtually invulnerable to unfavourable shifts in the demand-supply balance due to their low-cost advantage.









Source: Company data, Aton estimates

2015E

2017E

CHP old

New capacity

Source: Company data, Aton estimates

2019E



We have adjusted our gas price forecast to account for the slowdown of tariff growth in 2012 and our higher oil price outlook. We continue to assume that the domestic gas price will rise at a rate of 15% per year in rouble terms from 2013 until it reaches netback parity level with exports. We expect this development to happen in 2016-17, in line with our latest oil and gas team view, with growth following at a 2% rate from 2018. The change in fuel prices in dollar terms vs our previous valuation is also heavily impacted by our much weaker rouble forecast.

800

600

400

200







Electricity market outlook deteriorating further

We have applied a generally more conservative, although, we believe, more realistic outlook for electricity and capacity prices based on recent regulatory developments and our downgraded view on the electricity demand/supply balance.

For European Russia and the Urals our unrestricted estimates of the day-ahead market price remain generally intact in the long term in rouble terms (the lower dollar numbers are explained primarily by a weaker rouble). For Siberia, however, our updated forecast for unrestricted day-ahead market prices is now higher in rouble terms primarily due to a sharp hike in 2012 driven by regulator rulings on Rusal, which previously had reportedly manipulated the day-ahead market price by artificially keeping it low. In dollar terms this has been largely offset by weaker rouble assumptions.



Source: Aton estimates

On top of the electricity forecast above we continue to apply a constraint related to the threat of big electricity users building their own power plants. We present the updated results in this report; for details on our calculation methodology see our initiation report *Electricity Generation: Under Pressure* released 15 Feb 2011.

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Source: Aton estimates

Our updated outlook shows that the cost of electricity from consumer-owned power plants will converge to the price of electricity from the system in European Russia and the Urals in 2014, becoming cheaper in 2015. This is one year later than our previous forecast. The delay is explained primarily by the regulatory tightening measures enacted in 2011-12, which led to lower growth in the end-user electricity price from the centralised system than we expected earlier. The situation is different in Siberia: on our estimates it will be more expensive for consumers to build their own power plants than to pay for electricity from the system until at least 2020.

We then derive the implied breakeven wholesale electricity price which equalises the cost of electricity from the system with the cost of own power plant electricity, and assume that the day-ahead market electricity price does not exceed that level.





Source: Aton estimates

As the charts above show, we expect the day-ahead electricity price in European Russia and the Urals to virtually stop growing from 2015 due to competition from consumer-owned power plants. This would lead to further widening of the gap between the gas price and the spot electricity price growth rates, which would eradicate generators' margins on the electricity market.

For European Russia, our model results in the electricity price lagging behind fuel prices, a negative development for generation companies' margins on the liberalised market. This is primarily a consequence of capacity oversupply which we expect to intensify going forward, and competition from consumer-owned generation.



Figure 42: Final (restricted) forecast for the day-ahead electricity price in European Russia vs the gas price (dollar terms)

Source: Aton estimates

We also incorporate the 2011-12 regulatory tightening measures discussed above and make the following changes to our valuation methodology related to the electricity market:

- No liberalisation of volumes supplied to the population, since there is no indication from decision-makers that this may take place (previously we incorporated gradual liberalisation by 2015).
- Loss-making supplies to the population, since regulated electricity tariffs for supplies to the population have remained unchanged despite a gas tariff hike of 15% from 1 July 2012. We expect this trend to continue
- Contracts with Rusal modelled in the foreseeable future. We now assume that Irkutskenergo and Krasnoyarsk HPP's long-term contracts with Rusal will continue indefinitely (previously we assumed their cancellation from 2019) in order to stay on the conservative side. We also incorporate new long-term TGK-1 contracts with Rusal.

Electricity market earnings outlook appears even weaker now

The amendments to our outlook on the demand/supply relationship, fuel and electricity prices, regulatory tightening measures and other valuation assumptions discussed above result in an even greater deterioration of thermal generators' earnings from the electricity market than previously. Hydro capacity is still a clear winner on the electricity market (due to the absence of fuel costs). But while hydro earnings are expected to rise going forward, this is to a significantly lower extent than in our previous valuation.

	12. EBITDA from the	alactricity market*	por up	it of in	stalled	canacity	, (\$/L\N	\					
Ticker	Company	Aton forecast	2010	2011	2012E	2013E	2014E	/ 2015E	2016E	2017E	2018E	2019E	2020E
OGKB	OGK-2	Total (blended)	14	15	11	9	6	7	8	6	6	6	5
		Old capacity upd.	14	15	9	7	5	2	1	0	0	1	1
		Old capacity prev.	25	23	27	26	19	22	22	23	24	25	26
		New capacity	18	36	48	57	48	48	65	44	43	43	31
EONR	E.On Russia	Total (blended)	38	52	53	49	43	38	36	37	39	42	43
		Old capacity upd.	40	49	41	36	29	24	21	22	24	28	28
		Old capacity prev.	39	45	51	51	42	46	47	51	59	64	68
		New capacity	7	71	116	116	111	86	89	89	90	94	96
OGKE	OGK-5	Total (blended)	26	31	28	29	26	25	21	18	18	19	15
		Old capacity upd.	26	33	26	25	23	23	20	18	18	19	15
		Old capacity prev.	31	28	33	33	30	37	36	37	39	42	43
		New capacity	0	13	58	70	59	45	33	22	21	23	15
TGKA	TGK-1	Total (blended)	35	50	46	46	45	44	43	42	42	44	42
		Old capacity upd.	37	49	44	45	47	49	49	49	49	51	49
		Old capacity prev.	38	49	62	73	81	95	97	98	100	102	104
		New capacity	17	55	54	48	40	26	20	19	19	20	18
MSNG	Mosenergo	Total (blended)	18	28	16	17	9	6	4	2	2	2	1
		Old capacity upd.	12	22	12	11	4	1	1	1	1	1	1
		Old capacity prev.	17	17	13	9	3	2	3	3	2	2	1
		New capacity	65	59	44	52	29	21	15	4	4	5	2
TGKD	Quadra	Total (blended)	-3	0	2	3	1	-2	-2	-2	-2	-2	-2
		Old capacity upd.	-5	-3	-2	-2	-2	-3	-3	-3	-3	-3	-3
		Old capacity prev.	4	3	3	2	0	0	0	0	0	0	0
		New capacity	25	25	37	30	14	1	1	1	0	1	0
HYDR	Rushydro	Total (blended)	28	43	38	41	45	49	50	51	53	56	60
		Old capacity upd.	28	42	40	42	45	49	49	50	51	54	57
		Old capacity prev.	36	47	60	74	84	100	103	106	111	114	117
		New capacity	37	114	3	31	50	48	56	58	63	71	82
IRGZ	Irkutskenergo	Total (blended)	29	53	40	43	45	49	51	57	59	61	70
		Old capacity upd.	29	53	40	43	45	49	51	57	59	61	70
		Old capacity prev.	34	50	59	66	76	84	87	90	101	129	134
		New capacity	0	0	0	0	0	0	0	0	0	0	0
KRSG	Krasnoyarsk HPP	Total (blended)	20	25	17	18	21	24	24	24	24	24	24
		Old capacity upd.	20	25	17	18	21	24	24	24	24	24	24
		Old capacity prev.	39	37	40	42	45	50	50	51	55	57	103
		New capacity	0	0	0	0	0	0	0	0	0	0	0

*defined as electricity revenue less fuel costs and electricity purchased for resale

Source: Company data, Aton estimates

Capacity Market: A Target for Regulatory Tightening

We have incorporated the amended regulated capacity tariffs for supplies to the population for hydro capacity, forced and expensive generators in accordance with official regulatory decisions. We also have changed the assumption on Siberian hydros: we now expect them to sell their entire capacity at the regulated tariffs indefinitely (previously we assumed they would start to sell their capacity at KOM prices from 2013).

Capacity auction (KOM) prices: no surprises; price caps work just fine. In line with our initial prediction outlined more than two years ago in our 2 June 2010 report *Russian Utilities: Generators Unappealing: Rebalance to Distribution*, the so-called 'unregulated' KOM prices for 2012 and 2013 have remained generally within the regulator-established price caps. We forecast them to grow with inflation, in line with our previous approach.

No significant fixed cost cuts incorporated now. We have become more cautious on the companies' operating efficiency. We now assume companies' fixed costs will grow at the full CPI rate going forward (previously half the CPI rate). This means that

the margins of companies' old capacity on the capacity market will stay almost flat rather than expand.

New capacity valuation

We continue to calculate cash flows individually for each of the 67 investment projects of companies under our coverage, in accordance with the official methodology for capacity delivery contracts (DPM). In line with the methodology, we have lowered the regulatory WACC for DPM projects by 50 bpts to 11.9% from 2012, based on the lower assumption for long-term government bond yields (6.5% vs 7.0% before).

The majority of investment projects appear to be value erosive for at least the following reasons:

- Lower regulatory rate of return (11.9%) vs company WACCs (13-17.1%).
- Longer actual construction time (three to five years) than provided for by the regulator (1.5-2.5 years).
- Actual construction costs higher than normative for some projects.
- Lower expected profit from the electricity market than estimated by the regulator.
- Actual capacity payments lower than those calculated according to the methodology.

For valuation purposes, however, it is remaining future cash flows that count rather than NPV at a project's inception (since in the DCF framework we take into account only future, not past cash flows). These appear to be positive for the majority of generation companies in our coverage universe. The more a company has invested to date, the higher the present value of remaining cash flows from investment projects.



Figure 44: New capacity investment project NPV and residual cash flows (2012 and beyond) by company (\$mn)

Source: Company data, Aton estimates

Earnings from capacity market: new capacity the major driver

Combining the forecast for company earnings on the capacity market from old and new plants, we expect these to expand going forward, driven primarily by new capacity. Old capacity should see generally flat earnings from the capacity market going forward vs our previous expectation of growth. This is due to our more conservative stance on operating cost efficiency.

Figure 4	5: EBITDA from	capacity market*	(\$/kW)						
Ticker	Company	Type of capacity	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
OGKB	OGK-2	Old - updated	6	-1	4	10	10	11	12	12

Ticker	Company	Type of capacity	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
OGKB	OGK-2	Old - updated	6	-1	4	10	10	11	12	12	13	14	14
		Old - previous	-2	12	12	15	17	20	22	24	26	29	31
		New	113	19	28	39	41	99	161	144	152	152	153
		Total (blended)	7	-1	5	11	12	21	28	29	31	32	32
EONR	E.On Russia	Old - updated	13	16	14	15	16	17	18	18	19	20	21
		Old - previous	7	16	17	19	22	25	27	29	32	34	37
		New	10	66	120	115	117	148	200	203	205	207	210
		Total (blended)	13	24	32	32	33	46	59	60	61	62	64
OGKE	OGK-5	Old - updated	14	12	10	10	11	11	12	13	13	14	15
		Old - previous	12	15	14	17	19	22	24	26	28	30	33
		New	0	19	112	108	110	113	116	119	122	125	128
		Total (blended)	14	12	19	19	19	20	21	22	23	24	25
TGKA	TGK-1	Old - updated	1	-3	-8	-7	-7	-7	-8	-9	-9	-9	-10
		Old - previous	-3	18	16	15	11	12	13	15	17	19	21
		New	16	64	104	92	94	98	100	106	110	112	115
		Total (blended)	2	5	9	14	15	15	15	17	18	18	18
MSN	Mosenergo	Old - updated	26	22	17	18	19	20	21	22	23	24	25
		Old - previous	17	19	21	21	20	21	23	26	28	30	33
		New	146	117	119	114	88	100	119	121	122	124	126
		Total (blended)	39	35	32	32	32	39	44	46	47	49	50
TGKD	Quadra	Old - updated	26	32	25	23	21	19	15	15	15	16	17
		Old - previous	25	24	27	23	18	15	17	19	21	23	25
		New	120	128	221	185	156	142	183	185	188	191	194
		Total (blended)	31	40	43	46	47	51	62	62	64	65	67
HYDR	Rushydro	Old - updated	20	1	-10	-10	-10	-10	-11	-11	-12	-12	-13
		Old - previous	31	27	6	13	16	18	20	22	24	26	29
		New	46	371	25	53	75	103	128	113	110	130	126
		Total (blended)	20	2	-8	-3	-1	3	5	4	4	6	5
IRGZ	Irkutskenergo	Old - updated	14	-1	-6	-6	-6	-6	-6	-7	-7	-7	-8
		Old - previous	3	2	1	16	18	22	23	25	27	49	53
		New	0	0	0	0	0	0	0	0	0	0	0
		Total (blended)	14	-1	-6	-6	-6	-6	-6	-7	-7	-7	-8
KRSG	Krasnoyarska HPP	Old - updated	10	-3	-2	-2	-2	-2	-2	-2	-2	-3	-3
		Old - previous	-5	-8	-8	-8	-8	-7	-8	-8	-8	-9	21
		New	0	0	0	0	0	0	0	0	0	0	0
		Total (blended)	10	-3	-2	-2	-2	-2	-2	-2	-2	-3	-3

* defined as capacity revenue less fixed cash costs (O&M) attributed to the electricity business

Source: Company data, Aton estimates

Adjustments to DPM price the major risk for capacity market earnings

As noted above, the regulators have become concerned with the impact of high capacity payments on the end-user price under DPM, and Minenergo has already tried to adjust the methodology in order to reduce DPM prices. We therefore see a sizable risk that DPM payments are lowered, threatening generation companies' earnings from the capacity market.

Heat business outlook: weak; no breakthroughs expected

We have seen no significant changes in the regulatory landscape for the heating business since our last valuation revision. RAB regulation in heat transmission remains largely a future long-term possibility, and given massive problems with RAB implementation in the electricity grid segment, we believe investors should not count on a breakthrough on the regulatory front at this stage.

Profitability outlook more conservative now

We forecast flat heating business EBITDA margins for those companies where they are positive, with a move to zero for companies that are currently loss-making in the heat business. In our previous valuation we assumed that the heating business would gradually improve its profitability and forecast that its EBITDA margins would converge to an average of 10% by 2015. This change has had a huge negative impact on the valuation of the heat businesses of co-generation companies such as Mosenergo, Quadra and TGK-1 (see Figure 49 for valuation results).

Figure 46: O	Figure 46: Old capacity heat production EBITDA margin												
Company	Aton forecast	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E	
OGK-2	Updated	19.9%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	
	Previous	5.3%	0.1%	2.6%	5.1%	7.5%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	
	Change, ppts	14.6%	4.9%	2.4%	-0.1%	-2.5%	-5.0%	-5.0%	-5.0%	-5.0%	-5.0%	-5.0%	
E.On Russia	Updated	32.2%	31.4%	31.4%	31.4%	31.4%	31.4%	31.4%	31.4%	31.4%	31.4%	31.4%	
	Previous	27.4%	25.3%	21.4%	17.6%	13.8%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	
	Change, ppts	4.8%	6.1%	10.0%	13.8%	17.6%	21.4%	21.4%	21.4%	21.4%	21.4%	21.4%	
OGK-5	Updated	3.1%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	
	Previous	-24.7%	-25.3%	-16.4%	-7.6%	1.2%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	
	Change, ppts	27.8%	28.8%	19.9%	11.1%	2.3%	-6.5%	-6.5%	-6.5%	-6.5%	-6.5%	-6.5%	
TGK-1	Updated	6.5%	4.7%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	
	Previous	5.2%	12.8%	12.1%	11.4%	10.7%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	
	Change, ppts	1.3%	-8.1%	-9.1%	-8.4%	-7.7%	-7.0%	-7.0%	-7.0%	-7.0%	-7.0%	-7.0%	
Mosenergo	Updated	-4.4%	0.0%	-2.0%	-1.5%	-1.0%	-0.5%	0.0%	0.0%	0.0%	0.0%	0.0%	
	Previous	-6.4%	2.5%	4.3%	6.2%	8.1%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	
	Change, ppts	2.0%	-2.5%	-6.3%	-7.7%	-9.1%	-10.5%	-10.0%	-10.0%	-10.0%	-10.0%	-10.0%	
Quadra	Updated	7.9%	3.6%	-6.4%	-4.8%	-3.2%	-1.6%	0.0%	0.0%	0.0%	0.0%	0.0%	
	Previous	5.8%	9.8%	9.9%	9.9%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	
	Change, ppts	2.1%	-6.2%	-16.3%	-14.7%	-13.2%	-11.6%	-10.0%	-10.0%	-10.0%	-10.0%	-10.0%	
Rushydro*	Updated	3.8%	12.4%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	
	Previous	n/a											
	Change, ppts	n/a											
Irkutskenergo	Updated	9.2%	5.7%	5.7%	5.7%	5.7%	5.7%	5.7%	5.7%	5.7%	5.7%	5.7%	
	Previous	-7.1%	-2.2%	0.9%	3.9%	7.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	
	Change, ppts	16.3%	7.9%	4.8%	1.8%	-1.3%	-4.3%	-4.3%	-4.3%	-4.3%	-4.3%	-4.3%	
Average	Updated	9.8%	8.3%	5.4%	5.7%	6.0%	6.2%	6.5%	6.5%	6.5%	6.5%	6.5%	
	Previous	0.8%	3.3%	5.0%	6.6%	8.3%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	
	Change, ppts	9.0%	5.0%	0.5%	-1.0%	-2.4%	-3.8%	-3.5%	-3.5%	-3.5%	-3.5%	-3.5%	
*RAO Far East h	neat segment												

Source: Company data, Aton estimates

Generation companies' earnings profiles differ

Figure 47 shows our outlook for the generation companies' combined earnings from the electricity, capacity and heat markets. We see different earnings profiles across generation companies, with asset efficiency, regulatory issues, hydro capacity availability and new power plant commissioning schedules explaining the variations in earnings growth between companies.

We expect a general deterioration of old capacity profits over four to five years due to the capacity oversupply effect and competition from consumer-owned generation. However profits from new capacity will somewhat offset the decline in old capacity profitability and serve as the main earnings driver for the majority of generation companies. Hydro (RusHydro, Irkutskenergo and TGK-1) and efficient thermal generators (E.On Russia) have a generally more stable earnings outlook.

Company		2010	2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
OGK-2	Total EBITDA	384	259	285	376	335	554	711	710	735	758	753
	per kW	22	15	16	20	18	28	37	36	37	38	38
	Old electricity capacity	349	248	231	305	268	229	219	218	228	248	270
	per kW	20	14	13	17	15	13	13	13	13	14	16
	Old heat capacity	21	5	5	5	6	6	7	7	7	7	7
	New capacity	14	6	49	66	61	318	486	486	500	503	475
	ner kW	131	55	76	96	89	148	226	189	194	195	184
E.On Russia	Total EBITDA	476	794	888	845	789	967	1.099	1.124	1.161	1.213	1.239
	ner kW	52	77	86	82	76	87	99	101	104	109	111
	Old electricity capacity	457	557	475	440	387	348	330	350	376	413	427
		4J7	64	475	-440 E1	15	40	20	40	370	415	427
	Old heat capacity	53	04 11	55 10	11	45	40	38 17	40	44	40	49
	New conscience	- 11	227	102	205	200	15	755	760	15	794	706
	New capacity	/	227	402	395	390	605	/55	760	//0	/84	/96
00% 5	per kW	17	137	235	231	228	241	301	303	307	313	317
OGK-5	I otal EBITDA	355	424	468	475	455	434	412	393	402	418	386
	per kW	40	44	49	49	47	47	44	42	43	45	41
	Old electricity capacity	352	392	312	313	301	288	272	260	268	280	252
	per kW	40	45	36	36	34	34	32	31	31	33	30
	Old heat capacity	3	4	4	4	4	5	5	5	5	6	6
	New capacity	0	28	153	158	151	142	134	127	129	133	128
	per kW	n/a	35	186	193	184	173	164	155	157	162	157
TGK-1	Total EBITDA	286	429	415	483	491	490	483	493	504	516	504
	per kW	46	63	61	66	67	67	66	67	69	70	69
	Old electricity capacity	216	279	207	217	229	241	238	228	232	238	223
	per kW	38	46	36	38	40	42	41	40	41	42	39
	Old heat capacity	47	34	20	20	22	24	25	26	26	27	28
	New capacity	23	116	188	246	241	225	219	240	246	251	253
	per kW	38	143	184	161	154	144	141	145	148	151	152
Mosenergo	Total EBITDA	652	832	605	622	552	645	716	692	708	730	738
	per kW	54	67	49	50	42	47	52	51	53	54	55
	Old electricity capacity	403	466	307	304	239	213	225	230	244	256	269
	ner kW	38	44	29	29	23	21	22	23	24	25	26
	Old heat capacity	-85	0	-43	-33	-24	-13	0	0	0	0	0
	New capacity	334	367	340	351	337	445	491	461	464	474	469
	ner kW	240	208	102	102	127	125	1/0	140	140	1/2	142
Quadra		143	170	127	166	181	208	247	248	252	259	262
Quadra		11	10	26	100	101	40	£7)	62	65	67	202
	Old electricity capacity	41	40	74	43	40	49 E1	24	22	24	20	20
		72	35	74	07	00	51	54	55	54	50	59
	per kW	22	29	23	21	19	16	12	12	12	14	14
	Old neat capacity	44	22	-35	-28	-21	-12	0	0	0	0	0
	New capacity	26	54	88	127	142	169	213	215	218	221	224
	per kW	156	174	281	238	186	155	195	197	200	202	205
Rushydro	Total EBITDA	2,144	2,300	1,523	1,875	2,178	2,484	2,629	2,662	2,763	2,996	3,121
	per kW	62	65	41	48	55	62	65	65	67	72	75
	Old electricity capacity	1,644	1,520	1,051	1,146	1,241	1,379	1,381	1,395	1,420	1,493	1,575
	per kW	48	43	30	33	35	39	39	39	40	42	44
	Old heat capacity	32	129	30	29	31	33	34	36	37	39	41
	New capacity	7	39	71	334	544	710	858	869	940	1,092	1,127
	per kW	82	485	28	85	125	152	183	171	173	201	208
	Supply	188	303	96	91	87	87	81	87	91	96	103
	Government grants	273	310	275	275	275	275	275	275	275	275	275

Source: Company data, Aton estimates

C			• \									
Generation comp	anies' EBITDA forecas	t chta (ș	smn)									
Company		2010	2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
Irkutskenergo	Total EBITDA	633	766	540	591	631	687	728	819	851	887	1,008
	per kW	49	59	42	46	49	53	56	63	66	68	78
	Old electricity capacity	549	670	439	484	512	552	576	647	669	695	801
	per kW	43	52	34	37	40	43	45	50	52	54	62
	Old heat capacity	40	26	25	24	25	27	28	30	31	33	34
	New capacity	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	per kW	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Supply	-27	-17	-7	-1	5	14	25	39	42	45	52
	Coal	71	87	84	84	88	94	99	104	109	115	121
Krasnoyarskaya HPP	Total EBITDA	177	131	89	95	114	131	131	130	129	129	128
	per kW	30	22	15	16	19	22	22	22	22	21	21
	Old electricity capacity	177	131	89	95	114	131	131	130	129	129	128
	per kW	30	22	15	16	19	22	22	22	22	21	21
	Old heat capacity	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	New capacity	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	per kW	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

Source: Company data, Aton estimates

WACC increased due to regulatory risks and corporate governance issues

We have increased the base regulatory risk premium to 2% from 1% since we now see significant risks of further tariff tightening (such as revision of capacity tariffs, including DPM prices, and further curbs on the growth of regulated tariffs for the population) in addition to those measures currently priced into our valuation. We have also increased the corporate governance risk premium by 100 bpts for Mosenergo and TGK-1 to account for the risk that they will have to implement OGK-2's NPV-negative investment projects, and have reduced it by 200 bpts for Irkutskenergo after assuming that the company's long-term contracts with Rusal will continue indefinitely.

Figure 48: Revised WACC assumptions

WACC component		OGK-2	E.On Russia	OGK-5	TGK-1	Mos- energo	Quadra	Rushydro	Irkutsk- energo	Krasno- yarskaya HPP
Base Russia COE	Updated	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%
	Previous	11.7%	11.7%	11.7%	11.7%	11.7%	11.7%	11.7%	11.7%	11.7%
	Change (ppts)	0.8	0.8	0.8	0.8	0.8	0.8	0.8	0.8	0.8
Regulatory risk	Updated	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
	Previous	1.0%	1.0%	1.0%	1.3%	1.0%	1.0%	1.5%	1.4%	1.5%
	Change (ppts)	1.0	1.0	1.0	0.7	1.0	1.0	0.5	0.6	0.5
Corporate	Updated	2.0%	0.5%	0.5%	3.0%	3.0%	1.0%	2.0%	3.0%	3.0%
governance	Previous	2.5%	0.5%	0.5%	2.0%	2.0%	1.0%	2.0%	5.0%	3.0%
	Change (ppts)	-0.5	-	-	1.0	1.0	-	-	-2.0	-
Liquidity	Updated	1.0%	1.0%	3.0%	1.0%	1.0%	4.0%	0.0%	3.0%	4.0%
	Previous	1.0%	1.0%	3.0%	2.0%	1.0%	2.5%	1.0%	3.5%	2.0%
	Change (ppts)	-	-	-	-1.0	-	1.5	-1.0	-0.5	2.0
Cost of equity	Updated	17.5%	16.0%	18.0%	18.5%	18.5%	19.5%	16.5%	20.5%	21.5%
	Previous	16.2%	14.2%	16.2%	17.0%	15.7%	16.2%	16.2%	21.6%	18.2%
	Change (ppts)	1.3	1.8	1.8	1.5	2.8	3.3	0.3	-1.1	3.3
Cost of debt	Updated	8.0%	7.5%	7.5%	8.0%	8.0%	9.0%	8.0%	8.5%	8.5%
	Previous	7.0%	7.0%	7.0%	7.0%	7.0%	8.0%	6.5%	8.0%	8.0%
	Change (ppts)	1.0	0.5	0.5	1.0	1.0	1.0	1.5	0.5	0.5
Target debt/assets	Updated	30%	30%	30%	30%	30%	30%	30%	30%	30%
	Previous	30%	30%	30%	30%	30%	30%	30%	30%	30%
	Change (ppts)	-	-	-	-	-	-	-	-	-
WACC	Updated	14.2%	13.0%	14.4%	14.9%	14.9%	15.8%	13.5%	16.4%	17.1%
	Previous	13.0%	11.6%	13.0%	13.6%	12.7%	13.3%	12.9%	17.0%	14.7%
	Change (ppts)	1.2	1.4	1.4	1.3	2.2	2.5	0.6	-0.6	2.4
									Source: Aton	estimates

Generation revised valuation: barely any upside

Our full-DCF company models, with separate valuations for old electricity capacity, heat businesses and each new investment project, result in significant reductions to company valuations. At current market prices, our only **BUY**-rated stock remains E.On Russia due to its efficient asset base, better corporate governance and advanced stage of investment programme realisation. We rate the remainder of the sector as **HOLD** and **SELL**, since we see no significant risk-adjusted upsides from the current price levels.

We discontinue coverage of TGK-2, TGK-5, TGK-6, TGK-7, TGK-9, TGK-11, Kuzbassenergo, TGK-13 and TGK-14 due to lack of transparency (the majority of these companies do not release consolidated IFRS accounts) and/or poor stock liquidity.

Figure 49: Generation companies' valuation summary

							Fa	ir EV (\$mn)			
Company	Ticker				Old capa	city			_		
			Electricity (\$mn)	\$/kW	Heat (incl. coal) (\$mn)	\$ th/ Gcal	Total (\$mn)	\$/kW	PV of upcoming cash flows from new projects (2012+, \$mn)	Total (\$mn)	\$/kW
OGK-2	OGKB	Upd	439	25	26	4	465	26	96	561	31
		Prev	1,746	201	16	7	1,761	203	184	1,945	224
E.ON Russia	EONR	Upd	1,836	213	89	49	1,925	223	2,874	4,799	466
		Prev	4,310	499	43	21	4,351	504	2,211	6,563	723
OGK-5	OGKE	Upd	890	101	31	5	921	105	694	1,615	169
		Prev	2,535	290	45	7	2,579	295	537	3,117	356
TGK-1	TGKA	Upd	948	157	20	1	968	161	819	1,787	261
		Prev	3,372	545	600	24	3,971	642	1,023	4,994	764
Mosenergo	MSNG	Upd	987	93	-256	-4	731	69	611	1,342	109
		Prev	1,302	123	1,654	28	2,955	279	2,028	4,982	418
Quadra	TGKD	Upd	183	57	-140	-6	42	13	309	351	99
		Prev	362	108	494	21	856	254	309	1,165	317
RusHydro	HYDR	Upd	3,608	103	-164	0	3,444	98	2,459	5,903	168
		Prev	18,401	724	0	0	18,394	724	-101	18,293	718
Irkutskenergo	IRGZ	Upd	2,039	158	595	29	2,633	204	0	2,633	204
		Prev	5,922	460	276	12	6,195	481	0	6,195	481
Krasnoyarskaya	KRSG	Upd	136	23	0	0	136	23	0	136	23
НРР		Prev	1,596	266	0	0	1,594	266	0	1,594	266

Source: Aton estimates

Figure 50: Genera	ation co	mpanies' update	ed target prices					
Company	Ticker	12M TP new (\$)	12M TP old	chg	Current price (\$)	Upside/ Downside	Rating new	Rating old
OGK-2	OGKB	0.00450	0.06330	-93%	0.01117	-60%	SELL	SELL
E.ON Russia	EONR	0.101	0.130	-23%	0.077	31%	BUY	BUY
OGK-5	OGKE	0.0244	0.0833	-71%	0.0527	-54%	SELL	SELL
TGK-1	TGKA	0.000221	0.001380	-84%	0.000174	27%	HOLD	BUY
Mosenergo	MSN	0.0490	0.1410	-65%	0.0429	14%	HOLD	BUY
Quadra	TGKD	0.000125	0.000727	-83%	0.000113	10%	HOLD	BUY
RusHydro	HYDR	0.0181	0.0823	-78%	0.0238	-24%	SELL	BUY
Irkutskenergo	IRGZ	0.569	1.420	-60%	0.514	11%	HOLD	BUY
Krasnoyarskaya HPP	KRSG	0.961	4.830	-80%	2.891	-67%	SELL	SELL
							6	•••

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Source: Aton estimates

No significant triggers ahead. We see no significant stock drivers for generation companies in the next 12 months at a minimum.

No major positive regulatory changes expected. Despite its declared intention to attract private investors, the government generally seems committed to maintaining control over electricity prices at any cost, judging by regulatory tightening decisions implemented in 2011 and 2012 and proposals for the future. We therefore do not expect any breakthroughs on the regulatory front.

Short- to near-term earnings forecasts uninspiring. We do not expect major improvements in generation company earnings in the short to medium term due to regulatory tightening measures, a weak macro environment, and structural and corporate governance issues.

No Significant Dividends Expected in the Near Term

We generally do not expect to see significant dividends from Russian utilities in the next couple of years. The first reason for this is that the majority of companies will only turn free-cash-flow positive in 2015-16. Second, those companies that are free-cash-flow positive now or will become so in a year or two each have reasons for not distributing cash to shareholders. Third, payment of dividends is still relatively uncommon by utilities companies in Russia, and high payouts may create tangible risks to utility companies as regulated businesses. That said, we believe foreign-owned generators such as E.On Russia and Enel OGK-5 are more likely to start paying meaningful dividends than the other utilities in our coverage.

Utility Stock Price Performance Lacklustre

Utility Stock Prices in Freefall Since Putin's Feb 2011 Speech

In Feb 2011 then-Prime Minister Vladimir Putin urged the government and regulators to constrain growth in electricity prices. The speech triggered a massive market rerating as investors feared that regulatory action would hit utility company earnings and shareholder value. More than a year-and-a-half after Putin's comments, share prices have not recovered.



Source: Bloomberg

The anticipated action followed, and the regulatory landscape and level of investor risk in the utilities sector changed profoundly. Now that we can look back on developments, the initial sell-off in utility stocks immediately after Putin's Feb 2011 speech proved to be more than justified, as we argue below in this report.

Regulatory Changes: Are They That Bad?

Four Lost Years

Russia's electricity sector reforms started in 2003. By mid-2008 the team of reformers led by Anatoly Chubais had restructured the RAO UES monopoly along business lines – separating generation from transmission and distribution, launching the unregulated electricity market and creating a framework for the introduction of Regulatory Asset Base (RAB) regulation in the grid segment. Now, more than four years after the break-up of UES and Chubais's departure from the industry, these achievements appear to have represented the peak of the whole utilities reform process in Russia.

Little if any progress has been made since mid-2008, while the initial reform plan that envisaged privatisation, liberalisation and promotion of market-based pricing mechanisms has clearly been reversed. We now see increasing state involvement in the industry in terms of both regulatory control and ownership. A true market for capacity has not been created, RAB regulation has failed and tariff-setting in general does not cover the full economic costs of production (when accounting for cost of capital) for the majority of companies. Even capacity delivery contracts (DPM), the last of the reformers' mechanisms for providing a return to shareholders still moreor-less functioning, are under attack.

Regulatory Tightening Continues Through and After Elections

Government's socio-economic forecast pressures electricity growth rates

The latest version of the government's socio-economic forecast envisages end-user electricity price growth of 10.5-13.5% in 2013-15, which is considerably below pretightening growth rates (the electricity price CAGR amounted to 17.6% over 2009-11). For 2012 the government expects an end-user electricity price growth rate of just 3.5-6%.

Notably, the forecast looks especially low given that it is based on annual gas tariff growth rates of 15%.

Figure 52: Electricity tariff growth rate targets approved by the government in Sep 2012									
	2008	2009	2010	2011	2012E	2013E	2014E	2015E	
End-user electricity price	22.4%	19.3%	17.8%	13.5%	3.5-6%	12-13.5%	10.5-12.5%	11-13%	
Pre-tightening forecast (2010)				13-15%	11-13%	10-12%	n.a.	n.a.	
Change				n.a.	-7.5 to -7 ppts	+1.5 to +2 ppts	n.a.	n.a.	
Electricity grid tariff				13%	6% (11% from July)	10-11%	9.5-10%	9-10%	
Gas tariff	25%	15.7%	27.4%	15.3%	7.5% (15% from July)	15%	15%	14.6-15%	

Figure 52: Electricity tariff growth rate targets approved by the government in Sep 2012

Source: Ministry of Economic Development

Spring 2011 tariff revision

Regulatory bodies applied a number of measures to curb end-user electricity price growth after Putin's Feb 2011 speech. These were aimed at all segments of the electricity supply value chain – generators, transmission and distribution grids, and supply.

Figure 53: Regulatory tightening decisions implemented in 2011 (RUBbn)				
Measure	Impact (RUBbn)			
15% tariff growth rate cap for grids and supply companies	71			
Exclusion of investment component from capacity prices in hydro and nuclear generation				
No indexation of capacity prices in 2011	11			
FSK tariff revision	10			
Revision of tariffs for forced generators	8			
Total	117			

Source: FTS, Minenergo

The worst repercussions of the May 2011 tariff revision have fallen on the grid companies (RUB81bn or 69% of the total effect). This was discussed in detail in our reports *Electricity Distribution: RAB Implementation Flawed, Hopes Rest in Privatisation* released 17 Nov 2011 and *Federal Grid Company: Lower Risk than MRSKs, but Triggers are Lacking* released 16 Jan 2012.

Further tightening in 2012

Many investors and analysts (including us) hoped that regulatory tightening was primarily related to the parliamentary and presidential elections, and that there was a significant chance of a reversal of the process later. But the tightening strategy has proved tenacious.

In late 2011 regulators outlined the following further tightening measures, which were implemented in 2012:

- A complete "reload" of grid companies' tariffs including, but not limited to, RAB-regulated tariffs.
- 6
- A change of the annual tariff indexation date from 1 Jan to 1 July (this affects grid tariffs and generators' regulated capacity tariffs for supply to the population).
- A reduction of generation companies' capacity payments, especially for hydro, "forced" and "expensive" generators, as well as for capacity supplied to the population.
- Adoption of new retail market rules.

Some of these measures were mostly justified in our view. These include changes to retail market rules aimed at eliminating obvious loopholes that brought bumper profits to the supply companies. However, decisions aimed at grid and generation companies have significantly compromised the integrity of the regulatory environment. This has resulted in a drastic deterioration both of individual company financial performance and the industry's general investment climate. We discuss the implementation of these regulatory measures in the grid and generation sectors in more detail below.

Grid Segment Regulation: RAB "Reload" a Disaster

In addition to the reduction of tariffs in May 2011, grid companies underwent another major revision of their tariffs in 1H12, coming into effect from 1 July 2012.

RAB "reload" declares goals and principles

In May-July 2012 the FTS and regional regulators (Regional Energy Commissions or RECs) disclosed reloaded tariffs for FSK (the Federal Grid Company) for 2012-14 and for MRSKs up to 2017.

The main purpose stated by regulators for the RAB reload was aligning tariff growth rates in each region with the government's socio-economic forecast. In order to facilitate this, the FTS introduced a number of changes to RAB methodology:

- The way in which new investments are accounted for in RAB value was altered: they are now added to the RAB at the moment the assets are actually commissioned and start operating rather than when the company makes relevant prepayments to suppliers, which was the previous method applied.
- 2) Regulatory rates of return on the initial "old" RAB of MRSKs are now determined by RECs, rather than the FTS and range from 1% to 12% (11% from 2013) across regions. The FTS however maintained control over the regulatory rates of return for new investments for MRSKs and regulatory rates of return on both old RAB and new FSK investments.
- 3) The first long-term regulatory period for MRSKs has been prolonged to 1 July 2017, effectively expanding it to at least 6.5 years (for regions introducing RAB regulation from 2011) and up to 8.5 years (for regions introducing RAB regulation from 2009), allowing for a longer period of tariff smoothing should this be applied. For FSK the regulatory period was extended by half a year until 1 July 2015.
- 4) In addition to the above, strict criteria have been introduced for companies to remain eligible for RAB regulation, such as a requirement that they should have an investment programme approved by Minenergo until 1 July 2017 and an estimated net debt/RAB ratio of no less than 25% each year.

Notably, FTS representatives guided that significant revisions to the initial RAB values were not likely (they viewed them solely as a "last resort" measure), but this proved not to be the case (as discussed below).

Those few MRSK branches operating under the cost-plus and indexation methods also saw tariff revision in order to comply with the government's socio-economic forecast.

RAB "reload" implementation: massive reversal of indexation method

In practice, out of 54 MRSK regions that were operating under the RAB regulatory method in 2011, 34 regions managed to maintain this method, as did FSK. However as many as 20 regions were switched to the long-term indexation regulation regime from 1 July 2012 because they either failed to meet the escalated criteria for applying RAB regulation or reportedly failed to submit the necessary tariff requests on time (since the request should have included the long-term investment programme approved by local authorities and Minenergo). We recall that the indexation method does not even theoretically provide any return on invested capital to shareholders of grid companies.

For those regions operating under the indexation method, the FTS granted an option to return to RAB regulation from 1 Nov 2012. To our knowledge nine MRSK regions have managed to do this.

Company	Region	Before RAB reload	After RA	B reload	Company	Region	Before RAB	After RA	B reload
		2011	1 Jul 12	1 Nov	. ,	U	reload	1 Jul 12	1 Nov 12
MRSK Center	Belgorod	RAB	RAB	RAB	MRSK Siberia	Altai	RAB	C+	RAB
	Bryansk	RAB	C+	C+		Mountain Altai	RAB	C+	C+
	Voronezh	RAB	C+	RAB		Buryatia	C+	C+	C+
	Kostroma	RAB	RAB	RAB		Chita	RAB	C+	C+
	Kursk	RAB	RAB	RAB		Khakassia	RAB	C+	C+
	Lipetsk	RAB	C+	C+		Krasnoyarsk	RAB	C+	C+
	Orel	RAB	RAB	RAB		Kuzbassenergo	C+	C+	C+
	Smolensk	RAB	RAB	RAB		Omsk	RAB	C+	C+
	Tambov	RAB	RAB	RAB		Tuva	RAB	C+	C+
	Tver	RAB	C+	C+	MRSK Urals	Ekaterinburg	C+	C+	C+
	Yaroslavl	RAB	RAB	RAB	Perm		RAB	RAB	RAB
MRSK North	North Ossetia	RAB	RAB	RAB		Sverdlov	RAB	RAB	RAB
Caucasus	Kab-Balk	RAB	RAB	RAB		Chelyabinsk	RAB	C+	RAB
	Kar-Cher	RAB	RAB	RAB	MRSK Volga Samara		RAB	C+	C+
	Dagestan	C+	C+	C+		Saratov	RAB	RAB	RAB
	Stavropol	RAB	RAB	RAB		Ulyanovsk	RAB	RAB	RAB
MRSK Center	Vladimir	RAB	RAB	RAB		Mordovia	RAB	RAB	RAB
Volga	Ivanovo	RAB	RAB	RAB		Orenburg	RAB	RAB	RAB
	Kaluga	RAB	RAB	RAB		Penza	RAB	RAB	RAB
	Kirov	RAB	RAB	RAB		Chuvashia	RAB	RAB	RAB
	Mari	RAB	C+	RAB	MRSK South	Astrakhan	RAB	RAB	RAB
	Nizhnovgorod	RAB	C+	RAB		Volgograd	C+	C+	C+
	Ryazan	RAB	RAB	RAB		Kalmykia	RAB	RAB	RAB
	Tula	RAB	C+	RAB		Rostov	RAB	RAB	RAB
	Udmurtia	RAB	RAB	RAB	MOESK	City of Moscow	RAB	C+	RAB
MRSK North-	Arhangelsk	C+	C+	C+		Moscow region	RAB	C+	RAB
West	Karelia	C+	C+	C+	Lenenergo	St. Petersburg	RAB	RAB	RAB
	Kola	C+	C+	C+		Leningrad region	RAB	RAB	RAB
	Novgorod	RAB	RAB	RAB	Kubanenergo		RAB	C+	RAB
	Pskov	RAB	RAB	RAB	Tomsk DC		RAB	RAB	RAB
	Komi	C+	C+	C+	Tyumenenergo		RAB	C+	C+
	Vologda	RAB	RAB	RAB					

Source: Company data, FTS

RAB reload results in further sharp deterioration of tariff growth outlook

However, the regulation method applied is not the biggest problem. That has arisen in the level of tariffs – since the reload tariffs have much lower expected growth rates than they did previously.



Source: RECs, Company data, Aton estimates

For FSK, the revised tariff growth rates appeared to be marginally below the lower range guided for earlier by the company (from a three-year schedule of 11-10-10% in 2012-14 to a 15-19% CAGR over the same period). The results also came in considerably below what we believe were the street expectations (a CAGR of around 12-15%) as well as our own forecast.

Surprisingly, the revised grid tariff growth rates for 2012 in many regions came in much lower than the 11% threshold established by the government's socio-economic forecast. This means the regulators have applied an even stricter approach to grid company tariffs than the formal government requirement.



Figure 56: Average total grid tariff hike by regions from 1 July 2012

Source: FTS

The major adjustments seem to be significantly reduced RAB values...

Besides the changes in RAB methodology announced by the regulator, we consider the major amendment that triggered a downward revision of tariffs to be the reduction of initial RAB values.

Figure 57: Ini	tial net RAB	value revision,	RUBmn						
Company	Region	Initial net RAB	Revised net RAB	Change	Company	Region	Initial net RAB	Revised net RAB	Change
FSK*		865,330	663,000	-23%	MRSK Siberia	Altai	9,984	9,430	-6%
MRSK Center	Belgorod	19,930	17,730	-11%		Mountain Altai	1,925	n/a	n/a
	Bryansk	5,989	n/a	n/a		Chita	6,302	n/a	n/a
	Voronezh	12,650	12,600	0%		Khakassia	4,313	n/a	n/a
	Kostroma	7,437	6,187	-17%		Krasnoyarsk	12,199	n/a	n/a
	Kursk	10,802	6,384	-41%		Omsk	10,500	n/a	n/a
	Lipetsk	10,030	n/a	n/a		Tuva	972	n/a	n/a
	Orel	6,407	4,207	-34%	MRSK Urals	Perm	21,012	16,599	-21%
	Smolensk	13,735	7,658	-44%		Sverdlov	20,779	11,710	-44%
	Tambov	5,515	3,245	-41%		Chelyabinsk	15,389	12,500	-19%
	Tver	14,366	n/a	n/a	MRSK Volga	Samara	20,269	n/a	n/a
	Yaroslavl	8,968	8,579	-4%		Saratov	19,465	14,504	-25%
MRSK South	Astrakhan	5,794	5,794	0%		Ulianovsk	5,187	3,145	-39%
	Kalmykia	1,729	1,729	0%		Mordovia	4,545	4,257	-6%
	Rostov	15,000	15,000	0%		Orenburg	16,066	8,575	-47%
MRSK Center	Vladimir	7,210	6,878	-5%		Penza	6,829	3,268	-52%
and Volga	Ivanovo	3,847	3,847	0%		Chuvashia	4,655	3,454	-26%
	Kaluga	9,818	9,462	-4%	MRSK North	North Ossetia	2,980	2,980	0%
	Kirov	5,498	4,943	-10%	Caucasus	Kab-Balk	3,341	3,341	0%
	Mari	4,047	n/a	n/a		Kar-Cher	2,693	2,693	0%
	NizhNovgor	31,094	n/a	n/a		Stavropol	7,386	7,386	0%
	Ryazan	5,713	5,713	0%	MOESK	City of Moscow	119,775	123,400	3%
	Tula	8,813	n/a	n/a		Moscow region	60,274	59,100	-2%
	Udmurtia	5,639	3,876	-31%	Lenenergo	St. Petersburg	53,290	48,359	-9%
MRSK North	Novgorod	5,463	5,463	0%		Leningrad	25,267	23,865	-6%
West	Pskov	6,494	5,845	-10%	MOESK	City of Moscow	119,775	123,400	3%
	Vologda	10,935	6,162	-44%		Moscow region	60,274	59,100	-2%
Tyumenenergo		92,778	n/a	n/a	Tomsk DC		5,421	n/a	n/a

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*estimated net RAB value as of YE2011

Source: RECs, MRSK Holding, FSK, Aton estimates

... and regulatory rates of return as low as 1%

The statutory rates of return on the initial (old) RAB for MRSKs were dramatically cut from the common three-year schedule of 6-9-12% to as low as 1% in some cases. For FSK the regulated rates of return on RAB remained almost intact.

Figure 58: FSK regulatory rates of return change										
2010 2011 2012 2013 2014										
Regulatory rates of return on new RAB	11%	11%	11%	10%	10%					
Regulatory rates of return on old RAB – previous	3.9%	5.2%	6.5%	7.8%	9.1%					
Regulatory rates of return on old RAB – revised	3.9%	5.2%	6.5%	7.8%	10.0%					
Change 0 ppt 0 ppt 0 ppt 0 ppt										

Source: FTS decrees

Figure 59: Regula	atory rates of I	return	on old	d RAB	after ı	revisio	n, 2012-16						
Company	Region	12	13	14	15	16	Company	Region	12	13	14	15	16
FSK		7%	8%	10%	10%	10%	MRSK Urals	Perm	1%	1%	1%	1%	1%
MRSK Center	Belgorod	12%	11%	11%	11%	11%		Sverdlov	9%	11%	11%	11%	11%
	Voronezh	1%	1%	1%	1%	1%		Chelyabinsk	1%	1%	1%	1%	1%
	Kostroma	3%	3%	3%	4%	6%	MRSK Volga	Saratov	1%	1%	1%	1%	1%
	Kursk	1%	1%	1%	1%	1%		Ulyanovsk	1%	1%	1%	1%	1%
	Lipetsk	12%	11%	11%	11%	11%		Mordovia	1%	1%	1%	1%	1%
	Orel	1%	1%	1%	1%	1%		Orenburg	1%	1%	1%	1%	11%
	Smolensk	3%	5%	10%	11%	11%		Penza	1%	1%	1%	1%	1%
	Tambov	1%	1%	1%	5%	11%		Chuvashia	1%	1%	1%	1%	1%
	Yaroslavl	1%	2%	2%	3%	4%	MRSK Siberia	Altai	1%	1%	1%	1%	1%
MRSK Center and	Vladimir	1%	1%	1%	1%	4%	MRSK North Caucasus	North Ossetia	1%	5%	6%	6%	9%
Volga	Ivanovo	1%	1%	1%	1%	1%		Kab-Balk	3%	3%	3%	6%	9%
	Kaluga	1%	1%	1%	1%	1%		Kar-Cher	6%	7%	6%	5%	5%
	Kirov	1%	1%	6%	6%	4%		Stavropol	1%	1%	1%	1%	1%
	Mari	12%	11%	11%	11%	11%	MOESK	City of Moscow	8%	6%	6%	6%	8%
	NizhNovgorod	1%	1%	1%	1%	4%		Moscow region	7%	8%	8%	8%	8%
	Ryazan	1%	1%	1%	1%	1%	Lenenergo	St Petersburg	1%	1%	1%	1%	1%
	Tula	12%	11%	11%	11%	11%		Leningrad region	1%	1%	1%	1%	1%
	Udmurtia	1%	1%	3%	3%	3%	Kubanenergo		1%	1%	1%	1%	1%
MRSK North-West	Novgorod	5%	5%	5%	5%	6%	MRSK South	Astrakhan	11%	11%	11%	11%	11%
	Pskov	1%	1%	1%	1%	1%		Kalmykia	9%	9%	9%	9%	10%
	Vologda	11%	11%	11%	11%	11%		Rostov	6%	6%	6%	6%	6%

Source: Company data, RECs, FTS

Further regulatory changes considered

Besides immediate sharp cuts to tariffs, the government and its regulatory bodies outlined plans to further "enhance" the regulatory regime for grid companies in the following manner:

- 1) Taking account of the asset utilisation rate. They plan to introduce an adjustment to regulated revenue corresponding to the utilisation rate of the distribution assets, i.e. under-loaded assets will receive a lower tariff vs the current scheme where assets are compensated for related economic costs in full. Many new assets constructed by MRSKs are under-loaded due to prospective electricity consumers failing to take a load (with some of these consumers going bankrupt or delaying construction of their electricity-consuming facilities). We consider it likely that in such situations MRSKs will be penalised through no fault on their part, and that their huge investments will see a much lower effective rate of return than the statutory rates declared by the regulators. This may be put into effect from 2014.
- 2) Introduction of normative capex. From 2013 the regulators plan to apply a normative costs-to-capex programme for companies, i.e. RAB value will be increased by the amount of normative rather than actual capex. Since normative capex may well be manipulated by the regulators, the companies are at risk of not receiving a return on part of their actual investments.
- 3) **Lower normative electricity loss rates.** Regulators plan to adopt a decreasing normative electricity loss rate. This means companies will have lower potential gains from efficiency improvements regarding electricity loss rates.

Generation Sector Tightening Unveiled: No Better than Grids

After Putin's speech in Feb 2011 the regulators adopted a number of measures aimed at reducing the electricity price on the generation side in 1H11 and 2012. The main measures relate to capacity prices which regulators effectively fully control, as well as some amendments to electricity market rules. This resulted in a considerable reduction of the unregulated electricity price.

Regulatory tightening started 1H11

In 1H11 the regulators adopted the following measures, which significantly decreased the cash flows of the generation companies.

8) **Recalculated regulated capacity tariffs** for supply to population and for hydro capacity, as well as capacity tariffs for "forced" generators.

The most notable change was the removal of the investment component from regulated capacity tariffs for hydro and nuclear capacity. This amounted to some RUB17.4bn effective from 1 June.

Another major adjustment was reduction of the regulated tariffs for forced generation from 1 Apr 2011. We recall that the forced generators are power plants that were not selected at capacity auction (KOM) but are needed for reasons such as heat supply. Forced generators are mainly power plants owned by TGKs.

According to Minenergo, the amendments to forced generators' capacity tariffs were implemented as follows:

- For "new" generation set at the price cap level applied at KOM
- For "old" generation set at a price that takes into account combined profit from electricity sales of all power plants owned by a certain generation company, but no less than the regulated tariff or price cap (i.e. if the entire company was deemed profitable then capacity tariffs for loss-making forced power plants were reduced to the price cap level).

As a result, tariffs for forced generators were slashed, leaving them far below operating costs on an individual power plant basis.



3



Source: FTS

This regulatory change effectively implies a cross-subsidisation of loss-making forced generators (which after reduction of capacity tariffs cannot recoup the full cost of electricity production via electricity prices and the capacity payments they receive) by profitable power plants within a single generation company. One key issue is that forced generation cannot be shut down due to its importance for other reasons such as heat supply, as noted above. So since the introduction of this change in Apr 2011 the generators and cannot shut them down. In order to address these issues some generation companies (primarily TGKs) spin off these loss-making power plants into separate legal entities and try to obtain a cost-covering tariff for them as a stand-alone businesses.

9) Changes to day-ahead market rules related to price-taking offers on volumes corresponding to a technical minimum. According to Minenergo, the unregulated price of electricity on the day-ahead market dropped 2-5% due to the measure.

Regulatory issues continue and escalate in 2012

As with developments for grid companies, regulatory tightening measures continued after the elections and intensified all the way through 2012. The major implemented and prospective initiatives are as follows:

- 1) **Postponement of a capacity tariff hike**. In 1H12 capacity tariffs were frozen at the 2011 level, as happened with grid companies. Regulated capacity tariffs for supply to the population were unchanged even after 1 July; only the KOM price has been indexed.
- 2) Abandonment of forced generation status. A major problem has arisen for owners of loss-making power plants in that they are now unable to obtain the forced generation status that allows at least a partial compensation of fixed costs related to the operation of these plants.

In addition to the above-noted reduction of capacity tariffs to the price cap level for forced generators owned by "profitable" companies, making it pointless to

apply for forced generator status at all, the problem has escalated with changes to the KOM procedure for 2012. In particular, those power plants that failed to pass the capacity auction (due to high offer prices or for technical reasons) stopped receiving capacity payments and their owners were required to start applying for forced generation status. (In contrast, during the previous KOM for 2011 all the capacity that did not pass the capacity auction was automatically deemed as forced and received the relevant regulated tariff.) As a result, much capacity was left with no capacity payment at all. Much of that capacity still needs to operate due to, for instance, its importance as a heat supply source (some CHPs that did not pass KOM are the major heat sources for some cities), and the System Operator does not allow the shutdown of such power plants.

It is important to note that while the companies are having their applications for forced generator status processed, the relevant power plants do not receive capacity payments despite incurring normal operating costs. This results in significant losses for the generation companies on the part of de-facto unpaid forced generators.

Figure 61: Estimated losses from non-payment of forced capacity in 2012							
Company	RUBmn						
TGK-1	267						
Quadra	3,582						

Source: Company data, FTS, Aton estimates

3) Tariffs for electricity supplied to population not indexed from 1 July 2012. Under the methodology, until 1 July 2012 generators supplied electricity to the population at a price corresponding to the cost of fuel burnt during electricity production. However from 1 July 2012 the situation changed: regulated electricity tariffs remained frozen while the gas tariff was hiked 15%. This has led to a situation where gas-fired generators – representing around 70% of all thermal capacity in Russia – are required to bear losses for supplying electricity to the population (which accounts for 15-20% of electricity demand).



Source: FTS, Company data, Aton estimates

To our knowledge, regulators do not plan to compensate for this 15% gas price hike from 1 July 2012 (which could partially be done, for instance, via a corresponding tariff hike from 1 Jan 2013), and tariffs for electricity supplied to the population are likely to remain unchanged until 1 July 2013, when another

15% gas price hike is planned. This means that generators' losses on electricity supplied to the population are likely to continue into the foreseeable future.

4) Tariffs for new capacity are far below expectations.

Figure 63: Actual vs estimated capacity tariffs for new power units in 2012 (RUBth/MW per month)										
Company	Station	Installed capacity (MW)	Aton estimate	Actual price	Diff					
OGK-2	Kirishskaya GRES	500	593	267	-55%					
	GRES-24	110	678	205	-70%					
E.On Russia	Shaturskaya GRES	393	485	495	2%					
	Surgutskaya GRES-2	794	545	536	-2%					
	Yayvinskaya GRES	422	523	516	-1%					
OGK-5	Sredneuralskaya GRES	410	513	500	-3%					
	Nevinnomysskaya GRES	410	449	450	0%					
TGK-1	Yuzhnaya CHP-22	425	480	480	0%					
	Pervomayskaya CHP-14 N2	360	582	586	1%					
	Vasileostrovskaya CHP-7 (1 st unit)	50	638	599	-6%					
	Viborgskaya CHP-17	23	888	118	-87%					
	Volkhovskaya Hydro	3	352	118	-66%					
	Lesogorskaya Hydro-10	6	158	58	-64%					
	Svetogorskaya Hydro-11	7	158	58	-63%					
Mosenergo	CHP-27	900	488	480	-1%					
	CHP-21	425	486	480	-1%					
	GTU-CHP	16	789	480	-39%					
	CHP-26	420	471	480	2%					
Quadra	Voronezhskaya CHP-2	115	711	757	6%					
	Eletskaya CHP	52	716	692	-3%					
	Kursk North-West boiler	115	727	804	11%					
	Kaluzhskaya CHP	30	738	742	1%					
Rushydro	Zagorskaya GAES-2	420	1,318	1,300	-1%					

Source: Company data, FTS, Aton estimates

5) **Tariffs for Siberian hydro capacity are locked at a low level.** In Jan 2011 the FTS ordered that regulated capacity tariffs should be applied that year to 100% of the capacity sales of six hydropower plants in Siberia. These were some 34-84% below the KOM price in Siberia where the plants would normally have received most of their capacity payments. Initially this was largely seen as a temporary solution ahead of elections, but the situation now looks likely to continue into the foreseeable future, significantly limiting Siberian HPPs' profitability.

Figure 64: Regulated tariffs vs KOM prices for Siberian HPPs (RUB/MW per month)									
Company ticker	Power plant	Regulated capacity tariff 2012	Capacity auction (KOM) price* for 2012	Difference (%)					
HYDR	Sayano- Shushenskaya HPP	86,567	151,265	-43%					
HYDR	Novosibirsk HPP	100,583	151,265	-34%					
IRGZ	Ust-Ilimsk HPP	35,427	151,265	-77%					
IRGZ	Bratsk HPP	36,779	151,265	-76%					
IRGZ	Irkutsk HPP	37,404	151,265	-75%					
KRSG	Krasnoyarsk HPP	23,564	151,265	-84%					

*equals price cap for the Siberia pricing zone

Source: FTS

- 6) Potential downward adjustments to capacity delivery agreement (DPM) tariffs. In June 2012 Minenergo proposed a number of changes to DPM methodology. The document was widely criticised by the expert community and it became
- 4 5

evident that its sole purpose was reducing capacity payments for newly constructed power plants, which currently enjoy four to 10 times the level of payment (price cap) for old capacity. The key change proposed by Minenergo related to the coefficient that reflects the expected profit of new capacity from the electricity market (for details on DPM methodology see our 2 June 2010 report *Russian Utilities: Generators Unappealing: Rebalance to Distribution*).

The Minenergo proposal is expected to have a huge impact on the generation companies: according to Market Council, DPM payments for generation companies could shrink by around RUB27bn-RUB54bn per year, or roughly 16-24%, from 2015.

Figure 65: Estimated reduction of consumers' capacity payments if Minenergo's proposal is realised (RUBbn)									
2012 2013 2014 2015 2016 2017 2018 2019 2020									
66.4	94.6	118.6	173.1	220.7	229.9	227.9	224.4	217.6	
66.4	92.9	113.2	145.7	177.3	175.4	174	170.9	165.2	
0	-1.7	-5.4	-27.4	-43.4	-53.5	-53.9	-53.5	-52.4	
	mers' capa 2012 66.4 66.4 0	2012 2013 66.4 94.6 66.4 92.9 0 -1.7	2012 2013 2014 66.4 94.6 118.6 66.4 92.9 113.2 0 -1.7 -5.4	2012 2013 2014 2015 66.4 94.6 118.6 173.1 66.4 92.9 113.2 145.7 0 -1.7 -5.4 -27.4	2012 2013 2014 2015 2016 66.4 94.6 118.6 173.1 220.7 66.4 92.9 113.2 145.7 177.3 0 -1.7 -5.4 -27.4 -43.4	2012 2013 2014 2015 2016 2017 66.4 94.6 118.6 173.1 220.7 229.9 66.4 92.9 113.2 145.7 177.3 175.4 0 -1.7 -5.4 -27.4 -43.4 -53.5	2012 2013 2014 2015 2016 2017 2018 66.4 94.6 118.6 173.1 220.7 229.9 227.9 66.4 92.9 113.2 145.7 177.3 175.4 174 0 -1.7 -5.4 -27.4 -43.4 -53.5 -53.9	mers' capacity payments if Minenergo's proposal is realised (RUBbn) 2012 2013 2014 2015 2016 2017 2018 2019 66.4 94.6 118.6 173.1 220.7 229.9 227.9 224.4 66.4 92.9 113.2 145.7 177.3 175.4 174 170.9 0 -1.7 -5.4 -27.4 -43.4 -53.5 -53.9 -53.5	

Source: Market Council

Fortunately for now, in Aug 2012 the Ministry of Economic Development opposed Minenergo's suggestions and ordered that further work be done on the methodology. However the issue highlights the risk that further regulatory tightening measures are likely to be adopted for generators at some point, in our view.

Further Super-Tightening Plans for the Long Term Revealed

On 16 Nov 2012 *Vedomosti* reported highlights from the government's most recent proposals on the longer-term socio-economic forecast to 2030, which envisages a further sharp reduction in targeted electricity price growth rates. In particular, the newspaper reported that under the innovation scenario, which the Ministry of Economic Development insists on, the end-user electricity price in Russia will grow 3.1% on average over 2016-30, which is 60 bpts below the corresponding inflation forecast. The forecast also envisages further pressure on utilities because it allows for a higher gas tariff growth rate of 4.2% on average over the same period. This means the utilities will have to constantly employ significant cost-cutting initiatives to maintain the same profitability levels.

Is it That Bad?: Adequate Regulation Seems to be Mission Impossible

Our take from the recent changes to the regulatory landscape implemented by the government and its regulatory bodies and their announced plans for the future discussed above is that investors in the utilities sector should not count on seeing an adequate, incentive-oriented, market-based, western-style regulatory environment.

Predictability lacking

Action has been more evident than words – over the past 20 months tariffs have been massively revised on two to four occasions for grids and up to three times for generators. Some of these changes have had a critical effect on the companies' earnings profiles. This is not the kind of stable and predictable regulatory environment that investors in the utilities sector might hope for.

RAB regulation de-facto failed

The degree of the latest change to RAB parameters – namely cuts to initial RAB values of up to 40-50% coupled with a reduction in the regulatory rates of return on RAB from 6-12% to as low as 1% in some cases – lead us to conclude that we are not

witnessing the predictable and consistent long-term regulation that RAB was supposed to offer and that the regulatory methodology and parameters can no longer be trusted. In practice, the RAB regulatory approach has de-facto migrated towards indexation or cost-plus methods – i.e. where tariffs are determined not on the basis of invested capital, market-based cost of capital and cost-cutting efforts, but are instead set according to the wishes of politicians.

For instance, we recall that nine grids adopted RAB regulation in 2009, 18 were operating under RAB in 2010 and more than 60 in 2011. Following the May 2012 RAB reload it has become apparent that all those companies and their shareholders that counted on the government-outlined RAB methodology and initially announced RAB parameters are unlikely to receive the return on their investment that was expected at that time.

We also believe it is likely that some regions now operating under RAB may be switched back to an indexation regulatory regime if tariff growth rates under RAB methodology do not fit with the targets set by polititians. Since the indexation method provides no return on invested capital, shareholders of grid companies are exposed to significant risks.

A focus solely on tariff growth rates appears unjustified due to price differences

The decision-makers' focus on tariff growth rates seems to lack any economic justification in our view, because, for instance, it leads to further growing divergence of distribution tariff levels across regions. For example, a 10% growth for a region with a RUB400/MWh tariff translates into a RUB40/MWh incremental increase, while the same 10% growth rate for a region with a RUB/1,200MWh tariff translates into a RUB120/MWh increase. This approach thus completely fails to stimulate convergence and the harmonisation of the economic conditions that businesses face in different, but sometimes even neighbouring, regions of Russia.

The regulators should instead look at the fundamental reasons underlying the differences in tariff levels across regions and make structural changes to the regions' development schemes and composition of the grid.



Figure 66: Effective total distribution tariff in 2011 by region (RUB/MWh)

Source: Company data, Aton estimates

Regulation of generation companies no better

As discussed above, the latest regulatory initiatives have left many power plants in a loss-making position, and the situation is likely to deteriorate. The decision-makers have already indicated the direction of attack – prices of DPM contracts – which are becoming a substantial part of the end-user bill with massive commissioning of new capacity from 2010 onwards and lagging demand growth (for our electricity supply/demand analysis see the generation valuation section below in the report). We therefore conclude there are sizable risks of a decline in the effective rates of return for investors in the generation sector.

Regulators lack independence and are clearly skewed towards the consumer

We believe the major underlying problem behind regulatory failure is conceptual; that is, the regulators lack independence. The FTS is required to fit into the economics ministry's socio-economic forecast rather than to implement its own policy. Regulation in Russia is, in fact, tied to the country's politics, with regulatory bodies simply applying the top politicians' views regardless of any third-party opinion that could take into account the interests of all the parties involved – not only those of consumers and the state, but also those of the electricity companies and their shareholders.

Regulation in Russia has also been historically skewed towards the consumer (i.e. the dominant idea is to keep the electricity price low), and has so far shown little if any respect to investors and the shareholder value of the companies concerned.

For instance, since the start of the regulatory tightening trend in early 2011 we are unaware of a single development on the regulatory front that has potentially positive implications for utility company shareholders.

No commitment to market-oriented sector structure the ultimate problem

Lack of an independent regulator is, in turn, a consequence of the decision-makers' policy of increased state control over the economy (in terms of growing state ownership and escalated regulation) and their de-facto refusal to stimulate private investments. This has left no need for an independent regulator.

No positive regulatory changes expected in the current political cycle

Since the move from a market-oriented paradigm to increased state influence has continued in the four years since the break-up of UES and departure of the key reformer – Anatoly Chubais – from the industry and has even accelerated recently, we see no reason to believe the situation will improve any time soon.

Investor trust is largely destroyed; recovery will take a long time

The regulatory efforts implemented by the political elite in the past few years have generally been a major disappointment for investors. We thus believe investors would now be extremely reluctant to seek to benefit from any positive changes in the regulatory landscape until they had been fully implemented. Moreover, we believe any such investors would first have to witness the Russian government's commitment to market-oriented reforms and attention to shareholder value over a period of several years.

So investor returns, if any, will be shifted to the distant future in our view

Given the inconsistent government policy and our forecast for the majority of companies to turn cash flow positive only in four to five years' time, we broadly see no fundamental reasons to expect strong share price performances.

Electricity Prices and Regulation: Are Government Efforts Justified?

Besides politics, the government's key underlying fundamental concern appears to be rising electricity prices. In fact, end-user electricity prices for Russian industry are already higher than in the US, Norway and New Zealand.

Moreover, the Russian electricity price is set to rise further with expected hikes in domestic gas prices, increases in grid companies' tariffs and the addition of new capacity under DPM.



Source: IEA, APBE

It thus appears that the government has cause to constrain growth in electricity prices, given that they are already approaching levels that could endanger the competitiveness of Russian industry on global markets.

Why are Russian Electricity Prices Rising?

We see several underlying reasons for high and growing electricity prices in Russia.

Fuel price hikes and monopolies on the fuel markets. We estimate that the 1. major contributor to end-user electricity price growth in Russia is rising fuel prices, primarily for gas. Russia now has a higher domestic gas price than the US. The key factor here is that the Russian gas tariff is regulated by the state while US prices are determined by a competitive market.



Figure 68: Natural gas price for industry in 2011 (\$/mcm)

5 $\left(\right)$ Russia's gas market is largely monopolised by Gazprom, which has strong lobbying power and special relationships with the country's political elites. The thermal coal market is also highly concentrated, with two companies – SUEK and Kuzbassrazresugol – controlling more than half of all domestic supply. This allows coal prices to be largely manipulated by suppliers (for instance, the coal price rose 11.2% YoY in 2011, 1.8x the inflation rate).

2. Excess capacity. Another key reason for higher electricity prices in Russia is excess generation capacity, which consumers are required to pay for. As we anticipated in our 15 Feb 2011 report *Electricity Generation: Under Pressure*, Russia has reached a point where there is no longer a deficit of generation capacity and there already appears to be an excess. Given current power plant commissioning plans and sluggish electricity demand growth, the gap between supply and demand for capacity is set to grow further (see the generation valuation section of this report below). The plans for new capacity commissioning are determined by the very top state decision-makers, not by the utility companies.

Another related issue is inefficiencies in electricity grids, such as unused or underutilised assets and relatively high electricity loss rates.

3. Structural issues. The structure of the Russian utilities industry may also present a problem in itself. The sector has historically been based on a centralised power supply paradigm where the majority of electricity is generated at big power plants and then sent over transmission and distribution grids to consumers. Given Russia's extensive distances, this centralised system involves massive investment in construction and regular replacement of grid infrastructure. It also results in high grid operation and maintenance costs and substantial losses of electricity.

In many cases the economies of scale associated with centralised power generation are more than offset by costs related to grid infrastructure and electricity losses in the transmission and distribution process. In contrast, the developed world often uses distributed generation, where electricity is produced near the point of its consumption. This helps minimise electricity losses in the grid and costs related to the construction and maintenance of grid infrastructure.

The Russian power sector's structural inefficiencies are likely to persist as long as decisions regarding the location of generating units and investment in grids are made by a small group of state officials instead of the market-based mechanisms that dominate in developed countries.

Government Intentions Understandable, but Only Utilities have Suffered

While we understand the government's intention to curb electricity price growth, the key question for investors is how this is achieved. So far the government has taken action against the end result – electricity price growth – with a devastating effect on the profitability and viability of electricity companies, while failing to address the major underlying factors behind the rises. These are monopolies on the gas and coal markets, structural issues of excess capacity and a focus on centralised generation.

Privatisation Prospects Still Unclear; State Involvement Escalating

Government Faces Serious Constraints Imposed by Legacy Decision-Makers

New government looked liberal at first glance...

The key utilities decision-makers in the new government elected in May 2012 – Prime Minister Dmitry Medvedev, First Deputy Prime Minister Igor Shuvalov and Deputy Prime Minister in charge of energy sectors Arkady Dvorkovich – are widely considered to have generally liberal views. Shuvalov has been the main initiator and driver of privatisation efforts since mid-2011. Medvedev and Dvorkovich have also publicly stated several times their preference for privatisation and decreased state involvement in the economy.

...but actual decisions taken envisage no privatisation for utilities soon

During initial discussions in 2011 the government viewed 2012-14 as the timeframe for utility company privatisation. However the official privatisation plan formally adopted by the government in May 2012 envisages the much more distant timing for privatisation of 2016, probably due to pressure from other decision-makers.

Figure 69: Officially adopted privatisation plan for utilities										
Company	Current state stake	Stake to be privatised	State ownership after privatisation	Date						
FSK	79.55%	4.55%	75% + 1 share	before 2016						
RusHydro	60.50%	60.50%	0%	before 2016						
Inter RAO	14.79%	14.79%	0%	before 2016						
TGK-5	25.10%	25.10%	0%	2012-13						
RAO Far East	3.28%	3.28%	0%	2012-13						

Source: Russian government

Igor Sechin's desire to maintain power a possible reason for privatisation delay

A likely obstacle to government privatisation efforts seems to be the desire of Igor Sechin, the former deputy prime minister in charge of the energy sector, to maintain control over utilities even after his departure from government. Sechin was elected chairman of Rosneftegas, the 100% state-owned holder of the state's stakes in Gazprom and Rosneft, during the last days of the Vladimir Putin's term as prime minister.

In May 2011 Putin issued an order adding RusHydro, FSK and MRSK Holding to Inter RAO on the strategic enterprises list. This move effectively means that any privatisation of these companies would need presidential approval.

In June 2012 President Putin established a presidential commission on the energy sector, with vast authority. It is widely considered that the initiator of the formation of the commission was Sechin, who was appointed its executive secretary.

In May 2012 President Putin signed an order on giving Rosneftegas the status of an investor in regards to the utility companies due for privatisation. In July 2012 during the first meeting of the presidential commission on the energy sector, Sechin proposed that Rosneftegas be given control over the four major utility companies – RusHydro, Inter RAO, FSK and MRSK Holding.

Putin formally supported the government

The government opposed Sechin's initiatives except in the case of Inter RAO, which it agreed would be acquired by Rosneftegas. After a series of long discussions among the relevant parties, at the end of Nov 2012 President Putin signed orders on implementation of the government's plan for the utility sector. This involves

financing of RusHydro's investment programme directly from the federal budget (not from Rosneftegas's balance sheet, which was Sechin's proposal) and consolidation of FSK and MRSK Holding on the basis of the latter (not as a Rosneftegas subsidiary as had been suggested by Sechin).

Likelihood of MRSK Privatisation Still Low, but Increasing

Weak signals on possibility of MRSK privatisation

There was much discussion on the potential privatisation of MRSKs in 2011. The talk died down with the decision to delay the privatisation of big utilities in May 2012, which did not bode well for the MRSK initiative. We note however that MRSKs technically cannot form part of the government's official privatisation list since the state does not hold stakes in distribution companies directly, but only via MRSK Holding.

Nevertheless in July 2012 the new Minister of Energy Alexander Novak told *Interfax* that the government is considering privatising one "average" MRSK in 1Q13.

Chances of MRSK privatisation are increasing, in our view

We believe that the latest events, namely President Putin's support for the government's initiatives, somewhat increase the chance of the state implementing its other plans, including privatisation of MRSKs. However President Putin has never shown strong support for privatisation efforts and the issue will ultimately be decided by him.

State Ownership in the Sector Growing in the Meantime

In practice, the decisions taken and implemented so far envisage an increase of state ownership in the utilities sector, for instance via cash injections from the federal budget into the equity of state-controlled utilities, namely:

- RUB50bn for financing of RusHydro's investment programme in the Far East regions in 2012
- RUB23bn for financing of MRSK Holding subsidiaries' investment projects in 2012-13
- RUB60bn for financing of FSK's investment programme in 2010-13

Company Performance Review

Grid Companies Continue to Underperform Regulatory Benchmarks

Realised rates of return on RAB below statutory levels for MRSKs

Effective rates of return on RAB for the majority of distribution companies remained at much lower levels in 2011 than the rates formally set by regulators.

The main reasons for weak MRSK results are lower returns than provided for by regulators, tariff smoothing and underperformance on controllable costs (such as salaries, O&M expenses etc). While the first two problems are usually caused by improper tariff-setting by the regulators, the costs issue is partially caused by lack of management effort.

Somewhat better performance of FSK

FSK showed a generally better performance than MRSKs in 2011. It demonstrated an effective rate of return on RAB of 5.4% which is generally in line with the regulatory rate of return of 5.5% by our estimates. Underperformance on controllable operating costs and revenue smoothing were largely offset by the actual revenue exceeding the regulated level and lower capex than assumed by the regulator in tariffs (i.e. provisions for return on RAB and depreciation on RAB in regulated revenue were based on higher expected capex than the actually implemented capex added to RAB value).

Figure 70: Breakdown of difference between effective and regulated rates of return on RAB in 2011*

Company	MRSK Center	MRSK South	MRSK North Caucas us	MRSK Center and Volga	MRSK North- West	MRSK Siberia	MRSK Urals	MRSK Volga	MOESK	Len- energo	Total MRSKs	FSK	
Statutory rate of return on RAB	9.2%	6.7%	0.1%	8.2%	-3.5%	4.7%	8.7%	6.1%	6.1%	6.1%	6.0%	5.5%	
Deviation in revenue	1.4%	-2.5%	-2.8%	0.3%	-3.1%	-16.6%	-6.6%	2.6%	-0.8%	-1.2%	-2.8%	0.8%	
Deviation in controllable costs	0.1%	-2.0%	-0.9%	-2.5%	-2.7%	-1.4%	-2.9%	-3.7%	0.6%	0.8%	-1.3%	-0.9%	
Deviation of losses	-0.1%	0.6%	-1.9%	2.4%	2.2%	2.5%	9.1%	1.2%	0.8%	0.4%	1.7%	-0.1%	
Deviation in income tax	-0.2%	-0.4%	-1.0%	-0.6%	-0.1%	0.7%	0.1%	0.1%	-2.9%	-0.1%	-0.8%	-0.5%	
Compensation of previous period missed/(excess) income	-0.7%	-0.5%	3.6%	2.1%	5.4%	1.7%	0.8%	-0.4%	-0.1%	0.4%	0.9%	0.0%	
Deviation in other non- controllable costs (incl. FSK, TSO)	-1.0%	3.6%	1.9%	0.5%	3.0%	9.4%	-1.5%	2.6%	3.9%	1.0%	2.5%	-0.3%	
Deviation in actual vs regulated capex	0.5%	0.3%	0.0%	0.4%	0.1%	0.0%	0.1%	0.0%	0.0%	0.0%	0.1%	1.9%	
Revenue smoothing	-5.3%	-5.4%	-3.5%	-6.7%	-1.7%	-5.9%	-3.4%	-5.9%	-1.9%	-9.0%	-4.3%	-0.9%	
Effective rate of return on RAB	3.9%	0.6%	-4.7%	3.9%	-0.4%	-5.0%	4.3%	2.7%	5.8%	-1.7%	2.0%	5.4%	

* includes both RAB-regulated regions and regions regulated with the indexation approach, for which we used our estimates for RAB values, based on management guidance

Source: Company data, FTS, Aton estimates

Missed income may continue, decreasing shareholder returns

Lower than regulated revenue and higher than regulated non-controllable costs result in so called "missed" income that is usually caused by improper regulatory decisions. According to RAB methodology missed income should be compensated in later years. However, as we investigated in our 17 Nov 2011 report *Electricity Distribution: RAB Implementation Flawed, Hopes Rest in Privatisation*, there are significant risks of the regulator not providing proper compensation for such missed income (some managers of MRSKs say that in practice only 60-70% of missed income

is properly compensated). Thus we anticipate that missed income may continue into the future, leading to a sustainable negative effect on shareholder returns.

Controllable expenses still generally above regulatory benchmarks

Grid companies still underperform in terms of controllable costs. We estimate that the actual controllable costs of MRSKs exceeded the regulatory benchmarks by 7% on average in 2011. Notably, MRSK Center, MOESK and Lenenergo managed to cut costs at below the regulatory level, which is a sign of better management efforts, in our view.



Source: Company data, REC decrees, Aton estimates

Generation Company Performances Vary

As we anticipated, generation companies generally demonstrate divergent earnings growth profiles based on differences in asset efficiency, regulatory issues and new capacity commissioning schedules.



Figure 72: Generation company EBITDA per installed capacity in 2010-12E (breakdown by market, RUB/kW)

Source: Company data, Aton estimates

Electricity production load factors declining

There has been a general decline in the generators' load factors in 2011-12 due to growing oversupply of capacity in the system, which is somewhat offset by higher load factors of newly commissioned capacity for those companies that put new capacity into operation in the period (E.On Russia, OGK-5, TGK-1 and Quadra launched sizable new power units in 2012).



Electricity market profitability divergent

The majority of generation companies will see a deterioration of margins on the electricity market in 2012 except for those with efficient assets and a significant share of new capacity, which are E.ON Russia and Mosenergo; and hydro capacity such as RusHydro. This is primarily due to the capacity oversupply effect, which leads to the electricity price growing at a slower pace than fuel costs (as discussed in the generation valuation section of this report). Despite being hydros, Irkutskenergo and Krasnoyarsk HPP are exceptions here, because they sell the bulk of their electricity to Rusal at prices linked to aluminium prices on global markets.



Figure 74: Realised electricity price vs fuel costs (RUB/MWh)

Source: Company data, Aton estimates

New capacity a significant contributor to electricity market earnings

A breakdown of company earnings from the electricity market (which we calculate as the difference between electricity revenue and fuel costs) into new and old capacity shows that for some generation companies the contribution to EBITDA of new capacity from the electricity market is already meaningful and expanding.



Capacity market earnings vary too

The main driver of generation companies' earnings from the capacity market (which we calculate as capacity revenue less fixed costs) is the new capacity constructed under capacity delivery agreements (DPMs), which receives a much higher capacity payment relative to old capacity. The capacity market earnings of RusHydro and hydro generators located in Siberia (Irkutskenergo and Krasnoyarsk HPP) have been heavily impacted by regulatory measures enacted in 2011 and 2012.

Figure 76: Realised capacity price and fixed costs per installed capacity (RUB/kW)



Source: Company data, Aton estimates

New capacity is becoming an increasingly important contributor to company EBITDA from the capacity market, and for some companies (E.On Russia, TGK-1) it has already become the main source of total earnings from the capacity market.



Source: Company data, Aton estimates

Corporate Governance Issues Associated with State Ownership Intensify

Besides the poor financial performance discussed in the section above, we have identified the following corporate governance issues, especially in regards to the state-controlled utilities.

Doubtful Capex and M&A Decisions

RusHydro's politically-driven investment projects in the Far East region

In 2011 RusHydro acquired RAO Far East Energy Systems, a thermal utility monopoly in the Far East of Russia.

The Far East regions do not have electricity markets, and the electricity companies in those regions are fully regulated by the state. Given the Far East regions have no mechanisms that provide a return on investments (such as DPM contracts which cover only power plants located in European Russia and Siberia), investment projects there are likely to be value erosive. Moreover, we understand that these projects are driven by top politicians, who have declared development of the Far East territories a top priority. We feel that RusHydro may be required to subsidise electricity consumers in the region in order to comply with the decision-makers' intentions to provide attractive conditions for business development there.

RusHydro plans to invest billions of dollars into these doubtful projects.



Figure 78: RusHydro's planned capex in Far East region (RUBmn)

Source: Company data, Minenergo, Aton estimates

RusHydro's foreign investment plans

In Sep 2012 RusHydro announced plans to construct four HPPs in the Kyrgyz Republic with a total installed capacity of 191MW. The estimated project cost is \$410mn-\$425mn. Notably, the project will be implemented via a 50/50 JV of RusHydro and Kyrgyz company Electric Power Stations. RusHydro will contribute cash while the Kyrgyz company will contribute land rights and undisclosed assets including intangibles.

We believe the project is has been initiated by top politicians rather than company management and so will be driven primarily by geopolitical rather than economic goals. We therefore see significant value erosion risks for RusHydro shareholders stemming from this project as well as any other potential projects that may arise.

FSK management's call for higher capex

In June 2012 FSK CEO Oleg Budargin, who is viewed as a likely candidate for the CEO position in the united grid company, told *Interfax* that FSK and MRSK Holding should

maintain the record-high level of capital expenditure seen in 2011 (roughly RUB160bn for FSK and RUB140bn for MRSK Holding) at least until 2017.

The company receives a statutory rate of 10% on new investments (and an effective rate of return that is even lower, on our estimates, due to various regulatory flaws) while we estimate company WACC at a much higher 13.3%. Therefore capex destroys shareholder value. A reasonable strategy aimed at enhancement of shareholder value would thus involve reduction rather than growth of capex, especially given Russia's unpredictable regulatory regime.

Financing infrastructure for big events such as APEC summit and Winter Olympics

Utility companies are engaged in investment projects related to political and social events such as the APEC summit in Vladivostok in Sep 2012 and the Winter Olympics in Sochi in 2014. Any payback from these investments looks doubtful, since there is a big risk that the demand for infrastructure will fall sharply after the events, and the companies will not be able to pass investment costs on to electricity consumers.

To our knowledge, Kubanenergo and FSK are the companies that have been directly engaged in the investment projects for the above events.

"Electricity bridge" project between European Russia and Siberia

Following Putin's request at the APEC summit, expert groups have proposed a project to increase transmission capacity between European Russia and Siberia which is worth a hefty RUB1.18trn (\$38bn), *RBC daily* reported on 21 Nov. The project aims to cut electricity prices in European Russia by allowing transmission of cheaper electricity from Siberia. According to the newspaper, the developers of the project are counting on an investment from the federal budget of only RUB271bn (22% of the project's cost), while the rest is expected to be financed by utility companies including FSK and privately-held businesses such as E.On Russia, OGK-2 and TGK-13.

Since we consider it unlikely that the cost of the project will be allowed to be passed on to electricity consumers, we see a significant risk that the utility companies will be obliged to bear losses if the scheme is realised on the reported terms.

Acquisition of a sports club by RusHydro

6 0 In summer 2012 RusHydro reportedly reached an agreement to acquire a controlling stake in the Alania football club from North Ossetia's government. RusHydro CEO Evgeny Dod told *Interfax* on 18 July 2012 that the company sees the acquisition as a business move rather than sponsorship. On 25 Oct 2012 *Interfax* reported that RusHydro is also considering sponsorship of the Sokol hockey club.

Football and hockey clubs are not a core business for RusHydro, and our view is that the deals were likely driven by highly-placed officials rather than company management. While the direct impact on RusHydro's cash flows is likely to be marginal, the deals highlight the degree of influence that politicians have on the company's operations.

Cash Extraction and Value-Redistribution by a Major Shareholder

Irkutskenergo and Krasnoyarsk HPP deals with Eurosibenergo

There are also significant corporate governance issues in some utility companies owned by private shareholders. These involve the majority owner extracting value at the expense of minorities.

For instance, in the past two years Irkutskenergo and Krasnoyarsk HPP have engaged in the following transactions with their major shareholder, Eurosibenergo:

- Irkutskenergo acquired a 19.9% stake in Irkutsk Grid Company for RUB5.6bn in 2011. Given the government's ban on combining electricity generation and distribution businesses, the acquired asset appears clearly non-core.
- Irkutskenergo acquired AKME-Engineering, which designs nuclear reactors, and its research projects. The associated costs amounted to RUB1.4bn in 2011, and the research project is likely to require further financing with unclear prospects for monetisation.
- Irkutskenergo gave out loans of RUB3.1bn in 2011 and RUB1.8bn in 1H12 to entities affiliated with the major shareholder.
- Krasnoyarsk HPP has issued loans of RUB1.3bn to entities affiliated with the major shareholder.

In addition, Irkutskenergo increased capex from RUB1.1bn to RUB5.5bn in 1H12 despite the company having no obligations to commission new power plants (such as DPM contracts) or any other big investment projects.

Financing of OGK-2's investment programme by Mosenergo

Gazprom Energoholding, a controlling shareholder of OGK-2, Mosenergo and TGK-1 recently decided to transfer a project from OGK-2's obligatory investment programme (a 420MW unit at Cherepovetskaya GRES) to Mosenergo, essentially due to lack of funds on the balance sheet of OGK-2 to finance the project.

We therefore believe there is a risk that Mosenergo and TGK-1, being financially healthier in terms of cash flows, will take over other OGK-2 investment projects, which we would consider to be value erosive (see Figure 128 for our NPV estimates of OGK-2's investment projects). So there appear to be significant risks of value redistribution across the Gazprom Energoholding-owned generation companies, namely from Mosenergo and TGK-1 to OGK-2.

Insufficient Tariff Lobbying

As discussed in the regulation section above, the regulators have set grid company tariffs considerably below the previously established levels and market expectations.

We believe government intervention and an inconsistent regulation system weaken management's ability to fight for proper implementation of the established regulatory methodology. However we feel the outcome of tariff decisions could be much better for investors should management make greater efforts to protect shareholder value.

In this regard, we note the following statements of FSK CEO Oleg Budargin, which are indicative of the views of some state-owned company managers:

- On 24 May when commenting on the idea of an FSK and MRSK Holding consolidation, Budargin told Prime news agency that one of the key benefits of a united company would be the ability to keep tariff growth rates below inflation.
- He said that management believes tariff growth rates of "inflation plus something; 10-11% per year as maximum" are justified, *Interfax* reported on 20 Aug. He added that the company "will itself work to constrain tariff growth rates".

We consider such words to be indicative of management's reckless attitude towards shareholder value and their focus on political rather than economic goals.

No Proper Management Motivation Programmes in Place

Management stock options are deeply out-of-the-money or non-existent

To our knowledge, only FSK, RusHydro and MRSK Holding have adopted management stock option programmes, while none of the MRSKs or other generation companies have done so. However even the existing stock option programmes look ineffective since the options are currently deeply out-of-themoney.

Figure 79: Utility company management stock option programmes									
	RusHydro 1st option programme	RusHydro 2nd option programme	FSK	MRSK Holding					
Launch date	May 2007	Dec 2010	Feb 2011	Nov 2010					
Nominal size \$mn	181	159	184	59					
Signed size \$mn	terminated	103	n/a	43					
Market price at inception, RUB/share	1.73	1.66	0.41	5.28					
Average strike price, RUB/share	1.73	1.50	0.41	4.14					
Current market price, RUB/share	0.74	0.74	0.21	1.98					
Difference	-57%	-51%	-49%	-52%					

Source: Company data, Bloomberg, Aton estimates

Key stock drivers largely out of management control

Another issue for Russian utilities is that the key decisions that impact company profitability and stock performance such as changes to the methodology of regulation, regulated tariff growth rates and privatisation are not controlled by management, and they actually have a limited influence over them. Therefore stock-based management motivation programmes may not bring much benefit to Russian utility companies.

Foreign-Owned Companies Much Safer in Corporate Governance Terms

State ownership the major source of corporate governance risks

The ultimate reason for the various corporate governance issues and weak management effort, in our opinion, is that the companies are state-controlled and thus lack an efficient owner who can monitor and properly motivate management. The Russian state, as practice shows, does not excel at performing an active shareholder and supervisory function. Another conflict of interest relates to the fact that the managers of state-controlled companies are in effect appointed by the government, which often has a different goal than shareholder value growth.

Companies owned by foreign investors in a better position

Utilities controlled by foreign investors, namely E.On Russia and Enel OGK-5, generally have much better corporate governance standards and far greater independence from politicians than the state-controlled companies do.

Below we summarise our corporate governance scores for Russian utility companies. For details on the methodology see our 9 July 2012 report *Corporate Governance: Faulty Powers.*

Figure 80: Corporate governance scores

Company	Corporate governance score	Ownership structure & external influence	Financial Stakeholder rights	Transparency & disclosure	Board structure & effectiveness
Weighting		30%	15%	20%	35%
Russia average	5.5	5.7	6.0	5.9	5.0
Utilities sector average	4.8	4.9	5.2	5.6	3.0
E.On Russia	6.5	6.9	7.2	6.0	5.5
OGK-5	6.4	6.9	7.1	6.7	4.3
FSK	5.2	5.4	4.9	7.0	3.2
MRSK Center	5.2	4.6	5.9	6.7	3.6
TGK-1	5.2	5.6	5.6	5.9	3.1
RusHydro	5.1	5.3	4.6	6.2	4.0
Mosenergo	5.1	5.4	5.5	6.1	2.9
MRSK North-West	5.0	4.6	5.5	6.8	3.1
MRSK Center & Volga	4.9	4.6	5.6	6.0	3.0
Lenenergo	4.8	4.6	5.0	6.1	3.0
MRSK Siberia	4.8	4.0	5.8	6.0	3.0
MRSK Volga	4.8	4.8	5.3	5.8	3.0
MOESK	4.8	4.6	5.2	6.3	2.8
MRSK Holding	4.7	4.7	4.7	6.2	2.9
MRSK Urals	4.7	4.2	5.4	6.0	3.0
OGK-2	4.7	5.3	4.6	5.6	2.7
Quadra	4.7	3.9	5.4	6.2	3.1
MRSK South	4.5	4.3	5.2	5.3	3.0
Irkutskenergo	4.3	5.0	4.5	4.4	2.9
Krasnoyarskaya HPP	4.3	5.0	4.5	4.3	3.2
MRSK North Caucasus	4.1	4.5	4.5	4.9	1.8

Source: Aton estimates

What are Russian Utilities: Businesses or Political Tools?

State Financing Likely to Remain for at Least Several Years

Private investment could benefit all sector stakeholders...

In our 17 Nov 2011 report *Electricity Distribution: RAB Implementation Flawed, Hopes Rest in Privatisation* we argued that the decision-makers ultimately have to choose between two major strategies for resolving the key sector issue of high asset depreciation: private investment or state financing. We stressed that attracting private investment along with the implementation of market-based regulation would be a better solution for all the parties concerned. This includes consumers, the state and utility companies since it could lead to efficiency gains and lower electricity prices in the longer term while not requiring spending by the state.

...but decision-makers appear to have opted for state financing instead

Based on the following observations (also discussed above in the report) we conclude that the politicians have effectively chosen a path of state financing and increased state control as a development strategy for the utilities sector, at least in the short and medium term:

- Regulatory failure. As already discussed, decision-makers in Russia have failed to provide a long-term, consistent and predictable regulatory environment for utility companies. Regulation of the electricity sector in Russia is largely skewed towards the consumer (i.e. the primary goal is to minimise electricity prices in the short term) at the expense of electricity providers.
- 2) Increased state involvement in the sector instead of privatisation. The policymakers have decided to inject massive funds into the capital of utility companies from the federal budget and the balance sheets of state-controlled companies rather than attracting private investment.
- 3) Ad-hoc, subjective manipulation is the preferred policy tool. Russian decisionmakers tend to apply a dictatorial management system to reach certain goals (be it lower electricity price or higher investment), rather than creating the conditions necessary for market forces to function.

These processes are interconnected: state injections decrease the need for the regulator to provide a favourable regulatory environment; case-by-case manipulation becomes the only policy tool if regulation fails to provide proper incentives for sector participants; and state financing is the only option if private investors refuse to finance capex because of inconsistent regulation.

Clearly Not the Best Decision for Society, but Perhaps for Politicians?

State financing a higher burden on society in the long term

We believe the state financing strategy results in a higher cost of electricity supply for society in the longer term due to the lack of incentives for cost savings, capex misspending and overall inefficiency. This strategy may also result in lower reliability rates due to lack of management motivation and lower investment rates in the longer term.

An easy and convenient way of getting things done

We see several reasons for politicians choosing the state-financing scenario:

- 1) **Ease.** It is the simplest and the most convenient way for bureaucrats to get things done. It is easier to order state-employed managers to build new assets than to create the conditions needed to attract private capital.
- 2) **Political spheres of influence.** Politicians often consider control over statecompanies to be an important route to obtaining greater influence.

 Personal gain. Managers of state-controlled corporations have greater scope to direct the respective business according to their own agendas

Utilities a Political Tool; Avoid if You Can

Greater state involvement means more risk to shareholder value

Increased state involvement brings the following major risks to the fundamental equity value of utility companies, in our view:

- 1) A further worsening of the regulatory environment since the regulators will not need to attract private investors.
- Deterioration of corporate governance standards since management of the state-controlled companies do not have maximisation of shareholder value as a top priority and are heavily influenced by politicians.
 - a. **Increased social burden.** The companies may become engaged in tariffsetting practices and investment projects that subsidise electricity consumers but destroy shareholder value.
 - b. **Pursuing geopolitical goals**. The companies may be pushed by the government to invest abroad, often at an unjustifiably high cost.
 - c. **Involvement in politics**. The companies may be seen by politicians as sources of enrichment and influence. They may become embroiled in value-erosive conflicts between rival groups in the political elite.

The sector will not be destroyed but there will be little value for investors

We do not believe the Russian utilities sector will be allowed to fall apart. That outcome is unlikely because of the industry's crucial role in securing the functioning and development of the economy.

We believe the sector will largely manage to replace its depleted asset base with the help of its cash flows, funds from the federal budget and state controlled companies (such as Rosneftegas), debt financing – including from state-owned banks – and probably some financing from naive private investors.

Our view is that there is little chance of shareholder value being unlocked in this process. Most of the companies are likely to see negative or nearly zero free cash flows and practically no dividends over the next few years at least.

No place for investors, except for foreign-owned companies

The above points lead us to believe that Russian utility companies should primarily be viewed as tools used by politicians to achieve political, social or personal goals rather than businesses aimed at creating value for shareholders.

The only partial exceptions in this regard are companies controlled by foreign investors (E.ON Russia and Enel OGK-5), which may still wish to provide a return to shareholders and endeavour to do so.

Significant changes unlikely, and even then prospects ambiguous

We believe the situation could meaningfully improve only with a major change in the political system, which is rather unlikely in our view. Moreover, even if the political establishment were to change at some point, we would not expect any free gifts to investors in the utilities sector given Russia's high end-user electricity prices and the respective underlying reasons as discussed above.

Fundamental value poor, but events-driven stock performance likely

We would advise investors seeking fundamental value to avoid investing in the Russian utilities sector where possible. This is because of the overwhelming risks to shareholder value related to increasingly high state involvement and the absence of any meaningful signs of potential changes in the state's strategy towards the sector.

However we would expect some stocks to demonstrate highly speculative price performances, driven largely by insider trading in anticipation of corporate events. In this regard, the utilities sector may present numerous opportunities for speculative investors.

Grid Companies Valuation Update: Squeezed by Regulators

Pricing in Regulatory Tightening

We have made the following key changes to our valuation of grid companies – MRSKs and FSK.

Incorporated latest tariff decisions and reloaded RAB parameters

We have incorporated tariff decisions for grid companies that came into effect from 1 July 2012, as well as the most recent tariff reviews for MRSK regions that returned to RAB regulation from 1 Nov (for details on RAB parameters, see the regulation section above). With few exceptions, the tariffs for MRSKs have been set until 2017, and until 2014 for FSK.

Assumed full transition to RAB by 2018

As discussed in the section on regulation above, 44 MRSK regions and FSK are now operating under the RAB approach, and we expect these grids to maintain RAB regulation going forward. For those 20 MRSK regional branches that are operating under long-term indexation or cost plus methods, we assume they will continue to operate under their current regulatory regime until the end of the existing long-term regulatory period (i.e. 2017), but will then adopt RAB regulation (i.e. from 2018).

Expect further tariff tightening in the long term

In line with the previous valuation approach we continue to apply a cap on tariff growth rates on top of the officially established levels (i.e. we assume the current tariffs will be revised downwards if they exceed the cap). However we have decreased the base cap on total distribution tariff growth (which includes the revenues of MRSK, FSK and TSOs) in each region of Russia from 10% to 7% from 2016, since we believe the government will further intensify its efforts to curb growth in the end-user electricity price. We allow for a higher cap of 15% in 2013-15 and 10% in 2016-20 for those regions that have a distribution tariff more than 20% below the Russian average, and of 20% in 2013-15 and 15% in 2016-20 for those regions that have a distribution tariff more than 40% below the average. An exception to our general approach is Lenenergo, to which we assign a 10% tariff growth rate cap for 2012-20, since the FTS has indicated that its tariff will exceed the statutory caps.

Our assumption of the base long-term distribution tariff cap of 7% is still some 200 bpts above the long-term inflation estimate of 5.0% provided by our economics team. Also according to the most recent economics ministry proposal, the end-user electricity tariff is targeted to grow at a 3.1% CAGR from 2016-30, which is far below our assumption for grid companies. So we believe our assumption of a 7% base cap on the distribution tariff growth rate is on the optimistic side.



Source: Company data, Aton estimates

TSO tariff amended to match lower tariff growth forecast for MRSKs

We have taken company data on payments to TSOs included in MRSKs' distribution revenue where the data was available (by way of reminder, TSOs are smaller distribution grids that receive part of the total distribution revenue from MRSKs). In those regions where no data was available we have assumed that total TSO expense in rouble terms will grow by 3% in 2012 and 7% from 2013 on.

Accounting for missed income compensation

We still include compensation for expected missed income in regulated revenue, since this is stipulated under the current RAB methodology. However in practice the regulator does not provide sufficient compensation for missed income, so our approach in this regard is on the optimistic side.

We assume last mile contracts remain in place for the foreseeable future

In our previous valuation of distribution companies we accounted for the departure of large industrial consumers from MRSKs' customer bases by assuming that the electricity throughput of the MRSKs would gradually decline by an amount corresponding to such consumers by 2016.

In Mar 2012 *Vedomosti* reported than Minenergo planned to extend last mile contracts until 2016-17. We believe however that the contracts will remain in place as long as the government sets strict limits on distribution tariff growth rates. This is because should the last mile contracts be cancelled, the tariff for electricity consumers remaining in the MRSKs' customer bases would have to grow considerably (up to 50-100% in some regions) or the MRSKs would incur losses sufficient to damage the viability of their businesses.

We thus assume that the companies will retain the last mile contracts with larger industrial users that they had in 2011 going forward.

Tariff Outlook Gloomy, Regulators Overshooting

6 8 The changes in valuation assumptions discussed above resulted in a sharp deterioration of our tariff growth rates.

Notably, our MRSK tariff growth rates expected in 2012-15 (a total tariff CAGR of 6.3%) are well below those envisaged by the government's socio-economic forecast approved in Sep 2012 (a mid-range CAGR of 8.9%). We believe this is solely due to

overly strict tariff decisions adopted by regional regulators this year. We consider regulators for whatever reason to be 'overshooting', i.e. their actual decisions are even tighter than the targets set by the government.

Figure 82: Total effective distribution tariff forecast (RUB/MWh)

Company		2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E	CAGR 2012- 20
MRSK Center	Upd.	1,164	1,205	1,282	1,379	1,485	1,580	1,680	1,712	1,755	1,858	5.3%
	Prev.	1,132	1,205	1,325	1,456	1,601	1,745	1,837	1,973	2,115	2,290	8.1%
MRSK South	Upd.	835	900	985	990	1,072	1,156	1,242	1,235	1,219	1,317	5.2%
	Prev.	851	902	1,008	1,108	1,219	1,340	1,474	1,622	1,630	1,674	7.8%
MRSK North Caucasus	Upd.	981	1,002	1,060	1,170	1,273	1,355	1,430	1,427	1,461	1,548	5.2%
	Prev.	958	1,008	1,108	1,229	1,363	1,512	1,582	1,706	1,707	1,710	6.6%
MRSK Center and Volga	Upd.	1,165	1,098	1,150	1,260	1,359	1,453	1,546	1,535	1,538	1,620	3.7%
	Prev.	1,141	1,207	1,310	1,434	1,570	1,720	1,887	2,062	2,209	2,191	7.5%
MRSK North-West	Upd.	731	778	795	844	907	951	1,009	1,063	1,119	1,195	5.6%
	Prev.	770	818	934	1,061	1,207	1,366	1,526	1,530	1,631	1,611	8.5%
MRSK Siberia	Upd.	688	705	756	821	878	923	977	1,049	1,112	1,166	6.0%
	Prev.	737	772	837	951	1,063	1,150	1,181	1,215	1,243	1,305	6.6%
MRSK Urals	Upd.	736	733	790	846	891	934	990	1,015	1,022	1,117	4.7%
	Prev.	721	763	874	990	1,103	1,223	1,340	1,444	1,460	1,374	7.4%
MRSK Volga	Upd.	821	891	921	933	1,012	1,075	1,137	1,190	1,247	1,328	5.5%
	Prev.	797	843	950	1,070	1,210	1,337	1,364	1,499	1,552	1,453	6.9%
MOESK	Upd.	1,418	1,314	1,445	1,590	1,741	1,803	1,927	1,877	1,789	1,915	3.4%
	Prev.	1,396	1,480	1,598	1,757	1,922	2,065	1,954	2,005	2,040	2,139	4.9%
Lenenergo	Upd.	950	1,049	1,154	1,269	1,396	1,536	1,690	1,824	1,824	2,006	8.7%
	Prev.	934	991	1,090	1,199	1,319	1,450	1,596	1,755	1,931	2,124	9.6%
Kubanenergo	Upd.	1,601	1,752	1,838	1,887	2,030	2,149	2,299	2,264	2,296	2,457	4.9%
U	Prev.	1.840	1.951	2.146	2.251	2.418	2.327	2.430	2.765	2.815	2.958	5.4%
MRSK total	.baU	981	991	1.060	1.137	1.228	1.299	1.385	1.409	1.423	1.521	5.0%
	Prev.	950	1.009	1.120	1.249	1.387	1.510	1.580	1.670	1.713	1.748	7.0%
FSK	Upd.	267	278	295	329	362	387	414	443	474	507	7.4%
	Prev.	266	284	321	355	390	429	472	520	572	629	10.0%
YoY growth rate forecast												
MRSK Center	Upd.	14%	4%	6%	8%	8%	6%	6%	2%	3%	6%	5.3%
	Prev.	10%	6%	10%	10%	10%	9%	5%	7%	7%	8%	8.1%
MRSK South	Upd.	9%	8%	10%	1%	8%	8%	7%	-1%	-1%	8%	5.2%
	Prev.	11%	6%	12%	10%	10%	10%	10%	10%	0%	3%	7.8%
MRSK North Caucasus	.bqU	13%	2%	6%	10%	9%	6%	6%	0%	2%	6%	5.2%
	Prev.	5%	5%	10%	11%	11%	11%	5%	8%	0%	0%	6.6%
MRSK Center and Volga	Upd.	18%	-6%	5%	9%	8%	7%	6%	-1%	0%	5%	3.7%
	Prev.	16%	6%	9%	9%	10%	10%	10%	9%	7%	-1%	7.5%
MRSK North-West	Und	14%	6%	2%	6%	7%	5%	6%	5%	5%	7%	5.6%
	Prev.	20%	6%	14%	14%	14%	13%	12%	0%	7%	-1%	8.5%
MRSK Siberia	Upd.	24%	2%	7%	9%	7%	5%	6%	7%	6%	5%	6.0%
Whote Siberia	Prev	32%	5%	8%	14%	12%	8%	3%	3%	2%	5%	6.6%
MRSK Urals	Und	11%	0%	8%	7%	5%	5%	6%	2%	1%	9%	4.7%
WINSIC OF UIS	Prev	9%	6%	15%	13%	11%	11%	10%	8%	1%	-6%	7.4%
MRSK Volga	Lind	10%	9%	3%	1%	8%	6%	6%	5%	5%	-0%	5.5%
WINDIX VOIBa	Brov	16%	5%	12%	12%	12%	1.0%	2%	1.0%	/0/	6%	6.9%
MOESK	Lind	10%	7%	10%	10%	10%	10%	7%	2%	470 5%	-0%	3.4%
MOLSK	Drov	1.10/	-770	00/	10%	10%	4/0	F 9/	-3%	-370	F 0/	1 9%
Lopoporgo	Flev.	14%	1.0%	0 /0	10%	9% 10%	1.0%	-5%	5%	270	1.0%	4.5%
Lenenergo	Drou	1 70/	£0/	10%	10%	10%	10%	10%	1 00/	1.00/	10%	9.6%
Kubananarga	PIEV.	1.20/	0%	10%	20%	10%	10%	70/	10%	10%	70/	1.0%
kubanenergo	Opu.	13%	9%	5%	5%	ō%	0%	/%	-2%	1%	7%	4.3%
	Prev.	30%	0%	10%	5%	/%	-4%	4%	14%	2%	5%	5.4%
WIKSK total	Upd.	16%	1%	1%	1%	8%	6%	7%	2%	1%	7%	3.0%
P01/	Prev.	16%	6%	11%	11%	11%	9%	5%	6%	3%	2%	7.0%
FSK	Upd.	19%	4%	6%	11%	10%	7%	7%	7%	7%	7%	7.4%
	Prev.	18%	7%	13%	11%	10%	10%	10%	10%	10%	10%	10.0%
			1						Source:	Company d	ata, Aton es	stimates

Figure 83: Electricity price growth forecast approved by government in Sep 2012

	2011	2012E	2013E	2014E	2015E
End-user electricity price growth (new forecast)	13.5%	3.5-6%	12-13.5%	10.5-12.5%	11-13%
Pre-tightening forecast	13-15%	11-13%	10-12%	n.a.	n.a.
Change	n.a.	-7.5 to -7 ppts	+1.5 to +2 ppt	n.a.	n.a.
Electricity grid tariff growth (new forecast)	13%	6% (11% from July)	10-11%	9.5-10%	9-10%

Source: MED Socio-Economic Forecast for 2013-15

A More Cautious Stance on Controllable Operating Costs

We previously assumed that the grid companies would gradually reduce their controllable operating costs to the regulated level by 2015. However we now assume that the premium/discount of actual controllable expenses to regulated ones as seen in the last reported period (2011) will remain flat in the foreseeable future for a number of reasons. First, we do not expect management to go to much effort to boost operating efficiency due to both state ownership and inconsistent regulation. Second, benchmarks for controllable costs revised by the regulator in 2012 already incorporate significant efficiency gains (up to 3% annual cost savings) so we believe it would be difficult for companies to achieve greater economy.

There are exceptions to that methodology, and for MRSK Siberia and Kubanenergo we forecast that the deviation between actual and regulated controllable expenses will be reduced by half because of the high base effect.

Connection Fee to Continue

We have remodelled connection fee revenues, and now expect that they will continue into the foreseeable future (we previously assumed that the connection fee would be abandoned from 2012).

Macroeconomic Assumptions Weakening Further

We have updated our macro assumptions with our latest in-house numbers. These now imply a slower GDP outlook, lower electricity demand growth and a weaker rouble in the long term.

Figure 84: Macro assumptions

4.0%
4 50/
4.5%
-0.5
1.6%
1.8%
-0.2
5.0%
5.0%
0.0
35.0
30.6
14%

Source: Aton estimates

Much Weaker Earnings Growth Outlook

We now forecast much slower EBITDA growth rates, primarily due to the lower tariff growth outlook and a more conservative stance on operating efficiency.

		• •										
rigure 85: Forecast EBITDA from distribution activity (KUBMN)												
Company		2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E	CAGR 2012E- 20E
MRSK Center	Upd.	14,142	13,424	15,174	17,514	20,824	23,713	26,823	24,938	24,098	26,876	7%
	Prev.	9,947	10,128	13,918	16,983	22,353	27,003	27,976	36,478	47,487	55,569	21%
MRSK South	Upd.	3,996	4,160	5,551	4,416	5,509	6,783	8,088	5,892	3,948	5,396	3%
	Prev.	2,898	2,951	3,941	3,538	4,648	6,541	8,374	12,903	14,771	15,188	20%
MRSK North Caucasus	Upd.	1,710	1,744	2,300	3,592	4,862	5,628	6,295	5,520	5,466	6,147	15%
	Prev.	1,936	1,499	2,777	3,838	5,628	7,183	7,680	9,289	9,279	8,919	18%
MRSK Center & Volga	Upd.	10,050	9,108	9,378	12,699	15,521	17,996	21,105	15,980	12,702	14,024	4%
	Prev.	9,685	8,738	10,792	12,813	15,644	20,237	24,948	33,871	42,925	38,630	17%
MRSK North-West	Upd.	3,551	3,766	2,979	3,336	4,487	5,020	6,058	6,102	6,754	8,172	10%
	Prev.	2,499	1,488	1,959	8,012	9,912	12,686	16,324	17,226	22,669	21,072	27%
MRSK Siberia	Upd.	2,615	744	1,999	5,525	7,043	7,694	9,032	11,319	12,774	13,202	20%
	Prev.	3,681	4,842	6,709	11,490	14,542	16,574	14,788	17,573	21,901	23,664	23%
MRSK Urals	Upd.	7,403	5,331	7,283	8,245	8,435	8,902	10,261	7,912	4,431	8,370	1%
	Prev.	6,218	5,509	7,940	11,767	15,385	20,663	24,817	32,887	36,295	26,216	17%
MRSK Volga	Upd.	5,414	7,561	6,742	4,380	6,253	7,329	8,609	8,984	9,468	11,325	9%
	Prev.	5,594	6,521	9,594	13,605	19,173	24,562	22,872	31,881	37,334	28,480	20%
MOESK	Upd.	27,288	22,953	29,117	36,175	43,171	44,006	50,075	41,547	29,270	34,709	3%
	Prev.	22,203	29,883	32,833	39,171	45,948	58,888	43,291	45,215	47,459	49,970	9%
Lenenergo	Upd.	3,623	5,329	7,056	8,842	11,213	14,238	17,727	20,621	18,930	23,337	23%
	Prev.	692	986	1,322	3,368	4,851	8,165	10,284	15,146	21,570	26,218	50%
Kubanenergo	Upd.	-783	1,846	2,324	2,637	4,423	5,220	6,588	3,932	2,482	3,612	n/a
	Prev.	2,764	4,783	6,653	7,044	7,100	2,492	1,630	6,822	6,907	7,044	11%
Total MRSK	Upd.	79,009	75,967	89,903	107,363	131,740	146,529	170,661	152,747	130,324	155,171	8%
	Prev.	68,116	77,330	98,436	131,631	165,183	204,993	202,984	259,291	308,595	300,970	18%
FSK	Upd.	80,829	85,372	93,323	110,983	128,194	141,770	156,643	172,932	190,767	210,288	11%
	Prev.	76,276	86,969	106,649	125,769	148,997	171,018	195,864	223,883	255,465	291,047	16%
YoY growth rates												
MRSK Center	Upd.	33%	-5%	13%	15%	19%	14%	13%	-7%	-3%	12%	7%
	Prev.	5%	2%	37%	22%	32%	21%	4%	30%	30%	17%	21%
MRSK South	Upd.	15%	4%	33%	-20%	25%	23%	19%	-27%	-33%	37%	3%
	Prev.	-3%	2%	34%	-10%	31%	41%	28%	54%	14%	3%	20%
MRSK North Caucasus	Upd.	54%	2%	32%	56%	35%	16%	12%	-12%	-1%	12%	15%
	Prev.	50%	-23%	85%	38%	47%	28%	7%	21%	0%	-4%	18%
MRSK Center & Volga	Upd.	86%	-9%	3%	35%	22%	16%	17%	-24%	-21%	10%	4%
	Prev.	68%	-10%	24%	19%	22%	29%	23%	36%	27%	-10%	17%
MRSK North-West	Upd.	109%	6%	-21%	12%	35%	12%	21%	1%	11%	21%	10%
	Prev.	13%	-40%	32%	309%	24%	28%	29%	6%	32%	-7%	27%
MRSK Siberia	Upd.	n/a	-72%	169%	176%	27%	9%	17%	25%	13%	3%	20%
	Prev.	643%	32%	39%	71%	27%	14%	-11%	19%	25%	8%	23%
MRSK Urals	Upd.	-3%	-28%	37%	13%	2%	6%	15%	-23%	-44%	89%	1%
	Prev.	-19%	-11%	44%	48%	31%	34%	20%	33%	10%	-28%	17%
MRSK Volga	Upd.	23%	40%	-11%	-35%	43%	17%	17%	4%	5%	20%	9%
	Prev.	19%	17%	47%	42%	41%	28%	-7%	39%	17%	-24%	20%
MOESK	Upd.	22%	-16%	27%	24%	19%	2%	14%	-17%	-30%	19%	3%
	Prev.	27%	35%	10%	19%	17%	28%	-26%	4%	5%	5%	9%
Lenenergo	Upd.	14%	47%	32%	25%	27%	27%	25%	16%	-8%	23%	23%
	Prev.	-50%	43%	34%	155%	44%	68%	26%	47%	42%	22%	50%
Kubanenergo	Upd.	n/a	n/a	26%	13%	68%	18%	26%	-40%	-37%	46%	n/a
	Prev.	205%	73%	39%	6%	1%	-65%	-35%	318%	1%	2%	11%
Total MRSK	Upd.	35%	-4%	18%	19%	23%	11%	16%	-10%	-15%	19%	8%
	Prev.	32%	14%	27%	34%	25%	24%	-1%	28%	19%	-2%	18%
FSK	Upd.	36%	6%	9%	19%	16%	11%	10%	10%	10%	10%	11%

Source: Company data, Aton estimates

We now expect lower effective rates of return on the RAB of grid companies and forecast that they will generally stay below the statutory level in the foreseeable future.

Figure 86: Effective and statutory rate of return forecast										
Company	2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
Effective return on RAB										
MRSK Center	3.9%	3.6%	4.9%	6.4%	8.2%	9.5%	10.8%	8.8%	7.9%	9.2%
MRSK South	0.6%	2.5%	5.8%	2.8%	5.2%	8.1%	10.8%	4.9%	0.3%	3.7%
MRSK North Caucasus	-4.7%	-2.9%	-1.9%	1.5%	4.7%	6.5%	7.9%	5.8%	5.3%	6.3%
MRSK Center and	3.9%	2.7%	2.8%	5.6%	7.9%	9.7%	11.7%	7.1%	4.1%	4.9%
MRSK North-West	-0.4%	0.4%	-0.8%	-0.3%	1.3%	2.1%	3.6%	3.6%	4.4%	6.2%
MRSK Siberia	-5.0%	-7.4%	-6.2%	-1.6%	0.5%	1.5%	3.7%	8.3%	11.2%	12.3%
MRSK Urals	4.3%	1.3%	3.5%	4.5%	4.5%	4.8%	6.1%	3.3%	-0.9%	3.4%
MRSK Volga	2.7%	5.4%	4.1%	1.1%	3.2%	4.3%	5.2%	5.5%	5.7%	7.2%
MOESK	5.8%	4.6%	7.4%	10.5%	12.7%	12.1%	13.5%	9.8%	5.4%	6.7%
Lenenergo	-1.7%	0.1%	1.8%	3.8%	6.1%	8.8%	11.6%	13.8%	11.8%	15.5%
Kubanenergo	-11.9%	0.2%	1.4%	1.3%	5.3%	7.3%	11.1%	3.8%	-0.7%	2.8%
Total MRSK updated	2.0%	2.1%	3.4%	4.9%	6.9%	7.9%	9.5%	8.0%	6.0%	7.7%
Total MRSK previous	0.9%	1.6%	3.4%	6.8%	9.3%	12.3%	11.9%	15.1%	17.2%	16.1%
FSK	5.4%	5.9%	5.5%	6.2%	6.8%	7.1%	7.6%	8.1%	8.6%	9.2%
FSK Previous	4.5%	5.0%	6.0%	6.6%	7.2%	8.4%	9.6%	11.0%	12.5%	14.3%
Statutory return on RAB										
MRSK Center	9.2%	5.0%	4.9%	6.0%	6.8%	8.3%	10.1%	11.0%	11.0%	11.0%
MRSK South	6.7%	6.3%	8.3%	3.1%	4.3%	5.9%	7.9%	11.0%	11.0%	11.0%
MRSK North Caucasus	0.1%	-1.7%	-1.5%	1.0%	4.1%	5.4%	8.0%	11.0%	11.0%	11.0%
MRSK Center and	8.2%	4.8%	5.1%	5.9%	6.4%	7.7%	11.0%	11.0%	11.0%	11.0%
MRSK North-West	-3.5%	1.8%	3.0%	4.7%	3.4%	4.1%	6.3%	11.0%	11.0%	11.0%
MRSK Siberia	4.7%	-3.2%	4.7%	7.9%	6.8%	0.3%	1.6%	11.0%	11.0%	11.0%
MRSK Urals	8.7%	4.4%	5.0%	5.7%	6.4%	6.3%	8.7%	11.0%	11.0%	11.0%
MRSK Volga	6.1%	1.4%	4.8%	5.5%	5.7%	7.7%	11.0%	11.0%	11.0%	11.0%
MOESK	6.1%	8.0%	6.9%	7.3%	8.0%	9.0%	11.0%	11.0%	11.0%	11.0%
Lenenergo	6.1%	2.1%	2.9%	3.7%	4.4%	5.1%	11.0%	11.0%	11.0%	11.0%
Kubanenergo	6.2%	2.0%	3.9%	5.9%	6.7%	7.0%	11.0%	11.0%	11.0%	11.0%
Total MRSK updated	6.0%	4.1%	5.2%	5.9%	6.5%	7.1%	9.6%	11.0%	11.0%	11.0%
Total MRSK previous	6.2%	9.5%	10.7%	11.0%	11.0%	11.0%	11.0%	11.0%	11.0%	11.0%
FSK updated	5.5%	6.5%	8.2%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
FSK Previous	6.4%	8.0%	8.8%	9.6%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
Difference (ppts)										
MRSK Center	-5.4	-1.4	0.1	0.4	1.4	1.2	0.7	-2.2	-3.2	-1.8
MRSK South	-6.1	-3.8	-2.5	-0.4	0.9	2.2	2.8	-6.1	-10.7	-7.3
MRSK North Caucasus	-4.8	-1.3	-0.4	0.4	0.6	1.1	0.0	-5.2	-5.7	-4.7
MRSK Center and	-4.2	-2.0	-2.3	-0.2	1.5	1.9	0.7	-3.9	-6.9	-6.1
MRSK North-West	3.1	-1.4	-3.8	-5.0	-2.1	-2.1	-2.7	-7.4	-6.6	-4.8
MRSK Siberia	-9.7	-4.2	-10.8	-9.5	-6.3	1.2	2.1	-2.7	0.2	1.3
MRSK Urals	-4.3	-3.0	-1.5	-1.2	-1.9	-1.5	-2.6	-7.7	-11.9	-7.6
MRSK Volga	-3.4	4.0	-0.8	-4.5	-2.5	-3.4	-5.8	-5.5	-5.3	-3.8
MOESK	-0.3	-3.4	0.5	3.1	4.6	3.1	2.5	-1.2	-5.7	-4.3
Lenenergo	-7.8	-2.0	-1.1	0.1	1.7	3.6	0.6	2.8	0.8	4.5
Kubanenergo	-18.1	-1.8	-2.5	-4.6	-1.4	0.3	0.1	-7.2	-11.7	-8.2
Total MRSK	-4.0	-2.0	-1.8	-1.0	0.4	0.7	-0.1	-3.0	-5.0	-3.4
Total MRSK previous	-5.3	7.9	-7.3	-4.2	-1.7	1.3	0.9	4.1	6.2	5.1
FSK	-0.1	-0.6	-2.7	-3.8	-3.2	-2.9	-2.4	-1.9	-1.4	-0.8
FSK Previous	-1.9	-3.0	-2.8	-3.0	-2.8	-1.6	-0.4	1.0	2.5	4.3

*we estimate the effective rate of return on RAB as realised EBITDA from distribution activity less depreciation of RAB and less income tax, divided by net RAB value

Source: Company data, Aton estimates
Capex Forecast Largely Intact for MRSKs, Moderately Increased for FSK

We base our capex forecast for distribution companies on the official investment programmes approved by Minenergo, which were provided to us by the companies concerned. We have applied a sizable 20% discount to Minenergo-approved programmes for MRSKs until 2017 in order to stay on the optimistic side. Relative to our previous valuation, total capex for MRSKs to 2020 has remained almost unchanged, although it has been somewhat redistributed to earlier years from later years.

For FSK we incorporate the official investment programme to 2014 (with no reductions) as we feel the company is likely to implement it in full. Notably, we incorporate a drop in annual capex spending of some 18% in 2015. We believe this is a somewhat optimistic assumption given that FSK managers have publicly stated their intention to keep the current high capex rates until 2017-20. Our revised forecast for FSK capex envisages an increase of some 14% vs our previous valuation.



Post-Prognosis Assumptions More Conservative but More Realistic

Effective rate of return in post-prognosis period 100 bpts below regulated level

We have set the rate of return on RAB for terminal value calculation at 10% for MRSKs and 9% at FSK, which is 100 bpts below the current regulatory rates of return. We believe that due to flaws in RAB implementation and given the poor track record of the last few years the companies are unlikely to achieve the full regulated rates of return on RAB set by the regulator.

No compensation for tariff smoothing in terminal value

We no longer add to terminal value the tariff smoothing which has not been returned before 2020, unlike in previous valuations. So if the tariff growth based on currently set RAB parameters and expected capex does not fit into the cap, the excess amount is transferred to later years up to 2020, but no further.

Terminal growth assumptions intact

3

We also retain our zero terminal growth rates for grids in order to stay on the optimistic side. Within the RAB framework that we expect to be applied for all grids in the long term the higher growth in RAB results in a lower fair value as the regulatory rate of return of 10-11% is below the estimated WACC of 13.3-16.7%.

WACC Lowered After Incorporating a More Conservative Tariff Outlook

Regulatory risk

We have already incorporated unfavourable regulation for grid companies, so room for further negative news is limited. However a more negative scenario for grid companies is also possible – for instance, if the tariff growth cap was to be further pushed down from our current assumption of 7% to, say, an inflation level of 5-6% or even to below inflation. We apply a 1% regulatory risk premium in calculating WACC for grids.

Corporate governance risk

We apply a base corporate governance risk premium of 2% for companies directly or indirectly controlled by the state, which are all the MRSKs and FSK.

WACC generally reduced by up to 340 bpts

Our revised WACC assumptions now appear to be 0-340 bpts below the previous estimates, mainly due to a reduction of the regulatory risk premium since we have incorporated relatively harsh regulatory decisions in our valuation.

Figure 89: Revised WACC assumptions

WACC component	FSK	MRSK Center	MRSK South	MRSK North Caucasus	MRSK Center and Volga	MRSK North- West	MRSK Siberia	MRSK Urals	MRSK Volga	MOESK	Lenenergo
Base Russia COE - updated	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%
Base Russia COE - previous	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%
Change (ppts)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Regulatory risk premium - updated	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Regulatory risk premium - previous	2.0%	3.0%	4.4%	4.8%	3.0%	4.9%	4.5%	2.6%	2.5%	2.0%	4.0%
Change (ppts)	-1.0	-2.0	-3.4	-3.8	-2.0	-3.9	-3.5	-1.6	-1.5	-1.0	-3.0
Corporate governance - updated	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Corporate governance - previous	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Change (ppts)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Liquidity - updated	0.0%	3.0%	4.0%	4.0%	3.0%	4.0%	4.0%	4.0%	4.0%	3.0%	4.0%
Liquidity - previous	0.0%	3.0%	3.5%	5.0%	2.5%	5.0%	5.0%	3.5%	3.5%	2.0%	4.0%
Change (ppts)	0.0	0.0	0.5	-1.0	0.5	-1.0	-1.0	0.5	0.5	1.0	0.0
Cost of Equity updated	15.5%	18.5%	19.5%	19.5%	18.5%	19.5%	19.5%	19.5%	19.5%	18.5%	19.5%
Cost of Equity - previous	16.5%	20.5%	22.4%	24.3%	20.0%	24.4%	24.0%	20.6%	20.5%	18.5%	22.5%
Change (ppts)	-1.0	-2.0	-2.9	-4.8	-1.5	-4.9	-4.5	-1.1	-1.0	0.0	-3.0
Cost of debt - updated	8.0%	9.0%	9.5%	10.0%	9.0%	9.0%	9.0%	9.0%	9.0%	8.5%	9.0%
Cost of debt - previous	8.0%	9.0%	9.5%	10.0%	9.0%	9.0%	9.0%	9.0%	9.0%	8.5%	9.0%
Change (ppts)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Target debt/assets - updated	30%	30%	30%	30%	30%	30%	30%	30%	30%	30%	30%
Target debt/assets - previous	30%	30%	30%	30%	30%	30%	30%	30%	30%	30%	30%
Change (ppts)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
WACC (excl. tax shield) - updated	13.3%	15.7%	16.5%	16.7%	15.7%	16.4%	16.4%	16.4%	16.4%	15.5%	16.4%
WACC (excl. tax shield) - previous	14.0%	17.1%	18.5%	20.0%	16.7%	19.8%	19.5%	17.1%	17.1%	15.5%	18.5%
Change (ppts)	-0.7	-1.4	-2.0	-3.3	-1.0	-3.4	-3.1	-0.7	-0.7	0.0	-2.1

Source: Aton estimates

Grid Company Valuations Materially Downgraded

Significant target price downgrades on regulatory tightening

Our full-DCF valuation, which incorporates regulatory parameters for each MRSK region and the assumptions discussed above, results in material downgrades of company fair values (let us call this a base 'status-quo' scenario). The major reasons for the downgrades are a significantly weaker outlook for tariff growth rates and a less optimistic approach to operating efficiency gains.

Figure 90: Updated target prices for base case scenario

Company name	Ticker	12M TP new (\$)	12M TP previous (\$)	chg	Current price (\$)	Potential Upside	Current EV/RAB YE11E	Fair EV/RAB YE11E (new)	Fair EV/RAB YE10E (previous)
MRSK Center	MRKC	0.0169	0.0326	-48%	0.0169	0%	0.43	0.40	0.43
MRSK South	MRKY	0.000851	0.000858	-1%	0.001643	-48%	0.57	0.52	0.42
MRSK North Caucasus	MRKK	0.796	4.999	-84%	0.848	-6%	0.04	0.01	0.31
MRSK Center and Volga	MRKP	0.00498	0.01030	-52%	0.00547	-9%	0.43	0.38	0.50
MRSK North-West	MRKZ	0.000976	0.004837	-80%	0.002131	-54%	0.22	0.14	0.27
MRSK Siberia	MRKS	0.00100	0.00726	-86%	0.00300	-67%	0.23	0.12	0.35
MRSK Urals	MRKU	0.00194	0.01252	-85%	0.00653	-70%	0.45	0.20	0.47
MRSK Volga	MRKV	0.00100	0.00768	-87%	0.00240	-58%	0.31	0.17	0.50
MOESK	MSRS	0.0278	0.0704	-60%	0.0478	-42%	0.64	0.44	0.70
Lenenergo (ord.)	LSNG	0.0596	0.2338	-75%	0.2098	-72%	0.36	0.24	0.23
Lenenergo (pref.)	LSNGP	0.0694	0.3935	-82%	0.5645	-88%			
FSK	FEES	0.00471	0.0134	-65%	0.00682	-31%	0.46	0.29	0.49

Source: Aton estimates

Companies should be heavily discounted to their RAB values

Due to inconsistent regulation, we believe grid companies deserve big discounts to their RAB values. The major factors that warrant the discount are the difference between regulatory rates of return and company WACCs, expansion capex that erodes value (since the regulatory rate of return is below WACC), controllable operating costs exceeding the regulated level and various regulatory issues.

We Factor in a Chance of MRSK Privatisation

Based on recent events, namely President Putin's support for government initiatives for the utilities sector (recapitalisation of RusHydro from the Federal budget, consolidation of FSK and MRSK Holding) we believe there is now a greater likelihood of the government's other initiatives being implemented. In particular, we believe the probability of MRSK privatisation, for which government representatives indicated plans for 2013, is increasing.

In order to reflect the possibility of privatisation in our valuation, we have run a privatisation scenario for MRSKs, with the following changes to our valuation assumptions:

- 5) **Operating efficiency gains**. We assume controllable operating costs will be cut by 20% from the regulator-approved level by 2015, since private shareholders are likely to motivate management into making efficiency improvements.
- 6) Lower capex. We allow for a higher 30% discount to Minenergo-approved investment programmes (vs a 20% discount in the base scenario), and reduce longer-term maintenance capex assumptions by roughly 30%. We believe private investors will do their best to reduce capex, since it destroys shareholder value (the regulatory rate of return on investments of 10% is below MRSK WACCs of 15.5-16.7%).
- 7) Lower WACC. We expect implementation of better corporate governance practices by new private owners, and we reflect this through a reduction of the corporate governance component in company WACC calculations from 2% to 0.5% (the latter is in line with our estimate applied to foreign-controlled generation companies).
- 8) **Effective rates of return equal statutory levels** for terminal value calculation since we believe private investors will fight for better implementation of RAB regulation and eradication of regulatory flaws.

The privatisation scenario results in much higher fair valuations for the companies vs our base scenario.

Figure 91: Privatisation vs base case scenario valuation										
		TP in privatisation			Fair EV/RAB in	Fair EV/RAB in				
Company name	Ticker	scenario	TP in base scenario	chg	privatisation scenario	base scenario	chg			
MRSK Center	MRKC	0.0418	0.0169	147%	0.71	0.40	78%			
MRSK South	MRKY	0.007970	0.000851	837%	0.82	0.52	58%			
MRSK North Caucasus	MRKK	3.637	0.796	357%	0.32	0.01	2113%			
MRSK Center and Volga	MRKP	0.01465	0.00498	194%	0.73	0.38	93%			
MRSK North-West	MRKZ	0.007822	0.000976	702%	0.50	0.14	251%			
MRSK Siberia	MRKS	0.00736	0.00100	635%	0.39	0.12	220%			
MRSK Urals	MRKU	0.01138	0.00194	487%	0.59	0.20	192%			
MRSK Volga	MRKV	0.00575	0.00100	475%	0.55	0.17	222%			
MOESK	MSRS	0.0553	0.0278	99%	0.64	0.44	46%			
Lenenergo (ord.)	LSNG	0.2667	0.0596	347%	0.37	0.24	52%			
Lenenergo (pref.)	LSNGP	0.5710	0.0694	722%						

Source: Aton estimates

Final Target Prices do not Show Significant Upside

Incorporating possible privatisation

We assume a 50% probability that one MRSK is privatised, with the following likelihood of each individual company being the "lucky" one. This is based on our judgement of government officials' statements that the likely privatisation candidate will be an "average" company without serious issues.

Figure 92: MRSK	privatisation	probability
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Company	Ticker	Individual privatisation chance	Overall privatisation chance	Effective privatisation chance	Comments
MRSK Center	MRKC	25%	50%	12.5%	Likely candidate for privatisation
MRSK South	MRKY	5%	50%	2.5%	Less likely, close to North Caucasus regions and Sochi Olymic infrastructure construction sites. The large Volgograd region is not under RAB regulation.
MRSK North Caucasus	MRKK	0%	50%	0.0%	Problems with electricity loss rates; unlikely
MRSK Center and Volga	MRKP	25%	50%	12.5%	Likely candidate for privatisation
MRSK North-West	MRKZ	10%	50%	5.0%	Four of seven regions without RAB regulation; less likely
MRSK Siberia	MRKS	0%	50%	0.0%	Huge problems with the last mile issue; eight of nine regions without RAB regulation; unlikely
MRSK Urals	MRKU	10%	50%	5.0%	Strategic region; last mile issue; less likely
MRSK Volga	MRKV	25%	50%	12.5%	Likely candidate for privatisation
MOESK	MSRS	0%	50%	0.0%	Strategic region; unlikely
Lenenergo	LSNG	0%	50%	0.0%	Strategic region; unlikely
Kubanenergo	KUBE	0%	50%	0.0%	Constructing Sochi Olympic infrastructure; depressed fundamental value; unlikely
Tyumenenergo	n/a	0%	50%	0.0%	Not under RAB regulation; last mile issue; unlikely

Source: Aton estimates

Our final target prices for MRSKs are calculated as weighted averages of the target prices in our base 'status quo' scenario and the privatisation scenario.

Figure 93: Calculation of final weighted average target price

Company	Ticker	TP in base scenario (\$)	Weight	TP in privatisation scenario (\$)	Weight	WA TP	Current price (\$)	Upside	New rating	Old rating
MRSK Center	MRKC	0.0169	87.5%	0.0418	12.5%	0.0200	0.0169	19%	HOLD	BUY
MRSK South	MRKY	0.000851	97.5%	0.007970	2.5%	0.00103	0.001643	-37%	SELL	SELL
MRSK North Caucasus	MRKK	0.796	100.%	3.637	0.0%	0.796	0.848	-6%	SELL	BUY
MRSK Center & Volga	MRKP	0.00498	87.5%	0.01465	12.5%	0.00619	0.00547	13%	HOLD	BUY
MRSK North-West	MRKZ	0.000976	95.0%	0.007822	5.0%	0.00132	0.002131	-38%	SELL	BUY
MRSK Siberia	MRKS	0.00100	100%	0.00736	0.0%	0.00100	0.00300	-67%	SELL	BUY
MRSK Urals	MRKU	0.00194	95.0%	0.01138	5.0%	0.00241	0.00653	-63%	SELL	BUY
MRSK Volga	MRKV	0.00100	87.5%	0.00575	12.5%	0.00159	0.00240	-34%	SELL	BUY
MOESK	MSRS	0.0278	100%	0.0553	0.0%	0.0278	0.0478	-42%	SELL	BUY
Lenenergo (ord.)	LSNG	0.0596	100%	0.2667	0.0%	0.0596	0.2098	-72%	SELL	SELL
Lenenergo (pref.)	LSNGP	0.0694	100%	0.5710	0.0%	0.0694	0.5645	-88%	SELL	SELL
FSK	FEES	0.00471	100%	n/a	0.0%	0.00471	0.00682	-31%	SELL	BUY

Source: Aton estimates

Since the government does not plan to surrender control of FSK to private shareholders, we have not run a privatisation scenario for this company.

No significant upsides evident; two HOLDs, rest SELLs

We do not see significant upsides for MRSKs at present under the assumptions discussed in the report. We assign **HOLD** ratings to MRSK Center and MRSK Center and Volga, which are among the likely privatisation candidates, and **SELL** ratings to the rest of the MRSKs.

We downgrade FSK from Buy to **SELL** based on its weakening fundamentals: lower tariff growth rates, higher capex, and no chance of privatisation and its associated efficiency gains.

MRSK Holding SOTP Valuation: Consolidation of FSK Incorporated

MRSK Holding valuation revised on updated target prices for MRSKs and FSK

We have incorporated our final target prices of MRSKs (which are weighted averages of the base and privatisation scenarios) into our sum-of-the-parts valuation of MRSK Holding.

We have also incorporated consolidation of FSK as a contribution of the state's stake in FSK into MRSK Holding's equity in accordance with the scheme approved by President Putin. For valuation purposes we assume the deal is conducted at the current market prices of both MRSK Holding and FSK.

We continue to apply a 20% holding discount to our sum of target values of MRSK Holding subsidiaries.

Figure 94: MRSK Holding SOTP valuation*

Subsidiary name	Ticker	Stake owned	Current EV/RAB 2011E	Fair EV/RAB 2011E	Market value of stake (\$mn)	12M target value of stake (\$mn)
MRSK Center	MRKC	50%	0.43	0.40	358	425
MRSK South	MRKY	52%	0.57	0.52	42	26
MRSK North Caucasus	MRKK	88%	0.04	0.01	80	75
MRSK Center and Volga	MRKP	50%	0.43	0.38	311	351
MRSK North-West	MRKZ	55%	0.22	0.14	113	70
MRSK Siberia	MRKS	57%	0.23	0.12	169	56
MRSK Urals	MRKU	52%	0.45	0.20	294	109
MRSK Volga	MRKV	68%	0.31	0.17	290	192
MOESK	MSRS	51%	0.64	0.44	1,185	690
Lenenergo	LSNG	59%	0.36	0.24	190	54
Tyumenenergo**	unlisted	100%	0.49	0.34	1,106	1,059
Tomsk DC	TORS	52%	0.31	0.50	38	51
Kubanenergo	KUBE	73%	1.36	-0.08	696	37
FSK	FEES	80%	0.46	0.29	6,924	4,783
Stakes in subsidiaries at current market/12M target value (\$mr	ı)				11,796	7,980
Net cash (9M12 unconsolidated RAS) adj. for additional issues ((\$mn)				444	444
Current market/12M target SOTP (\$mn)					12,239	8,423
Current market/Fair premium/(discount) to SOTP					-14.4%	-20.0%
Current/12M Target MktCap (\$mn)					10,471	6,739
12M TP (ord.) (\$)						0.0413
Current price (ord.) (\$)						0.0641
Upside/(downside) to 12M TP (ord.)						-36%
Fair disount of preferred shares						39%
12M TP (pref.) (\$)						0.0233
Current price (pref) (\$)						0.0409
Upside/(downside) to 12M TP (pref.)						-43%

* estimated after additional share issues of MRSK Holding and MRSKs planned for 2012-2013, including share issue of MRSK Holding intended for acquistion of FSK

** market value implied at average asset-based multiples of listed MRSKs

Source: Aton estimates

Downside for MRSK Holding shares evident; downgrade to SELL

Our valuation shows 36% and 43% downsides for MRSK Holding's ordinary and preferred shares respectively, primarily due to downsides seen for the majority of its subsidiaries. We thus downgrade MRSK Holding's ordinary and preferred shares from Hold to **SELL**.

No Visible Triggers Ahead except Potential Privatisation

Privatisation a major trigger for MRSKs, but FSK and MRSK Holding unaffected

We believe privatisation remains the only strong driver for MRSK stocks. For MRSK Holding the privatisation effect should be relatively limited, since there are risks that shareholders would not receive the proceeds, which could be invested in doubtful projects (such as financing of the housing infrastructure fund). There is no privatisation trigger for FSK since the government has never had plans to surrender control of the company to private shareholders.

We also believe it would be difficult to attract true private investors into the sector, especially if the government targets receiving sizable premiums to market valuations.

Investor confidence in the consistency of the regulatory environment has largely vanished and the government's reputation in this regard is compromised.

Details of consolidation terms a relative trigger for FSK and MRSK Holding

Announcement of the FSK and MRSK Holding consolidation terms could prove a relative trigger for these two stocks. However while various scenarios are possible, in the base case we would expect the deal to be done at market terms, which should have no significant impact on stock prices.

A change of government strategy could be a major trigger, but unlikely

The key factor that could potentially turn around the investment story of grid companies is a change in the general state policy towards the utilities sector from state control to promotion of market-based mechanisms, which is unlikely to happen in the near term, in our view. Unless that major paradigm shift happens, we see nothing that could have a significant positive impact on the fundamental value of grid companies and so boost their share prices.

Generation Company Valuations: Negative Factors Intensify

While our general methodology for valuing the generation companies remains unchanged, the major negative scenarios that were outlined in our initiation report on the generation sector: *Electricity Generation: Under Pressure* dated 5 Feb 2011 – oversupply of capacity and the threat of consumers building their own power plants – have materialised and even intensified.

Electricity Demand Growth Deteriorating

Recent electricity demand data shows considerable slowdown

Electricity consumption has considerably slowed, starting with the 2008-09 economic crisis, and now shows much lower YoY growth rates than pre-crisis levels (electricity demand expanded at a CAGR of 2.3% in 1999-2008).



Macroeconomic outlook weakening

Our in-house macro view has changed considerably since our last valuation of generation companies. It now envisages a 0.5% lower GDP growth rate and a whopping 25% hit to the rouble in the longer term compared with previous expectations. Importantly, rouble depreciation has had a material impact on dollar-denominated company cash flows and target prices.

Figure 96: Change in macro assumptions since last review of generation company valuations										
	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E	
GDP growth updated, %	3.6%	3.0%	3.5%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	
GDP growth previous, %	5.5%	5.0%	5.0%	5.0%	4.5%	4.5%	4.5%	4.5%	4.5%	
GDP growth change, ppts	-1.9	-2.0	-1.5	-1.0	-0.5	-0.5	-0.5	-0.5	-0.5	
CPI updated, Dec/Dec, %	6.5%	5.7%	5.2%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	
CPI previous, Dec/Dec, %	6.8%	6.5%	5.5%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	
CPI change, Dec/Dec, ppts	-0.3	-0.8	-0.3	0.0	0.0	0.0	0.0	0.0	0.0	
RUB/\$ updated, aop	32.5	34.8	35.2	35.0	35.0	35.0	35.0	35.0	35.0	
RUB/\$ previous, aop	28.5	28.0	28.0	28.0	28.0	28.0	28.0	28.0	28.0	
RUB/\$ change, aop %	14%	24%	26%	25%	25%	25%	25%	25%	25%	
							Sou	rce: Aton e	stimates	

Elecricity demand forecast revised down substantially

We have revised our forecast for electricity consumption growth in correspondence with the updated in-house outlook for GDP (we apply a power consumption to GDP sensitivity ratio of 0.4x derived from a regression on the historical annual data for 1996-2011). Our updated estimates imply an electricity demand CAGR of 1.5% over 2012-18, which is 0.8 ppts below the 2.3% envisaged over the same period in the latest Minenergo forecast released in Aug 2012.



Siberia expected to see relatively higher demand growth than European Russia

On a regional perspective, we continue to assume electricity consumption will expand at a higher pace in Siberia (a 2012-20 CAGR of 1.8%) vs European Russia and the Urals (1.4%). This is based on Minenergo's demand forecast by area (which is higher in absolute terms, however).



Figure 99: Electricity consumption forecast in Siberia

1.3% 2.9% 2.2% 1.0% ^{1.6%} 2020E 2017E 2018E 2019E Cumulative consumption growth (Aton forecast) Cumulative consumption growth (Minenergo forecast)

Source: Minenergo, Aton estimates

Massive Electricity Supply Outlook Remains Intact

Volumes of new capacity commissioning increased 10%

As President Vladimir Putin has repeatedly said that the planned volume of newly commissioned power plants should remain intact, the generation companies are keeping their investment programmes largely unchanged. Moreover, we have increased our total forecast for new capacity commissioning for 2007-20 by 10% to 46.5GW (from 42.3GW) on the basis of the most recent Minenergo programme released in Aug 2012 of which 38.7GW will be in European Russia and 6GW in Siberia. Around 28GW of this capacity is being constructed under capacity delivery agreements.

The massive commissioning of new capacity started in 2010 and has continued in 2011 and 2012. We have shifted forward the volumes of new additions by several years, based on actual commissioning dates as well as the most recent construction schedules provided to us by the companies and envisaged by Minenergo documents. We do not factor in the addition of any capacity other than that expected by the companies or Minenergo.



Source: Company data, Aton estimates

Capacity decommissioning remains low

We have incorporated net decommissioning of around 9.3GW of existing capacity over 2012-20 based on company guidance as well as data from Minenergo's official programme for electricity industry development released in Aug 2012. This is only 4.2% of Russia's total installed capacity as of YE11 of 223GW.



Capacity is set to grow

Based on the above numbers for capacity additions and decommissioning we forecast that installed capacity in Russia will grow at a CAGR of 1.7% over 2011-18, 0.2 ppts above the average electricity demand growth rate of 1.5% in the same period on our estimates. On a regional level, capacity will grow at a 1.9% CAGR in European Russia and the Urals (vs a 1.3% CAGR in corresponding electricity demand), and 1.4% in Siberia (vs a corresponding electricity demand CAGR of 1.8%).



Figure 104: Installed capacity in Siberia (GW)



Source: Company data, Aton estimates

Figure 105: Installed capacity forecast for companies in our coverage (MW)

		Type of										
Ticker	Company	capacity	2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
OGKB	OGK-2	Old	17,747	17,707	17,707	17,707	17,327	17,327	17,327	17,327	17,327	17,327
		New	110	650	686	686	2,156	2,156	2,576	2,576	2,576	2,576
		Total	17,857	18,357	18,393	18,393	19,483	19,483	19,903	19,903	19,903	19,903
EONR	E.On Russia	Old	8,630	8,630	8,630	8,630	8,630	8,630	8,630	8,630	8,630	8,630
		New	1,659	1,709	1,709	1,709	2,509	2,509	2,509	2,509	2,509	2,509
		Total	10,289	10,339	10,339	10,339	11,139	11,139	11,139	11,139	11,139	11,139
OGKE	OGK-5	Old	8,756	8,781	8,781	8,781	8,476	8,476	8,501	8,526	8,526	8,526
		New	820	820	820	820	820	820	820	820	820	820
		Total	9,576	9,601	9,601	9,601	9,296	9,296	9,321	9,346	9,346	9,346
TGKA	TGK-1	Old	6,027	5,774	5,751	5,751	5,751	5,759	5,693	5,696	5,696	5,696
		New	810	1,021	1,531	1,560	1,560	1,560	1,660	1,660	1,660	1,660
		Total	6,837	6,795	7,281	7,311	7,311	7,319	7,353	7,356	7,356	7,356
MSNG	Mosenergo	Old	10,583	10,577	10,577	10,577	10,407	10,347	10,157	10,157	10,157	10,157
		New	1,761	1,761	1,823	2,463	3,303	3,303	3,303	3,303	3,303	3,303
		Total	12,344	12,338	12,400	13,040	13,710	13,650	13,460	13,460	13,460	13,460
TGKD	Quadra	Old	3,218	3,190	3,190	3,190	3,144	2,816	2,816	2,792	2,792	2,792
		New	312	312	532	762	1,092	1,092	1,092	1,092	1,092	1,092
		Total	3,530	3,502	3,722	3,952	4,236	3,908	3,908	3,884	3,884	3,884
HYDR	RusHydro	Old	35,092	35,115	35,202	35,419	35,664	35,752	35,825	35,909	35,909	35,909
		New	80	2,498	3,943	4,363	4,683	4,683	5,084	5,426	5,426	5,426
		Total	35,172	37,613	39,145	39,782	40,347	40,435	40,909	41,335	41,335	41,335
IRGZ	Irkutskenergo	Old	12,882	12,927	12,927	12,927	12,927	12,947	12,967	12,967	12,967	12,967
		New	0	0	0	0	0	0	0	0	0	0
		Total	12,882	12,927	12,927	12,927	12,927	12,947	12,967	12,967	12,967	12,967
KRSG	Krasnoyarskaya HPP	Old	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
		New	0	0	0	0	0	0	0	0	0	0
		Total	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
									Source:	Company d	ata. Aton e	stimates

3

Unfavourable Shifts in Electricity Demand Expected to Intensify

New capacity to take load from old plants

Based on the view of demand and supply discussed above, we estimate that the share of new capacity in total production volumes will grow from 4% in 2011 to 27% in 2018. This is primarily explained by capacity oversupply and is emphasised by the fact that new capacity is much more efficient than old capacity, and is likely to get preferential treatment from the System Operator in terms of receiving the maximum load possible.

Figure 106: Electricity production by capacity type in European **Russia and Urals (TWh)**





* Does not include power plant operating on retail market

Source: Company data, Aton estimates Our model shows that new capacity additions should outpace growth in electricity demand, placing downward pressure on the production volumes of old power plants. New hydro, nuclear and fuel-efficient thermal capacity should essentially take load from the older power plants.

Figure 108: Average load factors by capacity type in European Russia and Urals (%)



Figure 109: Average load factors by capacity type in Siberia (%)



Source: Company data, Aton estimates

We note that production volumes of less efficient condensing (electricity-only) generators such as OGK-2 and OGK-5 are most vulnerable to expected capacity oversupply. Co-generators such as TGK-1, Mosenergo, Quadra and Irkutskenergo are less sensitive since they are competitive in combined heat and power production mode. Hydro generators (owned by RusHydro, Krasnoyarsk GES, Irkutskenergo and

8 Δ TGK-1) are virtually invulnerable to unfavourable shifts in the demand-supply balance.

Figure 110: Electricity production forecast (GWh)												
		Type of										
Ticker	Company	capacity	2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
OGKB	OGK-2	Old	78,942	72,727	68,605	62,254	54,745	51,303	53,129	55,084	57,152	60,616
		New	819	3,848	4,967	5,092	11,270	15,604	17,442	18,732	18,732	18,732
		Total	79,761	76,575	73,572	67,347	66,015	66,907	70,571	73,815	75,884	79,348
EONR	E.On Russia	Old	55,397	51,166	48,472	45,337	42,449	41,206	44,072	46,967	49,801	52,418
		New	7,070	12,654	12,682	12,682	16,422	18,289	18,289	18,289	18,289	18,289
		Total	62,467	63,820	61,154	58,019	58,871	59,495	62,361	65,255	68,089	70,707
OGKE	OGK-5	Old	43,490	42,113	39,671	36,099	31,860	30,410	31,724	33,372	34,830	36,710
		New	1,000	4,800	5,926	5,926	5,926	5,926	5,926	5,926	5,926	5,926
		Total	44,490	46,913	45,597	42,025	37,787	36,337	37,650	39,298	40,756	42,636
TGKA	TGK-1	Old	24,256	23,921	23,122	22,632	21,949	21,631	21,541	21,711	21,860	22,058
		New	4,106	6,318	9,852	9,982	9,982	9,982	10,727	10,727	10,727	10,727
		Total	28,362	30,239	32,975	32,614	31,931	31,613	32,268	32,437	32,587	32,785
MSNG	Mosenergo	Old	56,056	50,898	48,401	46,212	42,468	40,676	40,371	41,052	41,706	42,574
		New	9,712	10,102	13,345	13,570	20,448	24,590	24,590	24,590	24,590	24,590
		Total	65,768	61,000	61,746	59,783	62,916	65,266	64,961	65,643	66,296	67,164
TGKD	Quadra	Old	10,256	9,270	8,815	8,416	8,261	7,399	7,481	7,542	7,663	7,822
		New	951	1,913	3,262	3,799	5,021	6,696	6,696	6,696	6,696	6,696
		Total	11,207	11,183	12,077	12,216	13,282	14,095	14,177	14,239	14,359	14,518
HYDR	RusHydro	Old	107,101	108,056	111,105	113,550	115,917	116,492	117,022	117,590	117,904	118,221
		New	276	276	12,733	20,076	20,812	21,933	21,933	23,338	24,127	24,127
		Total	107,377	108,332	123,838	133,626	136,729	138,425	138,954	140,928	142,031	142,348
IRGZ	Irkutskenergo	Old	59,328	60,337	60,391	59,766	59,328	59,451	59,858	60,039	60,337	60,637
		New	0	0	0	0	0	0	0	0	0	0
		Total	59,328	60,337	60,391	59,766	59,328	59,451	59,858	60,039	60,337	60,637
KRSG	Krasnoyarskaya	Old	18,891	15,868	15,075	16,638	18,200	18,200	18,200	18,200	18,200	18,200
		New	0	0	0	0	0	0	0	0	0	0
		Total	18 801	15 868	15 075	16 638	18 200	18 200	18 200	18 200	18 200	18 200

Source: Company data, Aton estimates

Fuel Price Outlook: Lower Gas Price Growth Expected

We have adjusted our price forecast for gas, which is the main fuel used in Russia, to account for the slowdown of tariff growth in 2012 and our higher oil price outlook. We continue to assume that the domestic gas price will grow at a 15% rate per year in rouble terms from 2013 until it reaches netback parity level with exports, which will happen in 2016-17, in line with our oil and gas team's view, and at a 2% rate from 2018.

While we believe gas prices are the major factor behind electricity price growth, the government still appears content with annual gas hikes of 15% (as envisaged by the latest socio-economic forecast for 2013-15 released by the Ministry of Economic Development in Sep 2012).

We continue to expect thermal coal prices to be linked to inflation, which we now forecast at lower levels.



Source: FTS, Company data, Aton estimates

Thoughts on Potential Changes to Market Model for Generators

The government recently announced plans to amend the current market model with the aim of creating incentives for further private investment into asset modernisation and new capacity construction, while at the same time keeping enduser electricity prices under control. Various decision-making bodies have revealed a number of potential directions for change, including:

- 1) Creation of a single-price model based primarily on the bilateral contracts between electricity producers and consumers (instead of the currently employed two-tier structure of electricity and capacity markets).
- 2) Extension of the capacity delivery contracts (DPM) framework to include additional modernisation and new-build projects.
- Launching of long-term capacity auctions (KOM) three-to-four years ahead of the capacity delivery time (this was first proposed by the utility sector reformers, although it has never been implemented).

As of the date of this report, there is no clear guidance from the government and its various decision-making bodies on what is most likely to be implemented.

In this regard our view is that any serious changes to the current pricing principles are unlikely, since we believe the current system is close to the optimum solution for yielding relatively low electricity prices to consumers while creating the conditions for asset modernisation and development of generators, such as the DPM-framework. We acknowledge that there are still serious issues outstanding such as the requirement to pay for excess capacity and the non-efficient location of new power plants, but overall we believe the current system clearly favours consumers at the expense of generation company shareholders. Any significant changes would either lead to higher electricity prices for consumers or escalate risks for generators, which could lead to a deterioration rather than an improvement of incentives for them to invest.

Thus for valuation purposes we continue to value generators within the currently established market framework.

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Electricity Market Outlook Deteriorating Further

We have applied a generally more conservative, although, we believe, more realistic outlook for electricity and capacity prices based on recent regulatory developments as well as our updated, further downgraded view on the electricity demand/supply balance.

Day-ahead market prices forecast lowered

We continue to apply our in-house electricity market model to derive the forecast for day-ahead (spot) market prices.

For European Russia and the Urals our unrestricted estimates of the day-ahead market price remains generally intact vs our previous valuation in the long term in rouble terms (the lower dollar numbers on the chart below are explained by revised macro assumptions, which imply stronger rouble depreciation). The higher price in 2011 due to lower-than-expected new capacity commissioning volumes has been offset by a lower-than-expected gas tariff hike in 2012.

For Siberia, however, our forecast for unrestricted day-ahead market prices is now higher in rouble terms primarily due to a sharp hike of the price seen in 2012. This is driven by coal price growth as well as regulators' rulings with regards to Rusal, which previously had reportedly manipulated the day-ahead market price, artificially keeping it low. However this has been offset by rouble depreciation since our previous valuation, so that in dollar terms the forecast for the unrestricted day-ahead market price in Siberia is broadly intact from our previous valuation.



Source: Aton estimates

Our model thus results in the electricity price lagging behind fuel prices, a negative development for generation companies' margins on the liberalised market. This is primarily a consequence of capacity oversupply, which we expect to intensify going forward.



Figure 113: Unrestricted wholesale electricity price vs fuel price growth

Commissioning of electricity consumers' own power plants

On top of the forecast above we continue to apply a constraint related to the threat of big electricity users building their own power plants. We calculate the breakeven level of the day-ahead market electricity price at which it becomes irrelevant for power consumers to continue consuming electricity from the system or construct their own generation facilities and disconnect from the centralised electricity system. We then assume that the day-ahead price will not exceed this breakeven level, because if it does consumers will start disconnecting from the system, demand will shrink and the day-ahead price will drop. Below we present our updated calculation results; for details on methodology see our initiation report *Electricity Generation: Under Pressure* released 15 Feb 2011.

The calculation incorporates the updated outlook for wholesale electricity and capacity prices, grid company tariffs and fuel prices.

	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
Cost of electricity from own new power	76	83	78	77	80	86	89	91	93	96	98
Fuel	19	22	21	22	24	28	29	30	30	31	32
Operating & maintenance	5	5	5	5	5	6	6	6	6	7	7
Тах	7	8	7	7	7	7	8	8	8	8	8
Cost of capital	45	48	45	43	44	45	46	47	48	50	51
End-user price of electricity from the system	71	82	74	76	80	88	93	98	101	105	110
Wholesale electricity price	29	34	31	32	33	37	39	41	42	45	46
Capacity payment	15	16	14	14	15	17	18	19	20	21	22
Transmission (FSK) tariff	6	8	7	7	8	9	10	10	11	12	13
Distribution (MRSK&TSO) tariff	17	20	18	18	19	21	22	23	23	23	24
Losses compensation	4	4	4	4	4	4	4	5	5	5	5

Figure 114: Cost of electricity from new private power plant and unified system in European Russia and Urals (\$/MWh)

Source: Aton estimates

Figure 115: Cost of electricity from	new private power plant ar	nd unified system in Siberia (\$/MWh)

							() /	,			
	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
Cost of electricity from own new power plant	79	85	80	78	79	83	85	88	91	94	97
Fuel	13	15	15	15	15	16	17	18	19	20	20
Operating & maintenance	8	9	8	8	9	9	10	10	11	11	12
Тах	8	9	8	8	8	8	8	8	9	9	9
Cost of capital	49	53	49	47	48	49	50	52	53	54	56
End-user price of electricity from the system	45	53	54	54	56	60	63	69	73	77	84
Wholesale electricity price	17	19	22	21	20	21	22	25	27	28	33
Capacity payment	10	11	11	12	13	14	15	15	16	17	18
Transmission (FSK) tariff	7	8	8	8	9	10	10	11	12	12	13
Distribution (MRSK&TSO) tariff	9	13	11	12	12	13	14	14	15	16	16
Losses compensation	2	3	3	3	2	2	3	3	3	3	4
									Cour	a. Atan as	timator

Source: Aton estimates







Source: Aton estimates

Our updated outlook shows that the own power plant cost of electricity converges to the price of electricity from the system in European Russia and the Urals in 2014, and becomes cheaper in 2015. This is one year later than our previous forecast. The delay is explained primarily by regulatory tightening measures enacted in 2011-12, which led to lower growth in the end-user electricity price from the centralised system than we expected earlier. The situation is different in Siberia: we estimate that it would be more expensive for consumers to build their own power plants than to pay for electricity from the system until at least 2020.

We then derive the implied breakeven wholesale electricity price which equalises the cost of electricity from the system with the cost of own power plant electricity, and assume that the day-ahead market electricity price does not exceed that level.

Figure 118: Breakeven wholesale	electric	ity price	calculati	on (\$/M\	Wh)						
	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
European Russia & Urals											
Cost of electricity from own new power plant, less:	76	83	78	77	80	86	89	91	93	96	98
Capacity payment	15	16	14	14	15	17	18	19	20	21	22
FSK tariff	6	8	7	7	8	9	10	10	11	12	13
MRSK tariff	17	20	18	18	19	21	22	23	23	23	24
Loss compensation	4	4	4	4	4	4	4	5	5	5	5
Breakeven wholesale electricity price	34	34	35	33	34	35	35	34	35	35	34
Siberia											
Cost of electricity from own new power plant, less:	79	85	80	78	79	83	85	88	91	94	97
Capacity payment	10	11	11	12	13	14	15	15	16	17	18
FSK tariff	7	8	8	8	9	10	10	11	12	12	13
MRSK tariff	9	13	11	12	12	13	14	14	15	16	16
Loss compensation	2	3	3	3	2	2	3	3	3	3	4
Breakeven wholesale electricity price	51	51	48	44	44	44	44	45	45	45	46
									Sou	rce: Aton es	stimates

Figure 119: Final wholesale electricity price forecast in European Russia and Urals (\$/MWh)



9 0





Source: Aton estimates

As the charts above show, we expect the day-ahead electricity price in European Russia and the Urals to virtually stop growing from 2015 due to competition from consumer-owned power plants. This would lead to further widening of the gap between the gas price and the spot electricity price, which would eradicate generators' margins on the electricity market. Notably, one of the key reasons for the significant reduction of our forecast in dollar terms relative to our previous valuation is a much weaker rouble (up to 25%) than expected before.



Figure 121: Final (restricted) forecast for the day-ahead electricity price in European Russia vs the gas price (dollar terms)

Source: Aton estimates

We also incorporate the regulatory tightening measures discussed in the regulation section above, and make the changes outlined below to our valuation methodology of the generation companies concerning the electricity market.

No liberalisation of volumes supplied to population

Previously we assumed that electricity supplies to the population would be gradually liberalised by 2015. We have stopped doing so since there has been no indication from decision-makers that this will take place.

Supplies to population become loss-making

To our knowledge, regulated electricity tariffs for supplies to the population have remained unchanged despite a gas tariff hike of 15% from 1 July 2012. This implies that the generators are now required to sell electricity to residential consumers at a price below fuel costs of production (see Figure 10 above). According to our discussions with company representatives, there are no plans to provide any compensation for these losses. For valuation purposes, we assume that the gap between the electricity tariff for supplies to the population and fuel costs estimated for 2012 will continue in the foreseeable future.

Contracts with Rusal modelled for foreseeable future

We incorporate new long-term contracts with Rusal for TGK-1. We also continue to model long-term contracts of Irkutskenergo and Krasnoyarsk HPP with Rusal, with one important change in order to be on the conservative side: we now assume the contracts will continue indefinitely (previously we assumed they would be cancelled from 2019). This is due to weak aluminium prices and the passive position of RusHydro (a big minority shareholder of Krasnoyarsk HPP and likely to take on the same role in Irkutskenergo), which lead us to believe it is too early to price in cancellation of the contracts at this stage.

Electricity market earnings outlook appears even weaker now

The amendments to our outlook on the demand/supply relationship, fuel and electricity prices, regulatory tightening measures and other valuation assumptions discussed above have resulted in significant changes to our view on company earnings in the electricity market.

We previously expected a sharp deterioration in thermal generators' earnings from the electricity market, and this is now expected to be more extreme. Hydro capacity is clearly a winner on the electricity market because it has no fuel costs. However our updated forecast shows considerably lower earnings for HPPs than before.

Figure 1	22: EBITDA from the	electricity market	* per u	nit of i	nstalled	capaci	ty (\$/kV	V)					
Ticker	Company	Aton forecast	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
OGKB	OGK-2	Total (blended)	14	15	11	9	6	7	8	6	6	6	5
		Old capacity upd.	14	15	9	7	5	2	1	0	0	1	1
		Old capacity prev.	25	23	27	26	19	22	22	23	24	25	26
		New capacity	18	36	48	57	48	48	65	44	43	43	31
EONR	E.On Russia	Total (blended)	38	52	53	49	43	38	36	37	39	42	43
		Old capacity upd.	40	49	41	36	29	24	21	22	24	28	28
		Old capacity prev.	39	45	51	51	42	46	47	51	59	64	68
		New capacity	7	71	116	116	111	86	89	89	90	94	96
OGKE	OGK-5	Total (blended)	26	31	28	29	26	25	21	18	18	19	15
		Old capacity upd.	26	33	26	25	23	23	20	18	18	19	15
		Old capacity prev.	31	28	33	33	30	37	36	37	39	42	43
		New capacity	0	13	58	70	59	45	33	22	21	23	15
TGKA	TGK-1	Total (blended)	35	50	46	46	45	44	43	42	42	44	42
		Old capacity upd.	37	49	44	45	47	49	49	49	49	51	49
		Old capacity prev.	38	49	62	73	81	95	97	98	100	102	104
		New capacity	17	55	54	48	40	26	20	19	19	20	18
MSNG	Mosenergo	Total (blended)	18	28	16	17	9	6	4	2	2	2	1
		Old capacity upd.	12	22	12	11	4	1	1	1	1	1	1
		Old capacity prev.	17	17	13	9	3	2	3	3	2	2	1
		New capacity	65	59	44	52	29	21	15	4	4	5	2
TGKD	Quadra	Total (blended)	-3	0	2	3	1	-2	-2	-2	-2	-2	-2
		Old capacity upd.	-5	-3	-2	-2	-2	-3	-3	-3	-3	-3	-3
		Old capacity prev.	4	3	3	2	0	0	0	0	0	0	0
		New capacity	25	25	37	30	14	1	1	1	0	1	0
HYDR	Rushydro	Total (blended)	28	43	38	41	45	49	50	51	53	56	60
		Old capacity upd.	28	42	40	42	45	49	49	50	51	54	57
		Old capacity prev.	36	47	60	74	84	100	103	106	111	114	117
		New capacity	37	114	3	31	50	48	56	58	63	71	82
IRGZ	Irkutskenergo	Total (blended)	29	53	40	43	45	49	51	57	59	61	70
		Old capacity upd.	29	53	40	43	45	49	51	57	59	61	70
		Old capacity prev.	34	50	59	66	76	84	87	90	101	129	134
		New capacity	0	0	0	0	0	0	0	0	0	0	0
KRSG	Krasnoyarskaya HPP	Total (blended)	20	25	17	18	21	24	24	24	24	24	24
		Old capacity upd.	20	25	17	18	21	24	24	24	24	24	24
		Old capacity prev.	39	37	40	42	45	50	50	51	55	57	103
		New capacity	0	0	0	0	0	0	0	0	0	0	0

*defined as electricity revenue less fuel costs and electricity purchased for resale

Source: Company data, Aton estimates

Capacity Market: A Target for Regulatory Tightening

The capacity market is de-facto fully regulated and as such has been the major mechanism for the government to impose regulatory tightening.

Regulatory tightening measures incorporated

We have incorporated the amended regulated capacity tariffs for supplies to the population and for "forced" and "expensive" generators discussed in the regulation section above, in accordance with official regulatory decisions. We have also changed our assumption for Siberian hydros: we now forecast they will indefinitely sell their entire capacity at the regulated tariffs, which are considerably below the capacity

auction (KOM) price (see Figure 64 above for details). We previously assumed they would start to sell their capacity at KOM prices from 2013.

KOM prices: no surprises; price caps work just fine

In line with our initial prediction outlined more than two years ago in our 2 June 2010 report *Russian Utilities: Generators Unappealing: Rebalance to Distribution*, the so-called 'unregulated' KOM prices for 2012 and 2013 have remained generally within the regulator-established price caps even in price zones deemed "competitive" with no formal price caps imposed (with the Siberia free flow zone being the only exception).

Figure 123: Capacity auction (KOM) results

	20	12 KOM resu	ults	20	13 KOM resu	ılts
	КОМ	Price		ком	Price	
Free flow zone	price	сар	Difference	price	сар	Difference
Siberia	146,788	126,368	16%	156,000	136,757	14%
Center	118,100	118,125	0%	127,656	127,837	0%
Ural	118,118	118,125	0%	127,100	127,837	-1%
Volga	118,125	118,125	0%	117,999	127,837	-8%
Vyatka	118,125	118,125	0%	125,331	127,837	-2%
First price zone regions with price cap (Tyumen, Perm, Balakovo, Caucasus, Volgograd, Caspian, Rostov, Kuban, Makhachkala, Moscow, West, Kola)	118,125	118,125	0%	127,837	127,837	0%
Second price zone regions with price cap (South Kuzbass, Omsk, Chita, Buryatia, Altay)	126,368	126,368	0%	136,757	136,757	0%

Source: System Operator

Any illusions that the 'unregulated' KOM price would be considerably higher than the price caps in "competitive" free flow zones should now have vanished. In this regard there are two notable cases. First, in the 2011 capacity auction the KOM price in the Siberian free flow zone was initially RUB200,000/MW per month, or 58% above the respective price cap of RUB126,368/MW, and the government immediately reacted by introducing the price cap in that zone. Second, during the 2013 capacity auction the KOM price in the Volga free flow zone formed at RUB153,966/MW, or 20% above the respective price cap of RUB127,837/MW, and the Federal Antimonopoly Service immediately reacted by saying the price had been manipulated. The final Volga region KOM price was lowered to RUB117,999/MW.

We forecast capacity auction prices on the basis of the actual 2013 KOM results and index them with expected inflation, in line with our previous approach.



No significant fixed cost cuts incorporated now

We have become more cautious about company operating efficiency. We now assume companies' fixed costs will grow at the full CPI rate going forward (previously we took half the CPI rate), meaning that the margins of companies' old capacity on the capacity market will stay flat rather than expand.

Figure 12	5: Old capacity's EBITD	A from th	ne capac	ity mar	ket* (\$/I	(W)							
Ticker	Company		2010	2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
OGKB	OGK-2	Upd.	6	-1	4	10	10	11	12	12	13	14	14
		Prev.	-2	12	12	15	17	20	22	24	26	29	31
EONR	E.On Russia	Upd.	13	16	14	15	16	17	18	18	19	20	21
		Prev.	7	16	17	19	22	25	27	29	31	34	37
OGKE	OGK-5	Upd.	14	12	10	10	11	11	12	13	13	14	15
		Prev.	12	15	14	17	19	21	24	26	28	30	33
TGKA	TGK-1	Upd.	1	-3	-8	-7	-7	-7	-8	-9	-9	-9	-10
		Prev.	-3	17	16	15	11	12	13	15	17	19	21
MSNG	Mosenergo	Upd.	26	22	17	18	19	20	21	22	23	24	25
		Prev.	17	19	21	21	20	21	23	25	28	30	33
TGKD	Quadra	Upd.	26	32	25	23	21	19	15	15	15	16	17
		Prev.	25	24	26	23	18	15	17	19	21	23	25
HYDR	RusHydro	Upd.	20	1	-10	-10	-10	-10	-11	-11	-12	-12	-13
		Prev.	31	27	6	12	16	18	20	22	24	26	28
IRGZ	Irkutskenergo	Upd.	14	-1	-6	-6	-6	-6	-6	-7	-7	-7	-8
		Prev.	3	2	1	16	18	21	23	25	27	49	52
KRSG	Krasnoyarskaya HPP	Upd.	10	-3	-2	-2	-2	-2	-2	-2	-2	-3	-3
		Prev.	2	-5	-8	-8	-8	-8	-7	-8	-8	-8	-9

*defined as capacity revenue less fixed cash costs (O&M) attributed to the electricity business

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Source: Company data, Aton estimates

New Capacity Valuation

Separate accounting for DPM projects in full accordance with official methodology

We continue to separately calculate cash flows for the 67 investment projects of the companies under our coverage for the following two reasons. First, each project has an individual capacity payment assigned by the regulator, and these capacity payments differ considerably from each other. Second, the DPM capacity payments last for a limited period of time, which is 10 years for thermal and 20 years for hydro capacity, after which new capacity is deemed old and receives a much lower capacity payment (i.e. a capped KOM price).

We base our calculations on the official methodology for projects implemented within the capacity delivery contract (DPM) framework (see our 15 Feb 2011 report *Electricity Generation: Under Pressure* for details on the methodology), with the following amendments.

Delayed new capacity commissioning dates

We have put back estimates of actual commissioning dates by half a year for DPM projects where we do not have enough information to be confident they will be completed on time (this relates to the majority of DPM projects).

Regulatory WACC for DPM projects revised down by 50 bpts to 11.9%

We reduce our estimate of long-term government bond yields used in the calculation of regulatory WACC for DPM projects to 6.5% from 7.0% starting from 2012, in order to bring it in line with the assumption used in the calculation of company WACCs. This reduced our regulatory rate of return estimate for DPM to 11.9% from 12.4%.

Notably, this is still higher than the estimates applied to RAB regulation for grid companies of 10% (FSK) and 11% (MRSKs).

Majority of investment projects are value erosive

In our initiation report on utility companies, we estimated that the majority of investment projects have negative NPV at their inception, and this is even more marked under our revised assumption in this update. In the initiation report we listed two core reasons for negative NPV: a lower regulatory rate of return (11.9%) vs actual company WACCs (13-17.4%) and a longer actual construction time (three to five years) than provided for by the regulator (1.5-2.5 years). In addition, we now see the following major factors that add to negative NPV under DPM:

1) Actual construction costs higher than normative.

Figure 126: Actual vs normative capex (\$mn) Actual capex attributed to Normative capex Increase in Year of Actual vs Company Project name capacity (MW) (\$mn) commissioning electricity (\$mn) normative E.On Russia Shaturskaya GRES 393 2010 475 413 15% Surgutskaya GRES-2 397 2011 453 471 -4% Surgutskaya GRES-2 397 2011 453 471 -4% Yayvinskaya GRES 2011 9% 422 513 472 OGK-5 Sredneuralskaya GRES 410 2011 433 459 -6% Nevinnomysskaya GRES 2011 410 504 374 34% TGK-1 Yuzhnaya CHP-22 425 2010 354 446 -21% Pervomayskaya CHP-14 N2 180 2012 259 226 14% Pervomayskaya CHP-14 N1 180 2011 259 226 14% Mosenergo GTU_CHP 16 2009 37 24 51% CHP-26 420 2011 360 441 -18% Quadra Voronezhskaya CHP-2 115 2010 101 176 -42% Eletskaya CHP 52 2009 36 79 -54% Kursk North-West boiler 115 2011 104 176 -41% Kaluzhskaya CHP 30 2011 44 46 -4%

- 2) Expected profit from the electricity market below expectations Due to our significantly downgraded outlook on electricity market prices, and given the unchanged parameters employed in calculation of DPM capacity prices, we believe the latter project higher profits than will actually be realised. This means the projects' IRR will be lower than the statutory rate of return provided by the regulator.
- 3) Actual capacity payments lower than calculated under official methodology We have discovered that in many cases the set capacity tariffs are far below those calculated in accordance with the officially established methodology. Unfortunately the regulator (the Market Council in this case) does not disclose the calculations or size of capacity payments for DPM projects, and the companies are also very reluctant to do so. This makes the whole process opaque and unauditable. We believe that in many cases low capacity payments are not justified and are actually another tool at the regulator's disposal to curb growth of end-user electricity prices.

Figure 127:	Actual vs expected new ca	pacity tariffs (\$/MW per month	h)		
Company	Station	Project Installed capacity (MW)	Aton estimate	Current price	Difference
OGK-2	Kirishskaya GRES	500	18,232	8,219	-55%
	GRES-24	110	20,861	6,298	-70%
E.On Russia	Shaturskaya GRES	393	14,912	15,227	2%
	Surgutskaya GRES-2	794	16,748	16,496	-2%
	Yayvinskaya GRES	422	16,075	15,861	-1%
OGK-5	Sredneuralskaya GRES	410	15,790	15,376	-3%
	Nevinnomysskaya GRES	410	13,822	13,839	0%
TGK-1	Yuzhnaya CHP-22	425	14,773	14,754	0%
	Pervomayskaya CHP-14 N2	360	17,911	18,026	1%
	Vasileostrovskaya CHP-7	50	19,610	18,431	-6%
	Viborgskaya CHP-17	23	27,315	3,633	-87%
	Volkhovskaya Hydro	3	10,816	3,633	-66%
	Lesogorskaya Hydro-10	6	4,870	1,776	-64%
	Svetogorskaya Hydro-11	7	4,845	1,776	-63%
Mosenergo	CHP-27	900	14,997	14,772	-1%
	CHP-21	425	14,946	14,772	-1%
	GTU-CHP	16	24,261	14,772	-39%
	CHP-26	420	14,480	14,772	2%
Quadra	Voronezhskaya CHP-2	115	21,862	23,274	6%
	Eletskaya CHP	52	22,018	21,266	-3%
	Kursk North-West boiler	115	22,342	24,735	11%
	Kaluzhskaya CHP	30	22,685	22,824	1%
Rushydro	Zagorskaya GAES-2	420	40,535	39,979	-1%

Figure 128: Investment project summary

Ticker	Company name	Project name	DPM (+ or -)	Moderni- zation or New (M or N)	Expected commissioni ng date	Electric capacity addition (MW)	Heat capacity addition (Gcal/h)	Main fuel	Fuel burn rates electricity (gfe/kWh)	Fuel burn rates heat (tfe/Gcal)	Actual capex (electricity) (\$mn)	Normative capex (electricity) (RUBmn)	Normative capex (electricity) (\$mn)	Capacity payment * (\$/kW month)	NPV at inception* * (\$mn)	PV of residual cash flows *** (\$mn)
OGKB	OGK-2	Stavropolskaya GRES	+	N	May-17	420	n/a	Gas	229	n/a	462	13,417	426	16	-237	-213
OGKB	OGK-2	Troitskaya GRES	+	N	May-15	660	n/a	Coal	292	n/a	1,220	41,091	1,304	33	-571	233
OGKB	OGK-2	Serovskaya GRES	+	N	May-15	420	n/a	Gas	229	n/a	565	16,135	512	17	-489	-43
OGKB	OGK-2	GRES-24	+	М	Jun-10	110	n/a	Gas	280	n/a	112	5,294	168	29	-190	5
OGKB	OGK-2	Ryazanskaya GRES	+	М	May-15	60	n/a	Gas	220	n/a	111	2,888	92	37	-31	-15
OGKB	OGK-2	Novocherkasskaya GRES	+	М	Jul-13	36	n/a	Coal	290	n/a	25	2,069	66	10	-6	-5
OGKB	OGK-2	Novocherkasskaya GRES	+	М	May-15	330	n/a	Coal	329	n/a	654	17,445	554	29	-478	14
OGKB	OGK-2	Kirishskaya GRES	+	М	Apr-12	540	n/a	Gas	222	n/a	536	18,866	599	8	-717	121
EONR	E.On Russia	Shaturskaya GRES	+	Ν	Nov-10	393	n/a	Gas	220	n/a	475	13,003	413	16	-340	338
EONR	E.On Russia	Surgutskaya GRES-2	+	Ν	Jul-11	397	n/a	Gas	222	n/a	453	14,844	471	17	14	663
EONR	E.On Russia	Surgutskaya GRES-2	+	Ν	Jul-11	397	n/a	Gas	222	n/a	453	14,844	471	17	14	663
EONR	E.On Russia	Yayvinskaya GRES	+	Ν	Sep-11	422	n/a	Gas	220	n/a	513	14,883	472	16	-230	512
EONR	E.On Russia	Berezovskaya GRES	+	Ν	May-15	800	430	Coal	322	145	998	51,142	1,624	44	591	631
EONR	E.On Russia	Berezovskaya GRES	+	N	Jan-12	50	n/a	Coal	290	n/a	8	3,474	110	5	25	35
EONR	E.On Russia	Berezovskaya GRES	+	Ν	Dec-10	50	n/a	Coal	290	n/a	7	3,474	110	4	24	31
OGKE	OGK-5	Sredneuralskaya GRES	+	Ν	Nov-11	410	200	Gas	235	146	433	14,450	459	15	-285	444
OGKE	OGK-5	Nevinnomysskaya GRES	+	Ν	Aug-11	410	n/a	Gas	235	n/a	504	11,796	374	13	-441	250
TGKA	TGK-1	Tsentralnaya CHP-2	+	Ν	Jan-17	100	120	Gas	220	140	259	4,813	153	22	-254	-196
TGKA	TGK-1	Yuzhnaya CHP-22	+	Ν	Dec-10	425	290	Gas	244	125	354	14,061	446	15	-307	344
TGKA	TGK-1	Pravobereghnaya CHP-5 N2	+	Ν	Jan-13	450	156	Gas	259	145	415	14,888	473	13	-539	164
TGKA	TGK-1	Pervomayskaya CHP-14 N2	+	N	Jan-12	180	119	Gas	251	125	259	7,129	226	19	-321	164
TGKA	TGK-1	Pervomayskaya CHP-14 N1	+	Ν	Mar-11	180	119	Gas	251	125	259	7,129	226	18	-294	171
TGKA	TGK-1	Vasileostrovskaya CHP-7	+	М	Sep-09	50	100	Gas	307	143	46	2,406	76	12	-38	46
TGKA	TGK-1	Viborgskaya CHP-17	-	М	Jun-09	23	168	Gas	281	124	32	1,107	35	5	-71	1
TGKA	TGK-1	Volkhovskaya Hydro	-	М	Jan-09	12	n/a	Hydro	n/a	n/a	13	n/a	n/a	13	-46	7

*in the first year of new capacity commissioning **discounted to common valuation date, 5 Dec 2012 ***from 2012 onwards

Investment project summary cntd

Ticker	Company name	, Project name	DPM (+ or -)	Moderni- zation or New (M or N)	Expected commissioni ng date	Electric capacity addition (MW)	Heat capacity addition (Gcal/h)	Main fuel	Fuel burn rates electricity (gfe/kWh)	Fuel burn rates heat (tfe/Gcal)	Actual capex (electricity) (\$mn)	Normative capex (electricity) (RUBmn)	Normative capex (electricity) (\$mn)	Capacity payment * (\$/kW month)	NPV at inception** (\$mn)	PV of residual cash flows *** (\$mn)
TGKA	TGK-1	Lesogorskaya Hydro-10	+	М	Jan-10	30	n/a	Hydro	n/a	n/a	21	n/a	n/a	3	-47	20
TGKA	TGK-1	Lesogorskaya Hydro-10	+	М	Jul-11	30	n/a	Hydro	n/a	n/a	21	n/a	n/a	2	-37	20
TGKA	TGK-1	Lesogorskaya Hydro-10	+	М	Jan-13	30	n/a	Hydro	n/a	n/a	21	n/a	n/a	2	-26	8
TGKA	TGK-1	Lesogorskaya Hydro-10	+	М	Jan-14	30	n/a	Hydro	n/a	n/a	21	n/a	n/a	2	-19	-2
TGKA	TGK-1	Svetogorskaya Hydro-11	+	М	Jul-09	31	n/a	Hydro	n/a	n/a	21	n/a	n/a	3	-52	21
TGKA	TGK-1	Svetogorskaya Hydro-11	+	М	Jul-10	31	n/a	Hydro	n/a	n/a	21	n/a	n/a	3	-41	21
TGKA	TGK-1	Svetogorskaya Hydro-11	+	М	Jan-12	31	n/a	Hydro	n/a	n/a	21	n/a	n/a	2	-32	21
TGKA	TGK-1	Svetogorskaya Hydro-11	+	М	Apr-13	31	n/a	Hydro	n/a	n/a	21	n/a	n/a	2	-23	8
MSNG	Mosenergo	Cherepovetskaya GRES	+	Ν	May-15	420	n/a	Gas	236	n/a	526	15,896	505	17	-291	-213
MSNG	Mosenergo	CHP-27	+	Ν	Nov-07	450	300	Gas	223	151	473	14,888	473	16	-578	340
MSNG	Mosenergo	CHP-27	+	Ν	Dec-08	450	300	Gas	223	151	473	14,888	473	15	-618	359
MSNG	Mosenergo	CHP-21	+	Ν	Jun-08	425	300	Gas	246	142	446	14,061	446	16	-629	304
MSNG	Mosenergo	GTU-CHP	+	Ν	Oct-09	16	32	Gas	220	140	37	770	24	21	-45	13
MSNG	Mosenergo	CHP-12	+	Ν	Dec-14	220	n/a	Gas	220	n/a	273	8,713	277	18	-154	-68
MSNG	Mosenergo	CHP-9	+	М	Jun-13	62	n/a	Gas	220	n/a	84	2,960	94	26	-48	41
MSNG	Mosenergo	CHP-20	+	Ν	Nov-15	420	n/a	Gas	223	n/a	573	13,896	441	15	-407	-284
MSNG	Mosenergo	CHP-26	+	Ν	Jun-11	420	220	Gas	223	146	360	13,896	441	15	-454	338
MSNG	Mosenergo	CHP-16	+	Ν	Dec-14	420	n/a	Gas	223	n/a	484	13,896	441	15	-277	-219
TGKD	Quadra	Voronezhskaya CHP-2	+	Ν	Oct-10	115	90	Gas	250	140	101	5,535	176	30	-45	145
TGKD	Quadra	Eletskaya CHP	+	Ν	Jul-09	52	45	Gas	210	145	36	2,503	79	22	2	62
TGKD	Quadra	Kursk Northw-West boiler	+	Ν	Jul-11	115	80	Gas	250	140	104	5,535	176	26	-45	154
TGKD	Quadra	Livenskaya CHP	+	Ν	Jan-13	30	25	Gas	250	140	44	1,444	46	25	-48	19
TGKD	Quadra	Novomoskovskaya GRES	+	Ν	Jan-13	190	130	Gas	250	140	176	7,525	239	20	-92	86
TGKD	Quadra	Dyagilevskaya CHP	+	Ν	Jun-14	115	n/a	Gas	250	n/a	150	5,535	176	22	-83	-28
TGKD	Quadra	Kaluzhskaya CHP	+	Ν	Aug-11	30	n/a	Gas	250	n/a	44	1,444	46	23	-48	31
TGKD	Quadra	Aleksinskaya CHP	+	Ν	Sep-14	115	n/a	Gas	250	n/a	150	5,535	176	22	-58	-49
TGKD	Quadra	Voronezhskaya CHP-1	+	N	Sep-15	223	n/a	Gas	250	n/a	207	8,832	280	18	-71	-71
TGKD	Quadra	Kurskaya CHP-1	+	Ν	Dec-15	107	n/a	Gas	250	n/a	120	5,150	163	22	-39	-39

*in the first year of new capacity commissioning

**discounted to common valuation date, 5 Dec 2012

***from 2012 onwards

Investment project summary cntd

Ticker	Company name	Project name	DPM (+ or -)	Moderni- zation or New (M or N)	Expected commissioni ng date	Electric capacity addition(M W)	Heat capacity addition(G cal/h)	Main fuel	Fuel burn rates electricity (gfe/kWh)	Fuel burn rates heat (tfe/Gcal)	Actual capex (electricity) (\$mn)	Normative capex (electricity) (RUBmn)	Normative capex (electricity) (\$mn)	Capacity payment * (\$/kW month)	NPV at inception* * (\$mn)	PV of residual cash flows *** (\$mn)
HYDR	Rushydro	Zaramagskie HPP	+	Ν	Sep-09	15	n/a	Hydro	n/a	n/a	21	n/a	n/a	17	28	52
HYDR	Rushydro	Kashkhatau HPP	+	Ν	Dec-10	65	n/a	Hydro	n/a	n/a	121	n/a	n/a	80	111	376
HYDR	Rushydro	Boguchanskaya HPP	-	Ν	Dec-12	999	n/a	Hydro	n/a	n/a	814	n/a	n/a	5	-373	411
HYDR	Rushydro	Boguchanskaya HPP	-	Ν	Dec-12	999	n/a	Hydro	n/a	n/a	814	n/a	n/a	5	-212	410
HYDR	Rushydro	Boguchanskaya HPP	-	Ν	Dec-13	999	n/a	Hydro	n/a	n/a	814	n/a	n/a	5	-190	268
HYDR	Rushydro	Ust-Srednekanskaya HPP	-	Ν	Dec-13	169	n/a	Hydro	n/a	n/a	401	n/a	n/a	33	-285	167
HYDR	Rushydro	Ust-Srednekanskaya HPP	-	Ν	Dec-17	401	n/a	Hydro	n/a	n/a	465	n/a	n/a	11	-158	-81
HYDR	Rushydro	Gotsatlinskaya HPP	+	Ν	Dec-13	100	n/a	Hydro	n/a	n/a	310	n/a	n/a	42	-197	98
HYDR	Rushydro	Zaramagskie HPP	+	Ν	Dec-18	342	n/a	Hydro	n/a	n/a	958	n/a	n/a	41	-556	-40
HYDR	Rushydro	Zelenchukskaya HPP	+	Ν	Dec-13	140	n/a	Hydro	n/a	n/a	286	n/a	n/a	27	-74	-5
HYDR	Rushydro	Small HPP	-	Ν	Dec-13	37	n/a	Hydro	n/a	n/a	145	n/a	n/a	54	-33	-15
HYDR	Rushydro	Nizhne-Bureyskaya HPP	-	Ν	Dec-15	320	n/a	Hydro	n/a	n/a	965	n/a	n/a	42	-208	-161
HYDR	Rushydro	Zagorskaya GAES-2 N1	+	Ν	Dec-12	420	n/a	GAES	n/a	n/a	964	n/a	n/a	41	-609	551
HYDR	Rushydro	Zagorskaya GAES-2 N2	+	Ν	Dec-14	420	n/a	GAES	n/a	n/a	1,174	n/a	n/a	50	-735	425

*in the first year of new capacity commissioning **discounted to common valuation date, 5 Dec 2012

***from 2012 onwards

Current status of investment projects decisive for valuations

For valuation purposes, remaining future cash flows are what matters rather than NPV at a project's inception (since our DCF framework takes into account only future, not past cash flows). So the more a company has invested already, the higher the present value of remaining cash flows from investment projects.



Figure 129: Projects' NPV and residual cash flows by company, 2012 and beyond (\$mn)

Adjustments to DPM price the major risk

As discussed in the regulation section above, regulators have become concerned with the impact on the end-user price of high capacity payments under DPM. This problem is growing every year with the commissioning of new capacity. Minenergo has already tried to adjust the methodology in order to reduce DPM prices, and we would not rule out that the major regulators will focus on DPM payments when attempting to reduce the generators' portion of the end-user price.

New capacity the major driver of company earnings from capacity market

Combining the forecasts for company earnings on the capacity market from old and new capacity, we expect total company earnings from the capacity market to expand going forward.

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Figure 1	130: EBITDA from cap	acity market* (\$/	(W)										
Ticker	Company	Type of capacity	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
OGKB	OGK-2	Old	6	-1	4	10	10	11	12	12	13	14	14
		New	113	19	28	39	41	99	161	144	152	152	153
		Total (blended)	7	-1	5	11	12	21	28	29	31	32	32
EONR	E.On Russia	Old	13	16	14	15	16	17	18	18	19	20	21
		New	10	66	120	115	117	148	200	203	205	207	210
		Total (blended)	13	24	32	32	33	46	59	60	61	62	64
OGKE	OGK-5	Old	14	12	10	10	11	11	12	13	13	14	15
		New	0	19	112	108	110	113	116	119	122	125	128
		Total (blended)	14	12	19	19	19	20	21	22	23	24	25
TGKA	TGK-1	Old	1	-3	-8	-7	-7	-7	-8	-9	-9	-9	-10
		New	16	64	104	92	94	98	100	106	110	112	115
		Total (blended)	2	5	9	14	15	15	15	17	18	18	18
MSNG	Mosenergo	Old	26	22	17	18	19	20	21	22	23	24	25
		New	146	117	119	114	88	100	119	121	122	124	126
		Total (blended)	39	35	32	32	32	39	44	46	47	49	50
TGKD	Quadra	Old	26	32	25	23	21	19	15	15	15	16	17
		New	120	128	221	185	156	142	183	185	188	191	194
		Total (blended)	31	40	43	46	47	51	62	62	64	65	67
HYDR	Rushydro	Old	20	1	-10	-10	-10	-10	-11	-11	-12	-12	-13
		New	46	371	25	53	75	103	128	113	110	130	126
		Total (blended)	20	2	-8	-3	-1	3	5	4	4	6	5
IRGZ	Irkutskenergo	Old	14	-1	-6	-6	-6	-6	-6	-7	-7	-7	-8
		New	0	0	0	0	0	0	0	0	0	0	0
		Total (blended)	14	-1	-6	-6	-6	-6	-6	-7	-7	-7	-8
KRSG	Krasnoyarskaya HPP	Old	10	-3	-2	-2	-2	-2	-2	-2	-2	-3	-3
		New	0	0	0	0	0	0	0	0	0	0	0
		Total (blended)	10	-3	-2	-2	-2	-2	-2	-2	-2	-3	-3

* defined as capacity revenue less fixed cash costs (O&M) attributed to the electricity business

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Source: Company data, Aton estimates

Heat Business Outlook: Weak, No Breakthroughs Expected

No major breakthroughs in regulation expected

We have not seen any significant changes in the regulatory landscape for the heating business since our last valuation revision. RAB regulation in heat transmission is unlikely to happen in the next few years, and given massive problems with RAB implementation in the electricity grid segment, we believe investors should not count on a breakthrough on the regulatory front at this stage.

Heat demand zero growth rate view maintained

We maintain a forecast of flat heat demand for all companies. This is based on the actual data and our view that there is material heat savings potential in the Russian economy.

Profitability outlook more conservative now

In our previous valuation we assumed that the heat business would gradually improve its profitability and forecast that its EBITDA margins would converge to an average of 10% by 2015. We now apply a more conservative view and forecast flat heating business EBITDA margins for those companies where they are positive, moving to zero for companies that are currently loss-making in the heat business. This change has had a huge negative impact on the valuation of the heat businesses of co-generation companies, such as Mosenergo, Quadra, and TGK-1 (see Figure 136 for valuation results).

Figure 131: (Old capacity h	eat produ	uction EB	ITDA mar	gin							
Company	Aton forecast	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
OGK-2	Updated	19.9%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
	Previous	5.3%	0.1%	2.6%	5.1%	7.5%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
	Change, ppts	14.6%	4.9%	2.4%	-0.1%	-2.5%	-5.0%	-5.0%	-5.0%	-5.0%	-5.0%	-5.0%
E.On Russia	Updated	32.2%	31.4%	31.4%	31.4%	31.4%	31.4%	31.4%	31.4%	31.4%	31.4%	31.4%
	Previous	27.4%	25.3%	21.4%	17.6%	13.8%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
	Change, ppts	4.8%	6.1%	10.0%	13.8%	17.6%	21.4%	21.4%	21.4%	21.4%	21.4%	21.4%
OGK-5	Updated	3.1%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%
	Previous	-24.7%	-25.3%	-16.4%	-7.6%	1.2%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
	Change, ppts	27.8%	28.8%	19.9%	11.1%	2.3%	-6.5%	-6.5%	-6.5%	-6.5%	-6.5%	-6.5%
TGK-1	Updated	6.5%	4.7%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
	Previous	5.2%	12.8%	12.1%	11.4%	10.7%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
	Change, ppts	1.3%	-8.1%	-9.1%	-8.4%	-7.7%	-7.0%	-7.0%	-7.0%	-7.0%	-7.0%	-7.0%
Mosenergo	Updated	-4.4%	0.0%	-2.0%	-1.5%	-1.0%	-0.5%	0.0%	0.0%	0.0%	0.0%	0.0%
	Previous	-6.4%	2.5%	4.3%	6.2%	8.1%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
	Change, ppts	2.0%	-2.5%	-6.3%	-7.7%	-9.1%	-10.5%	-10.0%	-10.0%	-10.0%	-10.0%	-10.0%
Quadra	Updated	7.9%	3.6%	-6.4%	-4.8%	-3.2%	-1.6%	0.0%	0.0%	0.0%	0.0%	0.0%
	Previous	5.8%	9.8%	9.9%	9.9%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
	Change, ppts	2.1%	-6.2%	-16.3%	-14.7%	-13.2%	-11.6%	-10.0%	-10.0%	-10.0%	-10.0%	-10.0%
Rushydro*	Updated	3.8%	12.4%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%
	Previous	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Change, ppts	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Irkutskenergo	Updated	9.2%	5.7%	5.7%	5.7%	5.7%	5.7%	5.7%	5.7%	5.7%	5.7%	5.7%
	Previous	-7.1%	-2.2%	0.9%	3.9%	7.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
	Change, ppts	16.3%	7.9%	4.8%	1.8%	-1.3%	-4.3%	-4.3%	-4.3%	-4.3%	-4.3%	-4.3%
Average	Updated	9.8%	8.3%	5.4%	5.7%	6.0%	6.2%	6.5%	6.5%	6.5%	6.5%	6.5%
	Previous	0.8%	3.3%	5.0%	6.6%	8.3%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
	Change, ppts	9.0%	5.0%	0.5%	-1.0%	-2.4%	-3.8%	-3.5%	-3.5%	-3.5%	-3.5%	-3.5%
*RAO Far East h	neat segment											

Source: Company data, Aton estimates

Figure 132: Old o	apacity EBITDA fr	om heat b	ousiness	(\$/Gcal)								
Company	Aton forecast	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
OGK-2	New	3.5	0.8	0.8	0.8	0.9	1.0	1.0	1.0	1.1	1.1	1.1
	Previous	0.7	0.0	0.4	0.9	1.6	2.4	2.5	2.6	2.6	2.7	2.8
	Change	2.9	0.8	0.4	-0.1	-0.7	-1.4	-1.5	-1.5	-1.6	-1.6	-1.7
E.On Russia	New	5.6	6.0	5.7	6.0	6.6	7.4	7.8	8.0	8.2	8.5	8.7
	Previous	4.9	4.9	4.6	4.1	3.4	2.6	2.7	2.8	2.9	2.9	3.0
	Change	0.8	1.1	1.1	1.9	3.2	4.8	5.1	5.2	5.4	5.5	5.7
OGK-5	New	0.4	0.6	0.5	0.6	0.6	0.7	0.8	0.8	0.8	0.8	0.8
	Previous	-3.3	-3.8	-3.1	-1.8	0.3	3.5	3.5	3.6	3.7	3.8	3.9
	Change	3.8	4.4	3.7	2.4	0.3	-2.7	-2.8	-2.8	-2.9	-3.0	-3.0
TGK-1	New	1.7	1.4	0.9	0.9	0.9	1.0	1.1	1.1	1.1	1.2	1.2
	Previous	1.4	3.9	4.1	4.2	4.2	4.2	4.3	4.4	4.5	4.6	4.7
	Change	0.4	-2.5	-3.2	-3.3	-3.3	-3.2	-3.2	-3.3	-3.4	-3.5	-3.5
Mosenergo	New	-1.3	0.0	-0.7	-0.6	-0.4	-0.2	0.0	0.0	0.0	0.0	0.0
	Previous	-1.9	0.9	1.8	3.0	4.3	5.9	6.1	6.3	6.5	6.7	6.9
	Change	0.5	-0.9	-2.5	-3.5	-4.7	-6.2	-6.1	-6.3	-6.5	-6.7	-6.9
Quadra	New	1.8	1.0	-1.6	-1.3	-1.0	-0.6	0.0	0.0	0.0	0.0	0.0
	Previous	1.4	2.7	3.1	3.5	3.9	4.3	4.4	4.5	4.6	4.7	4.9
	Change	0.5	-1.6	-4.7	-4.8	-4.8	-4.9	-4.4	-4.5	-4.6	-4.7	-4.9
Rushydro*	New	1.4	5.4	1.2	1.2	1.3	1.4	1.4	1.5	1.6	1.6	1.7
	Previous	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Change	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Irkutskenergo	New	1.8	1.3	1.2	1.2	1.3	1.3	1.4	1.5	1.5	1.6	1.7
	Previous	-1.1	-0.4	0.2	0.9	1.7	2.6	2.7	2.8	2.9	3.0	3.1
	Change	2.9	1.7	1.0	0.3	-0.4	-1.3	-1.3	-1.3	-1.4	-1.4	-1.4

*RAO Far East segment

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Generation Earnings Outlook

Earnings profiles differ

Combining forecasts for company earnings from the electricity, capacity and heat markets, our outlook for overall company profits appears below. We expect different earnings profiles across the generation companies, with the efficiency of old assets, regulatory issues, hydro capacity availability and new power plant commissioning schedules explaining the deviation between earnings growth paths across companies.

We expect a general trend of deterioration of old capacity profitability in a four-tofive-year timeframe due to the capacity oversupply effect and competition from consumer-owned generation. However profits from new capacity will somewhat offset the decline in old capacity profitability and serve as the main earnings driver for the majority of generation companies. Hydro (RusHydro, Irkutskenergo, TGK-1) and efficient thermal generators such as E.On Russia generally have a much more stable earnings outlook.

Figure	133: EBITDA forecast (\$mn)	

Company		2010	2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
OGK-2	Total EBITDA	384	259	285	376	335	554	711	710	735	758	753
	per kW	22	15	16	20	18	28	37	36	37	38	38
	Old electricity capacity	349	248	231	305	268	229	219	218	228	248	270
	per kW	20	14	13	17	15	13	13	13	13	14	16
	Old heat capacity	21	5	5	5	6	6	7	7	7	7	7
	New capacity	14	6	49	66	61	318	486	486	500	503	475
	per kW	131	55	76	96	89	148	226	189	194	195	184
E.On Russia	Total EBITDA	476	794	888	845	789	967	1,099	1,124	1,161	1,213	1,239
	per kW	52	77	86	82	76	87	99	101	104	109	111
	Old electricity capacity	457	557	475	440	387	348	330	350	376	413	427
	per kW	53	64	55	51	45	40	38	40	44	48	49
	Old heat capacity	11	11	10	11	12	13	14	14	15	15	16
	New capacity	7	227	402	395	390	605	755	760	770	784	796
	per kW	17	137	235	231	228	241	301	303	307	313	317
OGK-5	Total EBITDA	355	424	468	475	455	434	412	393	402	418	386
	per kW	40	44	49	49	47	47	44	42	43	45	41
	Old electricity capacity	352	392	312	313	301	288	272	260	268	280	252
	per kW	40	45	36	36	34	34	32	31	31	33	30
	Old heat capacity	3	4	4	4	4	5	5	5	5	6	6
	New capacity	0	28	153	158	151	142	134	127	129	133	128
	per kW	n/a	35	186	193	184	173	164	155	157	162	157
TGK-1	Total EBITDA	286	429	415	483	491	490	483	493	504	516	504
	per kW	46	63	61	66	67	67	66	67	69	70	69
	Old electricity capacity	216	279	207	217	229	241	238	228	232	238	223
	per kW	38	46	36	38	40	42	41	40	41	42	39
	Old heat capacity	47	34	20	20	22	24	25	26	26	27	28
	New capacity	23	116	188	246	241	225	219	240	246	251	253
	per kW	38	143	184	161	154	144	141	145	148	151	152
Mosenergo	Total EBITDA	652	832	605	622	552	645	716	692	708	730	738
	per kW	54	67	49	50	42	47	52	51	53	54	55
	Old electricity capacity	403	466	307	304	239	213	225	230	244	256	269
	per kW	38	44	29	29	23	21	22	23	24	25	26
	Old heat capacity	-85	0	-43	-33	-24	-13	0	0	0	0	0
	New capacity	334	367	340	351	337	445	491	461	464	474	469
	per kW	249	208	193	193	137	135	149	140	140	143	142

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Figure 134: EBITD	A forecast (\$mn)											
Company		2010	2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
Quadra	Total EBITDA	143	170	127	166	181	208	247	248	252	259	262
	per kW	41	48	36	45	46	49	63	63	65	67	68
	Old electricity capacity	72	93	74	67	60	51	34	33	34	38	39
	per kW	22	29	23	21	19	16	12	12	12	14	14
	Old heat capacity	44	22	-35	-28	-21	-12	0	0	0	0	0
	New capacity	26	54	88	127	142	169	213	215	218	221	224
	per kW	156	174	281	238	186	155	195	197	200	202	205
Rushydro	Total EBITDA	2,144	2,300	1,523	1,875	2,178	2,484	2,629	2,662	2,763	2,996	3,121
	per kW	62	65	41	48	55	62	65	65	67	72	75
	Old electricity capacity	1,644	1,520	1,051	1,146	1,241	1,379	1,381	1,395	1,420	1,493	1,575
	per kW	48	43	30	33	35	39	39	39	40	42	44
	Old heat capacity	32	129	30	29	31	33	34	36	37	39	41
	New capacity	7	39	71	334	544	710	858	869	940	1,092	1,127
	per kW	82	485	28	85	125	152	183	171	173	201	208
	Supply	188	303	96	91	87	87	81	87	91	96	103
	Government grants	273	310	275	275	275	275	275	275	275	275	275
Irkutskenergo	Total EBITDA	633	766	540	591	631	687	728	819	851	887	1,008
	per kW	49	59	42	46	49	53	56	63	66	68	78
	Old electricity capacity	549	670	439	484	512	552	576	647	669	695	801
	per kW	43	52	34	37	40	43	45	50	52	54	62
	Old heat capacity	40	26	25	24	25	27	28	30	31	33	34
	New capacity	n/a										
	per kW	n/a										
	Supply	-27	-17	-7	-1	5	14	25	39	42	45	52
	Coal	71	87	84	84	88	94	99	104	109	115	121
Krasnoyarskaya HPP	Total EBITDA	177	131	89	95	114	131	131	130	129	129	128
	per kW	30	22	15	16	19	22	22	22	22	21	21
	Old electricity capacity	177	131	89	95	114	131	131	130	129	129	128
	per kW	30	22	15	16	19	22	22	22	22	21	21
	Old heat capacity	n/a										
	New capacity	n/a										
	ner kW	n/a	n/a	n/a	n/a	nla	n/a	n/a	n/a	n/a	n/a	n/a

Source: Company data, Aton estimates

WACC Calculation for Generation Companies

Regulatory risk increased 100 bpts

We see significant risks of further tariff tightening (such as the revision of capacity tariffs, including DPM prices, and further curbing of the growth of regulated tariffs for the population), which were not included in our previous valuation. We are therefore increasing our higher base regulatory risk premium for generation companies to 2% from 1%.

Corporate governance risk premium adjusted on company-specific issues

We apply a base corporate governance risk premium of 2% for companies directly or indirectly controlled by the state. We reduce this premium for companies controlled by private strategic investors to 0.5% (foreign-owned E.ON Russia, Enel OGK-5) and 1.0% (Quadra). We have also increased the corporate governance risk premium by 100 bpts for Mosenergo and TGK-1 to account for the risk that they will have to implement OGK-2's NPV-negative investment projects. For Eurosibenergo subsidiaries Irkutskenergo and Krasnoyarsk GES we also apply the higher 3% corporate governance risk premium to account for the evident risks of Eurosibenergo extracting value from its subsidiaries via doubtful acquisitions and other practices discussed in the section on corporate governance above (this is in addition to the long-term contracts with Rusal, which we have incorporated in our valuation).

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Figure 135: Revised WACC assumptions

WACC component		OGK-2	E.On Russia	OGK-5	TGK-1	Mos- energo	Quadra	Rushydro	Irkutsk- energo	Krasno- yarskaya HPP
Base Russia COE	Updated	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%
	Previous	11.7%	11.7%	11.7%	11.7%	11.7%	11.7%	11.7%	11.7%	11.7%
	Change (ppts)	0.8	0.8	0.8	0.8	0.8	0.8	0.8	0.8	0.8
Regulatory risk	Updated	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
	Previous	1.0%	1.0%	1.0%	1.3%	1.0%	1.0%	1.5%	1.4%	1.5%
	Change (ppts)	1.0	1.0	1.0	0.7	1.0	1.0	0.5	0.6	0.5
Corporate	Updated	2.0%	0.5%	0.5%	3.0%	3.0%	1.0%	2.0%	3.0%	3.0%
governance	Previous	2.5%	0.5%	0.5%	2.0%	2.0%	1.0%	2.0%	5.0%	3.0%
	Change (ppts)	-0.5	-	-	1.0	1.0	-	-	-2.0	-
Liquidity	Updated	1.0%	1.0%	3.0%	1.0%	1.0%	4.0%	0.0%	3.0%	4.0%
	Previous	1.0%	1.0%	3.0%	2.0%	1.0%	2.5%	1.0%	3.5%	2.0%
	Change (ppts)	-	-	-	-1.0	-	1.5	-1.0	-0.5	2.0
Cost of equity	Updated	17.5%	16.0%	18.0%	18.5%	18.5%	19.5%	16.5%	20.5%	21.5%
	Previous	16.2%	14.2%	16.2%	17.0%	15.7%	16.2%	16.2%	21.6%	18.2%
	Change (ppts)	1.3	1.8	1.8	1.5	2.8	3.3	0.3	-1.1	3.3
Cost of debt	Updated	8.0%	7.5%	7.5%	8.0%	8.0%	9.0%	8.0%	8.5%	8.5%
	Previous	7.0%	7.0%	7.0%	7.0%	7.0%	8.0%	6.5%	8.0%	8.0%
	Change (ppts)	1.0	0.5	0.5	1.0	1.0	1.0	1.5	0.5	0.5
Target debt/assets	Updated	30%	30%	30%	30%	30%	30%	30%	30%	30%
	Previous	30%	30%	30%	30%	30%	30%	30%	30%	30%
	Change (ppts)	-	-	-	-	-	-	-	-	-
WACC	Updated	14.2%	13.0%	14.4%	14.9%	14.9%	15.8%	13.5%	16.4%	17.1%
	Previous	13.0%	11.6%	13.0%	13.6%	12.7%	13.3%	12.9%	17.0%	14.7%
	Change (ppts)	1.2	1.4	1.4	1.3	2.2	2.5	0.6	-0.6	2.4

Source: Aton estimates

Terminal growth assumptions intact

We maintain a uniform terminal growth rate for generation companies of 2%, which roughly corresponds to our view on long-term global dollar inflation.

Generation Valuation Results: Barely Any Upside

Massive reductions of target prices across the board

Our full DCF company models with separate valuations for old electricity capacity, the heat business and each new investment project result in significant reductions in company valuations. This is based on a generally more conservative approach as well as on the regulatory tightening measures applied by decision-makers over the past 1.5 years.

At current market prices, our only **BUY**-rated stock remains E.On Russia (the former OGK-4) due to its efficient asset base, better corporate governance and advanced stage of investment programme realisation. We rate the remainder of the sector as **HOLD** and **SELL**, since we see no significant risk-adjusted upsides from the current price levels.

Figure 136: Generation companies' valuation summary

			Fair EV (\$mn)								
Company	Ticker				Old ca	pacity					
			Electricity (\$mn)	\$/kW	Heat (incl. coal) (\$mn)	\$ th/ Gcal	Total (\$mn)	\$/kW	PV of upcoming cash flows from new projects (2012+, \$mn)	Total (\$mn)	\$/kW
OGK-2	OGKB	Upd	439	25	26	4	465	26	96	561	31
		Prev	1,746	201	16	7	1,761	203	184	1,945	224
OGK-4	EONR	Upd	1,836	213	89	49	1,925	223	2,874	4,799	466
		Prev	4,310	499	43	21	4,351	504	2,211	6,563	723
OGK-5	OGKE	Upd	890	101	31	5	921	105	694	1,615	169
		Prev	2,535	290	45	7	2,579	295	537	3,117	356
TGK-1	TGKA	Upd	948	157	20	1	968	161	819	1,787	261
		Prev	3,372	545	600	24	3,971	642	1,023	4,994	764
Mosenergo	MSNG	Upd	987	93	-256	-4	731	69	611	1,342	109
		Prev	1,302	123	1,654	28	2,955	279	2,028	4,982	418
Quadra	TGKD	Upd	183	57	-140	-6	42	13	309	351	99
		Prev	362	108	494	21	856	254	309	1,165	317
RusHydro	HYDR	Upd	3,608	103	-164	0	3,444	98	2,459	5,903	168
		Prev	18,401	724	0	0	18,394	724	-101	18,293	718
Irkutskenergo	IRGZ	Upd	2,039	158	595	29	2,633	204	0	2,633	204
		Prev	5,922	460	276	12	6,195	481	0	6,195	481
Krasnoyarskaya	KRSG	Upd	136	23	0	0	136	23	0	136	23
НРР		Prev	1,596	266	0	0	1,594	266	0	1,594	266
	-							-		Source:	Aton estimates

Figure 137: Generation companies' updated target prices

Company	Ticker	12M TP new (\$)	12M TP old	chg	Current price (\$)	Upside/ Downside	Rating new	Rating old
OGK-2	OGKB	0.00450	0.06330	-93%	0.01117	-60%	SELL	SELL
E.ON Russia	EONR	0.101	0.130	-23%	0.077	31%	BUY	BUY
OGK-5	OGKE	0.0244	0.0833	-71%	0.0527	-54%	SELL	SELL
TGK-1	TGKA	0.000221	0.001380	-84%	0.000174	27%	HOLD	BUY
Mosenergo	MSN	0.0490	0.1410	-65%	0.0429	14%	HOLD	BUY
Quadra	TGKD	0.000125	0.000727	-83%	0.000113	10%	HOLD	BUY
RusHydro	HYDR	0.0181	0.0823	-78%	0.0238	-24%	SELL	BUY
Irkutskenergo	IRGZ	0.569	1.420	-60%	0.514	11%	HOLD	BUY
Krasnoyarskaya HPP	KRSG	0.961	4.830	-80%	2.891	-67%	SELL	SELL

Source: Aton estimates

Cessation of coverage

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We discontinue coverage of TGK-2, TGK-5, TGK-6, TGK-7, TGK-9, TGK-11, Kuzbassenergo, TGK-13 and TGK-14 due to lack of transparency (the majority of these companies do not release consolidated IFRS accounts) and/or poor stock liquidity.

No Significant Triggers Ahead

We see no significant stock drivers for generation companies at least in the next 12 months.

No major positive regulatory changes expected

Despite declared intentions to attract private investors, the government seems committed to maintaining control over electricity prices at any cost, judging by the regulatory tightening decisions implemented in 2011 and 2012 and proposals for the future. We therefore do not expect any breakthroughs on the regulatory front.

Short- to near-term earnings forecast uninspiring

We do not expect major improvements to generation company earnings in the short to medium term due to the weak macro environment as well as structural, regulatory and corporate governance issues.

Dividend perspectives generally unclear

As argued in the next section, dividends remain largely elusive for the utilites sector in general and generation companies in particular.

Dividends: Slim Pickings in the Near Term

Utilities are associated with dividends, but not in Russia

Stable predictable cash flows and dividends are a key investment theme for shareholders in utility sectors around the world. This generally does not apply in Russia, where the companies concerned often lack visibility over cash flows and have barely paid any dividends to date. With few exceptions, the 2010-11 payout ratios of Russian utilities did not exceed 10%, and dividend yields were no more than 2%.

The majority of stocks that do have meaningful dividend yields (preferred shares of MRSK Holding, Lenenergo and Quadra, and ordinary shares of Krasnoyarsk HPP) are relatively illiquid, making investment risky. The only notable exception is E.On Russia, which started paying dividends in 2012 (for 2011) and has decent liquidity. However its dividend yield of 2.7% is hardly impressive, in our view.

Figure 138: Utility companies' dividend summary 2010-12E

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Compony	Tieleen	Divid	end per share	(RUB)		Dividend yield	l	Dividend payout*			
Company	licker	2010	2011	2012E	2010	2011	2012E	2010	2011	2012E	
Generation											
OGK-2	OGKB	0.0049	0.001	0.0007	0.3%	0.1%	0.2%	3%	4%	4%	
E.On Russia	EONR	-	0.0579	0.072	-	2.7%	2.9%		24%	24%	
OGK-5	OGKE	-	-	-	-	-	-	-	-	-	
TGK-1	TGKA	0.000047	0.000049	0.000048	0.2%	0.5%	0.8%	4%	4%	4%	
Mosenergo	MSNG	0.02	0.03	0.0158	0.6%	1.8%	1.1%	10%	12%	12%	
Quadra ord.	TGKD	-	-	-	-	-	-	-	-	-	
Quadra pref.	TGKDP	0.0003	0.0002	0.0001	3.2%	3.5%	1.4%	3%	1%	1%	
Rushydro	HYDR	0.0068	0.0079	0.003	0.4%	0.8%	0.4%	11%	8%	8%	
Irkutskenergo	IRGZ	-	0.1234	0.0842	-	0.8%	0.5%	6%	4%	4%	
Krasnoyarskaya HPP	KRSG	-	5.1137	3.3029	-	5.2%	3.5%	-	63%	63%	
Grids											
MRSK Center	MRKC	0.0145	0.01	0.0076	1.1%	1.6%	1.4%	13%	7%	7%	
MRSK South	MRKY	-	-	-	-	-	-	-	-	-	
MRSK North Caucasus	MRKK	-	-	-	-	-	-	-	-	-	
MRSC Center & Volga	MRKP	0.0013	0.0028	0.0018	0.4%	1.9%	1.1%	14%	8%	8%	
MRSK Urals	MRKU	0.0028	0.0028	0.0012	0.8%	1.4%	0.6%	7%	7%	7%	
MRSK Siberia	MRKS	-	-	-	-	-	-	-	-	-	
MRSK North West	MRKZ	-	-	-	-	-	-	-	-	-	
MRSK Volga	MRKV	-	0.0011	0.0018	-	1.2%	2.5%	-	12%	12%	
Lenenergo ord.	LSNG	-	-	-	-	-	-	-	-	-	
Lenenergo pref.	LSNGP	4.0804	1.5198	2.8687	11.4%	6.9%	14.6%	23%	20%	20%	
MOESK	MSRS	0.0246	0.025	0.0184	1.5%	1.6%	1.3%	7%	6%	6%	
MRSK Holding ord.	MRKH	-	-	-	-	-	-	-	-	-	
MRSK Holding pref.	MRKHP	0.05	0.07	0.0639	1.5%	5.1%	4.8%	0%	0%	0%	
FSK	FEES	0.0021	-	-	0.6%	-	-	10%	-	-	

*based on IFRS net income

Source: Bloomberg, Company data, Aton estimates

Free cash flows generally volatile, and negative for many until 2015-16

We estimate that the majority of utility companies will turn cash flow positive by 2015-16. Of those that are expected to do so sooner we note the following:

• **E.On Russia** will decrease free cash flow in the next few years as it needs cash for its next investment projects at Berezovskaya GRES. While we believe E.On is likely to continue paying dividends, we would not expect the payouts to grow considerably.
- Enel OGK-5 may start paying out dividends next year (for 2012), but it has planned massive modernisation capex for Reftinskaya GRES which we have only partially incorporated in our valuation.
- **TGK-1** will see significant positive cash flows from 2013, but there is a risk that it will use cash for financing OGK-2 investment projects.
- Irkutskenergo may pay out dividends as its sister company Krasnoyarsk HPP did in 2012 (for 2011). However there is a significant risk that the major shareholder – Eurosibenergo – will extract cash from the company in other ways (for instance, Irkutskenergo may give out loans or acquire assets from Eurosibenergo affiliates; see corporate governance section above).

Figure 139: Free cash flow forecast (\$mn)										
	2011	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
Generation										
OGK-2	-602	-52	-309	-467	-331	315	351	359	369	350
E.On Russia	276	212	116	183	613	735	749	768	800	816
OGK-5	-232	238	256	253	246	223	199	197	202	169
TGK-1	-310	4	233	284	286	283	284	290	296	285
Mosenergo	-29	5	-177	-173	354	381	373	377	388	388
Quadra	-182	-156	-50	-30	68	149	154	155	159	160
Rushydro	-989	-1,881	-1,517	-489	-123	493	1,500	1,555	1,795	2,079
Irkutskenergo	411	164	251	245	281	328	390	414	436	518
Krasnoyarskaya HPP	84	9	13	24	33	26	24	22	20	18
Grids										
MRSK Center	-80	-100	49	47	114	143	183	201	157	189
MRSK South	-15	66	103	54	54	63	65	93	45	69
MRSK North Caucasus	-11	-157	-65	-22	30	44	57	-22	-31	-25
MRSK Center & Volga	-111	20	50	76	131	152	187	73	-22	-18
MRSK Urals	-27	-67	3	10	29	38	61	8	-82	-14
MRSK Siberia	39	-141	-91	-19	106	112	142	24	44	40
MRSK North West	-25	-85	-23	-13	21	22	31	1	7	29
MRSK Volga	-23	-90	-12	-64	-24	-85	113	33	33	62
Lenenergo	-61	-241	-146	-64	36	143	225	326	280	358
MOESK	-74	-69	-89	85	324	548	645	431	119	181
FEES	-3,264	-2,887	-1,505	-1,064	152	274	406	555	723	911

Source: Aton estimates

Other reasons for dividend non-payment

0 9 Besides free cash flows, we see the following reasons why utilities in Russia may be reluctant to significantly increase dividend payouts:

- Dividends are still not properly understood by Russian politicians. Despite some government initiatives (such as an increase in dividends paid by stateowned companies), large payouts are still widely considered by top decisionmakers to be a sign of extreme wealth and wellbeing in a company. This leaves some companies afraid to boost payouts.
- Risk of attracting more regulation. If the companies are seen as being wealthy, decision-makers may decide to implement further tightening measures in order to protect struggling electricity consumers and cut utility companies' "superprofits".
- 3) Majority shareholders can find "safer" ways of extracting cash, such as subsidising, lending or entering questionable M&A deals or investment projects with affiliated companies (some examples are discussed in the corporate governance section above). In developed countries such practices are seen as extremely risky in terms of their potential impact on minority shareholder value, and carry potential legal issues. However some major shareholders in Russia

could view this as a better way to withdraw cash from a business than resorting to dividends.

4) State-owned companies may prefer to use cash for political projects such as foreign expansion or investing in schemes that are needed for social reasons (see section on corporate governance above). While this is unlikely to enhance shareholder value, managers of state-controlled corporations may use such social projects to gain political points in the eyes of the key decision-makers, who are in effect their employers.

No significant dividends expected in the near term

We thus generally would not expect significant dividends from utilities over the next few years at least. There may be a few exceptions, such as foreign-owned generators E.On Russia and Enel OGK-5.

Grid Portfolio Valuation and Ratings

Company name	MRSK Center	MRSK South	MRSK North Caucasus	MRSK Center and Volga	MRSK North West	MRSK Siberia	MRSK Urals	MRSK Volga	MOESK	Lenenergo	Average MRSKs	MRSKs total	Federal Grid Company	MRSK Holding	Grids total
Ticker	MRKC	MRKY	MRKK	MRKP	MRKZ	MRKS	MRKU	MRKV	MSRS	LSNG			FEES	MRKH	
Current ord. share price (\$)	0.0169	0.00164	0.848	0.00547	0.00213	0.00300	0.00653	0.00240	0.0478	0.2098			0.00682	0.0641	
Current pref share price (\$)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	0.5645			n/a	0.0409	
MktCap* (\$mn)	713	82	91	616	204	295	571	428	2,328	354	568	5,682	8,681	10,471	24,834
As % of portfolio total	12.5%	1.4%	1.6%	10.8%	3.6%	5.2%	10.0%	7.5%	41.0%	6.2%	10.0%	100.0%			
EV* (\$mn)	1,331	564	32	1,149	353	453	788	586	3,688	838	978	9,783	9,437	16,262	35,482
Ordinary shares															
12M TP (\$ per share)*	0.0200	0.00103	0.796	0.00619	0.00132	0.00100	0.00241	0.00159	0.0278	0.0596			0.00471	0.0413	
Potential upside (%)	19%	-37%	-6%	13%	-38%	-67%	-63%	-34%	-42%	-72%	-33%	-32%	-31%	-36%	-33%
Rating	HOLD	SELL	SELL	HOLD	SELL	SELL	SELL	SELL	SELL	SELL			SELL	SELL	
12M Target MktCap (\$mn)	846	51	85	697	126	98	211	284	1,355	92	385	3,846	5,998	6,735	16,578
Shares outstanding* (ord., mn)	42,218	49,811	107	112,698	95,786	98,282	87,430	178,578	48,707	1,435			1,272,813	161,988	
Shares outstanding (pref, mn)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	93			n/a	2,075	
3M performance (ord.) (%)	-16%	-1%	-16%	-3%	-8%	-1%	18%	-5%	20%	5%	-1%		-4%	-5%	
12M performance (ord.) (%)	-24%	-36%	-56%	0%	-28%	-33%	-6%	-25%	-6%	-40%	-25%		-24%	-17%	
YtD performance (ord.) (%)	-16%	-22%	-48%	14%	-18%	-19%	8%	-22%	-10%	-31%	-16%		-23%	-13%	
Free float* (%)	17.7%	28.7%	8.9%	20.7%	19.1%	5.6%	18.0%	21.3%	11.6%	9.4%	16.1%	14.8%	20.4%	10.4%	14.9%
Free float* (\$mn)	126	23	8	127	39	17	103	91	270	33	84	838	1,771	1,093	3,702
Ave. 3M daily volume (\$mn)	0.12	0.03	0.07	0.09	0.02	0.02	0.17	0.03	0.13	0.03	0.07	0.71	18.38	19.97	39.07
Size of grid YE11 ('000 grid units)	1,461	527	370	924	744	1,391	665	800	1,459	373	871	8,714	1,167	10,438	20,319
Distribution volume 2011 (GWh)	56,667	27,172	12,680	54,299	40,243	72,448	76,926	57,623	75,470	29,914	50,344	503,443	503,948	1,107,519	2,114,910
Electricity losses in grid 2011 (%)	9.9%	9.5%	22.1%	9.0%	6.4%	9.0%	8.1%	6.8%	10.3%	10.6%	10.2%		4.3%	8.8%	, ,
Grid length YE11 (km)	376,898	157,846	104,051	251,930	168,869	257,657	123,471	214,670	128,759	54,896	183,905	1,839,047	126,000	2,099,622	4,064,669
Current EV/RAB YE11*	0.43	0.57	0.04	0.43	0.22	0.23	0.45	0.31	0.64	0.36	0.37		0.46	0.34	
Fair EV/RAB YE11	0.40	0.52	0.01	0.38	0.14	0.12	0.20	0.17	0.44	0.24	0.26		0.29	0.25	
* Estimated after additional share issues pla	anned for 2012-13 by M	1RSK Holding, F	SK, MRSK North	n Caucasus, MR	SK Siberia and	Lenenergo									

.

Company name	MRSK Center	MRSK South	MRSK North Caucasus	MRSK Center and Volga	MRSK North West	MRSK Siberia	MRSK Urals	MRSK Volga	MOESK	Lenenergo	Average MRSKs	MRSKs total	Federal Grid Company	MRSK Holding	Grids total
Revenue (\$mn)															
2009	1,554	599	314	1,492	783	1,259	1,426	929	2,704	769	1,183	11,829	2,654	14,347	28,829
2010	1,996	725	392	1,799	871	1,443	1,774	1,303	3,680	996	1,498	14,979	3,631	18,342	36,952
2011	2,349	829	442	2,198	1,047	1,780	1,992	1,634	4,402	1,161	1,783	17,833	4,672	21,928	44,434
2012E	2,227	801	414	1,904	1,020	1,672	1,822	1,625	3,747	1,152	1,639	16,385	4,456	20,223	41,065
2013E	2,240	808	439	1,887	987	1,694	1,856	1,589	3,767	1,196	1,646	16,463	4,470	20,299	41,233
2014E	2,412	815	471	2,069	1,050	1,841	1,991	1,614	3,967	1,258	1,749	17,487	4,989	21,592	44,069
EBITDA (\$mn)															
2009	346	89	25	183	102	119	265	172	964	230	249	2,495	1,205	4,134	7,834
2010	420	122	60	204	77	42	312	153	1,252	254	290	2,895	1,951	5,485	10,332
2011	539	180	63	361	149	140	296	191	1,546	253	372	3,718	2,750	6,871	13,338
2012E	469	151	58	302	143	71	208	240	1,224	279	314	3,144	2,625	6,159	11,929
2013E	491	168	91	291	112	105	253	201	1,272	322	331	3,306	2,682	6,417	12,404
2014E	555	134	118	383	123	207	279	132	1,359	337	363	3,627	3,153	7,223	14,003
Net income (\$mn)															
2009	102	-31	-18	22	3	-22	105	53	336	51	60	600	801	1,415	2,816
2010	161	-6	19	34	-12	-101	109	33	588	55	88	879	837	1,712	3,428
2011	206	36	2	139	30	-1	119	57	710	24	132	1,322	1,343	2,311	4,976
2012E	141	13	-2	81	23	-59	45	84	471	41	84	839	1,161	1,906	3,905
2013E	142	33	15	68	-9	-41	74	41	491	71	88	885	1,123	1,870	3,877
2014E	166	6	31	128	-10	24	84	-32	511	66	97	973	1,377	2,129	4,479
RAB, net (\$mn) *															
2010	3,208	1,118	855	2,582	1,653	2,171	1,796	1,886	5,988	2,370	2,363	23,626	21,064	49,068	93,757
2011	3,106	992	840	2,681	1,581	1,979	1,762	1,864	5,726	2,331	2,286	22,864	20,593	47,594	91,051
2012E	2,986	960	933	2,624	1,562	1,766	1,796	1,878	5,539	2,288	2,233	22,331	22,982	49,458	94,771
2013E	2,938	907	889	2,480	1,476	1,575	1,740	1,841	5,381	2,212	2,144	21,439	24,373	50,006	95,819
2014E	3,147	929	903	2,541	1,487	1,493	1,806	1,925	5,811	2,308	2,235	22,349	27,239	53,995	103,583
Effective rate of return on RAB (%) **															
2010	1.3%	0.8%	-6.1%	-0.7%	-2.5%	-8.2%	3.1%	1.0%	4.1%	-2.6%	-1.0%		2.9%		
2011	3.9%	0.6%	-4.7%	3.9%	-0.4%	-5.0%	4.3%	2.7%	5.8%	-1.7%	0.9%		5.4%		
2012E	3.6%	2.5%	-2.9%	2.7%	0.4%	-7.4%	1.3%	5.4%	4.6%	0.1%	1.0%		5.9%		
2013E	4.9%	5.8%	-1.9%	2.8%	-0.8%	-6.2%	3.5%	4.1%	7.4%	1.8%	2.1%		5.5%		
2014E	6.4%	2.8%	1.5%	5.6%	-0.3%	-1.6%	4.5%	1.1%	10.5%	3.8%	3.4%		6.2%		

 $\ensuremath{^*}$ includes our estimates for regions which have not introduced RAB yet

** We estimated rate of return on RAB as realised EBITDA from distribution activity less depreciation of RAB less income tax divided by net RAB value

Company name	MRSK Center	MRSK South	MRSK North Caucasus	MRSK Center and Volga	MRSK North West	MRSK Siberia	MRSK Urals	MRSK Volga	MOESK	Lenenergo	Average MRSKs	MRSKs total	Federal Grid Company	MRSK Holding	Grids total
Total distribution tariff (\$/MWh)															
2009	27.7	18.0	25.6	28.3	19.0	12.8	18.5	16.8	33.2	21.4	22.1		5.4	12.1	
2010	33.8	25.2	28.7	32.4	21.1	18.3	21.8	22.6	40.5	26.3	27.1		7.4	15.2	
2011	39.6	28.4	33.4	39.6	24.9	23.4	25.0	27.9	48.2	32.3	32.3		9.1	18.2	
2012E	37.0	27.7	30.8	33.8	23.9	21.7	22.5	27.4	40.4	32.3	29.7		8.5	16.6	
2013E	36.8	28.3	30.5	33.1	22.8	21.7	22.7	26.5	41.5	33.2	29.7		8.5	16.5	
2014E	39.2	28.1	33.2	35.8	24.0	23.3	24.0	26.5	45.2	36.1	31.5		9.3	17.6	
Total distribution tariff growth (YoY, %)															
2009	-3%	33%	-4%	9%	-5%	-10%	14%	-10%	16%	1%	4%		-1%	n/a	
2010	22%	40%	12%	14%	12%	43%	18%	35%	22%	23%	22%		37%	25%	
2011	17%	13%	16%	22%	18%	28%	15%	23%	19%	23%	19%		23%	20%	
2012E	-6%	-3%	-8%	-15%	-4%	-7%	-10%	-2%	-16%	0%	-8%		-6%	-9%	
2013E	-1%	2%	-1%	-2%	-4%	0%	1%	-3%	3%	3%	0%		-1%	0%	
2014E	6%	-1%	9%	8%	5%	7%	6%	0%	9%	9%	6%		10%	6%	
EV/EBITDA (x)															
2009	3.8	6.4	1.3	6.3	3.5	3.8	3.0	3.4	3.8	3.7	3.9	3.9	7.8	3.9	4.5
2010	3.2	4.6	0.5	5.6	4.6	10.7	2.5	3.8	2.9	3.3	4.2	3.4	4.8	3.0	3.4
2011	2.5	3.1	0.5	3.2	2.4	3.2	2.7	3.1	2.4	3.3	2.6	2.6	3.4	2.4	2.7
2012E	2.8	3.7	0.5	3.8	2.5	6.4	3.8	2.4	3.0	3.0	3.2	3.1	3.6	2.6	3.0
2013E	2.7	3.4	0.4	4.0	3.1	4.3	3.1	2.9	2.9	2.6	2.9	3.0	3.5	2.5	2.9
2014E	2.4	4.2	0.3	3.0	2.9	2.2	2.8	4.5	2.7	2.5	2.7	2.7	3.0	2.3	2.5
P/E (x)															
2009	7.0	neg	neg	28.7	78.2	neg	5.5	8.0	6.9	6.9	20.2	9.5	10.8	7.4	8.8
2010	4.4	neg	4.7	18.1	neg	neg	5.3	13.0	4.0	6.4	8.0	6.5	10.4	6.1	7.2
2011	3.5	2.3	44.2	4.4	6.9	neg	4.8	7.5	3.3	14.6	10.2	4.3	6.5	4.5	5.0
2012E	5.0	6.4	neg	7.6	8.9	neg	12.7	5.1	4.9	8.5	7.4	6.8	7.5	5.5	6.4
2013E	5.0	2.5	5.9	9.1	neg	neg	7.7	10.4	4.7	5.0	6.3	6.4	7.7	5.6	6.4
2014E	4.3	13.9	3.0	4.8	neg	12.3	6.8	neg	4.6	5.3	6.9	5.8	6.3	4.9	5.5
EV/Grid size YE11 (\$/grid unit)	911	1,070	86	1,243	475	326	1,184	733	2,528	2,248	1,080	1,123	8,084	1,558	1,746
EV/Grid length YE11 (\$/km)	3,531	3,572	307	4,560	2,091	1,760	6,380	2,732	28,645	15,269	6,885	5,319	74,900	7,745	8,729
EV/Distribution volume (\$/MWh), 2011	23.5	20.7	2.5	21.2	8.8	6.3	10.2	10.2	48.9	28.0	18.0	19.4	18.7	14.7	16.8

Portfolio Valuation and Ratings

Generation

Company name	OGK-2	E.On Russia	Enel OGK-5	TGK-1	Mosenergo	Quadra	RusHydro	Irkutskenergo	Krasnoyarsk HPP	Portfolio total
Ticker	OGKB	EONR	OGKE	TGKA	MSNG	TGKD	HYDR	IRGZ	KRSG	
Current ord. share price (\$)	0.01117	0.077	0.0527	0.000174	0.0429	0.000113	0.0238	0.514	2.891	
Current pref share price (\$)	n/a	n/a	n/a	n/a	n/a	0.000148	n/a	n/a	n/a	
MktCap (\$mn)	1,407	4,857	1,865	671	1,707	227	8,766	2,451	1,131	23,082
As % of portfolio total	6.1%	21.0%	8.1%	2.9%	7.4%	1.0%	38.0%	10.6%	4.9%	100%
EV (\$mn)	1,484	4,073	2,736	1,734	1,390	371	9,772	2,835	927	24,892
Ordinary shares										
12M TP (\$ per ord. share)	0.00450	0.101	0.0244	0.000221	0.0490	0.000125	0.0181	0.569	0.961	
Potential upside (%)	-60%	31%	-54%	27%	14%	10%	-24%	11%	-67%	
Rating	SELL	BUY	SELL	HOLD	HOLD	HOLD	SELL	HOLD	SELL	
12M target MktCap (\$mn)	567	6,346	864	852	1,948	248	6,661	2,710	376	20,573
Shares outstanding (ord., mn)	125,995	63,049	35,372	3,854,341	39,749	1,912,506	367,638	4,767	391	
Shares outstanding (pref, mn)	n/a	n/a	n/a	n/a	n/a	75,273	n/a	n/a	n/a	
3M performance (ord.) (%)	-20%	-15%	-11%	-11%	10%	-25%	-10%	7%	-3%	
12M performance (ord.) (%)	-57%	6%	-18%	-39%	-27%	-54%	-25%	0%	-31%	
YtD performance (ord.) (%)	-53%	10%	-11%	-39%	-18%	-48%	-21%	4%	-10%	
Free float (%)	17%	18%	13%	22%	15%	24%	32%	6%	7%	
Free float (\$mn)	246	860	242	150	253	55	2,773	157	76	4,813
Ave. 3M daily volume (\$mn)	0.99	1.19	0.14	0.49	1.03	0.04	17.47	0.12	0.02	
Installed electric capacity (MW)										
2009	n/a	8,630	8,747	6,347	11,924	3,420	n/a	12,868	6,000	57,935
2010	17,857	9,123	8,772	6,278	11,924	3,523	34,512	12,875	6,000	110,864
2011	17,857	10,289	9,576	6,837	12,344	3,530	35,172	12,882	6,000	114,487
2012E	18,357	10,339	9,601	6,795	12,338	3,502	37,613	12,927	6,000	117,472
2013E	18,393	10,339	9,601	7,281	12,400	3,722	39,145	12,927	6,000	119,807
2014E	18,393	10,339	9,601	7,311	13,040	3,952	39,782	12,927	6,000	121,344
Electricity generation (GWh)										
2009	n/a	53,948	41,339	26,761	61,747	10,674	n/a	56,798	23,184	274,450
2010	82,473	55,791	45,118	27,162	66,937	11,146	100,504	61,420	23,195	473,747
2011	79,761	62,467	44,490	28,362	65,768	11,207	107,377	59,328	18,891	477,652
2012E	76,575	63,820	46,913	30,239	61,000	11,183	108,332	60,337	15,868	474,267
2013E	73,572	61,154	45,597	32,975	61,746	12,077	123,838	60,391	15,075	486,425
2014E	67,347	58,019	42,025	32,614	59,783	12,216	133,626	59,766	16,638	482,033
Installed heat capacity (Gcal/h), 2011	4,463	2,126	2,611	26,053	35,085	15,498	17,081	12,928	n/a	115,846
Heat generation (th Gcal), 2011	6,527	2,126	6,815	25,640	66,480	23,870	31,302	23,276	n/a	186,035

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Company name	OGK-2	E.On Russia	Enel OGK-5	TGK-1	Mosenergo	Quadra	RusHydro	Irkutskenergo	Krasnoyarsk HPP	Portfolio total
Revenue (\$mn)										
2009	n/a	1,284	1,310	1,303	3,548	997	n/a	1,667	272	10,380
2010	3,177	1,657	1,731	1,663	4,785	1,171	7,961	2,110	259	24,515
2011	3,569	2,249	2,045	2,050	5,482	1,369	9,388	2,551	195	28,897
2012E	3,241	2,325	2,064	1,992	5,012	1,282	8,408	2,380	151	26,855
2013E	3,263	2,301	2,080	2,187	5,217	1,417	8,826	2,426	156	27,872
2014E	3,316	2,330	2,100	2,330	5,534	1,576	9,534	2,552	177	29,451
EBITDA (\$mn)										
2009	n/a	273	253	212	503	166	n/a	334	148	1,890
2010	384	476	355	286	652	143	2,144	633	177	5,249
2011	259	794	424	429	832	170	2,300	766	131	6,106
2012E	285	888	468	415	605	127	1,523	540	89	4,940
2013E	376	845	475	483	622	166	1,875	591	95	5,529
2014E	335	789	455	491	552	181	2,178	631	114	5,726
Net income (\$mn)										
2009	n/a	172	106	105	106	83	n/a	160	116	848
2010	179	329	178	135	272	23	757	331	141	2,345
2011	48	510	197	147	344	52	1,054	471	109	2,932
2012E	62	573	219	130	165	17	426	285	63	1,941
2013E	140	551	232	175	208	35	582	339	66	2,327
2014E	95	511	223	181	165	33	637	379	78	2,302
Achieved electricity price (incl. capacity paymer	nt, \$/MWh)									
2009	n/a	22.9	28.6	22.6	30.6	44.1	n/a	15.3	9.1	
2010	37.3	28.7	35.4	31.9	39.2	51.4	46.6	17.1	11.2	
2011	43.0	34.9	40.2	38.7	43.1	51.0	51.4	29.0	10.6	
2012E	40.5	35.5	38.4	36.2	40.3	50.2	45.6	26.5	9.7	
2013E	42.4	36.6	39.6	38.4	41.8	52.9	44.0	27.2	10.6	
2014E	46.6	38.9	42.8	41.1	44.4	57.7	45.2	29.0	11.0	
Achieved electricity price growth (YoY, %)										
2010	n/a	25%	24%	41%	28%	17%	n/a	12%	23%	
2011	15%	22%	14%	22%	10%	-1%	10%	69%	-5%	
2012E	-6%	2%	-4%	-7%	-6%	-2%	-11%	-9%	-8%	
2013E	5%	3%	3%	6%	4%	5%	-4%	3%	9%	
2014E	10%	6%	8%	7%	6%	9%	3%	7%	3%	

Company name	OGK-2	E.On Russia	Enel OGK-5	TGK-1	Mosenergo	Quadra	RusHydro	Irkutskenergo	Krasnoyarsk HPP	Portfolio total
EV/EBITDA (x)										
2009	n/a	14.9	10.8	8.2	2.8	2.2	n/a	8.5	6.3	13.2
2010	3.9	8.6	7.7	6.1	2.1	2.6	4.6	4.5	5.2	4.7
2011	5.7	5.1	6.5	4.0	1.7	2.2	4.2	3.7	7.1	4.1
2012E	5.2	4.6	5.8	4.2	2.3	2.9	6.4	5.2	10.4	5.0
2013E	3.9	4.8	5.8	3.6	2.2	2.2	5.2	4.8	9.8	4.5
2014E	4.4	5.2	6.0	3.5	2.5	2.1	4.5	4.5	8.1	4.3
P/E (x)										
2009	n/a	28.2	17.6	6.4	16.2	2.7	n/a	15.4	9.7	27.2
2010	7.9	14.8	10.5	5.0	6.3	9.8	11.6	7.4	8.0	9.8
2011	29.5	9.5	9.5	4.6	5.0	4.4	8.3	5.2	10.4	7.9
2012E	22.6	8.5	8.5	5.1	10.4	13.3	20.6	8.6	17.8	11.9
2013E	10.1	8.8	8.1	3.8	8.2	6.4	15.1	7.2	17.2	9.9
2014E	14.8	9.5	8.4	3.7	10.3	6.9	13.8	6.5	14.6	10.0
Current EV/Capacity (\$/kW)										
2011	83	396	286	254	113	105	278	220	154	217
2012E	81	394	285	255	113	106	260	219	154	212
2013E	81	394	285	238	112	100	250	219	154	208
2014E	81	394	285	237	107	94	246	219	154	205
Fair EV/Capacity (\$/kW)										
2011	31	466	169	261	109	99	168	204	23	167
2012E	31	464	168	263	109	100	157	204	23	163
2013E	30	464	168	245	108	94	151	204	23	160
2014E	30	464	168	244	103	89	148	204	23	158
Current EV/Electricity production (\$/MWh)										
2011	19	65	61	61	21	33	91	48	49	52
2012E	19	64	58	57	23	33	90	47	58	52
2013E	20	67	60	53	23	31	79	47	61	51
2014E	22	70	65	53	23	30	73	47	56	52
Fair EV/Electricity production (\$/MWh)										
2011	7	77	36	63	20	31	55	44	7	40
2012E	7	75	34	59	22	31	54	44	9	40
2013E	8	78	35	54	22	29	48	44	9	39
2014E	8	83	38	55	22	29	44	44	8	40

COMPANY PAGES

FEDERAL GRID COMPANY (FSK)

SELL 12M Target Price* (\$)

		1
Bloomberg code	FEES RX	
Reuters code	FEES.MM	
Current price, ord. (\$)	0.00682	
Potential upside to 12M TP	-31%	s
Dividend yield, ord. (\$)	0.0%	
Exp. total return over 12M (%)	-31%	
Share data		_
No. of ord. shares (mn)*	1,272,813	d

No. of pref. shares (mn) Ave 3M daily t/o, ord. (\$mn) Free float (%)* Market cap (\$mn)* Enterprise value (\$mn)*

Shareholder structure**





Website:

IR name:

Phone: E-mail:

BULL POINTS

0.00471 Excellent stock liquidity: one of the most liquid stocks in the Russian utilities universe Relatively low regulatory risks

STOCK DRIVERS

- Clarity on terms of consolidation with MRSK Holding (1Q13)
- Publication of FY12 IFRS results (Apr-May 2013)

Clarity on prolongation of RAB regulatory period to 2017 and respective tariffs (may appear in 1Q13)

BEAR POINTS

.

Huge capex plans

improve anytime soon

Corporate governance unlikely to

Privatisation is not a trigger but

rather presents stock overhang risk No strong drivers in next 12M

0 Valuation ratios

18.4 2009 2010 2011 2012E 2013E 2014E 2015E 20% EV/EBITDA adj 7.8 4.8 3.4 3.6 3.5 3.0 2.6 8,681 P/E adj. 10.8 10.4 6.5 7.5 7.7 6.3 5.2 9,437 EV/Transmission revenue 3.7 2.6 2.1 2.2 2.2 1.9 1.7 P/BV 0.3 0.3 0.3 0.3 0.3 0.3 0.3 EV/RAB 0.44 0.45 0.46 0.35 0.32 0.41 0.39 EV/Grid size (\$/grid unit) 8,800 8,084 6,951 6,809 9,613 7,521 7,207 EV/Grid length (\$/th. km) 78 75 75 n/a n/a n/a n/a EV/Transmission volume (\$/MWh) 20.2 19.4 18.7 18.5 18.2 18.0 17.7

Financial metrics

								-
	2009	2010	2011	2012E	2013E	2014E	2014E	
RoA	2.2%	2.8%	4.6%	3.8%	3.6%	4.1%	4.7%	ļ
RoE	3.0%	2.9%	4.8%	4.2%	4.1%	4.7%	5.3%	
EBITDA/RAB	5.6%	9.3%	13.4%	11.4%	11.0%	11.6%	12.5%	
FCFF/RAB	-9.5%	-13.8%	-14.5%	-12.2%	-6.0%	-3.9%	0.5%	
Net debt/EBITDA	-2.2	-0.1	1.0	2.1	2.6	2.8	2.6	
Net debt/Assets	-0.1	0.0	0.1	0.2	0.2	0.2	0.2	
Interest coverage ratio	18.2	74.2	754.5	372.0	251.3	230.6	245.5	
								1

Operational data

Operational data							
	2009	2010	2011	2012E	2013E	2014E	2014E
Size of grid ('000) grid units	982	1,072	1,167	1,255	1,310	1,358	1,386
Transmission volume (TWh)	466	486	504	512	518	525	533
Electricity losses in grid (%)	4.5%	4.4%	4.3%	4.2%	4.1%	4.0%	4.0%
Avg transmission tariff (\$/MWh)	5.4	7.4	9.1	8.5	8.5	9.3	10.3
Growth rate	-0.6%	36.6%	22.8%	-6.0%	-0.8%	10.2%	10.6%

Source: Company data, Bloomberg, Assets description, 2011

Aton estimates		Grid		Grid size	Through		DAD 2011
*estimated after additional share issues planned for		length	Transformer	('000	nut (T\A/b)	Loss rate	(\$mn)
2012-13	Region	(km)	capacity (MVA)	units)	put (TWII)	(%)	(Şiiiii)
**estimated after consolidation with MRSK Holding	Russia	126,000	323,000	1,167	504	4.3%	20,593
	Total	126,000	323,000	1,167	504	4.3%	20,593
IR Contacts				Soi	urce: Compa	ny data, At	on estimates

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Income statement (\$mn)

	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Revenue	2,654	3,631	4,672	4,456	4,470	4,989	5,602	6,087	6,614
Electricity transmission	2,528	3,602	4,585	4,372	4,387	4,903	5,511	5,991	6,513
Connection fees	96	20	74	71	71	74	78	82	86
Other	30	9	13	13	12	13	14	14	15
Cost of sales	-2,140	-2,834	-3,226	-3,201	-3,242	-3,433	-3,698	-3,942	-4,201
Purchased power to cover losses	-381	-424	-392	-374	-366	-378	-406	-433	-462
D&A	-557	-1,023	-1,159	-1,233	-1,318	-1,456	-1,610	-1,750	-1,900
Other operating expenses (recurring)	-1,203	-1,388	-1,675	-1,595	-1,558	-1,599	-1,682	-1,759	-1,840
Other operating income (recurring)	135	131	145	138	135	140	148	156	163
EBITDA	1,205	1,951	2,750	2,625	2,682	3,153	3,663	4,051	4,476
EBIT	649	928	1,592	1,393	1,364	1,697	2,053	2,301	2,576
Net finance income/(expense)	327	143	126	58	39	24	24	23	23
EBT	975	1,072	1,717	1,451	1,403	1,721	2,076	2,324	2,599
Net income	801	837	1,343	1,161	1,123	1,377	1,661	1,859	2,079

Margins									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
EBITDA margin	45.4%	53.7%	58.9%	58.9%	60.0%	63.2%	65.4%	66.5%	67.7%
EBIT margin	24.4%	25.6%	34.1%	31.3%	30.5%	34.0%	36.6%	37.8%	38.9%
Net margin	30.2%	23.0%	28.8%	26.0%	25.1%	27.6%	29.7%	30.5%	31.4%
YoY growth rates									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Transmission revenue	-5.1%	42.5%	27.3%	-4.6%	0.3%	11.8%	12.4%	8.7%	8.7%
EBITDA	9.2%	61.9%	41.0%	-4.5%	2.1%	17.6%	16.2%	10.6%	10.5%
Net income	93.7%	4.5%	60.6%	-13.6%	-3.3%	22.6%	20.6%	11.9%	11.8%

Balance sheet (\$mn)

	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Fixed assets	24,647	28,133	30,676	33,475	34,495	38,052	40,298	42,675	45,178
LT investments	3,393	3,660	2,665	2,554	2,411	2,452	2,452	2,452	2,452
Non-cash working capital	-1,346	-434	-197	-68	64	226	252	274	298
Equity	26,417	28,650	27,870	27,926	27,538	29,394	31,055	32,914	34,993
Minority interest	52	31	25	24	22	23	23	23	23
Net debt/(cash)	-2,613	-127	2,633	5,505	7,044	8,906	9,517	10,057	10,506
Other LT liabilities/(assets), net	2,839	2,804	2,616	2,507	2,366	2,406	2,406	2,406	2,406
RAB, net	21,411	21,064	20,593	22,982	24,373	27,239	29,306	31,204	33,036
Cash flow statement (\$mn)									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Operating cash flow before change in									

non-cash WC	1,188	1,638	2,204	2,260	2,347	2,825	3,247	3,586	3,956
Operating cash flow	1,045	1,736	2,064	2,139	2,219	2,664	3,221	3,564	3,932
Net capex	-3,007	-4,653	-4,774	-5,274	-4,189	-4,430	-3,856	-4,127	-4,403
Acquisitions/divestments	0	0	0	0	0	0	0	0	0
Investing cash flow	-1,074	-4,168	-3,874	-5,214	-4,145	-4,398	-3,824	-4,095	-4,371
Equity raised/bought back	1,328	367	69	97	83	0	0	0	0
Change in debt	-661	1,411	2,282	2,232	1,966	1,714	571	714	286
Interest expense	-70	-24	-155	-4	-5	-7	-8	-9	-9
Financing cash flow	596	1.754	2.117	2.325	2.044	1.707	563	705	276

Source: Company data, Aton estimates

DCF valuation (\$mn)

	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
EBIT	1,393	1,364	1,697	2,053	2,301	2,576	2,882	3,222	3,601
Tax on EBIT*	-290	-281	-344	-415	-465	-520	-581	-649	-725
After tax EBIT	1,103	1,083	1,352	1,638	1,836	2,056	2,301	2,573	2,876
Depreciation	1,233	1,318	1,456	1,610	1,750	1,900	2,059	2,228	2,408
Capex	-5,097	-3,775	-3,712	-3,069	-3,290	-3,526	-3,779	-4,051	-4,342
Change in WC	-125	-131	-160	-26	-22	-24	-26	-28	-30
FCFF	-2,887	-1,505	-1,064	152	274	406	555	723	911
Discounted FCFF	-2,861	-1,316	-821	104	165	215	260	299	332

*equals to actual tax paid

WACC composition		Fair value calculation			
Equity market risk	12.5%				Ordinary
Company-specific risk	3.0%	Terminal EV/RAB	0.15	TP per share (\$)	0.00408
Regulatory risk	1.0%	Terminal value	26,245	12M TP (\$)	0.00471
Corporate governance	2.0%	NPV of cash flow	-3,624	Current price (\$)	0.00682
Liquidity	0.0%	NPV of terminal value	9,573	Potential upside to 12M TP	-31%
Cost of equity	15.5%	Fair EV	5,949	Dividend yield	0%
Cost of debt	8.0%	net debt (-) or plus cash (+) 2011*	-2,494	Expected total return over 12M	-31%
Target D/(D+E)	30.0%	long-term investments	1,763	Current EV/RAB 2011E	0.46
WACC	13.3%	minority interest (-)	-25	Fair EV/RAB 2011E	0.29
		Fair MktCap	5,193		

*estimated after additional share issues planned for 2012-13

120	A TD	Terminal growth							
120	VIIP	-2.0%	-1.0%	0.0%	1.0%	2.0%			
	11.3%	0.00799	0.00791	0.00779	0.00761	0.00737			
Ŵ	12.3%	0.00641	0.00628	0.00611	0.00588	0.00558			
A C	13.3%	0.00507	0.00491	0.00471	0.00446	0.00414			
	14.3%	0.00393	0.00376	0.00354	0.00328	0.00295			
Ľ	15.3%	0.00295	0.00277	0.00255	0.00229	0.00197			

Fair FV/RAB		Terminal growth							
Fall L	V/NAD	-2.0%	-1.0%	Terminal growth 1.0% 0.0% 1.0% 2.0% 0.47 0.46 0.45 0.44 0.38 0.37 0.35 0.34 0.30 0.29 0.28 0.26 0.24 0.22 0.21 0.19	2.0%				
	11.3%	0.47	0.47	0.46	0.45	0.44			
w	12.3%	0.38	0.38	0.37	0.35	0.34			
A	13.3%	0.31	0.30	0.29	0.28	0.26			
c c	14.3%	0.25	0.24	0.22	0.21	0.19			
C	W 11.3% A 12.3% C 13.3% C 14.3% 15.3%	0.19	0.18	0.17	0.16	0.14			

Note: We calculate the terminal value using the following formula: Terminal value = RAB YE20E * (RR - g) * (1 + g) / (WACC - g), where: RR - regulatory rate of return, g - terminal growth rate (growth in RAB) As the regulatory rate of return is below the estimated WACC,

the higher growth in RAB results in a lower fair value.

Our base case valuation assumes a zero terminal growth rate.

MRSK HOLDING

SELL 12M Target Price* (\$) 12M Target Price* (prefs)

BULL POINTS

STOCK DRIVERS

0.0413

0.0233

MRKH RX

0.0641

The biggest company by MktCap and the most

liquid stock in the electricity distribution universe Diversified exposure to the entire electricity

distribution sector

Clarity on target of acrealidation with ECK (1012)

BEAR POINTS

As a holding, does not add value • to the individual MRSKs

Risk that cash proceeds from MRSKs' privatisation might not be distributed to minority shareholders

Bloomberg code Reuters code MRKH.MM Current price, ord. (\$) Current price, pref. (\$) Potential upside to 12M TP, ord Potential upside to 12M TP, pref. Dividend yield, ord. (\$) Dividend yield, pref. (\$) Exp. total return over 12M, ord. (%) Exp. total return over 12M, pref.(%)

Share data

No. of ord. shares (mn)* No. of pref. shares (mn) Ave 3M Daily t/o, ord (\$mn) Ave 3M Daily t/o, pref (\$mn) Free float (%)* MktCap (\$mn)* Enterprise value (\$mn)*



12M price performance (\$) 0.14 0.12 0.1 0.08 0.06 0.04 0.02 0 Jan-12 Feb-12 Mar-12 -Apr-12 -May-12 Jun-12 -Jul-12 Aug-12 Sep-12 Oct-12 -Nov-12 Dec-12 Jan-13 Target price MRKH

> Source: Company data, Bloomberg Aton estimates

*estimated after additional share issues planned for 2012-13, including additional issue to be paid for by the state with its stake in FSK

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		Grid length	Transf	ormer	Grid size, ('000)	Distrib. volume	Loss rate	RAB
	Assets description (2011)							
	growth rate	n/a	24.9%	19.9%	-8.9%	-0.2%	6.3%	8.7%
	Total distribution tariff (\$/MWh)	12.1	15.2	18.2	16.6	16.5	17.6	19.1
	Electricity losses in grid (%)	8.8%	8.8%	8.8%	8.8%	8.8%	8.8%	8.8%
	Distribution volume (TWh)	1,070	1,095	1,108	1,125	1,139	1,155	1,174
	Size of grid ('000 grid units)	9,683	10,083	10,438	10,831	11,106	11,329	11,525
		2009	2010	2011	2012E	2013E	2014E	2015E
n	Operational data							
	Interest coverage ratio	3.8	8.0	12.9	4.8	4.2	4.1	4.6
	Net debt/Assets	0.0	0.1	0.1	0.2	0.2	0.3	0.3
	Net debt/EBITDA	0.3	0.7	1.0	2.0	2.3	2.5	2.2
	FCFF/RAB	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	FBITDA/RAB	n/a	11.2%	14.4%	12.5%	12.8%	13.4%	n/a
	RoF	4.3%	4.7%	6.4%	5.2%	5.1%	5.4%	6.4%
10,202	RoΔ	4 7%	5.6%	6.9%	5.4%	5 3%	5 5%	6.4%
16 262		2009	2010	2011	20125	20125	20145	20155
10 / 71	Financial metrics							
1.19		15.2	14.9	14./	14.5	14.3	14.1	13.9
0 10	EV/Distribution volume (c/MANA/h)	0,211	1,745	14.7	11/d	1/d	1/d	11/d
2,075	EV/Grid Size (\$/grid unit) EV/Grid length (\$/km)	1,68U	1,013	1,558	1,501	1,464	1,435	1,411
161,988		n/a	0.33	0.34	0.33	0.33	0.30	0.29
	Р/В	0.3	0.3	0.3	0.3	0.3	0.3	0.2
	EV/Distribution revenue	1.3	1.0	0.8	0.9	0.9	0.8	0.7
-38%	P/E adj	7.4	6.1	4.5	5.5	5.6	4.9	3.9
-36%	EV/EBITDA adj	3.9	3.0	2.4	2.6	2.5	2.3	1.9
5%		2009	2010	2011	2012E	2013E	2014E	2015E
0%	Valuation ratios							
-43%	cash proceeds nom privati			noiuing	s sharend	nuers		
-36%	- Announcement of MKS	sation amo	ation (pu	Unding	2015) and	Idors		uting
0.0409	- Clarity of terms of Cons		tion (no	IQIS)	2012) and	lachama	for distrib	uting

Main subsidiaries	Grid length (km)	Transformer capacity (MVA)	('000) units	volume (TWh)	Loss rate (%)	RAB (\$mn)
FSK	126,000	323,000	1,167	504	4.3%	20,593
MRSK Center	376,898	46,145	1,461	57	9.9%	3,106
MRSK South	157,846	23,177	527	27	9.5%	992
, MRSK North Caucasus	104,051	13,259	370	13	22.1%	840
5 MRSK Center and Volga	251,930	39,578	924	54	9.0%	2,681
MRSK North-West	168,869	60,291	744	40	6.4%	1,581
MRSK Siberia	257,657	45,510	1,391	72	9.0%	1,979
MRSK Urals	123,471	33,503	665	77	8.1%	1,762
MRSK Volga	214,670	34,138	800	58	6.8%	1,864
MOESK	128,759	69,371	1,459	75	10.3%	5,726
Lenenergo	54,896	20,740	373	30	10.6%	2,331
Kubanenergo	89,040	12,654	330	16	12.9%	677
Tyumenenergo	45,535	25,611	207	71	2.6%	3,700
Total	2,099,622	746,977	10,438	1,108	8.8%	47,594
			Sou	rce: Compa	ny data. Aton	estimates

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Income statement (\$mn)*									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Revenue	14,347	18,342	21,928	20,223	20,299	21,592	23,639	25,282	27,285
Distribution revenue	13,000	16,611	20,142	18,639	18,828	20,301	22,419	24,089	26,084
Connection fees	1,028	1,433	1,438	1,250	1,140	945	854	810	799
Other	318	299	348	334	331	345	365	383	402
Cost of sales	-12,275	-15,596	-18,273	-17,258	-17,257	-18,070	-19,275	-20,456	-21,669
Payments to TGOs	-2,025	-2,862	-3,777	-3,281	-3,270	-3,448	-3,712	-3,982	-4,249
Purchased electricity to cover losses in grid	-2,696	-3,754	-3,826	-3,529	-3,514	-3,689	-3,936	-4,199	-4,479
Operation and maintenance expenses	-5,726	-6,441	-7,672	-7,460	-7,302	-7,443	-7,779	-8,095	-8,413
D&A	-1,827	-2,538	-2,998	-2,988	-3,171	-3,489	-3,848	-4,181	-4,528
Other operating income/(expense)	235	201	217	207	203	211	223	234	246
EBITDA	4,134	5,485	6,871	6,159	6,417	7,223	8,436	9,242	10,391
EBIT	2,307	2,947	3,872	3,171	3,246	3,734	4,587	5,060	5,863
Net finance expense	-212	-145	-95	-585	-705	-867	-944	-935	-826
EBT	2,095	2,802	3,778	2,586	2,541	2,866	3,643	4,126	5,037
Net income	1,415	1,712	2,311	1,906	1,870	2,129	2,690	3,042	3,680
Margins	2000	2010	2011	20125	20125	204.45	20455	20165	20175
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
EBITDA margin	28.8%	29.9%	31.3%	30.5%	31.6%	33.5%	35.7%	36.6%	38.1%
EBIT margin	16.1%	16.1%	17.7%	15.7%	16.0%	17.3%	19.4%	20.0%	21.5%
Net margin	9.9%	9.3%	10.5%	9.4%	9.2%	9.9%	11.4%	12.0%	13.5%
YoY growth rates									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Distribution revenue	-5.4%	27.8%	21.3%	-7.5%	1.0%	7.8%	10.4%	7.4%	8.3%
EBITDA	4.9%	32.7%	25.3%	-10.4%	4.2%	12.6%	16.8%	9.6%	12.4%
Net income	25.5%	21.0%	35.0%	-17.5%	-1.9%	13.9%	26.3%	13.1%	21.0%
Balance sheet (\$mn)*									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Fixed assets	43,303	48,046	52,165	56,164	57,468	62,666	65,841	69,060	72,215
LT investments	3,635	4,019	3,011	2,885	2,723	2,770	2,770	2,770	2,770
Non-cash working capital	-2,239	-2,866	-2,724	-1,117	-40	1,162	1,270	1,362	1,472
-									
Equity	33,242	36,347	36,155	36,586	36,441	39,207	41,897	44,940	48,620

1,218 3,589 6,926 12,210 14,927 18,292 18,661 18,671 17,906 Other LT liabilities/(assets), net 3,941 3,844 3,683 3,476 3,536 3,536 3,536 3,536 5,234 49,962 49,068 47,594 49,458 50,006 53,995 59,236 56,673 61,636 $\ast\ast$ includes estimates for regions which have not switched to RAB yet

5,306

5,562

5,786

6,045

6,394

5,453

Cash flow statement (\$mn)*

Minority interest

Net debt/(cash)

RAB, net **

easir non statement (\$1111)									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Operating cash flow before change in	2 756	4 910	6 120	E 642	E 909	6 650	7 707	9 /17	0 282
non-cash WC	3,750	4,810	0,120	3,042	3,909	0,050	7,707	0,417	5,383
Operating cash flow	3,609	4,762	5,745	4,098	4,872	5,453	7,599	8,325	9,274
Net capex	-4,780	-7,137	-9,440	-9,372	-7,733	-7,678	-7,024	-7,400	-7,683
Acquisitions/divestments	-174	-425	-319	0	0	0	0	0	0
Investing cash flow	-2,947	-6,925	-8,389	-9,297	-7,676	-7,633	-6,979	-7,355	-7,638
Equity raised/bought back	1,412	572	439	100	85	0	0	0	0
Change in debt	-474	1,314	4,113	3,537	3,736	3,125	571	516	-1,681
Interest expense	-740	-544	-633	-660	-762	-912	-989	-979	-871
Financing cash flow	188	1,322	3,777	2,976	3,059	2,213	-417	-463	-2,552
*financial statements include consolidate	d FSK results								

Source: Company data, Aton estimates

5,005

5,322

5,526

MRSK Holding SOTP valuation *

		Stako	Current	Fair	Market	12M target
Subsidiary name	Ticker	owned	EV/RAB	EV/RAB	value of	value of
		owneu	2011E	2011E	stake (\$mn)	stake (\$mn)
MRSK Center	MRKC	50%	0.43	0.40	358	425
MRSK South	MRKY	52%	0.57	0.52	42	26
MRSK North Caucasus	MRKK	88%	0.04	0.01	80	75
MRSK Center and Volga	MRKP	50%	0.43	0.38	311	351
MRSK North West	MRKZ	55%	0.22	0.14	113	70
MRSK Siberia	MRKS	57%	0.23	0.12	169	56
MRSK Urals	MRKU	52%	0.45	0.20	294	109
MRSK Volga	MRKV	68%	0.31	0.17	290	192
MOESK	MSRS	51%	0.64	0.44	1,185	690
Lenenergo	LSNG	59%	0.36	0.24	190	54
Tyumenenergo **	unlisted	100%	0.49	0.34	1,106	1,059
Tomsk DC	TORS	52%	0.31	0.50	38	51
Kubanenergo	KUBE	73%	1.36	-0.08	696	37
FSK	FEES	80%	0.46	0.29	6,924	4,783
Stakes in MRSKs at current market/12M target	value (\$mn)				11,796	7,980
Net cash (9M12 unconsolidated RAS) adj. for a	dditional issu	ues (\$mn)			444	444
Current market/12M target SOTP (\$mn)					12,239	8,423
Current market/fair premium/(discount) to SO	ТР				-14.4%	-20.0%
Current/12M target MktCap (\$mn)					10,471	6,739
12M TP (ord.) (\$)						0.0413
Current price (ord.) (\$)						0.0641
Upside to 12M TP (ord.)						-36%
Fair discount of preferred shares						39%
12M TP (pref.) (\$)						0.0233
Current price (pref) (\$)						0.0409
Upside to 12M TP (pref.)						-43%

* estimated after additional share issues of MRSK Holding and MRSKs planned for 2012-13, including additional

share issue of MRSK Holding intended for contribution of the state's stake in FSK.

** market value implied at average asset-based multiples of listed MRSKs

Source: Company data, Aton estimates

HOLD 12M Target price* (\$) 0.0200	 BULL POINTS A likely candidate for priv Above-average effective r RAB 	atisation ate of retu	irn on	BEA I regu I casi	R POINTS Three regination as a A dispute	ons have a result c with NLN	e no RAB of "RAB-re /K in Lipe	load" tsk				
Bloomberg code MRKC RX				regio	region over the 'last mile' issue							
Reuters code MRKC.MM	STOCK DRIVERS											
Current price, ord. (\$) 0.0169	Appouncement of the corr	nnany's nri	vaticatio	(may occur in 2013)								
Upside to 12M TP, ord. 19%	Announcement of the cor	Publication of EV12 JEBS financials (Apr. May 2012)										
Dividend yield, ord. (\$) 1%	Publication of Fill2 IFRS I	Inditcials (P	4µr-iviay ₂	2013)				2)				
Exp. total return over 12M, ord. (%) 20%	 Transition of Bryansk and 	Lipetsk bra	anches to	RAB reg	gulation (r	nay napp	ben in 201	.3)				
Shara data	Valuation ratios											
No. of ord shares (mp)		2000	2010	2011	20125	20125	20145	20155				
No. of pref shares (mn) 42,210		3.8	3.2	2011	20126	20136	20146	20132				
Ave 3M daily t/o ord $($mn)$ 0.12		7.0	J.Z A A	2.5	5.0	5.0	43	2.0				
Free float (%)		0.9	4.4 0.7	0.6	0.6	0.6	4.5	0.5				
MktCan (\$mn) 713	P/BV	0.5	0.7	0.0	0.6	0.5	0.0	0.0				
Enterprise value (Smn) 1 331	FV/RAB	0.0	0.0	0.0	0.45	0.5	0.5	0.40				
	EV/Grid size (\$/grid unit)	1.026	968	0.45 911	884	868	850	832				
Shareholder structure	EV/Grid length (\$/km)	3 594	3 531	3 5 3 1	n/a	n/a	n/a	n/a				
	EV/Distribution volume (\$/MWh)	25.1	23.8	23.5	23.1	22.9	22.5	22.2				
		20.1	23.0	23.5	23.1	22.5	22.5					
	Financial metrics											
Other 34% MRSK		2009	2010	2011	2012E	2013E	2014E	2015E				
Holding	RoA	13.4%	14.1%	15.6%	10.6%	10.7%	11.1%	12.9%				
50%	RoE	10.8%	14.6%	17.2%	11.0%	10.5%	10.8%	12.4%				
	EBITDA/RAB	n/a	13.1%	17.4%	15.7%	16.7%	17.6%	19.7%				
	FCFF/RAB	2.5%	-2.1%	-2.3%	-3.2%	1.6%	1.5%	3.4%				
Decement	Net debt/EBITDA	1.2	1.3	1.1	1.6	1.4	1.3	1.0				
Prosperity 16%	Net debt/Assets	0.2	0.2	0.3	0.3	0.3	0.3	0.2				
10/0	Interest coverage ratio	3.2	5.1	6.6	4.0	3.9	4.2	5.5				
12M price performance (\$)	Operational data											
0.04		2009	2010	2011	2012E	2013E	2014E	2015E				
	Size of grid ('000 grid units)	1,297	1,376	1,461	1,506	1,533	1,565	1,600				
0.03	Distribution volume (GWh)	53,129	56,035	56,667	57,517	58,207	59,022	59,966				
0.02	Electricity losses in grid (%)	10.1%	10.0%	9.9%	9.8%	9.8%	9.7%	9.6%				
	Total distribution tariff (\$/MWh)	27.7	33.8	39.6	37.0	36.8	39.2	39.2				
0.01 -	Growth rate	-2.8%	21.7%	17.3%	-6.4%	-0.6%	6.4%	0.0%				
	Assets description (2011)											
ec-1 ar-1 ar-1 br-1 ar-1 ec-1 ec-1 ec-1		Grid			Grid size	Distrib.		RAB				
		length	Iranst	ormer	(000 (mitc)		Loss rate	(\$mn)				
Target price MRKC	Region	(KIII)			21.6	(0 001)	(%)	745				
	Beigorod	42,937	5,4	52	216	10,829	7.6%	/15				
	Bryansk	25,488	3,0	29 20	4	3,686	5.8%	152				
Source: Company data, Bloomberg,	Voronezn	50,053	0,0	29	1/2	7,719	9.4%	401				
Atonestinates	Kostroma	24,984	5,1	20 16	104	2,431	9 /0/	207				
IR Contacts	Linotsk	394,525	4,7	19	109	5,291	8.0%	326				
Website: Water the water water and the water water the second sec		27 701	3,0 2 ⊑	14	200	2,076	12 7%	120				
IR name: Tatiana Miroshnichonko	Smolensk	27,791	2,5 // Q	47	15/	2,070	17 2%	244				
F-mail: ir@mrsk 1 ru	Tamboy	28 166	4,0	86	00	2,202	7.8%	116				
Phone: +7 (195) 717 02 02		46 344	5,5	21	160	4 567	16.9%	362				
* TD have in the united a second for it at at	Varoslavl	25.820	2,2	74	109	-,307 6 000	7.6%	255				
and have case scenarios: all other data corresponde	Total	376 898	46 1		1 461	56 667	9.9%	3,106				
to base case scenario		270,000			Source	e: Compan	y data, Aton	estimates				

MRSK CENTER

BEAR POINTS

Income statement (\$mn)									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Revenue	1,554	1,996	2,349	2,227	2,240	2,412	2,650	2,861	3,087
Distribution revenue	1,474	1,892	2,244	2,131	2,144	2,313	2,545	2,750	2,972
of which attributed to MRSK	761	914	1,129	1,062	1,071	1,149	1,275	1,383	1,500
Connection fees	52	74	62	55	54	56	60	63	66
Other	28	31	43	41	41	43	45	48	50
Cost of sales	-1,376	-1,769	-2,056	-2,023	-2,032	-2,172	-2,351	-2,519	-2,700
Payments to TGOs	-252	-311	-382	-355	-355	-376	-405	-433	-463
FSK services	-247	-363	-437	-427	-433	-489	-549	-596	-648
Purchased electricity to cover losses in grid	-213	-304	-297	-287	-285	-298	-317	-338	-361
Operation and maintenance expenses	-518	-627	-727	-721	-706	-726	-758	-788	-820
D&A	-146	-165	-214	-234	-253	-284	-323	-364	-408
Other operating income/(expense)	23	28	32	31	31	32	34	36	38
EBITDA	346	420	539	469	491	555	656	741	833
EBIT	200	255	325	235	239	272	333	377	425
Net finance expense	-67	-53	-51	-58	-61	-64	-61	-55	-42
EBT	133	202	275	177	177	207	272	323	383
Net income	102	161	206	141	142	166	218	258	306
Margins									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
EBITDA margin	22.3%	21.0%	23.0%	21.0%	21.9%	23.0%	24.7%	25.9%	27.0%
EBIT margin	12.9%	12.8%	13.9%	10.6%	10.6%	11.3%	12.6%	13.2%	13.8%
Net margin	6.6%	8.1%	8.8%	6.3%	6.3%	6.9%	8.2%	9.0%	9.9%
YoY growth rates									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Distribution revenue	-8.8%	28.4%	18.6%	-5.0%	0.6%	7.8%	10.1%	8.1%	8.1%
EBITDA	-3.2%	21.3%	28.5%	-13.1%	4.8%	13.0%	18.1%	13.1%	12.4%
Net income	4.9%	57.3%	28.1%	-31.4%	0.2%	17.1%	31.3%	18.6%	18.6%
Balance sheet (Śmn)									
	2000	2010	2011	20125	20125	201/15	20155	20165	20175
Eived assets	1 /77	1 735	1 961	2012E	20136	20146	20156	20106	2 798
LT invostments	27	25	17	16	2,135	15	2,404	2,044	2,790
Non-cash working capital	-17	42	20	63	81	109	119	129	139
	-17	72	20	05	01	103	113	123	133
Equity	944	1,104	1,198	1,285	1,351	1,541	1,758	2,016	2,322
Minority interest	0	0	0	0	0	0	1	1	1
Net debt/(cash)	429	529	604	732	704	733	680	591	450
Other LT liabilities/(assets), net	113	169	195	187	176	179	179	179	179
RAB. net*		3.208	3.106	2.986	2.938	3.147	3.322	3.510	3.722
		3,200	5,100	_,550	*Includes es	timates for re	gions which ha	ave not switch	ed to RAB ve
Cash flow statement (\$mn)							-		
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Operating cash flow before change in non-cash WC	322	401	506	433	456	514	601	677	757
Operating cash flow	289	336	488	388	433	487	591	667	747
Net capex	-205	-383	-533	-488	-385	-440	-478	-524	-563
Acquisitions/divestments	0	0	0	0	0	0	0	0	0
Investing cash flow	-205	-382	-529	-488	-385	-440	-478	-524	-563
Equity raised/bought back	0	0	0	0	0	0	0	0	0
Change in debt	22	101	194	92	0	0	-86	-47	-229
Interest expense	-69	-50	-51	-58	-61	-64	-61	-55	-42
Financing cash flow	-46	51	123	34	-61	-64	-146	-101	-271
							Source: Cor	npany data, A	ton estimate:

DCF valuation (\$mn) 2012E 2013E 2014E 2015E 2016E 2017E 2018E 2019E 2020E EBIT 235 239 333 425 330 266 303 272 377 -35 Tax on EBIT -50 -35 -41 -54 -65 -77 -61 -59 After tax EBIT 200 203 230 278 313 348 269 216 244 Depreciation 234 253 284 323 364 408 453 496 543 Capex -488 -385 -440 -478 -524 -563 -515 -550 -587 Change in WC -45 -23 -27 -10 -9 -10 -5 -6 -11 FCFF -100 49 47 114 143 183 201 157 189 Discounted FCFF -99 42 35 73 79 88 83 56 58

WACC composition		Fair value calculation*			
Equity market risk	12.5%				Ordinary
Company-specific risk	6.0%	Terminal EV/RAB	0.70	TP per share (\$)	0.0145
Regulatory risk	1.0%	Terminal value	2,646	12M TP (\$)	0.0169
Corporate governance	2.0%	NPV of cash flow	414	Current price (\$)	0.0169
Liquidity	3.0%	NPV of terminal value	815	Potential upside to 12M TP	0%
Cost of equity	18.5%	Fair EV	1,229	Dividend yield	1%
Cost of debt	9.0%	Net debt (-) or plus cash (+) 2011	-618	Expected total return over 12M	2%
Target D/(D+E)	30.0%	Minority interest (-)	0	Current EV/RAB 2011E	0.43
WACC	15.7%	Fair MktCap	611	Fair EV/RAB 2011E	0.40
				* base case scen	ario (no privatisation)

Regions fair value calculation

NPV of cash flows	NPV of TV	Eair FV	Eair EV/RAB VE11	
	045	1 220		-
414	815	1,229	0.40	
103	240	343	0.48	
1	40	41	0.27	
70	77	147	0.37	
43	51	94	0.45	
22	27	48	0.24	
-63	104	42	0.13	
14	39	53	0.41	
56	71	127	0.52	
15	30	45	0.39	
22	75	96	0.27	
99	62	161	0.63	
33	0	33		
	NPV of cash flows 414 103 1 70 43 22 -63 14 56 15 22 99 33	NPV of cash flows NPV of TV 414 815 103 240 1 40 70 77 43 51 22 27 -63 104 15 30 15 30 22 75 99 62 33 0	NPV of cash flows NPV of TV Fair EV 414 815 1,229 103 240 343 1 40 41 70 77 147 43 51 94 22 27 48 -63 104 42 14 39 53 56 71 127 15 30 45 22 75 96 99 62 161 33 0 33	NPV of cash flows NPV of TV Fair EV Fair EV/RAB YE11 414 815 1,229 0.40 103 240 343 0.48 1 40 41 0.27 70 77 147 0.37 43 51 94 0.45 22 27 48 0.24 -63 104 42 0.13 14 39 53 0.41 56 71 127 0.52 15 30 45 0.39 22 75 96 0.27 99 62 161 0.63

12M TP			Terminal growth								
120	/11F	-2.0%	-1.0%	0.0%	1.0%	2.0%					
	13.7%	0.0259	0.0255	0.0251	0.0245	0.0238					
w	14.7%	0.0216	0.0212	0.0207	0.0201	0.0193					
A	15.7%	0.0179	0.0175	0.0169	0.0163	0.0155					
c	16.7%	0.0147	0.0142	0.0137	0.0130	0.0122					
2	17.7%	0.0118	0.0113	0.0108	0.0101	0.0093					

Fair FV/RAB		Terminal growth								
	V/NAD	-2.0%	-1.0%	0.0%	1.0%	2.0%				
	13.7%	0.50	0.50	0.49	0.49	0.48				
vv	14.7%	0.45	0.45	0.44	0.43	0.42				
A C	15.7%	0.41	0.40	0.40	0.39	0.38				
C C	16.7%	0.37	0.36	0.36	0.35	0.34				
C	17.7%	0.33	0.33	0.32	0.32	0.31				

Note: We calculate the terminal value using the following formula:

 $\label{eq:constraint} \begin{array}{l} \mbox{Terminal value} = \mbox{RAB YE20E * (RR - g) * (1 + g) / (WACC - g), where:} \\ \mbox{RR - regulatory rate of return, g - terminal growth rate (growth in RAB)} \end{array}$

As the regulatory rate of return is below the estimated WACC,

the higher growth in RAB results in a lower fair value.

Our base case valuation assumes a zero terminal growth rate.

MRSK SOUTH

SELL 12M Target price* (\$)

Others 29%

Prosperity 19% 12M price performance (\$)

Feb-12

Dec-11

-12 Apr Target price

0.003 0.0025 0.002 0.0015 0.001 0.0005 0

Shareholder structure	
, <u> </u>	
Enterprise value (\$mn)	564
MktCap (\$mn)	82
Free float (%)	29%
Ave 3M daily t/o, ord. (\$mn)	0.030
No. of pref. shares (mn)	0
No. of ord. shares (mn)	49,811
Share data	
	-3776
Even total return over 12M and (%)	27%
Div vield ord (\$)	0%
Upside to 12M TP, ord	-37%
Current price, ord. (\$)	0.00164
Reuters code	MRKY.MM
Bloomberg code	MRKY RX

BULL POINTS Due to low fair EV and high leverage, • equity value is sensitive to changes in assumptions; may outperform if sector rallies

Small chance of privatisation

STOCK DRIVERS

0.00103

- **BEAR POINTS**
- 35% of assets not yet switched to RAB regulation (Volgograd region) Major tariff smoothing as required
- tariff growth exceeds expected ceiling
- Significant consumption volume of 'last mile' customers
- Major debt burden
- Announcement of the company's privatisation (may occur in 2013) Publication of FY12 IFRS financials (Apr-May 2013)
 - Transition of Volgograd region to RAB regulation (may take place in 2013-14)

)30 9% Valuation ratios

MRKH Holding 52%

Aton estimates

Talaation Tatios							
2	2009	2010	2011	2012E	2013E	2014E	2015E
4 EV/EBITDA adj	6.4	4.6	3.1	3.7	3.4	4.2	3.4
P/E adj	neg	neg	2.3	6.4	2.5	13.9	3.1
EV/Distribution revenue	1.1	0.8	0.7	0.7	0.7	0.7	0.6
Р/В	0.1	0.2	0.2	0.2	0.2	0.2	0.1
EV/RAB	n/a	0.50	0.57	0.59	0.62	0.61	0.61
EV/Grid size (\$/grid unit)	1,050	1,047	1,070	1,042	1,023	998	978
EV/Grid length (\$/km)	3,552	3,572	3,572	n/a	n/a	n/a	n/a
EV/Distribution volume (\$/MWh)	19.1	20.5	20.7	20.4	20.2	19.9	19.6
Financial metrics							
	2009	2010	2011	2012E	2013E	2014E	2015E
RoA	2.2%	4.9%	9.4%	6.0%	8.6%	4.3%	6.9%
ROE	-4.7%	-1.2%	6.9%	2.5%	6.5%	1.1%	4.8%
EBITDA/RAB	n/a	10.9%	18.2%	15.7%	18.5%	14.5%	17.9%
FCFF/RAB	-3.5%	9.1%	-1.3%	6.7%	11.1%	5.9%	5.8%
Net debt/EBITDA	4.4	3.7	2.6	2.9	2.1	2.5	1.9
Net debt/Assets	0.3	0.4	0.4	0.4	0.4	0.3	0.3
Interest coverage ratio	0.4	0.9	2.1	1.3	2.0	1.2	2.0
Operational data							

				Operational data							
	, ,				2009	2010	2011	2012E	2013E	2014E	2015E
r-12 n-12	9.1.)	1-11	-11 1	Size of grid ('000 grid units)	537	539	527	541	551	565	577
Ap Jur De	Distribution volume (GWh)	29,451	27,442	27,172	27,580	27,911	28,302	28,754			
get price		- MRK	Y	Electricity losses in grid (%)	8.4%	9.3%	9.5%	9.4%	9.3%	9.2%	9.1%
				Total distribution tariff (\$/MWh)	18.0	25.2	28.4	27.7	28.3	28.1	28.1
Source: Comp	bany da	ita, Bloo	omberg,	growth rate	32.8%	40.1%	12.7%	-2.6%	2.3%	-0.6%	0.0%

Assets description (2011)

*TP here is the weighted average of privatisation and base case scenarios; all other data corresponds to base case scenario			Grid		Grid size	Distrib.		RAB (Śmn)
			length	Transformer	('000	volume	Loss rate (%)	
		Region	(km)	capacity (MVA)	units)	(GWh)		(Şiiii)
		Astrakhan	20,892	2,856	76	3,209	17.2%	186
IR Contacts		Volgograd	45,214	8,356	164	11,044	7.3%	348
Website:	www.mrsk-yuga.ru	Kalm	19,072	1,414	50	376	20.4%	25
IR name:	Anna Yurchenko	Rostov	72,668	10,551	237	12,544	8.8%	433
Phone:	+7 (861) 279-85-38	Total	157,846	23,177	527	27,172	9.5%	992
E-mail:	yurchenkoai@mrsk-yuga.ru				Source	e: Compan	y data, Aton	estimates

Income statement (\$mn)

-	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Revenue	599	725	829	801	808	815	900	985	1,075
Distribution revenue	530	691	772	763	790	796	881	965	1,053
of which attributed to MRSK	281	358	398	384	410	383	426	474	523
Connection fees	28	10	50	31	11	12	12	13	14
Other	42	24	7	7	7	7	7	8	8
Cost of sales	-575	-675	-723	-736	-727	-774	-835	-891	-953
Payments to TGOs	-30	-33	-41	-57	-57	-60	-65	-71	-77
FSK services	-122	-166	-190	-184	-187	-211	-237	-258	-280
Purchased electricity to cover	07	124	140	120	107	140	150	160	170
losses in grid	-97	-154	-145	-130	-157	-145	-152	-102	-175
Operation and maintenance	262	270	274	274	250	267	270	204	204
expenses	-262	-270	-274	-2/1	-259	-267	-279	-291	-304
D&A	-65	-72	-75	-86	-87	-93	-102	-110	-120
Other operating income/(expense)	0	0	0	0	0	0	0	0	0
FBITDA	89	122	180	151	168	134	167	204	242
FBIT	24	50	106	65	81	41	65	94	122
Net finance expense	-55	-57	-50	-49	-40	-34	-32	-28	-25
FRT	-31	-6	55	16	40	7	32	66	97
Not income	-51	-0	35	12		6	27	E2	70
Net income	-31	-0	30	15		0	27	55	76
Margine									
Iviaigilis	2000	2010	2011	20125	20125	20145	20155	20165	20175
	2009	2010	2011	2012E	2013E	2014E	2015E	20165	2017E
EBIIDA margin	14.8%	16.8%	21.8%	18.8%	20.8%	16.5%	18.5%	20.7%	22.5%
EBIT margin	4.0%	6.9%	12.8%	8.1%	10.1%	5.1%	7.3%	9.5%	11.3%
Net margin	neg	neg	4.3%	1.6%	4.1%	0.7%	3.0%	5.3%	7.2%
YoY growth rates									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Distribution revenue	22.1%	30.5%	11.6%	-1.1%	3.6%	0.8%	10.6%	9.6%	9.2%
EBITDA	-30.6%	37.5%	47.9%	-16.3%	11.4%	-20.0%	24.1%	22.1%	18.6%
Net income	1273.6%	-79.2%	-651.6%	-64.3%	158.0%	-82.1%	351.5%	97.5%	47.8%
Balance sheet (\$mn)									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Fixed assets	892	872	899	884	833	870	871	885	919
LT investments	15	15	13	12	12	12	12	12	12
Non-cash working capital	159	110	139	107	72	37	41	44	48
Equity	668	545	514	505	509	524	550	603	680
Minority interest	0	0	0	0	0	0	0	0	0
Net debt/(cash)	390	453	472	435	349	335	313	278	238
Other LT liabilities/(assets), net	9	-1	66	63	60	61	61	61	61
RAB. net *		1.118	992	960	907	929	930	949	993
		_,		*1	ncludes estim	ates for Volgo	ograd, which h	as not switch	ed to RAB vet
Cash flow statement (Smn)									cu to tuto yet
	2009	2010	2011	2012F	2013F	2014F	2015F	2016F	2017F
Operating cash flow before change in	2005	2010	2011	LUILL	20132	20146	ZUISL	20101	20172
non-cash WC	89	122	178	148	160	133	160	191	222
Operating cash flow	E2	170	120	170	190	160	157	107	210
		110	100	100	103	115	102	10/	152
	-92	-08	-130	-109	-80	-115	-103	-124	-153
Acquisitions/divestments	U	0	0	0	U	U	0	U	0
Investing cash flow	-91	-67	-137	-109	-86	-115	-103	-124	-153
Equity raised/bought back	0	0	0	0	0	0	0	0	0
Change in debt	108	30	90	0	-115	0	-43	-34	-40
Interest expense	-44	-57	-58	-49	-40	-34	-32	-28	-25
Financing cash flow	64	-27	30	-49	-155	-34	-75	-63	-65
							Sourco: Com	nany data At	top actimator

Source: Company data, Aton estimates

DCF valuation (\$mn)

	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E	
EBIT	65	81	41	65	94	122	51	-10	26	
Tax on EBIT	-3	-8	-1	-7	-13	-19	-6	5	-3	
After tax EBIT	62	73	40	59	81	103	45	-4	23	
Depreciation	86	87	93	102	110	120	128	134	140	
Сарех	-109	-86	-115	-103	-124	-153	-80	-85	-90	
Change in WC	28	29	36	-4	-4	-4	-1	0	-5	
FCFF	66	103	54	54	63	65	93	45	69	
Discounted FCFF	66	88	39	34	34	30	37	15	20	
										1

WACC composition		Fair value calculation*			
Equity market risk	12.5%				Ordinary
Company-specific risk	7.0%	Terminal EV/RAB	0.73	TP per share (\$)	0.00071
Regulatory risk	1.0%	Terminal value	533	12M TP (\$)	0.00085
Corporate governance	2.0%	NPV of cash flow	362	Current price (\$)	0.00164
Liquidity	4.0%	NPV of terminal value	155	Potential upside to 12M TP	-48%
Cost of equity	19.5%	Fair EV	517	Dividend yield	0%
Cost of debt	9.5%	net debt (-) or plus cash (+) 2011	-482	Expected total return over 12M	-48%
Target D/(D+E)	30.0%	minority interest (-)	0	Current EV/RAB 2011E	0.57
WACC	16.5%	Fair MktCap	35	Fair EV/RAB 2011E	0.52

* base case scenario (no privatisation)

Regions fair value	e calculation			
	NPV of cash flows	NPV of TV	Fair EV	Fair EV/RAB YE11
Fair EV	362	155	517	0.52
Astrakhan	120	29	149	0.80
Volgograd	138	38	176	0.51
Kalm	-8	2	-6	-0.25
Rostov	109	86	195	0.45
Unallocated	4	0	4	

121		Terminal growth							
121	VIIF	-2.0%	-1.0%	0.0%	1.0%	2.0%			
	14.5%	0.00258	0.00251	0.00242	0.00231	0.00216			
w	15.5%	0.00176	0.00169	0.00159	0.00147	0.00132			
A	16.5%	0.00103	0.00095	0.00085	0.00073	0.00058			
	17.5%	0.00038	0.00029	0.00019	0.00007	-0.00007			
	18.5%	-0.00022	-0.00030	-0.00040	-0.00052	-0.00065			

Eair E		Terminal growth								
Fair E	V/KAD	-2.0%	-1.0%	0.0%	1.0%	2.0%				
	14.5%	0.60	0.59	0.59	0.58	0.58				
vv	15.5%	0.56	0.56	0.55	0.55	0.54				
A C	16.5%	0.53	0.53	0.52	0.52	0.51				
	17.5%	0.50	0.50	0.49	0.49	0.48				
	18.5%	0.48	0.47	0.47	0.46	0.46				

Note: We calculate the terminal value using the following formula: Terminal value = RAB YE20E * (RR - g) * (1 + g) / (WACC - g), where:

RR - regulatory rate of return, g - terminal growth rate (growth in RAB)

As the regulatory rate of return is below the estimated WACC,

the higher growth in RAB results in a lower fair value.

Our base case valuation assumes a zero terminal growth rate.

MRSK NORTH CAUCASUS

SELL **BULL POINTS BEAR POINTS** 12M Target Price* (\$) 0.796 No significant 'last mile' issues Lossmaking Dagestan region 35% of assets not yet switched to RAB regulation Bloomberg code MRKK RX (Dagestan region) MRKK.MM Significant tariff smoothing required as tariff Reuters code 0.848 Current price, ord. (\$) growth exceeds expected ceiling Upside to 12M TP, ord -6% Value-erosive additional equity issues planned Dividend vield, ord. (\$) 0% Privatisation is unlikely Exp. total return over 12M, ord. (%) -6% STOCK DRIVERS Share data Electricity loss reduction followed by transition to RAB in Dagestan region (may take No. of ord. shares (mn)** 107 0 place in 2013-14) No. of pref. shares (mn) Publication of FY12 IFRS financials (Apr-May 2013) 0.07 Ave 3M daily t/o, ord. (\$mn) Free float (%)** Valuation ratios 9% MktCap (\$mn)** 2009 2010 2011 2012E 2013E 2014E 2015E 9 Enterprise value (\$mn)** EV/EBITDA adj. 32 1.3 0.5 0.5 0.5 0.4 0.3 0.2 P/E adi. neg 4.7 44.2 neg 5.9 3.0 1.9 Shareholder structure** 0.1 0.1 0.1 0.1 0.1 0.1 EV/Distribution revenue 0.1 0.3 0.2 0.2 Others Yur P/BV 0.4 0.4 0.5 0.3 energo 9% EV/RAB n/a 0.04 0.04 0.03 0.04 0.04 0.04 consult EV/Grid size (\$/grid unit) 82 80 86 83 83 83 82 3% 298 EV/Grid length (\$/km) 307 307 n/a n/a n/a n/a EV/Distribution volume (\$/MWh) 2.7 2.6 2.5 2.5 2.5 2.4 2.4 MRKH Holding **Financial metrics** 88% 2009 2010 2011 2012F 2013F 2014F 2015F 12M price performance (\$) RoA neg 11.3% 9.0% 2.7% 7.1% 9.6% 12.6% RoE neg 8.6% 1.0% neg 4.6% 8.3% 11.7% 6 EBITDA/RAB n/a 7.0% 7.5% 6.2% 10.2% 13.1% n/a 5 FCFF/RAB 0.4% -1.9% -1.2% -16.3% -7.1% -2.5% 3.3% 4 Net debt/EBITDA 1.4 1.3 3.2 2.0 1.5 1.6 2.1 3 0.1 0.2 0.3 0.4 0.3 0.4 0.3 Net debt/Assets 2 Interest coverage ratio -16.3 6.1 2.7 0.8 2.0 2.8 3.5 1 0 **Operational data** Apr-12 Jun-12 Aug-12 Oct-12 Dec-11 Feb-12 Dec-12 2011 2012E 2013E 2014E 2015E 2009 2010 Size of grid ('000 grid units) 387 400 370 383 386 387 389 11.736 12.252 12.680 12.870 13.025 13.207 13.418 Distribution volume (GWh) MRKK Target price 20.3% 20.0% 22.1% 20.4% 18.8% 17.4% 16.1% Electricity losses in grid (%) 25.6 28.7 33.4 30.8 30.5 33.2 25.6 Source: Company data, Bloomberg, Total distribution tariff (\$/MWh) Aton estimates Growth rate -4.2% 12.1% 16.3% -7.8% -1.1% 9.1% 95.8% *TP here is the weighted average of privatisation and Assets description (2011) base case scenarios; all other data corresponds to Grid Grid size, Distrib. base case scenario RAB **estimated after additional share issues planned for length ('000 volume Transformer Loss rate (\$mn) 2012-13 (km) units (GWh) capacity (MVA) Region (%) North Ossetia 6,357 1,534 29 1,527 10.2% 99 Kabbalk 10,026 1,400 38 1,201 17.3% 111 **IR Contacts** Kar-Cher 6,330 1,132 31 1,030 17.4% 93 Website: www.mrsk-sk.ru Dagestan 33,438 3,151 102 3,202 38.5% 296 IR name: Anna Kutsevich Stavropol 47,900 6,043 169 5,719 14.2% 241 E-mail: kucevich-af@mrsk-sk.ru Total 13,259 104,051 370 840 12,680 22.1% +7 (8793) 40-17-90 Phone:



Source: Company data, Aton estimates

Income statement (\$mn)	2000	2010	2014	204.25	204.25	204.45	20455	20465	20475
P	2009	2010	2011	2012E	2013E	2014E	20155	20165	2017E
Revenue	314	392	442	414	439	4/1	515	552	588
Distribution revenue	300	352	423	396	397	439	488	528	566
of which attributed to MRSK	165	214	2//	267	275	316	363	394	422
Connection fees	9	28	4	4	29	18	12	8	6
Other	5	13	14	14	14	14	15	16	16
Cost of sales	-329	-357	-413	-401	-401	-412	-430	-455	-482
Payments to TGOS	-3	-3	-2	0	0	0	0	0	0
FSK services	-39	-31	-27	-24	-25	-27	-31	-33	-36
losses in grid	-93	-103	-118	-105	-97	-95	-95	-101	-108
Operation and maintenance expenses	-152	-195	-233	-226	-227	-231	-240	-249	-258
D&A	-42	-24	-34	-45	-52	-58	-65	-72	-80
Other operating income/(expense)	-2	0	0	0	0	0	0	0	0
EBITDA	25	60	63	58	91	118	150	169	187
EBIT	-17	36	29	13	39	60	85	97	107
Net finance expense	-1	-5	-10	-16	-19	-22	-24	-23	-20
EBT	-18	31	19	-3	19	38	61	74	87
Net income	-18	19	2	-2	15	31	49	59	69
Margins									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
EBITDA margin	7.9%	15.3%	14.2%	14.1%	20.7%	25.1%	29.2%	30.7%	31.7%
EBIT margin	neg	9.2%	6.6%	3.1%	8.8%	12.7%	16.5%	17.6%	18.2%
Net margin	neg	4.9%	0.5%	neg	3.5%	6.5%	9.5%	10.8%	11.8%
YoY growth rates									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Distribution revenue	-5.3%	17.1%	20.4%	-6.4%	0.1%	10.7%	11.2%	8.1%	7.2%
EBITDA	-396.8%	141.0%	4.5%	-7.2%	56.1%	30.2%	27.1%	12.6%	10.3%
Net income	15.0%	-205.4%	-89.3%	-214.7%	-749.1%	99.7%	59.8%	21.5%	17.0%
Balance sheet (\$mn)									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Fixed assets	227	270	427	548	562	600	632	662	690
LT investments	0	0	0	0	0	0	0	0	0
Non-cash working capital	-12	6	-147	-114	-56	-10	2	9	14
Equity	208	224	200	262	334	370	419	479	548
Minority interest	0	0	0	0	0	0	0	0	0
Net debt/(cash)	34	76	98	188	188	236	230	209	172
Other LT liabilities/(assets), net	-27	-23	-18	-17	-16	-16	-16	-16	-16
RAB, net *		855	840	933	889	903	907	917	931
Cash flow statement (Smn)					*Includes esti	mates for Dag	estan, which l	has not switch	ed to RAB ye
כמשוו ווטש שנמנפווופוונ (שוווו)	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Operating cash flow before change in non-cash WC	25	46	57	59	87	111	138	154	169
Operating cash flow	52	52	208	32	34	64	127	147	164
					2.				

Net capex	-48	-71	-207	-189	-99	-86	-97	-103	-107
Acquisitions/divestments	0	0	0	0	0	0	0	0	0
Investing cash flow	-68	-98	-239	-189	-99	-86	-97	-103	-107
Equity raised/bought back	0	0	0	76	73	0	0	0	0
Change in debt	0	16	37	89	14	43	0	-26	-29
Interest expense	-1	0	-1	-16	-19	-22	-24	-23	-20
Financing cash flow	-1	16	36	149	68	21	-24	-48	-49

Source: Company data, Aton estimates

DCF valuation (\$mn)

	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E	
EBIT	13	39	60	85	97	107	74	59	65	
Tax on EBIT	1	-4	-8	-12	-15	-17	-11	-7	-7	
After tax EBIT	13	35	52	73	82	89	63	52	58	
Depreciation	45	52	58	65	72	80	90	102	116	
Capex	-189	-99	-86	-97	-103	-107	-173	-184	-197	
Change in WC	-27	-53	-47	-11	-7	-5	-2	-2	-2	
FCFF	-157	-65	-22	30	44	57	-22	-31	-25	
Discounted FCFF	-156	-55	-16	18	24	26	-9	-11	-7	
										1

WACC composition		Fair value calculation*			
Equity market risk	12.5%				Ordinary
Company-specific risk	7.0%	Terminal EV/RAB	0.72	TP per share (\$)	0.666
Regulatory risk	1.0%	Terminal value	688	12M TP (\$)	0.796
Corporate governance	2.0%	NPV of cash flow	-185	Current price (\$)	0.848
Liquidity	4.0%	NPV of terminal value	198	Potential upside to 12M TP	-6%
Cost of equity	19.5%	Fair EV	12	Dividend yield	0%
Cost of debt	10.0%	Net debt (-) or net cash (+) 2011*	59	Expected total return over 12M	-6%
Target D/(D+E)	30.0%	Minority interest (-)	0	Current EV/RAB 2011E	0.04
WACC	16.7%	Fair MktCap*	71	Fair EV/RAB 2011E	0.01

*base case scenario (no privatisation), estimated after additional share issues planned for 2012-13

Regions fair value	calculation			
	NPV of cash flows	NPV of TV	Fair EV	Fair EV/RAB YE11
Fair EV	-185	198	12	0.01
North Ossetia	-35	28	-7	-0.07
Kabbalk	-6	31	25	0.22
Kar-Cher	3	29	32	0.35
Dagestan	-138	52	-86	-0.29
Stavropol	-12	58	46	0.19
Unallocated	3	0	3	

Γ	120	<i>и</i> тр	Terminal growth								
	120	// 16	-2.0%	-1.0%	0.0%	1.0%	2.0%				
Γ		14.7%	1.546	1.502	1.447	1.377	1.289				
	w	15.7%	1.204	1.156	1.096	1.023	0.934				
	A C	16.7%	0.907	0.857	0.796	0.723	0.635				
	C C	17.7%	0.649	0.598	0.538	0.466	0.381				
	τ.	18.7%	0.422	0.372	0.313	0.244	0.162				

Fair FV/RAB		Terminal growth									
Fall E	V/NAD	-2.0%	-1.0%	0.0%	1.0%	2.0%					
	14.7%	0.10	0.09	0.09	0.08	0.07					
w	15.7%	0.06	0.05	0.05	0.04	0.03					
A	16.7%	0.03	0.02	0.01	0.01	0.00					
C C	17.7%	0.00	-0.01	-0.01	-0.02	-0.03					
,	18.7%	-0.03	-0.03	-0.04	-0.04	-0.05					

Note: We calculate the terminal value using the following formula: Terminal value = RAB YE20E * (RR - g) * (1 + g) / (WACC - g), where:

RR - regulatory rate of return, g - terminal growth rate (growth in RAB)

As the regulatory rate of return is below the estimated WACC,

the higher growth in RAB results in a lower fair value.

Our base case valuation assumes a zero terminal growth rate.

MRSK CENTER and VOLGA

	BULL POINTS			BFAI				
HOLD	 A likely candidate for priva 	atisation		• S	ignificant	consum	ption volu	ume of
12M Target Price [®] (\$J U.UU619	 Completely switched to R. 	mile' cust	tomers					
Bloomberg code MRKP RX								
Reuters code MRKP.MM	STOCK DRIVERS					042)		
Current price, ord. (\$) 0.00547	 Announcement of the cor Bublication of EV12 JERS fit 	npany's pr	Ivatisatio	on (may c	occur in 2	013)		
Upside to 12M TP, ord 13%	- Publication of FF12 IFK5 II		чрг-імаў	2015)				
Dividend yield, ord. (\$) 1%								
Exp. total return over 12M, ord. (%) 14%	Valuation ratios							
		2009	2010	2011	2012E	2013E	2014E	2015E
Share data	EV/EBITDA adj.	6.3	5.6	3.2	3.8	4.0	3.0	2.5
No. of ord. shares (mn) 112,698	P/E adj.	28.7	18.1	4.4	7.6	9.1	4.8	3.4
No. of pref. shares (mn) 0	EV/Distribution revenue	0.8	0.7	0.5	0.6	0.6	0.6	0.5
Ave 3M daily t/o, ord. (\$mn) 0.09	P/BV	0.7	0.7	0.6	0.6	0.6	0.5	0.4
Free float (%) 21%	EV/RAB	n/a	0.44	0.43	0.44	0.46	0.45	0.44
MktCap (\$mn) 616	EV/Grid size (\$/grid unit)	1,257	1,241	1,243	1,206	1,188	1,161	1,128
Enterprise value (\$mn) 1,149	EV/Grid length (\$/km)	4,450	4,560	4,560	n/a	n/a	n/a	n/a
	EV/Distribution volume (\$/MWh)	22.6	21.2	21.2	20.8	20.6	20.3	20.0
Shareholder structure								
Energosoyu	Financial metrics							
Prosperity -5% Others	2.4	2009	2010	2011	2012E	2013E	2014E	2015E
17%	ROA	4.4%	5.3%	11.3%	7.8%	7.2%	10.6%	13.0%
EOS		2.3%	3.0%	13.5%		0.3%	10.5%	18.0%
6%	EBITDA/RAB	0.5%	1.9%	13.5%	0.7%	2.0%	15.1%	18.0%
Russian		-0.5%	-1.7%	-5.0%	1.7	2.0%	5.0%	5.1%
Federation	Not dobt/Assots	1.0	2.0	1.4	1.7	1.7	1.5	0.9
1% MRSK Holding	Interest coverage ratio	2.1	22	0.5	2.0	2.5	2.6	0.2
50%		2.1	2.5	5.5	5.0	2.0	5.0	4.5
12M price performance (\$)	Operational data							
0.012	•	2009	2010	2011	2012E	2013E	2014E	2015E
0.01 -	Size of grid ('000 grid units)	914	926	924	952	967	990	1,019
0.008 -	Distribution volume (GWh)	50,889	54,100	54,299	55,113	55,775	56,556	57,461
	Electricity losses in grid (%)	9.4%	9.1%	9.0%	8.9%	8.9%	8.8%	8.8%
0.002 -	Total distribution tariff (\$/MWh)	28.3	32.4	39.6	33.8	33.1	35.8	35.8
	Growth rate	8.9%	14.5%	22.4%	-14.8%	-2.1%	8.3%	0.0%
-11 -12 -12 -12 -12 -12 -12 -12								
Dece Jur Api Dece	Assets description (2011)							
Target price MRKP		Grid	_		Grid size	Distrib.		RAB
	-	length	Transf	ormer	('000	volume	Loss rate	(\$mn)
Source: Company data, Bloomberg,	Region	(KM)	capacity	/ (MVA)	units)	(GWN)	(%)	
Aton estimates	Vladimir	20,686	4,1	.24	78	5,788	10.0%	238
	Ivanovo	14,224	3,0	70	59	3,220	4.1%	120
*TP here is the weighted average of privatisation and	Kaluga	25,940	3,5	64	96	5,//0	17.0%	338
base case scenarios; all other data corresponds to	Mari	37,348	4,4	67	124	3,11/	7.5%	100
Dase case scendio	Nizhpovgorod	57 107	1,C	91	44 210	2,335	10.0%	1012
IR Contacts	Ryazan	20 820		24	210	4 225	6.3%	181
Website: www.wmsk-co.ru	Tula	29,629		13	112	5 577	10.9%	407
IR name: Natalia Kicoleva	Udmurtia	24,307	۵,2 ۵,2	88	07	7 //0	5 1%	1/5
F-mail: Kiseleva NG@mrsk-cn ru	Total	24,520	39	578	974	54 299	9.0%	2 681
Phone: +7 (831) 431-74-46		231,530			Sourc	e: Compan	v data. Aton	estimates
. (001/ 101/ 10					20010		,,	

Income statement (\$ms) visit 20124 20134 20144 20145 20154 20145 20154 20145 20154 20145 20155 20155 20155 2016 2017 2016 2017 2016 2017 20165 2017 2018 2017 2016 2017 2016 2017 2017 2018 2017 2018 2019 2017 2017 2018 2017 2018 2017 2017 2017 2017 2018 2017 2017 2017 2017 2017 2018 2017 2018 2017 2018 2017 2018 2018 2018 2018 2017 2018 2018 2018 2018 2018 2018 2018 2018										
2005 2010 2011 2014 <th< th=""><th>Income statement (\$mn)</th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th></th<>	Income statement (\$mn)									
Revence1.4891.7992.1981.9041.8470.4062.7802.7832.4742.4793.4732.4743.4704.5842.4732.4743.4704.5842.4732.475<		2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Distribution revenue L439 L752 L,152 L,880 1,844 L,204 L,213 L,423 L,223 Connection fees 37 31 28 27 26 27 29 30 32 Opper 31 616 18 17 17 18 19 20 21 Opper 313 446 425 422 441 476 519 545 Payments to filterify to cover 314 377 444 236 230 273 445 426 <t< td=""><td>Revenue</td><td>1,492</td><td>1,799</td><td>2,198</td><td>1,904</td><td>1,887</td><td>2,069</td><td>2,278</td><td>2,473</td><td>2,673</td></t<>	Revenue	1,492	1,799	2,198	1,904	1,887	2,069	2,278	2,473	2,673
or which attributed to MRX 607 724 968 873 856 962 1.01 1.166 1.279 Connection fees 37 31 28 27 26 27 28 30 32 Constr 1,53 1,71 1,790 1,740 1,740 1,740 1,740 1,747 2,747 2,275 Payremates to TOGO 309 337 446 425 442 441 476 545 545 Site services 209 304 334 326 330 373 419 456 456 -611 -686 -711 545 545 556 -651 -611 -686 -711 -686 -711 -686 -713 556 541 -351 -686 -713 556 541 -43 -265 557 -681 -611 -611 -616 -713 556 541 43 -265 557 543 43 -265 55	Distribution revenue	1,439	1,752	2,152	1,860	1,844	2,024	2,231	2,423	2,620
Connection fies 37 31 28 27 26 27 29 30 32 Other 15 15 18 17 18 19 20 21 Cont of tales 1,430 1,717 1,290 1,763 1,760 1,862 2,005 2,147 2,2279 Payments to Toto 209 -304 -1314 -325 -330 -373 448 4,78 4,519 -456 Purchased decidity to cover -000 -573 -661 -612 -613 -661 -633 -661 -633 -661 -713 D8A 18 19 9 8 8 8 9 9 10 BAA 138 204 361 326 236 238 487 59 629 BAT 138 204 361 366 128 328 492 326 Concertoration and maintenance 30 34 345	of which attributed to MRSK	607	734	968	873	856	962	1,071	1,166	1,279
Other 15 16 18 17 17 18 19 20 21 Gord of siles -1,480 -1,778 -1,760 -1,824 -442 -442 -447 -2,279 -5,45 Six services -209 -304 -314 -226 -330 -737 -419 -455 -456 Discess in grid -134 -377 -4404 -226 -355 -248 -262 -301 Operation and maintenance corpores -079 -561 -624 -616 -633 -661 -656 -713 Operation and maintenance corpores -32 -9 8 8 8 9 9 0 Dist corporating income/(respons) 3 2 9 8 8 8 9 9 0 Dist corporating income/(respons) 3 204 215 2014 215 213 202 223 202 Retificance corporating income/(respons) -30 -31	Connection fees	37	31	28	27	26	27	29	30	32
Carl of asles 1,4,40 1,171 1,390 1,763 1,760 1,362 2,05 2,147 2,279 Expresents to COS -309 -304 -135 -125 -422 -444 -476 -539 -545 Ext services -209 -304 -334 -125 -330 -377 -419 -456 Purchard effective to cover -309 -579 -661 -624 -616 -633 -661 -686 -713 D&A 128 120 -455 152 135 1677 185 204 225 DARA 138 20 9 8 8 8 9 9 10 EMDA 138 244 361 302 216 218 238 467 539 639 EMTO 65 64 216 136 226 238 328 328 EMTO 22 34 137 436 554 <	Other	15	16	18	17	17	18	19	20	21
Payments to FGOS 390 337 446 425 442 441 4476 519 545 Purchased electricity to cover losses in grid 314 377 404 236 330 -324 -326 -330 -373 419 456 -496 Purchased electricity to cover losses in grid 314 377 404 236 236 248 264 -282 301 Operation and maintemance copenes 318 420 -145 -152 -157 -185 -204 -225 Other operating incom/(seprence) 3 2 9 8 8 8 9 9 10 EBT 65 84 216 150 136 126 222 323 376 EBT 35 50 181 101 68 128 122 128 2014 2014 2014 2014 2014 2014 2014 2014 2014 2014 2014 2018 2018 <td>Cost of sales</td> <td>-1,430</td> <td>-1,717</td> <td>-1,990</td> <td>-1,763</td> <td>-1,760</td> <td>-1,862</td> <td>-2,005</td> <td>-2,147</td> <td>-2,279</td>	Cost of sales	-1,430	-1,717	-1,990	-1,763	-1,760	-1,862	-2,005	-2,147	-2,279
Fix services -200 -304 -314 -312 -130 -373 -419 -456 -406 boxes in grid -304 -377 -404 -226 -236 -248 -241 -256 -236 -248 -261 -661 -663 -666 -713 -661 -666 -713 -661 -666 -713 -661 -668 -713 -661 -668 -713 -661 -668 -713 -661 -668 -713 -661 -668 -713 -661 -668 -713 -616 -616 -613 -661 -668 -713 -617 -188 -204 -225 -708 709 -616 -713 -416 -713 -416 -713 -416 -713 -416 -713 -416 -713 -716	Payments to TGOs	-309	-337	-446	-425	-422	-441	-476	-519	-545
Purchase is end -314 -377 -404 -236 -236 -248 -264 -273	FSK services	-209	-304	-334	-326	-330	-373	-419	-456	-496
Operation and maintenance expenses -479 -579 -661 -624 -615 -633 -661 -688 -713 D&A 118 120 145 152 -155 167 185 -204 225 DBA 133 204 361 302 291 383 467 539 629 DBA 68 8 8 51 255 554 433 -256 ENT 38 50 181 101 85 159 228 222 377 Net income 22 24 139 81 66 158 158 228 223 235 BTOA margin 1.4% 1.7% 9.8% 15.4% 15.8% 15.4% 15.8% 20.6% 20.0% 23.5% 13.3% 16.5% 13.5% 20.6% 20.0% 23.5% 13.2% 13.5% 13.5% 13.5% 13.5% 13.5% 13.5% 13.5% 13.5% 13.5%	Purchased electricity to cover losses in grid	-314	-377	-404	-236	-236	-248	-264	-282	-301
D8A -118 -120 -152 -155 -167 -185 -204 -225 EBITOA 183 204 361 302 291 383 667 539 659 EBIT 65 84 216 150 136 216 282 335 404 SetTinance segense -30 -34 -35 -48 51 -56 -44 -43 -25 EBT 35 50 181 101 85 158 182 232 302 Net income 20 2010 2011 2012E 2014E 2014E 2015E 2016E 2017E EBIT Margin 1.23% 1.13% 1.64% 1.5% 1.5.1	Operation and maintenance expenses	-479	-579	-661	-624	-616	-633	-661	-686	-713
Other operating income/(expense) 3 2 9 8 8 8 9 9 10 EBTTO 153 204 361 102 216 138 261 232 233 464 235 463 EBT 65 64 216 150 136 216 282 233 367 Net income 22 24 139 81 66 138 138 202 2012 2012 2013 2014 2015 2015 2015 2015 2015 2015 2015 2015 2017 2018 2014 20.5% 20.5% 15.1% 15.1% 15.1% 15.1% 15.1% 15.1% 13.3% 20.4% 20.5% 20.	D&A	-118	-120	-145	-152	-155	-167	-185	-204	-225
Zorop Zorop <th< td=""><td>Other operating income/(expense)</td><td>3</td><td>2</td><td>9</td><td>8</td><td>8</td><td>8</td><td>9</td><td>9</td><td>10</td></th<>	Other operating income/(expense)	3	2	9	8	8	8	9	9	10
EBIT 65 84 216 130 136 216 222 335 404 Net income 30 -34 -35 -48 -51 -56 -54 -43 -26 EBT 35 50 181 101 85 159 228 292 377 Net income 203 2010 2011 2012 2012 2012 2012 2012 2012 2012 2012 2012 2014 2055 21.8% 21.5% 15.3%	EBITDA	183	204	361	302	291	383	467	539	629
Net finance expense -30 -34 -35 -48 -51 -56 -54 -43 -26 EFT 35 50 181 101 85 159 228 282 233 302 Net income 20 2010 2011 2012 2014 2015 2016 2017 EBIT Margins	EBIT	65	84	216	150	136	216	282	335	404
EBT 35 50 181 101 85 159 228 292 377 Net income 22 34 139 81 68 128 182 233 302 Margins 2009 2010 2011 20122 2013E 2014E 2015E 2016E 2017F Steff margin 1.4% 1.9% 6.3% 4.3% 3.6% 6.2% 8.0% 9.4% 11.3% 11.3% 7.2% 16.5% 3.6% 6.2% 8.0% 9.4% 11.3% 11.3% 7.2% 16.5% 3.6% 3.1% 21.5% 2016E 2015E 2016E 2015E 2016E 2017E 10.7% 1.6% 3.6% 3.1% 15.4% 16.5%	Net finance expense	-30	-34	-35	-48	-51	-56	-54	-43	-26
Net income 22 34 139 81 68 128 182 233 302 Margins 2009 2010 2011 2012E 2014E 2015E 2015E 2016E 2017E 2017E <t< td=""><td>ЕВТ</td><td>35</td><td>50</td><td>181</td><td>101</td><td>85</td><td>159</td><td>228</td><td>292</td><td>377</td></t<>	ЕВТ	35	50	181	101	85	159	228	292	377
Arrow 2009 2011 2012E 2013E 2014E 2015E 2	Net income	22	34	139	81	68	128	182	233	302
2009 2010 2011 2012e 2013e 2014e 2015e 2015e 2015e 2017e EBITDA margin 12.3% 11.3% 16.4% 15.8% 15.4% 18.5% 20.5% 21.8% 23.5% EBIT margin 4.4% 4.7% 9.8% 7.9% 7.2% 10.4% 12.4% 13.5% 15.1% Net margin 1.4% 1.9% 6.3% 4.3% 3.6% 6.2% 8.0% 9.4% 13.3% YOY growth rates	Margins									
Description 12.3% 11.3% 16.4% 15.8% 15.8% 18.5% 20.5% 21.8% 23.5% Bart margin 4.4% 4.7% 9.8% 7.9% 7.2% 10.4% 12.3% 15.1% Net margin 1.4% 1.9% 6.3% 4.3% 3.6% 6.2% 8.0% 9.4% 11.3% YOY growth rates 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Distribution revenue 0.0% 21.7% 22.8% -13.6% -0.9% 9.8% 10.2% 8.6% 8.2% BTOA -16.5% 13.3% 77.2% -16.5% 3.1.7% 21.9% 28.4% 15.5% 15.5% 15.7% 10.2% 8.6% 42.9% 28.1% 29.2% Balance sheet (\$mn) 2009 2010 2011 2012E 2014E 2015E 2016E 2017E Timestiments 1.7 18 17 16 15 15 </td <td></td> <td>2009</td> <td>2010</td> <td>2011</td> <td>2012E</td> <td>2013E</td> <td>2014E</td> <td>2015E</td> <td>2016E</td> <td>2017E</td>		2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
EBIT margin 4.4% 4.7% 9.8% 7.9% 7.2% 10.4% 12.4% 13.5% 15.1% Net margin 1.4% 1.9% 6.3% 4.3% 3.6% 6.2% 8.0% 9.4% 11.3% YOY growth rates 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Distribution revenue 0.0% 21.7% 22.8% 13.6% -0.9% 9.8% 10.2% 8.6% 8.2% Balance sheet (\$mn)	EBITDA margin	12.3%	11.3%	16.4%	15.8%	15.4%	18.5%	20.5%	21.8%	23.5%
Net margin 1.4% 1.9% 6.3% 4.3% 3.6% 6.2% 8.0% 9.4% 11.3% YOY growth rates 2009 2010 2011 2012 2013E 2014E 2015E 2016E 2017E 2017E 2018E 2014E 2015E 2016E 2017E Distribution revenue 0.0% 21.7% 22.8% -13.6% -3.6% 31.7% 21.9% 15.4% 16.7% Balance sheet (\$mn) -16.9% 11.3% 77.2% -16.5% -3.6% 82.6% 42.9% 28.1% 29.2% Balance sheet (\$mn) - - 2009 2010 2011 2012E 2014E 2015E 2016E 2017E Fixed assets 1.340 1.482 1.701 1.747 1.844 1.960 2.092 L1 investments 17 18 17 16 15 15 15 15 Equity 923 944 1.029 1.064 1.071 1.217	EBIT margin	4.4%	4.7%	9.8%	7.9%	7.2%	10.4%	12.4%	13.5%	15.1%
YoY growth rates 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Distribution revenue 0.0% 21.7% 22.8% -13.6% -0.9% 9.8% 10.2% 8.6% 8.2% EBITDA -16.9% 11.3% 77.2% -16.6% 30.7% 21.7% 21.9% 15.4% 16.7% Net income -65.3% 58.6% 307.5% -41.6% -16.6% 82.7% 21.9% 21.1% 29.2% Balance sheet (\$mn) - - 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Fixed asets 1,340 1.482 1,701 1,707 1.649 1,747 1,844 1.960 2,092 Universiments 17 18 17 16 15 15 15 15 15 Non-cash working capital 26 -25 -2 2 26 55 103 111 120	Net margin	1.4%	1.9%	6.3%	4.3%	3.6%	6.2%	8.0%	9.4%	11.3%
Yor growth rates 2009 2010 2011 2012E 2013E 2014E 2015E 2015E 2015E 2017E Distribution revenue 0.0% 21.7% 22.8% -13.6% -0.9% 9.8% 10.2% 8.6% 8.2% EBITDA -16.9% 11.3% 77.2% -16.5% -3.6% 31.7% 21.9% 15.4% 16.7% Net income -65.3% 58.6% 307.5% -41.6% +8.6% 42.9% 28.1% 29.2% Balance sheet (\$mn)										
2009 2010 2011 2012 2013 2014 2014 2015 2016 2017 Distrbution revenue 0.0% 21.7% 22.8% -16.5% -0.9% 9.8% 10.2% 8.6% 8.2% EBITDA -16.9% 11.3% 77.2% -16.5% -3.6% 31.7% 21.9% 15.4% 16.7% Net income -65.3% 58.6% 307.5% -41.6% -16.6% 88.6% 42.9% 28.1% 29.2% Balance sheet (\$mn) - - 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Fixed assets 1,340 1,482 1,701 1,707 1,649 1,747 1,844 1,960 2,092 Investments 17 18 17 16 15 15 15 15 15 15 15 15 15 15 15 15 15 15 16 10 10 10	Yoy growth rates									
Distribution revenue 0.0% 21.7% 22.8% -13.6% -0.3% 3.8% 10.2% 8.6% 8.2% BITDA -16.9% 11.3% 77.2% -16.6% 31.7% 21.9% 15.4% 15.4% 15.4% 15.4% 20.9% 28.1% 29.2% Balance sheet (\$mn) 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Fixed assets 1,340 1.482 1,701 1,707 1,649 1,747 1.844 1.960 2,092 LT investments 17 18 17 16 15 15 15 15 Non-cash working capital 26 -25 -2 26 55 94 103 111 120 Equity 923 944 1,029 1,064 1,071 1,217 1,399 1,633 1,934 Minority interest 0 0 0 0 0 1 1 1		2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
EBILDA -10.3% 11.3% 77.2% -10.3% 31.7% 21.3% 13.4% 10.7% Net income -65.3% 58.6% 307.5% -41.6% -16.6% 88.6% 42.9% 28.1% 29.2% Balance sheet (\$mn) - - 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Fixed assets 1,340 1,482 1,701 1,707 1,649 1,747 1,844 1,960 2,092 L'investments 17 18 17 16 15 15 15 15 15 Non-cash working capital 26 -25 -2 26 55 94 103 111 120 Equity 923 944 1,029 1,064 1,071 1,217 1,399 1,633 1,934 Minority interest 0 0 0 0 0 11 1 Net debt/(cash) 338 406 521 526 498 486 410 301 141 Ot	Distribution revenue	0.0%	21.7%	22.8%	-13.6%	-0.9%	9.8%	10.2%	8.6%	8.2%
Net income -65.3% 36.5% 307.5% -41.6% -16.6% 88.5% 42.3% 28.1% 29.2% Balance sheet (\$mn) 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Fixed assets 1,340 1,482 1,701 1,707 1,649 1,747 1,844 1,960 2,092 Cli investments 17 18 17 16 15 15 15 15 Non-cash working capital 26 -25 -2 26 55 94 103 111 120 Equity 923 944 1,029 1,064 1,071 1,217 1,399 1,633 1,934 Minority interest 0 0 0 0 0 0 1 1 Net debt/(cash) 338 406 521 526 498 486 410 301 141 Other LT liabilities/(assets), net 121 126 166 </td <td>EBITDA</td> <td>-16.9%</td> <td>11.3%</td> <td>77.2%</td> <td>-16.5%</td> <td>-3.6%</td> <td>31.7%</td> <td>21.9%</td> <td>15.4%</td> <td>16.7%</td>	EBITDA	-16.9%	11.3%	77.2%	-16.5%	-3.6%	31.7%	21.9%	15.4%	16.7%
Balance sheet (\$mn) 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Fixed assets 1,340 1,482 1,701 1,707 1,649 1,747 1,844 1,960 2,092 Investments 17 18 17 16 15 15 15 15 15 Non-cash working capital 26 -25 -2 26 55 94 103 111 120 Equity 923 944 1,029 1,064 1,071 1,217 1,399 1,633 1,934 Minority interest 0 0 0 0 0 0 1 1 Net debt/(cash) 338 406 521 526 498 486 410 301 141 Other LT liabilities/(assets), net 121 126 166 159 150 152 152 026E 2,774 Cash flow statement (\$mn) 2009 2010	Net income	-05.3%	58.0%	307.5%	-41.0%	-10.0%	88.0%	42.9%	28.1%	29.2%
2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Fixed assets 1,340 1,482 1,701 1,707 1,649 1,747 1,844 1,960 2,092 LT investments 17 18 17 16 15 15 15 15 15 Non-cash working capital 26 -25 -2 26 55 94 103 11 120 Ray 923 944 1,029 1,064 1,071 1,217 1,399 1,633 1,934 Minority interest 0 0 0 0 0 141 0101 141 Other LT liabilities/(assets), net 121 126 166 159 150 152 152 152 152 Cash flow statement (\$mn) 2,582 2,681 2,624 2,480 2,541 2,590 2,668 2,774 Operating cash flow before change in non-cash WC 2010 2011 <	Balance sheet (\$mn)									
Fixed assets 1,340 1,482 1,701 1,707 1,649 1,747 1,844 1,960 2,092 LT investments 17 18 17 16 15 16 15<		2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
LT investments 17 18 17 16 15 15 15 15 15 15 Non-cash working capital 26 -25 -2 26 55 94 103 111 120 Equity 923 944 1,029 1,064 1,071 1,217 1,399 1,633 1,934 Minority interest 0 0 0 0 0 0 11 1 Net debt/(cash) 338 406 521 526 498 486 410 301 141 Other LT liabilities/(assets), net 121 126 166 159 150 152 1	Fixed assets	1,340	1,482	1,701	1,707	1,649	1,747	1,844	1,960	2,092
Non-cash working capital 26 -25 -2 26 55 94 103 111 120 Equity 923 944 1,029 1,064 1,071 1,217 1,399 1,633 1,934 Minority interest 0 0 0 0 0 0 1 1 Net debt/(cash) 338 406 521 526 498 486 410 301 141 Other LT liabilities/(assets), net 121 126 166 159 150 152 152 152 152 RAB, net 2,582 2,681 2,624 2,480 2,541 2,590 2,668 2,774 Cash flow statement (\$mn) To 2009 2010 2011 2012E 2014E 2015E 2016E 2017E Operating cash flow before change in non-cash WC 168 197 327 281 274 351 421 480 553 Operating cash flow	LT investments	17	18	17	16	15	15	15	15	15
Equity 923 944 1,029 1,064 1,071 1,217 1,399 1,633 1,934 Minority interest 0 0 0 0 0 0 0 1 1 Net debt/(cash) 338 406 521 526 498 486 410 301 141 Other LT liabilities/(assets), net 121 126 166 159 150 152 152 152 152 RAB, net 2,582 2,681 2,624 2,480 2,541 2,590 2,668 2,774 Cash flow statement (\$mn) non-cash flow before change in non-cash WC 108 197 327 281 274 351 421 480 553 Operating cash flow 119 232 332 252 243 313 412 472 544 Net capex -134 -267 -435 -232 -194 -237 -282 -320 -358	Non-cash working capital	26	-25	-2	26	55	94	103	111	120
Minority interest 0 0 0 0 0 0 1 1 Net debt/(cash) 338 406 521 526 498 486 410 301 141 Other LT liabilities/(assets), net 121 126 166 159 150 152 152 152 152 152 RAB, net 2,582 2,681 2,624 2,480 2,541 2,590 2,668 2,774 Cash flow statement (\$mn) Zoo9 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Operating cash flow before change in non-cash WC 168 197 327 281 274 351 421 480 553 Operating cash flow 119 232 332 252 243 313 412 472 544 Net cape X 134 -267 -435 -232 -194 -237 -282 -320 -358 Acquisitions/divestments 0 0 1 0 0 0 0 <	Equity	923	944	1,029	1,064	1,071	1,217	1,399	1,633	1,934
Net debt/(cash) 338 406 521 526 498 486 410 301 141 Other LT liabilities/(assets), net 121 126 166 159 150 152	Minority interest	0	0	0	0	0	0	0	1	1
Other LT liabilities/(assets), net 121 126 166 159 150 152 152 152 RAB, net 2,582 2,681 2,624 2,480 2,541 2,590 2,668 2,774 Cash flow statement (\$mn) Coop 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Operating cash flow before change in non-cash WC 168 197 327 281 274 351 421 480 553 Operating cash flow 119 232 332 252 243 313 412 472 544 Net capex -134 -267 -435 -232 -194 -237 -282 -320 -358 Acquisitions/divestments 0 0 1 0	Net debt/(cash)	338	406	521	526	498	486	410	301	141
RAB, net 2,582 2,681 2,624 2,480 2,541 2,590 2,668 2,774 Cash flow statement (\$mn) 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Operating cash flow before change in non-cash WC 168 197 327 281 274 351 421 480 553 Operating cash flow 119 232 332 252 243 313 412 472 544 Net capex -134 -267 -435 -232 -194 -237 -282 -320 -358 Acquisitions/divestments 0 0 1 0<	Other LT liabilities/(assets), net	121	126	166	159	150	152	152	152	152
Cash flow statement (\$mn) 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Operating cash flow before change in non-cash WC 168 197 327 281 274 351 421 480 553 Operating cash flow 119 232 332 252 243 313 412 472 544 Net capex -134 -267 -435 -232 -194 -237 -282 -320 -358 Acquisitions/divestments 0 0 1 0<	RAB, net		2,582	2,681	2,624	2,480	2,541	2,590	2,668	2,774
Cash flow statement (\$mn) 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Operating cash flow before change in non-cash WC 168 197 327 281 274 351 421 480 553 Operating cash flow 119 232 332 252 243 313 412 472 544 Net capex -134 -267 -435 -232 -194 -237 -282 -320 -358 Acquisitions/divestments 0 0 1 0<										
Operating cash flow before change in non-cash WC 168 197 327 281 274 351 421 480 553 Operating cash flow 119 232 332 252 243 313 412 472 544 Net capex -134 -267 -435 -232 -194 -237 -282 -320 -358 Acquisitions/divestments 0 0 1 0 17	Cash flow statement (\$mn)	2009	2010	2011	2012F	2013F	2014F	2015F	2016F	2017F
non-cash WC 168 197 327 281 274 351 421 480 553 Operating cash flow 119 232 332 252 243 313 412 472 544 Net capex -134 -267 -435 -232 -194 -237 -282 -320 -358 Acquisitions/divestments 0 0 1 0 171 171 171 171 171	Operating cash flow before change in	2005	10-	2011	204	20131	20176	20131	20101	
Operating cash flow 119 232 332 252 243 313 412 472 544 Net capex -134 -267 -435 -232 -194 -237 -282 -320 -358 Acquisitions/divestments 0 0 1 0 12 12 145 145 150 153 159 157 146 129 145 145 150 153 </td <td>non-cash WC</td> <td>168</td> <td>197</td> <td>327</td> <td>281</td> <td>274</td> <td>351</td> <td>421</td> <td>480</td> <td>553</td>	non-cash WC	168	197	327	281	274	351	421	480	553
Net capex -134 -267 -435 -232 -194 -237 -282 -320 -358 Acquisitions/divestments 0 0 1 0 111 111 111 111 111 111 111 111 111 111 111 111 111 111 111 111 111 111 1111 1111 111 11	Operating cash flow	119	232	332	252	243	313	412	472	544
Acquisitions/divestments 0 0 1 0 0 0 0 0 0 Investing cash flow -133 -266 -514 -231 -192 -234 -279 -317 -355 Equity raised/bought back 0 <t< td=""><td>Net capex</td><td>-134</td><td>-267</td><td>-435</td><td>-232</td><td>-194</td><td>-237</td><td>-282</td><td>-320</td><td>-358</td></t<>	Net capex	-134	-267	-435	-232	-194	-237	-282	-320	-358
Investing cash flow -133 -266 -514 -231 -192 -234 -279 -317 -355 Equity raised/bought back 0 171	Acquisitions/divestments	0	0	1	0	0	0	0	0	0
Equity raised/bought back 0 <td>Investing cash flow</td> <td>-133</td> <td>-266</td> <td>-514</td> <td>-231</td> <td>-192</td> <td>-234</td> <td>-279</td> <td>-317</td> <td>-355</td>	Investing cash flow	-133	-266	-514	-231	-192	-234	-279	-317	-355
Change in debt 57 102 257 0 0 0 -51 -200 -171 Interest expense -40 -51 -45 -50 -53 -59 -57 -46 -29 Financing cash flow 12 49 207 -50 -53 -59 -108 -246 -201	Equity raised/bought back	0	0	0	0	0	0	0	0	0
Interest expense -40 -51 -45 -50 -53 -59 -57 -46 -29 Financing cash flow 12 49 207 -50 -53 -59 -108 -246 -201	Change in debt	57	102	257	0	0	0	-51	-200	-171
Financing cash flow 12 49 207 -50 -53 -59 -108 -246 -201	Interest expense	-40	-51	-45	-50	-53	-59	-57	-46	-29
	Financing cash flow	12	49	207	-50	-53	-59	-108	-246	-201

 Source: Company data, Aton estimates

DCF valuation (\$mn)

	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
EBIT	150	136	216	282	335	404	235	119	132
Tax on EBIT	-20	-17	-32	-46	-58	-75	-43	-20	-23
After tax EBIT	129	119	184	237	277	328	192	99	110
Depreciation	152	155	167	185	204	225	248	272	298
Сарех	-232	-194	-237	-282	-320	-358	-366	-391	-417
Change in WC	-29	-31	-38	-9	-9	-9	-1	-2	-9
FCFF	20	50	76	131	152	187	73	-22	-18
Discounted FCFF	20	42	57	84	84	89	30	-8	-5

WACC composition		Fair value calculation*			
Equity market risk	12.5%				Ordinary
Company-specific risk	6.0%	Terminal EV/RAB	0.70	TP per share (\$)	0.00424
Regulatory risk	1.0%	Terminal value	2,008	12M TP (\$)	0.00498
Corporate governance	2.0%	NPV of cash flow	393	Current price (\$)	0.00547
Liquidity	3.0%	NPV of terminal value	618	Potential upside to 12M TP	-9%
Cost of equity	18.5%	Fair EV	1,011	Dividend yield	1%
Cost of debt	9.0%	net debt (-) or plus cash (+) 2011	-532	Expected total return over 12M	-8%
Target D/(D+E)	30.0%	minority interest (-)	0	Current EV/RAB 2011E	0.43
WACC	15.7%	Fair MktCap	478	Fair EV/RAB 2011E	0.38
				* base case sce	enario (no privatisation)

Regions fair value	Regions fair value calculation										
	NPV of cash flows	NPV of TV	Fair EV	Fair EV/RAB YE11							
Fair EV	393	618	1,011	0.38							
Vladimir	0	64	64	0.27							
Ivanovo	23	15	39	0.32							
Kaluga	1	70	71	0.21							
Kirov	-60	45	-15	-0.09							
Mari	-5	26	21	0.26							
Nizhnovgorod	227	219	446	0.44							
Ryazan	63	39	102	0.57							
Tula	185	92	277	0.68							
Udmurtia	-53	48	-5	-0.04							
Unallocated	11	0	11								

ľ	120	12M TD		Terminal growth							
	121	// 1P	-2.0%	-1.0%	0.0%	1.0%	2.0%				
		13.7%	0.00739	0.00730	0.00717	0.00701	0.00680				
	w	14.7%	0.00625	0.00614	0.00599	0.00581	0.00558				
	A C	15.7%	0.00526	0.00513	0.00498	0.00479	0.00455				
	c c	16.7%	0.00438	0.00425	0.00410	0.00391	0.00368				
	,	17.7%	0.00362	0.00348	0.00333	0.00314	0.00292				

Fair FV/RAB		Terminal growth								
Fall L	V/NAD	13.7%	14.7%	15.7%	16.7%	17.7%				
	-2.0%	0.47	0.46	0.46	0.45	0.45				
w	-1.0%	0.42	0.42	0.41	0.41	0.40				
A	0.0%	0.39	0.38	0.38	0.37	0.36				
c c	1.0%	0.35	0.35	0.34	0.34	0.33				
,	2.0%	0.33	0.32	0.32	0.31	0.30				

Note: We calculate the terminal value using the following formula: Terminal value = RAB YE20E * (RR - g) * (1 + g) / (WACC - g), where: RR - regulatory rate of return, g - terminal growth rate (growth in RAB) As the regulatory rate of return is below the estimated WACC, the higher growth in RAB results in a lower fair value.

Our base case valuation assumes a zero terminal growth rate.

MRSK NORTH WEST

SELL 12M Target Price* (\$)

Bloomberg code

Upside to 12M TP, ord

No. of ord. shares (mn)

No. of pref. shares (mn) Ave 3M daily t/o, ord. (\$mn)

Shareholder structure Others 19% Nor

Exp. total return over 12M, ord. (%)

Div. yield, ord. (\$)

Reuters code Current price, ord. (\$)

Share data

Free float (%) MktCap (\$mn) Enterprise value (\$mn)

Nickel

2%

EOS 13%

Prosperi

ty

5%

Dec-11

Feb-12

Apr-12

Target price

Jun-12

Aug-12

Dec-12

Oct-12 MRKZ

0.006 0.005 0.004 0.003 0.002 0.001 0

12M price performance (\$)

Ene

ouz

6%

BULL POINTS 0.00132

MRKZ RX MRKZ.MM

0.00213

-38%

0%

-38%

MRKH

Holding

55%

. Some chance of privatisation

BEAR POINTS

62% of assets not yet switched to RAB • regulation

Significant consumption volume of 'last mile' customers

STOCK DRIVERS

Announcement of the company's privatisation (may occur in 2013)

Transition of remaining assets to RAB regulation (may take place in 2013-14)

Publication of FY12 IFRS financials (Apr-May 2013)

95,786	Valuation ratios							
0		2009	2010	2011	2012E	2013E	2014E	2015E
0.02	EV/EBITDA adj	3.5	4.6	2.4	2.5	3.1	2.9	2.2
19%	P/E adj	78.2	neg	6.9	8.9	neg	neg	23.6
204	EV/Distribution revenue	0.5	0.4	0.4	0.4	0.4	0.4	0.3
353	Р/В	0.3	0.3	0.3	0.3	0.3	0.3	0.3
	EV/RAB	n/a	0.21	0.22	0.23	0.24	0.24	0.24
	EV/Grid size (\$/grid unit)	556	518	475	455	448	442	436
	EV/Grid length (\$/km)	2,086	2,091	2,091	n/a	n/a	n/a	n/a
	EV/Distribution volume (\$/MWh)	9.1	9.0	8.8	8.6	8.5	8.4	8.3

Financial metrics							
	2009	2010	2011	2012E	2013E	2014E	2015E
RoA	2.5%	-0.8%	5.2%	4.3%	0.9%	1.2%	3.6%
RoE	0.4%	-1.7%	4.4%	3.4%	-1.4%	-1.6%	1.4%
EBITDA/RAB	n/a	4.6%	9.4%	9.1%	7.6%	8.2%	n/a
FCFF/RAB	1.4%	1.6%	-1.5%	-5.3%	-1.5%	-0.9%	1.4%
Net debt/EBITDA	1.4	1.5	1.0	1.7	2.4	2.5	2.0
Net debt/Assets	0.1	0.1	0.1	0.2	0.3	0.3	0.3
Interest coverage ratio	1.5	-0.6	4.6	2.8	0.4	0.5	1.4

Operational data							
	2009	2010	2011	2012E	2013E	2014E	2015E
Size of grid ('000 grid units)	635	682	744	777	789	799	810
Distribution volume (GWh)	38,948	39,157	40,243	40,847	41,337	41,916	42,587
Electricity losses in grid (%)	7.1%	7.2%	6.4%	6.4%	6.4%	6.4%	6.4%
Total distribution tariff (\$/MWh)	19.0	21.1	24.9	23.9	22.8	24.0	19.0
Growth rate	-5.1%	11.6%	17.7%	-3.9%	-4.5%	4.9%	94.9%

Assets description (2011)

		,						
Sou	rce: Company data, Bloomberg, Aton estimates	Region	Grid length (km)	Transformer capacity (MVA)	Grid size, ('000) units	Distrib. volume (GWh)	Loss rate (%)	RAB (\$mn)
*TP here is the weigh	ted average of privatisation and	Arhangelsk	25,556	8,599	106	3,452	11.5%	188
base case scenarios; a	all other data corresponds to	Karelia	10,950	3,545	56	7,272	3.9%	185
base case scenario		Kola	5,229	5,495	52	10,670	3.1%	186
		Novgorod	22,084	7,224	93	3,401	9.8%	177
IR Contacts		Pskov	45,562	14,458	157	1,659	14.1%	215
Website:	www.mrsksevzap.ru	Komi	20,886	8,396	138	5,170	10.3%	417
IR name:	Olga Kuryatkova	Vologda	38,602	12,574	142	8,619	4.7%	213
E-mail:	onik@mrsksevzap.ru	Total	168,869	60,291	744	40,243	6.4%	1,581
Phone:	+7 (812) 305-10-34				Source	: Company	/ data, Aton	estimates

Income statement (\$mn)									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Revenue	783	871	1,047	1,020	987	1,050	1,151	1,226	1,319
Distribution revenue	738	828	1,002	977	944	1,005	1,104	1,176	1,267
of which attributed to MRSK	400	415	548	535	498	513	561	590	634
Connection fees	16	22	30	29	29	30	31	33	35
Other	29	21	15	15	14	15	16	17	18
Cost of sales	-760	-881	-996	-976	-979	-1,038	-1,114	-1,182	-1,255
Payments to TGOs	-59	-42	-51	-49	-49	-51	-55	-59	-63
FSK services	-167	-234	-278	-272	-277	-312	-350	-380	-413
Purchased electricity to cover losses in grid	-112	-138	-124	-121	-121	-128	-137	-147	-156
Operation and maintenance expenses	-344	-383	-445	-436	-429	-436	-451	-466	-481
D&A	-77	-85	-98	-99	-103	-111	-120	-130	-141
Other operating income/(expense)	2	2	0	0	0	0	0	0	0
EBITDA	102	77	149	143	112	123	158	174	205
EBIT	25	-8	51	44	9	12	37	44	64
Net finance expense	-21	-4	-4	-16	-20	-25	-27	-28	-28
EBT	4	-12	47	29	-11	-13	11	16	36
Net income	3	-12	30	23	-9	-10	9	13	29
Margins									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
EBITDA margin	13.1%	8.8%	14.2%	14.0%	11.4%	11.7%	13.7%	14.2%	15.6%
EBIT margin	3.2%	neg	4.9%	4.3%	0.9%	1.1%	3.3%	3.6%	4.9%
Net margin	0.3%	neg	2.8%	2.2%	neg	neg	0.8%	1.1%	2.2%
YoY growth rates									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Distribution revenue	-12.9%	12.2%	21.0%	-2.5%	-3.3%	6.4%	9.8%	6.5%	7.7%
EBITDA	-30.7%	-24.9%	94.0%	-4.1%	-21.4%	9.1%	28.5%	10.6%	17.9%
Net income	-93.3%	-552.9%	-351.6%	-23.2%	-138.4%	15.8%	-185.0%	52.4%	117.6%
Balance sheet (Émn)									
	2009	2010	2011	20125	20125	201 <i>4</i> E	20155	20165	20175
Eived assets	2009	895	 	980	038	2014E	968	08/	1.006
	3	5	318 A	980 A	330	3	308	304	1,000
Non-cash working capital	/3	1	-17	3	22	17	57	55	59
	45	4	-11	5	25	47	52	55	
Equity	698	683	671	665	619	619	628	641	670
Minority interest	0	0	0	0	0	0	0	0	0
Net debt/(cash)	139	116	146	237	266	308	314	320	317
Other LT liabilities/(assets), net	107	107	89	85	80	82	82	82	82
RAB, net *		1,653	1,581	1,562	1,476	1,487	1,477	1,476	1,486
					*Includes	s estimates for	regions which	have not switc	hed to RAB ye
Cash flow statement (\$mh)	2000	2010	2011	20125	20125	20145	20155	20165	20175
Cash flow statement (\$mn)	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Operating cash flow before change in non-cash WC	2009 97	2010 79	2011	2012E 137	2013E 115	2014E 125	2015E 155	2016E 171	2017E
Operating cash flow before change in non-cash WC Operating cash flow	2009 97 100	2010 79 119	2011 124 133	2012E 137 117	2013E 115 94	2014E 125 102	2015E 155 151	2016E 171 168	2017E 198 194
Operating cash flow before change in non-cash WC Operating cash flow Net capex	2009 97 100 -78	2010 79 119 -91	2011 124 133 -165	2012E 137 117 -203	2013E 115 94 -117	2014E 125 102 -115	2015E 155 151 -130	2016E 171 168 -146	2017E 198 194 -163
Cash flow statement (\$mh) Operating cash flow before change in non-cash WC Operating cash flow Net capex Acquisitions/divestments	2009 97 100 -78 0	2010 79 119 -91 0	2011 124 133 -165 0	2012E 137 117 -203 0	2013E 115 94 -117 0	2014E 125 102 -115 0	2015E 155 151 -130 0	2016E 171 168 -146 0	2017E 198 194 -163 0
Cash flow statement (\$mn) Operating cash flow before change in non-cash WC Operating cash flow Net capex Acquisitions/divestments Investing cash flow	2009 97 100 -78 0 -78	2010 79 119 -91 0 -90	2011 124 133 -165 0 -165	2012E 137 117 -203 0 -203	2013E 115 94 -117 0 -117	2014E 125 102 -115 0 -115	2015E 155 151 -130 0 -130	2016E 171 168 -146 0 -146	2017E 198 194 -163 0 -163
Cash flow statement (\$mn) Operating cash flow before change in non-cash WC Operating cash flow Net capex Acquisitions/divestments Investing cash flow Equity raised/bought back	2009 97 100 -78 0 -78 0 0	2010 79 119 -91 0 -90 0	2011 124 133 -165 0 -165 0	2012E 137 117 -203 0 -203 0 0	2013E 115 94 -117 0 -117 0	2014E 125 102 -115 0 -115 0	2015E 155 151 -130 0 -130 0	2016E 171 168 -146 0 -146 0	2017E 198 194 -163 0 -163 0
Cash flow statement (\$mn) Operating cash flow before change in non-cash WC Operating cash flow Net capex Acquisitions/divestments Investing cash flow Equity raised/bought back Change in debt	2009 97 100 -78 0 -78 0 1	2010 79 119 -91 0 -90 0 -90	2011 124 133 -165 0 -165 0 52	2012E 137 117 -203 0 -203 0 0 62	2013E 115 94 -117 0 -117 0 26	2014E 125 102 -115 0 -115 0 31	2015E 155 151 -130 0 -130 0 9	2016E 171 168 -146 0 -146 0 -146 0 14	2017E 198 194 -163 0 -163 0 0 0
Cash flow statement (\$mh) Operating cash flow before change in non-cash WC Operating cash flow Net capex Acquisitions/divestments Investing cash flow Equity raised/bought back Change in debt Interest expense	2009 97 100 -78 0 -78 0 1 1 -23	2010 79 -91 0 - 90 0 -1 -17	2011 124 133 -165 0 -165 0 52 -11	2012E 137 117 -203 0 -203 0 62 -16	2013E 115 94 -117 0 -117 0 26 -20	2014E 125 102 -115 0 -115 0 31 -25	2015E 155 151 -130 0 -130 0 9 -27	2016E 171 168 -146 0 -146 0 -146 0 14 -28	2017E 198 194 -163 0 -163 0 0 0 -28

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DCF valuation (\$mn)

	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
EBIT	44	9	12	37	44	64	54	59	86
Tax on EBIT	-6	2	3	-2	-3	-7	-5	-6	-11
After tax EBIT	38	11	15	35	41	57	49	54	75
Depreciation	99	103	111	120	130	141	154	169	185
Capex	-203	-117	-115	-130	-146	-163	-199	-212	-226
Change in WC	-20	-21	-24	-4	-3	-4	-4	-4	-6
FCFF	-85	-23	-13	21	22	31	1	7	29
Discounted FCFF	-84	-19	-10	13	12	15	0	2	8

WACC composition		Fair value calculation*					
Equity market risk	12.5%				Ordinary		
Company-specific risk	7.0%	Terminal EV/RAB	0.73	TP per share (\$)	0.00082		
Regulatory risk	1.0%	Terminal value	990	12M TP (\$)	0.00098		
Corporate governance	2.0%	NPV of cash flow	-63	Current price (\$)	0.00213		
Liquidity	4.0%	NPV of terminal value	290	Potential upside to 12M TP	-54%		
Cost of equity	19.5%	Fair EV	227	Dividend yield	0%		
Cost of debt	9.0%	net debt (-) or plus cash (+) 2011	-149	Expected total return over 12M	-54%		
Target D/(D+E)	30.0%	minority interest (-)	0	Current EV/RAB 2011E	0.22		
WACC	16.4%	Fair MktCap	78	Fair EV/RAB 2011E	0.14		
				* base case scenario (no privatisation			

Regions fair value calculation							
	NPV of cash flows	NPV of TV	Fair EV	Fair EV/RAB YE11			
Fair EV	-63	290	227	0.14			
Arkhangelsk	-85	11	-74	-0.39			
Karelia	38	32	70	0.38			
Kola	3	27	30	0.16			
Novgorod	17	51	68	0.38			
Pskov	-7	44	37	0.17			
Komi	-42	68	26	0.06			
Vologda	7	57	64	0.30			
Unallocated	6	0	6				

	12M TP		Terminal growth									
			-2.0%	-1.0%	0.0%	1.0%	2.0%					
		14.4%	0.00226	0.00219	0.00211	0.00200	0.00186					
	w	15.4%	0.00167	0.00159	0.00150	0.00138	0.00124					
	A	16.4%	0.00115	0.00107	0.00098	0.00086	0.00072					
	C C	17.4%	0.00070	0.00062	0.00052	0.00041	0.00027					
	,	18.4%	0.00030	0.00022	0.00013	0.00002	-0.00011					

Fair EV/RAB		Terminal growth								
		-2.0%	-1.0%	0.0%	1.0%	2.0%				
	14.4%	0.21	0.21	0.20	0.20	0.19				
vv A	15.4%	0.18	0.18	0.17	0.17	0.16				
A C	16.4%	0.15	0.15	0.14	0.14	0.13				
	17.4%	0.13	0.13	0.12	0.11	0.11				
Č	18.4%	0.11	0.11	0.10	0.10	0.09				

Note: We calculate the terminal value using the following formula: Terminal value = RAB YE20E * (RR - g) * (1 + g) / (WACC - g), where: RR - regulatory rate of return, g - terminal growth rate (growth in RAB) As the regulatory rate of return is below the estimated WACC,

the higher growth in RAB results in a lower fair value.

Our base case valuation assumes a zero terminal growth rate.

MRSK SIBERIA

Positive resolution of 'last

mile' issue with Rusal may

help re-rate the stock

BULL POINTS

0.00100

BEAR POINTS

- Practically no assets under RAB regulation
- Significant tariff smoothing as required tariff growth exceeds the expected ceiling
- . Major 'last mile' issue
- Privatisation unlikely due to regulatory issues

STOCK DRIVERS

- Resolution of 'last mile' issue in Krasnoyarsk region (possibly in 2013)
 - Transition of remaining assets to RAB (may take place in 2013-14)
 - Publication of FY12 IFRS financials (Apr-May 2013)

	Valuation ratios							
		2009	2010	2011	2012E	2013E	2014E	2015E
282	EV/EBITDA adj.	3.8	10.7	3.2	6.4	4.3	2.2	1.8
0	P/E adj.	neg	neg	neg	neg	neg	12.3	5.6
0.02	EV/Distribution revenue	0.4	0.3	0.3	0.3	0.3	0.3	0.2
6%	P/BV	0.3	0.4	0.4	0.4	0.5	0.4	0.4
295	EV/RAB	n/a	0.21	0.23	0.26	0.29	0.30	0.33
453	EV/Grid size (\$/grid unit)	334	329	326	326	327	329	330
	EV/Grid length (\$/km)	1,848	1,760	1,760	n/a	n/a	n/a	n/a
	EV/Distribution volume (\$/MWh)	4.9	6.1	6.3	6.2	6.1	6.0	5.9

Financial metrics							
	2009	2010	2011	2012E	2013E	2014E	2015E
RoA	0.6%	-6.4%	1.2%	-5.1%	-2.0%	5.8%	8.9%
RoE	neg	neg	neg	neg	neg	3.7%	7.4%
EBITDA/RAB	n/a	1.9%	7.1%	4.0%	6.7%	13.8%	18.3%
FCFF/RAB	3.3%	-10.2%	12.1%	-51.3%	-38.1%	-8.8%	53.1%
Net debt/EBITDA	1.8	6.5	1.2	4.5	3.9	2.3	1.6
Net debt/Assets	0.2	0.2	0.2	0.3	0.4	0.4	0.3
Interest coverage ratio	0.2	-3.0	0.7	-2.6	-0.7	1.8	2.7

0	perational	data
_		

	2009	2010	2011	2012E	2013E	2014E	2015E
Size of grid ('000 grid units)	1,358	1,377	1,391	1,390	1,386	1,380	1,375
Distribution volume (GWh)	92,182	74,258	72,448	73,535	74,417	75,459	76,666
Electricity losses in grid (%)	7.5%	9.4%	9.0%	8.9%	8.9%	8.9%	8.9%
Total distribution tariff (\$/MWh)	12.8	18.3	23.4	21.7	21.7	23.3	23.3
Growth rate	-9.9%	42.8%	27.8%	-7.4%	0.2%	7.4%	0.0%

IKKS	-	Grid length	Transformer capacity (MVA)	Grid size ('000	Distrib. volume	Loss rate (%)	RAB (Smn)
Bloomberg	Region	(km)	capacity (,	units)	(GWh)	(,,,,	(‡)
ı estimates	Altai	54,875	1,373	252	7,199	9.6%	293
sation and	Mountain Altai	6,950	1,598	30	438	19.1%	66
onds to	Buryatia	24,005	6,173	130	2,978	17.1%	213
	Chita	34,600	7,916	197	2,869	20.6%	178
lanned for	Khakassia	9,755	2,509	69	11,204	3.5%	137
	Krasnoyarsk	48,636	10,299	284	16,226	12.9%	353
	Kuzbassenergo	30,466	4,759	174	23,183	4.4%	412
mrsk-sib.ru	Omsk	42,357	10,019	225	7,981	8.7%	301
Demidenko	Tuva	6,013	864	31	369	42.8%	27
@mrsks.ru	Total	257,657	45,510	1,391	72,448	9.0%	1,979

MRKS RX Bloomberg code Reuters code MRKS.MM 0.00300 Current price, ord. (\$) Potential upside to 12M TP, ord -67% Dividend yield, ord. (\$) 0% Exp. total return over 12M, ord. (%) -67% Share data No. of ord. shares (mn)** 98, No. of pref. shares (mn) Ave 3M daily t/o, ord. (\$mn) 0 Free float (%)**

MktCap (\$mn)** Enterprise value (\$mn)

SELL

12M Target Price* (\$)

Shareholder structure**



12M price performance (\$)

2012-13



Source: Company data, Ator *TP here is the weighted average of privati base case scenarios; all other data correspo base case scenario **estimated after additional share issues p

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Income statement (\$mn)									
-	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Revenue	1,259	1,443	1,780	1,672	1,694	1,841	2,009	2,143	2,303
of which attributed to MRSK	1,182	1,360	629	573	590	698	760	2,053	2,209
Connection fees	45	38	53	49	48	50	53	56	59
Other	32	45	31	30	29	31	32	34	36
Cost of sales	-1,266	-1,524	-1,781	-1,742	-1,729	-1,783	-1,913	-2,036	-2,167
Payments to TGOs	-202	-283	-415	-387	-387	-409	-440	-471	-504
FSK services	-315	-359	-437	-425	-431	-433	-487	-530	-576
Purchased electricity to cover losses in grid	-178	-223	-215	-209	-209	-221	-236	-252	-269
Operation and maintenance expenses	-459	-539	-586	-593	-575	-586	-606	-630	-654
D&A	-112	-118	-127	-127	-128	-134	-144	-153	-163
Other operating income/(expense)	14	4	14	13	13	14	14	15	16
EBITDA	119	42	140	71	105	207	254	275	316
EBIT	7	-76	13	-56	-23	72	110	122	153
Net finance expense	-29	-24	-14	-21	-31	-41	-41	-34	-26
EBT	-22	-101	-2	-77	-54	31	69	87	127
Net income	-22	-101	-1	-59	-41	24	53	67	97
Margins									
	2009	2010E	2011	2012E	2013E	2014E	2015E	2016E	2017E
EBITDA margin	9.4%	2.9%	7.8%	4.3%	6.2%	11.2%	12.6%	12.8%	13.7%
EBIT margin	0.6%	neg	0.7%	neg	neg	3.9%	5.5%	5.7%	6.6%
Net margin	neg	neg	neg	neg	neg	1.3%	2.6%	3.1%	4.2%
YoY growth rates									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Distribution revenue	-14.2%	15.0%	24.7%	-6.0%	1.4%	8.9%	9.3%	6.7%	7.6%
EBITDA	-35.9%	-64.5%	230.9%	-49.0%	47.8%	96.5%	22.8%	8.4%	14.9%
Balance sheet (\$mn)	2000	2010	2011	20125	20125	20145	20155	20165	20175
Fixed assets	1 180	1 180	1 225	1 186	1 110	1 109	1 092	1.078	1.056
IT investments	23	27	22	22	20	21	21	21	21
Non-cash working capital	0	-42	-209	-115	-21	83	90	96	104
Fauity	864	781	777	687	623	658	710	777	874
Minority interest	0	0	0	-3	-4	-3	-1	2	7
Net debt/(cash)	216	273	171	321	408	475	410	333	216
Other LT liabilities/(assets), net	123	110	91	87	82	84	84	84	84
RAB net *		2 171	1 979	1 766	1 575	1 493	1 385	1 282	1 178
)/ _	2,575	2)/ 00	* Includes	estimates for r	egions which h	ave not switch	ned to RAB ye
Cash flow statement (\$mn)	2000	2010	2014	20125	20125	20145	20455	204.05	20175
Operating cash flow before change in	118	34	134	87	116	2014E	2015E	2016	20175
Operating cash flow	172	00	252	2	37	06	222	251	202
Net canex	-113	-122	-220	-139	-118	-115	-127	-140	-141
Acquisitions/divestments	0	0	0	0	0	0	0	0	0
Investing cash flow	-112	-121	-218	-139	-118	-115	-127	-140	-141
Equity raised/bought back	0	0	59	0	15	0	0	0	0
Change in debt	23	68	-71	129	112	63	-63	-80	-114
Interest expense	-30	-22	-15	-21	-31	-41	-41	-34	-26
Financing cash flow	-11	46	-27	108	96	22	-104	-114	-140
	_						Source: Co	mpany data, A	ton estimate
	1 4 0								

DCF valuation (\$mn) 2012E 2013E 2014E 2015E 2016E 2017E 2018E 2019E 2020E EBIT -56 -23 72 110 122 153 205 226 217 15 -25 Tax on EBIT 11 -6 -14 -17 -37 -41 -40 -41 104 127 168 185 After tax EBIT -12 66 96 177 Depreciation 127 128 134 144 153 163 179 202 227 Capex -139 -118 -115 -127 -140 -141 -314 -334 -357 Change in WC -89 -89 -105 -7 -6 -7 -9 -9 -8 FCFF -141 -91 -19 106 112 142 24 44 40 Discounted FCFF -140 -77 -14 66 60 66 10 15 12

WACC composition Fair value calculation* 12.5% Equity market risk Ordinary 0.73 0.00084 Terminal EV/RAB Company-specific risk 7.0% TP per share (\$) 0.00100 1.0% Terminal value 828 12M TP (\$) **Regulatory risk** NPV of cash flow -2 Current price (\$) 0.00300 Corporate governance 2.0% NPV of terminal value 243 Potential upside to 12M TP -67% Liquidity 4.0% Cost of equity Fair EV 241 0% 19.5% Dividend yield Net debt (-) or plus cash (+) 2011* Cost of debt 9.0% -158 Expected total return over 12M -67% 0 0.23 Target D/(D+E) 30.0% Minority interest (-) Current EV/RAB 2011E WACC 16.4% Fair MktCap* 82 Fair EV/RAB 2011E 0.12

* base case scenario (no privatisation), estimated after additional share issues planned for 2012-13

Regions fair value calculation									
-	NPV of cash flows	NPV of TV	Fair EV	Fair EV/RAB YE11					
Fair EV	-2	243	241	0.12					
Altai	-2	38	35	0.12					
Mountain Altai	-7	13	6	0.09					
Buryatia	3	24	27	0.13					
Chita	134	-2	131	0.74					
Khakassia	-32	25	-7	-0.05					
Krasnoyarsk	-27	32	5	0.01					
Kuzbassenergo	-126	78	-48	-0.12					
Omsk	32	34	66	0.22					
Tuva	7	2	9	0.35					
Unallocated	16	0	16						

12	12M TD		Terminal growth							
12		-2.0%	-1.0%	0.0%	1.0%	2.0%				
	14.4%	0.00221	0.00215	0.00209	0.00200	0.00189				
w	15.4%	0.00164	0.00158	0.00151	0.00141	0.00130				
	16.4%	0.00114	0.00108	0.00100	0.00091	0.00079				
	17.4%	0.00070	0.00064	0.00056	0.00046	0.00035				
C	18.4%	0.00030	0.00024	0.00016	0.00007	-0.00003				

Fair FV/RAB		Terminal growth								
Fall E	V/RAD	-2.0%	-1.0%	0.0%	1.0%	2.0%				
	14.4%	0.17	0.17	0.17	0.16	0.16				
w	15.4%	0.15	0.15	0.14	0.14	0.13				
A C	16.4%	0.13	0.12	0.12	0.12	0.11				
c	17.4%	0.11	0.11	0.10	0.10	0.09				
,	18.4%	0.09	0.09	0.09	0.08	0.08				

Note: We calculate the terminal value using the following formula:

Terminal value = RAB YE20E * (RR - g) * (1 + g) / (WACC - g), where:

 RR - regulatory rate of return, g - terminal growth rate (growth in RAB)

As the regulatory rate of return is below the estimated WACC,

the higher growth in RAB results in a lower fair value. Our base case valuation assumes a zero terminal growth rate.

MRSK URALS



BEAR POINTS

2012E

3.8

12.7

0.4

0.4

0.44

1,152

n/a

10.1

2012E

3.7%

3.4%

11.6%

-3.6%

1.2

0.1

4.3

2012E

684

78,080

8.1%

22.5

-10.0%

Grid size

2010

2.5

5.3

0.5

0.4

0.44

1,210

6,380

10.2

2010

10.9%

8.5%

17.4%

2 7%

0.6

0.1

10.5

2010

651

77,245

8.4%

21.8

18.3%

2011

27

4.8

0.4

0.4

0.45

1,184

6,380

10.2

2011

8.9%

9.2%

16.8%

-1 4%

0.7

0.1

14.8

2011

665

76,926

8.1%

25.0

14.7%

22% of assets not yet switched to **RAB** regulation

Significant consumption volume of 'last mile' customers

2013E

31

7.7

0.4

0.4

0.45

1,128

n/a

10.0

2013E

6.1%

5.7%

14.5%

0.1%

1.0

0.1

5.5

2013E

698

79,017

8.1%

22.7

0.7%

Distrib.

2014E

28

6.8

0.4

0.4

0.44

1,106

n/a

9.8

2014E

6.7%

5.9%

15.5%

0.6%

0.9

0.1

5.3

2014E

712

80,123

8.1%

24.0

5.9%

2015E

2.7

7.1

0.4

0.4

0.43

1,084

n/a

9.7

2015E

6.1%

5.4%

15.6%

1 6%

0.8

0.1

5.0

2015E

727

81,405

8.1%

24.0

0.0%

RAB

*TP here is the weighted av	verage of privatisation and		length	Transformer	('000	volume	Loss rate	(\$mn)
base case scenarios; all oth	er data corresponds to	Region	(KM)	capacity (IVIVA)	units)	(GWh)	(%)	
base case scenario		Yekaterinburg	4,178	5,068	55	5,349	10.6%	393
IR Contacts		Perm	44,230	10,480	234	17,672	11.3%	519
Website:	www.mrsk-ural.ru	Sverdlov	36,655	9,182	177	33,668	5.8%	382
IR name:	Pavel Chingin	Chelyabinsk	38,408	8,773	199	20,237	8.4%	468
E-mail:	PChingin@mrsk-ural.ru	Total	123,471	33,503	665	76,926	8.1%	1,762
Phone:	+7 (343) 215 26 58				Sour	ce: Compar	ny data, Aton	estimate

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stimates

Income statement (\$mn)									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Revenue	1,426	1,774	1,992	1,822	1,856	1,991	2,141	2,280	2,453
Distribution revenue	1,369	1,687	1,926	1,760	1,794	1,926	2,072	2,208	2,378
of which attributed to MRSK	533	597	679	604	640	677	704	736	794
Connection fees	39	66	50	48	47	49	52	54	57
Other	18	21	16	15	15	16	17	18	18
Cost of sales	-1,2/1	-1,583	-1,839	-1,/58	-1,750	-1,868	-2,024	-2,162	-2,309
	-290	-346	-483	-409	-401	-420	-450	-480	-513
FSK services	-264	-360	-452	-442	-448	-507	-572	-622	-677
losses in grid	-282	-383	-312	-304	-305	-323	-347	-370	-395
Operation and maintenance expenses	-329	-368	-450	-460	-450	-463	-485	-504	-524
D&A	-106	-125	-141	-143	-146	-156	-170	-185	-201
Other operating income/(expense)	4	-3	1	1	1	1	1	1	1
EBITDA	265	312	296	208	253	279	289	304	346
EBIT	159	187	154	65	107	124	118	119	145
Net finance expense	-27	-8	1	-7	-11	-15	-15	-14	-14
EBT	132	179	155	58	96	109	103	105	131
Net income	105	109	119	45	74	84	80	81	101
Margins									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
EBITDA margin	18.6%	17.6%	14.8%	11.4%	13.6%	14.0%	13.5%	13.4%	14.1%
EBIT margin	11.2%	10.6%	7.7%	3.6%	5.8%	6.2%	5.5%	5.2%	5.9%
Net margin	7.3%	6.1%	6.0%	2.5%	4.0%	4.2%	3.7%	3.6%	4.1%
YoY growth rates									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Distribution revenue	-0.2%	23.2%	14.2%	-8.7%	1.9%	7.4%	7.6%	6.5%	7.7%
EBITDA	20.8%	17.6%	-5.3%	-29.7%	21.5%	10.6%	3.3%	5.5%	13.6%
Net income	49.5%	3.7%	9.8%	-62.2%	64.5%	13.3%	-4.8%	1.4%	25.2%
Balance sheet (\$mn)									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Fixed assets	1,538	1,588	1,649	1,671	1,631	1,716	1,779	1,833	1,884
LT investments	22	31	37	35	33	34	34	34	34
Non-cash working capital	-1	17	0	27	55	90	96	103	110
Equity	1,206	1,271	1,293	1,307	1,306	1,412	1,492	1,573	1,675
Minority interest	22	25	26	27	28	32	34	37	41
Net debt/(cash)	209	180	210	250	244	253	239	216	169
Other LT liabilities/(assets), net	122	159	156	149	141	143	143	143	143
RAR net*		1 796	1 762	1 796	1 7/0	1 806	1 8/17	1 880	1 033
		1,750	1,702	1,750	* Include	s estimates for	regions which	have not switcl	hed to RAB vet
Cash flow statement (Smn)					meldue	s estimates for	regions which	nave not switch	ieu to IAD yet
	2009	2010	2011	2012F	2013E	2014F	2015F	2016F	2017F
Operating cash flow before change in	2005	2010	2011	20121	20131	2014	20151	20101	20171
non-cash WC	253	294	275	196	234	258	268	284	320
Operating cash flow	220	271	253	169	204	223	262	277	312
Net capex	-104	-173	-269	-236	-201	-213	-233	-240	-251
Acquisitions/divestments	0	0	0	25	0	0	0	0	0
Investing cash flow	-103	-172	-269	-212	-201	-213	-233	-240	-251
Equity raised/bought back	0	0	0	0	0	0	0	0	0
Change in debt	-55	-23	23	31	0	0	0	0	0
Interest expense	-39	-20	-14	-7	-11	-15	-15	-14	-14
Financing cash flow	-93	-44	-1	24	-11	-15	-15	-14	-14
							Source: C	ompany data, A	Aton estimates

DCF valuation (\$mn)

	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
EBIT	65	107	124	118	119	145	65	-49	49
Tax on EBIT	-12	-19	-22	-21	-21	-26	-10	12	-7
After tax EBIT	54	88	102	98	98	119	55	-36	42
Depreciation	143	146	156	170	185	201	216	233	251
Capex	-236	-201	-213	-233	-240	-251	-259	-276	-294
Change in WC	-27	-30	-34	-6	-6	-8	-5	-3	-13
FCFF	-67	3	10	29	38	61	8	-82	-14
Discounted FCFF	-66	2	8	18	20	28	3	-28	-4

WACC Composition		Fair value calculation*			
Equity market risk	12.5%				Ordinary
Company-specific risk	7.0%	Terminal EV/RAB	0.73	TP per share (\$)	0.00165
Regulatory risk	1.0%	Terminal value	1,272	12M TP (\$)	0.00194
Corporate governance	2.0%	NPV of cash flow	-19	Current price (\$)	0.00653
Liquidity	4.0%	NPV of terminal value	373	Potential upside to 12M TP	-70%
Cost of equity	19.5%	Fair EV	354	Dividend yield	1%
Cost of debt	9.0%	Net debt (-) or plus cash (+) 2011	-190	Expected total return over 12M	-70%
Target D/(D+E)	30.0%	Minority interest (-)	-27	Current EV/RAB 2011E	0.45
WACC	16.4%	Fair MktCap	144	Fair EV/RAB 2011E	0.20
				* base case scer	nario (no privatisation)

Regions fair value calculation NPV of cash flows NPV of TV Fair EV Fair EV/RAB YE11 Fair EV -19 373 354 0.20 Yekaterinburg -12 82 70 0.18 32 98 131 0.25 Perm -70 109 39 0.10 Sverdlov 24 84 108 0.23 Chelyabinsk 7 Unallocated 0 7

Γ	12M TD		Terminal growth							
	120	// 11	-2.0%	-1.0%	0.0%	1.0%	2.0%			
Γ		14.4%	0.00369	0.00360	0.00348	0.00333	0.00313			
	w	15.4%	0.00288	0.00278	0.00265	0.00249	0.00229			
	A	16.4%	0.00218	0.00207	0.00194	0.00177	0.00158			
	C C	17.4%	0.00157	0.00146	0.00132	0.00116	0.00097			
	- C	18.4%	0.00104	0.00092	0.00079	0.00064	0.00045			

Eair EV//PAR		Terminal growth								
Fall E	// KAD	-2.0%	-1.0%	0.0%	1.0%	2.0%				
	14.4%	0.28	0.27	0.27	0.26	0.25				
w	15.4%	0.24	0.24	0.23	0.22	0.22				
A	16.4%	0.21	0.21	0.20	0.19	0.19				
C C	17.4%	0.19	0.18	0.18	0.17	0.16				
,	18.4%	0.16	0.16	0.15	0.15	0.14				

Note: We calculate the terminal value using the following formula: $\label{eq:stable}$

Terminal value = RAB YE20E * (RR - g) * (1 + g) / (WACC - g), where:

 RR - regulatory rate of return, g - terminal growth rate (growth in $\mathsf{RAB})$

As the regulatory rate of return is below the estimated WACC,

the higher growth in RAB results in a lower fair value.

Our base case valuation assumes a zero terminal growth rate.
MRSK VOLGA

SELL 12M Target Price* (\$)	0.00159	BULL POINTSBEAA likely candidate for privatisation•No significant 'last mile' issuesregional regional re					AR POINTS 34% of assets not under RAB gulation (Samara region)			
Bloomberg code	MRKV RX									
Reuters code	MRKV.MM	STOCK DRIVERS								
Current price, ord. (\$)	0.00240	 Announcement of the com 	pany's pri	vatisatior	n (may o	ccur in 20	13)			
Upside to 12M TP, ord	-34%	 Transition of Samara region 	n to RAB r	egulatior	n (may oo	cur in 20	13-14)			
Div. yield, ord. (\$)	2%	 Publication of FY12 IFRS fir 	nancials (A	pr-May 2	2013)					
Exp. total return over 12M, ord. (%)	-31%									
Share data		Valuation ratios								
No. of ord. shares (mn)	178,578		2009	2010	2011	2012E	2013E	2014E	2015E	
No. of pref. shares (mn)	0	EV/EBITDA adj	3.4	3.8	3.1	2.4	2.9	4.5	3.1	
Ave 3M daily t/o, ord. (\$mn)	0.03	P/E adj	8.0	13.0	7.5	5.1	10.4	-13.3	-61.0	
Free float (%)	21%	EV/Distribution revenue	0.7	0.5	0.4	0.4	0.4	0.4	0.3	
MktCap (\$mn)	428	P/B	0.6	0.6	0.6	0.5	0.6	0.6	0.6	
Enterprise value (\$mn)	586	EV/RAB	n/a	0.31	0.31	0.31	0.32	0.30	0.29	
		EV/Grid size (\$/grid unit)	763	760	733	695	678	664	647	
Shareholder structure		EV/Grid length (\$/km)	2,735	2,732	2,732	n/a	n/a	n/a	n/a	
EOS		EV/Distribution volume (\$/MWh)	11.0	10.4	10.2	10.0	9.9	9.8	9.6	
11%										
		Financial metrics								
Others			2009	2010	2011	2012E	2013E	2014E	2015E	
21%		RoA	8.6%	6.4%	7.8%	10.7%	6.3%	-0.7%	2.3%	
		RoE	7.6%	4.6%	7.8%	10.8%	5.3%	-4.2%	-0.9%	
	MRKH	EBITDA/RAB	n/a	8.1%	10.2%	12.8%	10.9%	6.8%	9.3%	
	Holding	FCFF/RAB	3.3%	3.2%	-1.1%	-4.6%	-0.7%	-3.3%	-1.2%	
	68%	Net debt/EBITDA	1.0	0.8	0.8	1.0	1.3	2.8	2.3	
		Net debt/Assets	0.2	0.1	0.2	0.2	0.2	0.3	0.3	
12M price performance (\$)		Interest coverage ratio	5.2	6.6	8.9	8.5	3.6	-0.3	0.8	
0.009										
0.008 - 0.007 -		Operational data								
0.006 -			2009	2010	2011	2012E	2013E	2014E	2015E	
0.005 -		Size of grid ('000) grid units	768	772	800	844	865	883	906	
0.003		Distribution volume (GWh)	53,356	56,368	57,623	58,487	59,189	60,018	60,978	
0.002 -		Electricity losses in grid (%)	7.4%	6.9%	6.8%	6.8%	6.8%	6.8%	6.8%	
0	1 1	Total distribution tariff (\$/MWh)	16.8	22.6	27.9	27.4	26.5	26.5	26.5	
112 12 12 12 12 12	t-12 c-12	growth rate	-10.4%	34.5%	23.4%	-1.9%	-3.4%	0.1%	0.0%	
Dec Apri Jur	Dec	A								
Target price		Assets description (2011)								
			Grid			Grid size	Distrib.		RAB	
Source: Company d	ata, Bloomberg,		length	Transf	ormer	('000')	Volume	Loss rate	(\$mn)	
	Aton estimates	Region	(KIII)	capacity		units)	(GWN)	(%)	c 27	
*TP here is the weighted average of p	privatisation	Samara	29,184	/,3	32	110	20,200	4.5%	627	
and base case scenarios; all other da	ta corresponds	Saratov	51,289	8,9	35	186	9,426	8.8%	479	
to base case scenario		Ulyanovsk	21,/55	3,3	54	11	4,609	10.1%	106	
ID Courte etc.		Mordovia	18,428	1,9	42	63	2,333	10.3%	133	
	IR Contacts		41,709	5,5	01	177	12,783	6.5%	294	
website: ww	w.mrsk-volgi.ru	Penza	31,810	3,9	48	117	3,775	9.4%	114	
IK name:	Julia Burtseva		20,495	3,0	120	/0	4,498	5.8%	111	
Phone: +7	(8452) 30-24-89	lotal	214,670	34,	138	800	57,623	6.8%	1,864	
E-mail: yg.burceva@	mrsk-volgi.ruي					Source	e: Company	data, Aton	estimates	

Income statement (\$mn)	2000	2010	2014	20125	20125	20145	20155	20165	20175
D	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Revenue	929	1,303	1,034	1,025	1,567	1,014	1,762	1,928	2,073
of which attributed to MRSK	150	501	636	662	619	565	6/3	698	2,040
Connection fees	455	12	11	9	9	0	043 Q	10	10
Other	16	15	14	14	14	14	15	16	17
Cost of sales	-845	-1 241	-1 558	-1 509	-1 520	-1 626	-1 761	-1 890	-2 015
Payments to TGOs	-64	-182	-190	-177	-177	-187	-202	-216	-231
FSK services	-193	-273	-341	-332	-337	-381	-428	-464	-505
Purchased electricity to cover			•						
losses in grid	-182	-320	-442	-431	-433	-457	-491	-524	-559
Operation and maintenance									
expenses	-317	-373	-473	-448	-444	-460	-484	-510	-527
D&A	-89	-93	-111	-120	-129	-141	-156	-176	-193
Other operating income/(expense)	-1	-1	3	3	3	3	3	3	4
EBITDA	172	153	191	240	201	132	186	217	254
EBIT	83	61	80	119	72	-9	30	42	62
Net finance expense	-16	-9	-9	-14	-20	-31	-39	-48	-52
EBT	67	52	71	105	51	-40	-9	-6	10
Net income	53	33	57	84	41	-32	-7	-5	8
Margins									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
EBITDA margin	18.5%	11.8%	11.7%	14.7%	12.6%	8.2%	10.4%	11.3%	12.3%
EBIT margin	8.9%	4.7%	4.9%	7.3%	4.5%	-0.6%	1.7%	2.2%	3.0%
Net margin	5.8%	2.5%	3.5%	5.2%	2.6%	-2.0%	-0.4%	-0.3%	0.4%
YoY growth rates									
St. 1. 1.	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
	-18.3%	42.1%	26.1%	-0.4%	-2.2%	1.5%	10.8%	7.9%	7.5%
EBIIDA	-26.2%	-10.8%	24.5%	25.5%	-16.2%	-34.4%	41.5%	16.7%	17.0%
Net income	-37.2%	-38.2%	72.8%	47.6%	-51.1%	-1/8.2%	-78.2%	-30.8%	-269.0%
Balance sheet (\$mn)									
i```i	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Fixed assets	841	881	974	1,086	1,064	1,111	1,159	1,281	1,222
LT investments	0	0	0	0	0	0	0	0	0
Non-cash working capital	59	0	-26	5	38	73	80	87	93
Equity	699	712	729	780	776	757	750	745	754
Minority interest	0	0	0	0	0	0	0	0	0
Net debt/(cash)	167	125	155	249	267	367	430	563	502
Other LT liabilities/(assets), net	33	44	65	62	58	59	59	59	59
RAB, net*		1,886	1,864	1,878	1,841	1,925	1,994	2,131	2,160
				*	Includes estin	nates for regio	ons which hav	e not switche	ed to RAB ve
Cash flow statement (\$mh)	2000	2010	2011	20125	20125	20145	20155	20105	20175
Operating cash flow before change	2009	2010	2011	2012E	20135	2014E	20155	20165	2017E
in non-cash WC	161	136	173	219	190	140	188	219	252
Operating cash flow	129	199	217	187	157	105	181	212	246
Net capex	-69	-137	-244	-277	-170	-169	-205	-297	-133
Acquisitions/divestments	0	0	0	0	0	0	0	0	0
Investing cash flow	-67	-137	-244	-277	-170	-169	-205	-297	-133
Equity raised/bought back	0	0	0	0	0	0	0	0	0
Change in debt	-23	-17	56	46	52	105	63	134	-49
Interest expense	-21	-11	-10	-14	-20	-31	-39	-48	-52
Financing cash flow	-45	-27	46	32	32	74	24	87	-100
	7						Source: Com	pany data, At	on estimates

	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
EBIT	119	72	-9	30	42	62	59	55	89
Tax on EBIT	-21	-10	8	2	1	-2	-2	-1	-8
After tax EBIT	98	61	-1	32	43	60	57	54	82
Depreciation	120	129	141	156	176	193	207	225	244
Capex	-277	-170	-169	-205	-297	-133	-224	-239	-255
Change in WC	-31	-33	-35	-7	-6	-7	-6	-6	-9
FCFF	-90	-12	-64	-24	-85	113	33	33	62
Discounted FCFF	-89	-11	-47	-15	-46	52	13	11	18

WACC composition		Fair value calculation*			
Equity market risk	12.5%				Ordinary
Company-specific risk	7.0%	Terminal EV/RAB	0.73	TP per share (\$)	0.00088
Regulatory risk	1.0%	Terminal value	1,459	12M TP (\$)	0.00100
Corporate governance	2.0%	NPV of cash flow	-113	Current price (\$)	0.00240
Liquidity	4.0%	NPV of terminal value	428	Potential upside to 12M TP	-58%
Cost of equity	19.5%	Fair EV	315	Dividend yield	2%
Cost of debt	9.0%	net debt (-) or plus cash (+) 2011	-158	Expected total return over 12M	-56%
Target D/(D+E)	30.0%	minority interest (-)	0	Current EV/RAB 2011E	0.31
WACC	16.4%	Fair MktCap	157	Fair EV/RAB 2011E	0.17

* base case scenario (no privatisation)

Regions fair value calculation									
	NPV of cash flows	NPV of TV	Fair EV	Fair EV/RAB YE11					
Fair EV	-113	428	315	0.17					
Samara	119	109	229	0.36					
Saratov	-98	119	22	0.04					
Ulyanovsk	-21	29	7	0.07					
Mordovia	-36	26	-10	-0.07					
Orenburg	-68	85	17	0.06					
Penza	-26	35	8	0.07					
Chuvashia	11	25	35	0.32					
Unallocated	7	0	7						

12	12M TD		Terminal growth							
12		-2.0% -1.0% 0.0% 1.0%								
	14.4%	0.00200	0.00195	0.00188	0.00180	0.00169				
w	15.4%	0.00154	0.00148	0.00141	0.00132	0.00120				
Â	16.4%	0.00114	0.00107	0.00100	0.00091	0.00080				
	17.4%	0.00079	0.00072	0.00065	0.00056	0.00045				
	18.4%	0.00048	0.00042	0.00034	0.00026	0.00015				

Eair EV//PAR		Terminal growth								
Fall L	// KAD	-2.0%	-1.0%	0.0%	1.0%	2.0%				
	14.4%	0.25	0.25	0.24	0.24	0.23				
w	15.4%	0.21	0.21	0.20	0.20	0.19				
A C	16.4%	0.18	0.18	0.17	0.16	0.15				
c c	17.4%	0.15	0.15	0.14	0.13	0.12				
C	18.4%	0.13	0.12	0.12	0.11	0.10				

Note: We calculate the terminal value using the following formula: Terminal value = RAB YE20E * (RR - g) * (1 + g) / (WACC - g), where: RR - regulatory rate of return, g - terminal growth rate (growth in RAB) As the regulatory rate of return is below the estimated WACC, the higher growth in RAB results in a lower fair value.

Our base case valuation assumes a zero terminal growth rate.

Source: Aton estimates

MOESK

SELL 12M Target Price* (\$) Bloomberg code Reuters code Current price, ord. (\$)	0 . MS	.0278 MSRS RX SRS.MM 0.0478	BULL POINTSBEAR POINTSCompletely switched to RAB• Little chance of privatisation strategic location (Moscow)No 'last mile' issue• Strategic location (Moscow)						ivatisatio oscow)	n due to
Upside to 12M TP, ord.		-42%								
Dividend yield, ord. (\$)		1%								
Exp. total return over 12M, ord. (%)		-41%								
Share data No. of ord. shares (mn) No. of pref. shares (mn)		48,707 0	STOCK DRIVERS Publication of FY12 IFRS financials (Apr-May 2013)							
Ave 3M daily t/o, ord. (\$mn)		0.13								
Free float (%)		12%								
MktCap (\$mn)		2,328								
Enterprise value (\$mn)		3,688	Valuation ratios							
				2009	2010	2011	2012E	2013E	2014E	2015E
Shareholder structure			EV/EBITDA adj.	3.8	2.9	2.4	3.0	2.9	2.7	2.4
014			P/E adj.	6.9	4.0	3.3	4.9	4.7	4.6	4.0
Others 12%			EV/Distribution revenue	1.6	1.2	1.0	1.2	1.1	1.0	0.9
City 5%			P/BV	0.8	0.7	0.6	0.6	0.5	0.5	0.4
City 378			EV/RAB	n/a	0.62	0.64	0.67	0.69	0.63	0.60
			EV/Grid size (\$/grid unit)	2,700	2,636	2,528	2,426	2,327	2,234	2,175
			EV/Grid length (\$/km)	28,981	28,645	28,645	n/a	n/a	n/a	n/a
	MRS	sk	EV/Distribution volume (\$/MWh)	51.8	49.7	48.9	48.1	47.6	46.9	46.2
Gazprom	Holdi	ing								
affiliates	51%	%	Financial metrics							
33%				2009	2010	2011	2012E	2013E	2014E	2015E
			RoA	13.0%	16.0%	17.7%	11.6%	11.7%	11.4%	12.0%
12M price performance (\$)			RoE	11.4%	16.9%	18.7%	11.5%	11.3%	10.4%	10.6%
0.08 -			Effective rate of return on RAB	n/a	20.9%	27.0%	22.1%	23.6%	23.4%	24.5%
0.07 -			FCFF/RAB	8.7%	6.8%	-1.2%	-1.2%	-1.6%	1.5%	5.3%
0.06 -			Net debt/EBITDA	1.5	1.0	0.9	1.2	1.2	1.2	0.9
0.05		1	Net debt/Assets	0.3	0.2	0.2	0.2	0.2	0.2	0.2
0.04 -			Interest coverage ratio	3.0	10.5	17.5	8.7	7.1	5.8	6.7
0.02 -										
0.01			Operational data							
11 - 11 - 11 - 11 - 11 - 11 - 11 - 11	12 -	12 -		2009	2010	2011	2012E	2013E	2014E	2015E
ec unuu-	Dct-	-c-	Size of grid ('000 grid units)	1,366	1,399	1,459	1,520	1,585	1,651	1,696
	0		Distribution volume (GWh)	71,145	74,208	75,470	76,602	77,521	78,607	79,864
Target price	- MSF	RS	Electricity losses in grid (%)	11.3%	11.2%	10.3%	10.3%	10.3%	10.3%	10.3%
			Total distribution tariff (\$/MWh)	33.2	40.5	48.2	40.4	41.5	45.2	45.2
Source: Company d	ata, Bloc	omberg,	Growth rate	16.3%	22.1%	19.1%	-16.2%	2.8%	8.7%	0.0%
	Aton es	timates								
*TP here is the weighted average of I	orivatisa	tion	Assets description (2011)							
and base case scenarios; all other da	ta corres	ponds		Grid	_	_	Grid size	Distrib.	_	
to base case scenario				length	Trans	former	('000')	volume	Loss rate	RAB (\$mn)
IR Contacts			Region	(km)	capacit	y (MVA)	units)	(GWh)	(%)	
Website:	Vebsite: www.moesk.ru			66,474	41,	387	951	38,417	10.2%	3956
IR name:	name: Darya Baranova			62,285	27,	984	508	37,053	10.5%	1771
Phone: +7	(495) 98	4-57-72	Total	128,759	69,	371	1,459	75,470	10.3%	5,726
E-mail: Baranova	DS@MO	ESK.RU					Sou	rce: Compa	ny data, Ato	on estimates

Income statement (\$mn)									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Revenue	2,704	3,680	4,402	3,747	3,767	3,967	4,322	4,492	4,833
Distribution revenue	2,360	3,005	3,640	3,095	3,219	3,550	3,973	4,181	4,539
of which attributed to MRSK	1,446	1,555	1,799	1,566	1,685	1,899	2,176	2,251	2,466
Connection fees	316	658	680	574	471	337	264	222	200
Other	28	1/	81	/8	//	80	85	89	93
Cost of sales	-2,080	-2,915	-3,465	-3,117	-3,089	-3,232	-3,500	-3,726	-3,955
Payments to IGOs	-392	-/18	-1,023	-730	-729	-//2	-830	-888	-951
FSK Services	-188	-283	-375	-367	-371	-420	-474	-516	-562
losses in grid	-334	-449	-444	-433	-434	-459	-493	-526	-561
Operation and maintenance expenses	-843	-1,026	-1,061	-1,039	-1,005	-1,004	-1,064	-1,109	-1,150
D&A	-322	-439	-563	-549	-549	-578	-639	-687	-732
Other operating income/(expense)	17	48	47	45	45	47	49	52	54
EBITDA	964	1,252	1,546	1,224	1,272	1,359	1,510	1,504	1,664
EBIT	641	813	983	674	723	781	871	817	932
Net finance expense	-205	-74	-57	-82	-106	-139	-134	-108	-65
EBT	436	739	927	592	617	642	737	710	867
Net income	336	588	710	471	491	511	587	565	690
Margins									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
EBITDA margin	35.6%	34.0%	35.1%	32.7%	33.8%	34.3%	34.9%	33.5%	34.4%
EBIT margin	23.7%	22.1%	22.3%	18.0%	19.2%	19.7%	20.2%	18.2%	19.3%
Net margin	12.4%	16.0%	16.1%	12.6%	13.0%	12.9%	13.6%	12.6%	14.3%
YoY growth rates									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Distribution revenue	13.6%	27.3%	21.1%	-15.0%	4.0%	10.3%	11.9%	5.2%	8.6%
EBITDA	26.4%	29.9%	23.5%	-20.9%	3.9%	6.8%	11.1%	-0.4%	10.6%
Net income	20.4%	75.1%	20.8%	-33.6%	4.2%	4.1%	14.8%	-3.7%	22.1%
Balanco shoot (Śmn)									
	2009	2010	2011	20125	20125	20145	20155	20165	2017E
Fixed assets	6.011	6 244	6.405	6 550	6.641	7 273	7 550	7 612	7 685
IT investments	0,011	21	17	17	16	16	16	16	16
Non-cash working capital	-1 377	-1 300	-1 034	-798	-539	-496	-373	-308	-267
	-1,577	-1,500	-1,034	-756	-335	-450	-373	-300	-207
Equity	2,941	3,468	3,803	4,100	4,350	4,939	5,526	6,091	6,781
Minority interest	13	13	15	16	18	20	23	26	29
Net debt/(cash)	1,422	1,220	1,316	1,407	1,520	1,600	1,410	969	390
Other LT liabilities/(assets), net	257	265	255	244	230	234	234	234	234
RAB, net		5,988	5,726	5,539	5,381	5,811	6,153	6,421	6,670
Cash flow statement (Smn)									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Operating cash flow before change in	025	1 007	4 207	4 405	1 1 10	4 220	1 202	1 2 5 2	1 400
non-cash WC	835	1,087	1,397	1,105	1,149	1,230	1,303	1,302	1,490
Operating cash flow	1,019	1,021	1,003	906	929	1,178	1,240	1,298	1,450
Net capex	-545	-625	-1,013	-976	-1,018	-1,093	-915	-750	-804
Acquisitions/divestments	0	-4	0	0	0	0	0	0	0
Investing cash flow	-541	-627	-1,013	-976	-1,018	-1,093	-915	-749	-804
Equity raised/bought back	0	0	0	0	0	0	0	0	0
Change in debt	-369	-314	186	37	201	57	-197	-429	-571
Interest expense	-141	-118	-99	-82	-107	-139	-134	-108	-66
Financing cash flow	-511	-447	46	-45	95	-82	-331	-536	-637
							Source: Cor	npany data. A	ton estimates

	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
EBIT	674	723	781	871	817	932	637	237	343
Tax on EBIT	-118	-123	-128	-147	-142	-173	-121	-42	-63
After tax EBIT	556	600	653	724	675	759	516	195	280
Depreciation	549	549	578	639	687	732	779	830	885
Сарех	-976	-1,018	-1,093	-915	-750	-804	-861	-918	-979
Change in WC	-199	-220	-52	-123	-64	-41	-4	12	-4
FCFF	-69	-89	85	324	548	645	431	119	181
Discounted FCFF	-69	-77	63	208	305	311	180	43	57

WACC Decomposition		Fair value calculation*			
Equity market risk	12.5%				Ordinary
Company-specific risk	6.0%	Terminal EV/RAB	0.77	TP per share (\$)	0.0239
Regulatory risk	1.0%	Terminal value	4,815	12M TP (\$)	0.0278
Corporate governance	2.0%	NPV of cash flow	1,021	Current price (\$)	0.0478
Liquidity	3.0%	NPV of terminal value	1,503	Potential upside to 12M TP	-42%
Cost of equity	18.5%	Fair EV	2,525	Dividend yield	1%
Cost of debt	8.5%	Net debt (-) or plus cash (+) 2011	-1,345	Expected total return over 12M	-41%
Target D/(D+E)	30.0%	Minority interest (-)	-15	Current EV/RAB 2011E	0.64
WACC	15.5%	Fair MktCap	1,165	Fair EV/RAB 2010E	0.44

* base case scenario (no privatisation)

Regions fair value calculation									
	NPV of cash flows	NPV of TV	Fair EV	Fair EV/RAB YE11					
Fair EV	1,021	1,503	2,525	0.44					
City of Moscow	1,337	978	2,315	0.59					
Moscow region	-599	525	-74	-0.04					
Unallocated	284	0	284						

12M TD		Terminal growth									
121	// 16	-2.0%	-1.0%	0.0%	1.0%	2.0%					
	13.5%	0.0424	0.0419	0.0413	0.0404	0.0393					
w	14.5%	0.0354	0.0348	0.0340	0.0331	0.0318					
A C	15.5%	0.0293	0.0287	0.0278	0.0268	0.0255					
	16.5%	0.0240	0.0232	0.0224	0.0213	0.0201					
Č	17.5%	0.0192	0.0185	0.0176	0.0166	0.0153					

Eair EV/PAR		Terminal growth									
Fall L	V/NAD	-2.0%	-1.0%	0.0%	1.0%	2.0%					
	13.5%	0.55	0.55	0.54	0.54	0.53					
vv A	14.5%	0.50	0.49	0.49	0.48	0.47					
A	15.5%	0.45	0.45	0.44	0.43	0.42					
	16.5%	0.41	0.41	0.40	0.39	0.38					
C	17.5%	0.38	0.37	0.37	0.36	0.35					

Note: We calculate the terminal value using the following formula: Terminal value = RAB YE20E * (RR - g) * (1 + g) / (WACC - g), where: RR - regulatory rate of return, g - terminal growth rate (growth in RAB) As the regulatory rate of return is below the estimated WACC, the higher growth in RAB results in a lower fair value.

Our base case valuation assumes a zero terminal growth rate.

Source: Aton estimates

LENENERGO

SELL 12M Target Price* (\$) 12M Target Price* (pref.)

Bloomberg code	LSNG RU
Reuters code	LSNG.MM
Current price, ord. (\$)	0.2098
Current price, pref. (\$)	0.5645
Potential upside to 12M TP, ord	-72%
Potential upside to 12M TP, pref.	-88%
Dividend yield, ord. (\$)	0%
Dividend yield, pref. (\$)	15%
Exp. total return over 12M, ord. (%)	-72%
Exp. total return over 12M, pref.(%)	-73%

Share data

No. of ord. shares (mn)**
No. of pref. shares (mn)
Ave 3M Daily t/o, ord (\$mn)
Ave 3M Daily t/o, pref (\$mn)
Free float (%)**
MktCap (\$mn)**
Enterprise value (\$mn)**



Source: Company data, Bloomberg, Aton estimates

*TP here is the weighted average of privatisation and
base case scenarios; all other data corresponds to
base case scenario
**

**estimated after additional share issues planned for 2012-13

		-
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		-

BULL POINTS

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0.0596

0.0694

Completely switched to RAB

No meaningful 'last mile' issue

 Due to low fair EV and high leverage, equity value is very sensitive to changes in assumptions

- may outperform if sector rallies

STOCK DRIVERS

Publication of FY12 IFRS financials (Apr-May 2013)

1,435 93 Valuation ratios 0.03 0.02 EV/EBITDA adj.

3.7 3.3 3.3 3.0 2.6 2.5 2.2 9% P/E adj. 6.9 6.4 14.6 8.5 5.0 5.3 3.9 354 EV/Distribution revenue 1.4 1.1 0.9 0.9 0.8 0.7 0.7 838 P/BV 0.2 0.2 0.3 0.3 0.2 0.2 0.2 0.35 0.38 EV/RAB n/a 0.36 0.37 0.36 0.36 EV/Grid size (\$/grid unit) 2,563 2,379 2,248 2,145 2,077 2,029 1,986 EV/Grid length (\$/km) 15,604 15,269 15,269 n/a n/a n/a n/a EV/Distribution volume (\$/MWh) 29.5 28.0 28.0 27.6 27.3 26.9 26.5

2011

2012E

2010

2009

Financial metrics							
	2009	2010	2011	2012E	2013E	2014E	2015E
RoA	4.5%	4.4%	3.7%	5.2%	6.5%	6.2%	7.1%
RoE	3.4%	3.4%	1.8%	3.0%	4.7%	4.0%	5.2%
EBITDA/RAB	n/a	10.7%	10.8%	12.2%	14.5%	14.6%	16.4%
FCFF/RAB	-0.1%	0.5%	-2.4%	-10.2%	-6.5%	-2.8%	1.5%
Net debt/EBITDA	1.8	1.9	2.5	3.0	2.9	3.3	3.0
Net debt/Assets	0.2	0.2	0.3	0.4	0.4	0.4	0.4
Interest coverage ratio	2.7	2.0	1.5	1.8	2.2	1.9	2.1

Operational data

eperational aata							
	2009	2010	2011	2012E	2013E	2014E	2015E
Size of grid ('000 grid units)	327	352	373	391	404	413	422
Distribution volume (GWh)	28,429	29,909	29,914	30,363	30,727	31,157	31,656
Electricity losses in grid (%)	10.3%	10.7%	10.6%	10.6%	10.6%	10.6%	10.6%
Total distribution tariff (\$/MWh)	21.4	26.3	32.3	32.3	33.2	36.1	36.1
Growth rate	0.5%	22.7%	23.0%	-0.2%	2.8%	8.7%	0.0%

Assets description (2011)

	Grid		Grid size,	Distrib.					
	length	Transformer	('000)	volume	Loss rate	RAB (\$mn)			
Region	(km)	capacity (MVA)	units	(GWh)	(%)				
St. Petersburg	18,514	13,340	209	18,962	11.0%	1660			
Leningrad region	36,382	7,400	164	10,952	10.0%	671			
Total	54,896	20,740	373	29,914	10.6%	2,331			
	Source: Company data, Aton estimates								

BEAR POINTS

• Significant tariff smoothing due as required tariff growth exceeds the expected ceiling

- High debt burden
- Dependence on connection fee, which has been significantly reduced since 2011

 Privatisation unlikely due to strategic location (St Petersburg)

2013E

2014E

2015E

Income statement (\$mn)	2000	2010	2011	20125	20125	20145	20155	20165	20175
Revenue	769	996	1.161	1,152	1,196	1.258	1.375	1.511	1.671
Distribution revenue	609	786	967	980	1.019	1.124	1.263	1.411	1.577
of which attributed to MRSK	256	251	320	352	388	442	519	612	718
Connection fees	137	190	169	148	153	109	86	72	65
Other	24	19	25	24	24	25	26	27	29
Cost of sales	-667	-892	-1,076	-1,030	-1,030	-1,082	-1,159	-1,229	-1,303
Payments to TGOs	-123	-180	-271	-252	-252	-267	-287	-307	-329
FSK services	-107	-162	-193	-197	-201	-227	-254	-276	-300
Purchased electricity to cover losses in grid	-123	-193	-182	-178	-178	-189	-202	-216	-230
Operation and maintenance expenses	-187	-207	-262	-245	-243	-239	-243	-247	-253
D&A	-127	-150	-168	-157	-156	-161	-172	-182	-191
Other operating income/(expense)	0	0	0	0	0	0	0	0	0
EBITDA	230	254	253	279	322	337	388	464	559
EBIT	102	104	85	122	165	176	216	282	368
Net finance expense	-38	-31	-54	-70	-76	-92	-102	-104	-97
EBT	65	73	31	52	89	84	114	178	271
Net income	51	55	24	41	71	66	90	141	214
Margins									
Margins	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
EBITDA margin	29.8%	25.5%	21.8%	24.2%	26.9%	26.8%	28.2%	30.7%	33.4%
EBIT margin	13.3%	10.4%	7.3%	10.6%	13.8%	14.0%	15.7%	18.7%	22.0%
Net margin	6.7%	5.5%	2.1%	3.6%	5.9%	5.3%	6.5%	9.4%	12.8%
YoY growth rates									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Distribution revenue	0.5%	29.1%	23.0%	1.3%	4.0%	10.3%	12.4%	11.8%	11.8%
EBITDA	0.2%	10.5%	-0.4%	10.5%	15.2%	4.8%	15.2%	19.6%	20.3%
Net income	-27.9%	6.9%	-55.8%	70.6%	71.0%	-6.6%	35.9%	57.1%	51.8%
Balance sheet (\$mn)									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Fixed assets	2,448	2,763	2,585	2,745	2,779	2,977	3,116	3,213	3,302
LI investments	1/	1	1	1	1	1	1	1	1
Non-cash working capital	-349	-447	-551	-419	-259	-162	-122	-98	-82
Fauity	1 515	1 630	1 320	1 /02	1 51/	1 63/	1 7/15	1 005	2 125
Minority interest	1,515	1,035	1,520	1,402	2	2,034	1,745 A	5	2,155
Net debt/(cash)	417	493	630	843	929	1 102	1 168	1 129	1 001
Other IT liabilities/(assets) net	184	184	84	80	76	77	77	77	77
RAB, net		2,370	2,331	2,288	2,212	2,308	2,361	2,414	2,450
Cash flow statement (Smn)									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Operating cash flow before change in	213	197	219	269	304	320	366	429	505
non-cash WC									
Operating cash flow	195	168	313	155	165	219	326	404	489
Net capex	-199	-195	-401	-397	-311	-284	-289	-261	-264
Acquisitions/divestments	-1	170	-4	0	0	0	U	0	0
Investing cash flow	-198	-1/0	-403	-39/	-311	-284	-289	-261	-264
Equity raised/bought back	0	0	0	03	80	0	0	0	120
	49	-19	305	31	144	148	102	-29	-129
Financing cash flow	-31	-42	-47	-70	-/0	-92	-102	-104	-97
i manchig cash now	13	-/1	202	24	104	30	Source: Ce	mnany data ^	ton estimator
							Source. CC	mpany uata, A	ton estimates
		1							

	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
EBIT	122	165	176	216	282	368	440	383	501
Tax on EBIT	-10	-18	-17	-23	-36	-54	-72	-65	-93
After tax EBIT	111	148	159	193	247	314	368	318	408
Depreciation	157	156	161	172	182	191	200	208	216
Capex	-397	-311	-284	-289	-261	-264	-233	-246	-260
Change in WC	-113	-139	-101	-40	-25	-15	-9	1	-5
FCFF	-241	-146	-64	36	143	225	326	280	358
Discounted FCFF	-239	-124	-47	23	77	104	130	96	105

WACC composition		Fair value calculation*				
Equity market risk	12.5%				Common	Pref.
Company-specific risk	7.0%	Terminal EV/RAB	0.73	TP per share (\$)	0.0499	0.1222
Regulatory risk	1.0%	Terminal value	1,509	12M TP (\$)	0.0596	0.0694
Corporate governance	2.0%	NPV of cash flow	125	Current price (\$)	0.2098	0.5645
Liquidity	4.0%	NPV of terminal value	443	Potential upside to 12M TP	-72%	-88%
Cost of equity	19.5%	Fair EV	568	Dividend yield	0%	15%
Cost of debt	9.0%	Net debt (-) or plus cash (+) 2011*	-484	Expected total return over 12M	-72%	-73%
Target D/(D+E)	30.0%	Minority interest (-)	-1	Current EV/RAB 2011E	0.36	
WACC	16.4%	Fair MktCap*	83	Fair EV/RAB 2011E	0.24	

*base case scenario (no privatisation), estimated after additional share issues planned for 2012-13

Regions fair value calculation										
	NPV of cash flows	NPV of TV	Fair EV	Fair EV/RAB YE11						
Fair EV	125	443	568	0.24						
St. Petersburg	28	351	379	0.23						
Leningrad region	92	92	183	0.27						
Unallocated	5	0	5							

12M TP		Terminal growth								
121	VIIF	-2.0%	-1.0%	0.0%	1.0%	2.0%				
	14.4%	0.2076	0.2017	0.1943	0.1848	0.1728				
Ŵ	15.4%	0.1374	0.1308	0.1227	0.1127	0.1003				
A C	16.4%	0.0749	0.0680	0.0596	0.0494	0.0371				
c	17.4%	0.0190	0.0120	0.0036	-0.0065	-0.0184				
Č	18.4%	-0.0313	-0.0383	-0.0466	-0.0563	-0.0678				

Eair EV/RAB		Terminal growth								
Fall L	V/RAD	-2.0%	-1.0%	0.0%	1.0%	2.0%				
	14.4%	0.33	0.33	0.33	0.32	0.31				
w	15.4%	0.29	0.29	0.28	0.28	0.27				
A C	16.4%	0.25	0.25	0.24	0.24	0.23				
c c	17.4%	0.22	0.21	0.21	0.20	0.20				
	18.4%	0.19	0.19	0.18	0.17	0.17				

Note: We calculate the terminal value using the following formula: Terminal value = RAB YE20E * (RR - g) * (1 + g) / (WACC - g), where: RR - regulatory rate of return, g - terminal growth rate (growth in RAB) As the regulatory rate of return is below the estimated WACC, the higher growth in RAB results in a lower fair value.

Our base case valuation assumes a zero terminal growth rate.

Source: Aton estimates

OGK-2

SELL Target price 12M* (S)

BULL POINTS

STOCK DRIVERS

• Owns a coal-fired power plant in Urals region (Troitskaya GRES), which benefits from rising gas prices

BEAR POINTS

Below-average asset quality

 Quasi-state ownership brings corporate governance concerns

		 FY12 IFRS results release (Apr-May 2013)
Bloomberg code	OGKB RX	·
Reuters code	OGK2.MM	Valuation ratios
Current price, ord. (\$)	0.01117	
Upside to 12M TP, ord.	-60%	EV/EBITDA adj
Dividend yield, ord. (\$)	0%	P/E adj
Exp. total return over 12M, ord. (%)	-60%	P/BV
		EV/Electric capacity (\$/kW)
Share data*		Fair EV/Capacity (\$/kW)
No. of ord. shares*	125,995	EV/Electricity production (\$/MWh)
No. of pref. shares	n/a	
Ave 3M daily t/o, ord. (\$mn)	0.99	Financial metrics
Free float (%)*	17%	
Market cap (\$mn)*	1,407	RoA
Enterprise value (\$mn)*	1,484	RoE
		EBITDA/Capacity (\$/kW)

0.00450

Shareholder structure*





.17		2010	2011	2012E	2013E	2014E	2015E
0%	EV/EBITDA adj	3.9	5.7	5.2	3.9	4.4	2.7
0%	P/E adj	7.9	29.5	22.6	10.1	14.8	6.3
0%	P/BV	0.5	0.5	0.5	0.4	0.4	0.4
	EV/Electric capacity (\$/kW)	83	83	81	81	81	76
	Fair EV/Capacity (\$/kW)	31	31	31	30	30	29
95	EV/Electricity production (\$/MWh)	18	19	19	20	22	22
ı/a							
99	Financial metrics						
7%		2010	2011	2012E	2013E	2014E	2015E
.07	RoA	7.7%	3.5%	3.7%	5.5%	4.1%	7.0%
84	RoE	6.3%	1.9%	2.0%	4.2%	2.7%	6.0%
	EBITDA/Capacity (\$/kW)	21	15	16	20	18	28
	FCFF/Capacity (\$/kW)	-3	-34	-3	-17	-25	-17
	Net debt/EBITDA	0.8	3.9	1.7	1.4	3.2	2.7
	Net debt/Assets	0.1	0.3	0.1	0.1	0.2	0.3
	Interest coverage ratio	4.7	1.1	1.0	2.3	1.4	2.5

Operational data						
	2010	2011	2012E	2013E	2014E	2015E
Installed electric capacity (MW)	17,857	17,857	18,357	18,393	18,393	19,483
of which new capacity (MW)	110	110	650	686	686	2,156
Electricity generation (GWh)	82,473	79,761	76,575	73,572	67,347	66,015
Electricity load factor (%)	53%	51%	48%	46%	42%	39%
Purchased electricity (GWh)	2,858	4,376	4,376	4,376	4,376	4,376
Own electricity sales (GWh)	77,756	75,321	72,417	69,563	63,679	62,408
of which from new capacity	279	793	3,726	4,804	4,921	10,769
Capacity sales (GW*months)	215	202	205	208	208	214
of which from new capacity	1	1	5	8	8	18
Installed heat capacity (Gcal/h)	4,463	4,463	4,463	4,463	4,463	4,463
Heat generation (th. Gcal)	6,735	6,527	6,527	6,527	6,527	6,527
Heat sales (th. Gcal)	6,046	6,424	6,424	6,424	6,424	6,424
Average electricity price (\$/MWh)	37	43	40	42	47	54
Average heat price (\$/Gcal)	18	17	16	16	17	19

Assets description (2011)

	Source: Company data, Bloomberg,	Name	Fuel mix (%)			Installed	Electricity production (GWh)	Capacity sales (GW months)	Installed	Heat
*estimated after additional share issues planned for 2012-13		gas c		coal	other	capacity (MW)			capacity (th. Gcal)	production (th. Gcal)
		Pskovskaya GRES	100%	0%	0%	430	1,933	5	121	90
		Serovskaya GRES	31%	69%	0%	526	3,244	5	220	107
		Stavropolskaya GRES	100%	0%	0%	2,400	11,379	28	145	73
		Surgutskaya GRES	100%	0%	0%	3,280	23,768	37	958	1,630
IR Contacts		Troitskaya GRES	0%	97%	3%	2,059	4,263	19	315	510
Website:	http://www.ogk2.ru/	Cherepovetskaya GRES	83%	17%	0%	630	3,185	7	39	109
IR name:	Alina Rassmagina	GRES-24	100%	0%	0%	420	1,861	5	0	0
E-mail:	RassmaginaAZ@ogk2.ru	Kirishskaya GRES	99%	0%	1%	2,100	5,640	25	1,234	2,603
Phone:	+7 (495) 428 42 22 ext. 2423	Krasnoyarskaya GRES-2	0%	100%	0%	1,250	5,894	15	1,176	1,088
		Novocherkasskaya GRES	57%	43%	0%	2,112	10,913	25	75	85
		Ryazanskaya GRES	67%	33%	0%	2,650	7,655	31	180	230

income statement (in NS, Sinn)								
	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Revenue	3,177	3,569	3,241	3,263	3,316	3,791	4,113	4,343
Electricity & capacity revenue	3,004	3,427	3,110	3,132	3,174	3,634	3,949	4,174
Heat revenue	107	110	101	101	112	125	131	135
Other	66	32	31	30	30	32	33	34
Cost of sales	-2,899	-3,424	-3,073	-3,002	-3,102	-3,392	-3,594	-3,844
Fuel costs	-1,894	-2,157	-1,960	-1,979	-2,024	-2,160	-2,232	-2,404
Purchased electricity for resale	-211	-298	-279	-289	-313	-348	-361	-367
D&A	-105	-125	-126	-126	-130	-164	-202	-222
Fixed cash costs	-690	-844	-708	-609	-634	-720	-798	-851
Other operating income/(expense)	1	-11	-10	-10	-10	-10	-11	-11
EBITDA (total)	384	259	285	376	335	554	711	710
EBITDA (old capacity)	369	253	235	309	273	235	224	223
EBITDA (new capacity)	14	6	49	66	61	318	486	486
EBIT	279	134	159	250	205	389	509	488
Net finance expense	-33	-61	-81	-75	-86	-111	-119	-102
EBT	246	74	78	175	119	278	390	386
Income tax charge	-67	-26	-16	-35	-24	-56	-78	-77
Minority interest	0	0	0	0	0	0	0	0
Net income	179	48	62	140	95	222	312	309
Marging								
Wargins	2010	2011	2012F	2013F	201/JE	2015F	2016F	2017E
FBITDA margin	12 1%	7 3%	8.8%	11 5%	10.1%	14.6%	17 3%	16.4%
FBIT margin	8.8%	3.8%	4.9%	7.7%	6.2%	10.3%	12.4%	11.2%
Net margin	5.6%	1.3%	1.9%	4.3%	2.9%	5.9%	7.6%	7.1%
VeV events veter								
YoY growth rates	2010	2011	20125	20125	20145	20155	20165	20175
Flastricity & connectity revenue	2010	2011	2012E	2013E	20146	2013E	2016E	2017E
	24.3%	14.1%	-9.3%	0.7%	1.4%	14.5%	8.7% F 19/	3.7%
	15.7%	12.0%	-7.7%	0.0%	10.2%	14.2%	9.1%	2.9%
	25.0%	12.3%	-9.2%	0.7%	1.0%	14.3%	8.5%	5.0%
EBIIDA	19.2%	-32.3%	9.7%	32.2%	-11.0%	65.4%	28.5%	-0.1%
Net income	18.1%	-73.3%	30.5%	124.6%	-32.2%	134.0%	40.3%	-1.0%
Balance sheet (IFRS. Smn)								
	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Fixed assets	3.074	3,348	3.445	3,786	4,536	5.217	5,295	5.324
IT investments	0	0	0	0	0	0	0	0
Non-cash working capital	241	390	310	256	209	171	185	195
Equity	2.851	2.562	3.110	3.353	3.506	3.728	4.040	4.349
Minority interest	0	0	0	0	0	0	0	0
Net debt/(cash)	321	1.007	482	535	1.083	1.503	1.284	1.015
Other LT liabilities/(assets), net	143	170	163	154	156	156	156	156
Cash flow statement (IFRS, \$mn)								
	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Operating cash flow before change in non-cash	334	237	269	341	311	498	633	633
Operating cash flow	342	٩	325	370	363	526	610	623
Net capex	_276	-587	_271	-672	212	_2/5	-280	-251
Acquisitions/divestments	-570	-301	-3/1	-072	-012	-045 0	-200	-251
Investing cach flow	271	EQE	271	673	0 - 21 2	9/F	. 290	.251
Faulty raised /hought back	-2/1	120	-371 615	-07Z	-012	-045 0	-200	-251
Change in debt	20	-123	010	20/	201	2/12	142	205
	20		01	_75	_264		-145	-200
Financing cash flow	-54	-37	-01	-75 212	-00	-111 221	-119	-102
Net cash flow	70	303	204 A00	212	250	70	-202	-500
Net tash HUW	19	-132	430	-82	-231	-/8	70	-1/

Source: Company data, Aton estimates

	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
EBIT	159	250	205	389	509	488	495	507	490
Tax on EBIT	-32	-50	-41	-78	-102	-98	-99	-101	-98
After tax EBIT	127	200	164	311	407	390	396	406	392
Depreciation	126	126	130	164	202	222	240	251	262
Capex	-371	-672	-812	-845	-280	-251	-266	-278	-295
Change in NWC	66	37	51	38	-14	-10	-11	-9	-10
FCFF	-52	-309	-467	-331	315	351	359	369	350
Discounted FCFF	-52	-268	-355	-221	183	179	161	145	120

WAC	C compo	sition				Fair value calculation							
Equity	market ris	k			12.5%	Terminal value of old capacity			136				
Regula	tory risk				2.0%	Terminal value of new capacity	/		1,810	TP per share (\$)*			0.00384
Compa	ny-specifi	c risk			3.0%	Total terminal value			1,946	12M TP (\$)*			0.00450
Corp	orate gov	ernance			2.0%	NPV of cash flows			-106	Current pr	ice (\$)		0.01117
Liqu	idity				1.0%	NPV of terminal value			667	Potential u	upside to 12	И ТР	-60%
Cost of	f equity				17.5%	Fair EV			561	Dividend y	ield		0.2%
Cost of	debt				8.0%	Net debt (-) or plus cash (+) 2011* -77 Expected 12M total						turn	-60%
Target	D/(D+E)				30.0%	Minority interest (-) 0 Current EV/Capacity 2011						83	
WACC					14.2%	Fair MktCap*			484	Fair EV/Ca	pacity 2011		31
						*adjusted for additional share	issues planned fo	or 2012-13					
Termir	al growth	l			2.0%								
						Fair EV (\$mn)							
12M ta	arget price	sensitivit	y to termi	nal growtł	n rate and	Branch		Existin	g assets		New	Total	\$ /L\N
WACC						branch	Electricity	Heat	Total	\$/kW	projects	TOtal	3/ K V V
ئ		Ter	minal gro	wth		Pskovskaya GRES	12	1	12	29	0	12	29
Mr	0.0%	1.0%	2.0%	3.0%	4.0%	Serovskaya GRES	-51	0	-51	-97	-43	-94	-178
12%	0.0060	0.0060	0.0061	0.0061	0.0062	Stavropolskaya GRES	43	0	43	18	-213	-170	-71
13%	0.0052	0.0052	0.0052	0.0053	0.0054	Surgutskaya GRES	250	5	255	78	0	255	78
14%	0.0044	0.0045	0.0045	0.0045	0.0046	Troitskaya GRES	-156	1	-155	-75	233	78	38
15%	0.0038	0.0038	0.0038	0.0038	0.0039	GRES-24	63	0	63	99	5	68	107
16%	0.0031	0.0032	0.0032	0.0032	0.0033	Kirishskaya GRES	46	22	68	162	121	189	450
						Krasnoyarskaya GRES-2	244	-5	238	113	0	238	113
Fair EV	/Capacity	sensitivity	y to termi	nal growth	rate and	Novocherkasskaya GRES	-62	0	-62	-49	9	-52	-42
WACC Ryazanskaya GRES 32				2	34	16	-15	19	9				
ۍ ا		Ter	minal gro	wth		Cherepovetskaya GRES	erepovetskava GRES 19 1 19 7					19	7

						~~ ~
OGK-2 total	4.0%	3.0%	2.0%	1.0%	0.0%	NA
	42	41	41	40	40	12%
	37	36	36	36	35	13%
Investmer	32	32	31	31	31	14%
	28	28	27	27	27	15%
Project name	24	24	24	23	23	16%

Investment projects summary

Project name	Electric capacity addition	Heat capacity addition	Main Fuel	Initial Capex (\$mn)	NPV (\$mn)	PV of remaining cash flows 2012+ (\$mn)
Serovskaya GRES	420	0	Gas	630	-489	-43
Stavropolskaya GRES	420	0	Gas	523	-237	-213
Troitskaya GRES	660	0	Coal	1,309	-571	233
Kirishskaya GRES	540	0	Coal	589	-717	121
GRES-24	110	0	Coal	117	-190	5
Ryazanskaya GRES	60	0	Coal	115	-31	-15
Novocherkasskaya GRES	36	0	Coal	26	-6	-5
Novocherkasskaya GRES	330	0	Coal	678	-478	14
						c i i i

Source: Aton estimates

E.On Russia

	BULL POINTS			В	EAR POI	NTS			
	Excellent asset quality				None				
RIIV	 Strong corporate governance 	associa	ted with	major	Home				
Target price 12M (S) 0.101	foreign ownership (E.On)								
	 Significant positive present va 	lue of u	upcoming	cash					
	flows from investment projects								
Bloomberg code EONR RX	The company pays dividends								
Reuters code OGK4.MM									
Current price, ord. (\$) 0.077	STOCK DRIVERS			2010)					
Upside to 12M TP, ord. 31%	 FY12 IFRS results release (expension) 	ected in	Mar-Apr	2013)					
Dividend yield, ord. (\$) 3%	Decision on payment of FY12 d	dividen	ds (June 2	.013)					
Exp. total return over 12M, ord. (%) 34%	Valuation ratios		2000	2010	2011	20125	20125	20145	20155
Share data	EV/ERITDA adi		14.0	2010	5 1	20126	20136	2014E	2015E
No of ord shares 63 049	P/F adi		28.2	14.8	9.5	4.0	4.0	9.5	4.2
No of pref shares n/a	P/BV		1 7	16	1.4	1 3	1.2	1.0	0.9
Ave 3M daily $t/o_o rd_s ($mn)$ 1.19	EV/Electric capacity (\$/kW)		472	446	396	394	394	394	366
Free float (%) 18%	Fair EV/Capacity (\$/kW)		556	526	466	464	464	464	431
Market cap (Śmn) 4,857	EV/Electricity production (\$/MWh))	75	73	65	64	67	70	69
Enterprise value (\$mn) 4,073									
	Financial metrics								
Shareholder structure			2009	2010	2011	2012E	2013E	2014E	2015E
	RoA		6.9%	12.5%	17.5%	17.9%	15.9%	13.0%	14.4%
	RoE		6.2%	10.6%	15.1%	15.1%	13.4%	10.9%	12.0%
	EBITDA/Capacity (\$/kW)		32	52	77	86	82	76	87
E On	FCFF/Capacity (\$/kW)		-52	-52	-46	20	11	18	55
Others 82%	Net debt/EBITDA		-2.1	-1.0	-1.0	-1.1	-1.2	-1.6	-1.9
18%	Net debt/Assets		-0.3	-0.2	-0.3	-0.3	-0.3	-0.3	-0.5
	Interest coverage ratio		66.0	124.5	32.2	n/a	n/a	n/a	n/a
	Operational data								
			2009	2010	2011	2012E	2013E	2014E	2015E
12M price performance (\$)	Installed electric capacity (MW)		8,630	9,123	10,289	10,339	10,339	10,339	11,139
0.14	of which new capacity (MW)		0	443	1,659	1,709	1,709	1,709	2,509
0.12 -	Electricity generation (GWh)		53,948	55,791	62,467	63,820	61,154	58,019	58,871
0.08	Electricity load factor (%)		71%	70%	69%	70%	68%	64%	60%
0.06	Purchased electricity (GWh)		1,717	1,627	2,033	2,033	2,033	2,033	2,033
0.02 -	Own electricity sales (GWh)		52,008	53,952	60,529	61,808	59,241	56,209	56,878
	of which from new capacity		0	279	6,833	12,228	12,254	12,254	15,753
	Capacity sales (GW*months)		106	105	111	120	120	120	126
Au Ap De De De	Installed heat capacity (Gcal/h)		2 1 7 0	2 1 7 0	2 126	20	20	20	25
FOND Target price	Heat generation (th. Gcal)		2,179	2,179	2,120	2,120	2,120	2,120	2,550
EONR —— Target price	Heat sales (th. Gcal)		2,555	2,394	1 809	1 809	1 809	1 809	2,091
Source: Company data Bloomberg	Average electricity price (\$/MWh)		2,000	2,015	35	35	37	39	44
Aton estimates	Average heat price (\$/Gcal)		14	18	19	18	19	21	30
	Assets description (2011)								
				(%)	Installed	Flootsiste	Capacity	Installed	Heat
	Name			/0]	electric	production	sales	heat	production
		gas	coal	other	capacity	(GWh)	(GW	capacity	(th. Gcal)
					(MW)	·····	months)	(th. Gcal)	
IR Contacts	Surgutskaya GRES-2	100%	0%	0%	5,597	38,829	56	840	863
Website: <u>http://www.ogk-4.ru/</u>	Smolenskaya GRES	98%	2%	0%	630	1,809	7	66	66
IR name: Galina Scheglova	Shaturskaya GRES	91%	6%	3%	1,493	5,893	17	344	403
E-IIIdii: IK@eon-russia.ru		94%	۳% ۱۵۵۷	0%	1,025	4,854	17	807	100
THORE. T7 (495) 545 38 40	Derezovskaya UNES	070	100%	0%	1,344	Sourc	e: Compar	v data Ato	on estimates

	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Revenue	1,284	1,657	2,249	2,325	2,301	2,330	2,716	2,945	3,077
Electricity & capacity revenue	1,231	1,596	2,185	2,265	2,240	2,265	2,618	2,828	2,958
Heat revenue	30	35	34	33	34	38	70	88	89
Other	23	26	29	27	27	27	28	29	30
Cost of sales	-1,103	-1,271	-1,639	-1,628	-1,631	-1,709	-1,938	-2,055	-2,171
Fuel costs	-717	-863	-1,047	-999	-1,025	-1,096	-1,231	-1,280	-1,364
Purchased electricity for resale	-44	-39	-57	-56	-57	-58	-63	-66	-70
D&A	-74	-77	-176	-183	-167	-160	-180	-201	-209
Fixed cash costs	-268	-292	-359	-390	-382	-395	-463	-507	-528
Other operating income/(expense)	19	12	8	8	8	8	8	9	9
EBITDA (total)	273	476	794	888	845	789	967	1,099	1,124
EBITDA (old capacity)	273	468	567	486	451	399	362	345	364
EBITDA (new capacity)	0	7	227	402	395	390	605	755	760
EBIT	199	399	618	705	678	629	787	898	915
Net finance expense	26	12	18	11	10	10	10	10	10
EBI	225	411	637	/16	688	639	/9/	908	926
Income tax charge	-53	-82	-127	-143	-138	-128	-159	-182	-185
Minority interest	0	0	0	0	0	0	0	0	0
Net income	1/2	329	510	5/3	551	511	638	121	740
Margins									
indigins	2009	2010	2011	2012F	2013F	2014F	2015F	2016F	2017F
EBITDA margin	21.3%	28.7%	35.3%	38.2%	36.7%	33.8%	35.6%	37.3%	36.5%
EBIT margin	15.5%	24.1%	27.5%	30.3%	29.5%	27.0%	29.0%	30.5%	29.8%
Net margin	13.4%	19.8%	22.7%	24.6%	23.9%	21.9%	23.5%	24.7%	24.1%
								, .	/-
YoY growth rates									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Electricity & capacity revenue	-12.6%	29.7%	36.9%	3.6%	-1.1%	1.1%	15.6%	8.0%	4.6%
Heat revenue	0.6%	19.2%	-2.7%	-3.8%	3.9%	10.3%	84.6%	25.1%	1.6%
Total revenue	-11.7%	29.1%	35.7%	3.4%	-1.0%	1.3%	16.6%	8.4%	4.5%
EBITDA	14.1%	74.2%	66.9%	11.8%	-4.8%	-6.7%	22.6%	13.7%	2.2%
Net income	-3.5%	91.0%	55.0%	12.4%	-3.9%	-7.2%	24.7%	13.9%	1.9%
Balance sheet (IFRS, Şmn)									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Fixed assets	2,154	2,626	2,721	2,920	3,156	3,517	3,502	3,475	3,452
LI investments	2	2	1	1	1	1	1	1	1
Non-cash working capital	134	/3	34	60	/4	91	122	133	138
Equity	2,787	3,089	3,369	3,783	4,109	4,693	5,331	6,058	6,798
Ninority Interest	0	1	0	0	0	0	0	2 500	0
Other LT liabilities ((assots) not	-582	-478	-767	-949	-1,016	-1,226	-1,847	-2,590	-3,348
Other LT habilities/(assets), het	00	90	154	147	139	141	141	141	141
Cash flow statement (IFRS, Smn)									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Operating cash flow before change in non-cash									
wc	167	415	725	745	708	661	808	918	939
Operating cash flow	56	428	775	716	690	645	777	908	933
Net capex	-562	-555	-444	-507	-576	-464	-166	-174	-186
Acquisitions/divestments	0	0	0	0	0	0	0	0	0
Investing cash flow	-63	-442	-420	-496	-566	-454	-156	-164	-176
Equity raised/bought back	0	0	0	0	0	0	0	0	0
Change in debt	0	0	0	0	0	0	0	0	0
Interest expense	0	0	0	0	0	0	0	0	0
Financing cash flow	0	0	0	0	0	0	0	0	0
Net cash flow	-7	-14	355	221	124	191	621	743	757
							Source: Cor	nnany data Δt	on estimates

Terminal growth

	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
EBIT	705	678	629	787	898	915	944	988	1,006
Tax on EBIT	-141	-136	-126	-157	-180	-183	-189	-198	-201
After tax EBIT	564	543	503	630	718	732	756	791	805
Depreciation	183	167	160	180	201	209	216	224	233
Capex	-507	-576	-464	-166	-174	-186	-197	-207	-214
Change in NWC	-28	-18	-16	-31	-10	-6	-7	-8	-7
FCFF	212	116	183	613	735	749	768	800	816
Discounted FCFF	210	102	142	421	447	403	365	337	304

WACC composition		Fair value calculation			
Equity market risk	12.5%	Terminal value of old capacity	1,984		
Regulatory risk	2.0%	Terminal value of new capacity	3,560	TP per share (\$)	0.089
Company-specific risk	1.5%	Total terminal value	5,544	12M TP (\$)	0.101
Corporate governance	0.5%	NPV of cash flows	2,733	Current price (\$)	0.077
Liquidity	1.0%	NPV of terminal value	2,066	Potential upside to 12M TP	31%
Cost of equity	16.0%	Fair EV	4,799	Dividend yield	3%
Cost of debt	7.5%	Net debt (-) or plus cash (+) 2011	784	Expected 12M total return	34%
Target D/(D+E)	30.0%	Minority interest (-)	0	Current EV/Capacity 2011	396
WACC	13.0%	Fair MktCap	5,583	Fair EV/Capacity 2011	466
Terminal growth	2.0%				

						Fair EV (Şmn)							
12M ta	arget price	e sensitivit	y to termi	nal growtl	h rate and	Branch		Existin	g assets		New	Total	¢ /1/\A/
WACC						branch	Electricity	Heat	Total	\$/kW	projects	TUtai	Ş/ KVV
ىنى		Ter	minal gro	wth		Shaturskaya GRES	71	31	103	18	338	441	79
NA	0.0%	1.0%	2.0%	3.0%	4.0%	Smolenskaya GRES	59	6	65	104	0	65	104
11%	0.111	0.112	0.114	0.117	0.120	Surgutskaya GRES-2	931	36	967	648	1,326	2,293	1,536
12%	0.104	0.105	0.107	0.109	0.111	Yayvinskaya GRES	54	7	61	59	512	573	559
13%	0.098	0.099	0.101	0.102	0.104	Berezovskaya GRES	721	8	729	472	698	1,427	924
14%	0.093	0.094	0.095	0.096	0.098	E.ON Russia total	1,836	89	1,925	223	2,874	4,799	466
15%	0.088	0.089	0.090	0.091	0.092								

13/0	0.000	0.005	0.050	0.051	0.052							
						Investment projects sun	nmary					
Fair EV	/Capacity	sensitivity	y to termiı	nal growth	rate and		Electric	Heat		Initial	ND\/	BV of romaining cash
WACC						Project name	capacity	capacity	Main Fuel	Capex	(Śmn)	flows 2012± (\$mn)
ين.		Ter	minal gro	wth			addition	addition		(\$mn)	(Şiiiii)	10003 20121 (51111)
MA	0.0%	1.0%	2.0%	3.0%	4.0%	Surgutskaya GRES-2 (#1)	397	0	Gas	470	14	663
11%	519	528	539	553	571	Surgutskaya GRES-2 (#2)	397	0	Gas	470	14	663
12%	485	492	500	511	524	Shaturskaya GRES	393	0	Gas	493	-340	338
13%	454	460	466	474	484	Yayvinskaya GRES	422	0	Gas	532	-230	512
14%	427	431	437	443	450	Berezovskaya GRES (#1)	800	430	Coal	1,219	591	631
15%	402	406	410	415	421	Berezovskaya GRES (#2)	50	0	Coal	9	25	35
						Berezovskaya GRES (#3)	50	0	Coal	7	24	31

Source: Aton estimates

Enel OGK-5

SELL 0.0244 Bloomberg code OGKE RX	BULL POINTS Owns a coal-fired power plan benefits from rising gas prices Better than average corporate ownership (Enel) Significant positive present va projects Mandatory investment program	 BULL POINTS Owns a coal-fired power plant in Urals region (Reftinskaya GRES), which benefits from rising gas prices Better than average corporate governance associated with major foreign ownership (Enel) Significant positive present value of upcoming cash flows from investment projects 							
Reuters code OGKE.MM		annne	complete,	, illdy Stai	t paying u	IVIUEIIUS			
Current price, ord. (\$) 0.0527	STOCK DRIVERS								
Upside to 12M TP, ord54%	FY12 IFRS results release (expe	ected ir	n Mar-Apr	2013)					
Dividend yield, ord. (\$) 0%	 Decision on payment of FY12 (dividen	ids (June .	2013)					
Exp. total return over 12M, ord. (%) -54%	Valuation ratios								
			2009	2010	2011	2012E	2013E	2014E	2015E
Share data	EV/EBITDA adj		10.8	7.7	6.5	5.8	5.8	6.0	6.3
No. of ord. shares 35,372	P/E adj		17.6	10.5	9.5	8.5	8.1	8.4	8.8
No. of pref. shares fi/a	P/BV		0.9	212	0.9	0.8	0.8	0.7	0.6
Ave sividality (70, 010. (\$1111) 0.14 Free float (%) 13%	Eair $EV/Capacity (S/KW)$		185	18/	169	168	168	168	174
13% Market can (\$mn) 1865	EV/Electricity production (\$/MW/b)	١	66	61	61	58	60	65	72
Enterprise value (\$mn) 2,736		/	00	01	01	50	00	05	12
	Financial metrics								
Shareholder structure			2009	2010	2011	2012E	2013E	2014E	2015E
Others	RoA		5.9%	8.5%	9.0%	9.4%	10.6%	9.6%	8.8%
13% PFR Partners	RoE		5.2%	8.3%	9.0%	9.5%	9.7%	8.4%	7.4%
EBRD 27%	EBITDA/Capacity (\$/kW)		29	40	44	49	49	47	47
5%	FCFF/Capacity (\$/kW)		-40	-8	-24	25	27	26	26
	Net debt/EBITDA		2.3	1.9	2.0	1.3	0.8	0.4	-0.2
	Net debt/Assets		0.2	0.2	0.3	0.2	0.1	0.1	0.0
	Interest coverage ratio		4.2	6.5	5.4	4.7	5.7	7.8	14.3
Enel	Operational data								
55%			2009	2010	2011	2012F	2013F	201/F	2015F
12M price performance (\$)	Installed electric capacity (MW)		8.747	8.772	9.576	9.601	9.601	9.601	9.296
	of which new capacity (MW)		0	0	820	820	820	820	820
	Electricity generation (GWh)		41,339	45,118	44,490	46,913	45,597	42,025	37,787
0.06	Electricity load factor (%)		54%	59%	53%	56%	54%	50%	46%
	Purchased electricity (GWh)		3,609	3,227	5,426	5,426	5,426	5,426	5,426
0.02 -	Own electricity sales (GWh)		39,112	42,830	42,435	44,792	43,553	40,143	36,100
0.00	of which from new capacity		0	0	968	4,647	5,737	5,737	5,737
11 12 112 112 112 112 112 112 112 112 1	Capacity sales (GW*months)		103	104	99	106	106	106	102
Vug- Doct- Doct-	of which from new capacity		0	0	2	10	10	10	10
	Installed heat capacity (Gcal/h)		2,412	2,412	2,611	2,611	2,611	2,611	2,611
OGKE —— Target price	Heat generation (th. Gcal)		7,960	6,532	6,815	7,143	7,143	7,143	7,143
Source: Company data Bloomborg	Average electricity price (\$ (MAA))		6,766	6,501	6,782	7,110	7,110	7,110	7,110
Source: Company data, Bioomberg,	Average heat price (\$/Gcal)		12	55 1/I	40		40 10	45 20	47
Aton estimates			12	14	17	10	15	20	25
	Assets description (2011)								
		1		(%)	Installed	Flootsiste	Capacity	Installed	Heat
	Name	I		/3]	electric	production	sales	heat	production
		gas	coal	other	capacity	(GWh)	(GW	capacity	(th. Gcal)
		400-1	0.01	<u></u>	(IVIW)		months)	(tn. Gcal)	
IK Contacts	Konakovskaya GRES	100%	0%	0%	2,500	9,408	29	120	218
IR name:	Reftinskava GPES	100%	100%	0%	1,0/5	0,18U	10	250	1,911
F-mail: Alexev leonov@enel.com	Sredneuralskava GRES	100%	0%	0%	1 601	7 758	12	1 390	4 7 4 1
Phone: +7 495 539 3131 ext. 7631		10070	070	070	1,001	Sourc	e: Compar	ny data. Ato	on estimates
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0									

	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Revenue	1,310	1,731	2,045	2,064	2,080	2,100	2,115	2,127	2,193
Electricity & capacity revenue	1,222	1,630	1,924	1,930	1,942	1,949	1,946	1,950	2,012
Heat revenue	83	94	115	127	132	145	163	170	174
Other	5	8	6	6	6	6	6	6	7
Cost of sales	-1,145	-1,476	-1,753	-1,750	-1,757	-1,804	-1,849	-1,890	-1,981
Fuel costs	-723	-974	-1,118	-1,101	-1,110	-1,125	-1,129	-1,146	-1,213
Purchased electricity for resale	-63	-103	-164	-151	-156	-169	-188	-193	-194
D&A	-84	-92	-113	-137	-135	-141	-150	-155	-161
Fixed cash costs	-275	-308	-357	-362	-356	-369	-383	-395	-414
Other operating income/(expense)	5	8	19	18	17	18	19	19	20
EBITDA (total)	253	355	424	468	475	455	434	412	393
EBITDA (old capacity)	253	355	396	316	317	305	293	277	265
EBITDA (new capacity)	0	0	28	153	158	151	142	134	127
EBIT	169	262	311	332	340	314	285	256	232
Net finance expense	-30	-41	-62	-58	-50	-36	-19	-4	0
EBT	139	221	249	273	289	279	266	252	232
Income tax charge	-34	-44	-52	-55	-58	-56	-53	-50	-46
Minority interest	0	1	0	0	0	0	0	0	0
Net income	106	178	197	219	232	223	213	202	186
Margins									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
EBITDA margin	19.3%	20.5%	20.7%	22.7%	22.8%	21.7%	20.5%	19.4%	17.9%
EBIT margin	12.9%	15.2%	15.2%	16.1%	16.3%	15.0%	13.5%	12.1%	10.6%
Net margin	8.1%	10.3%	9.6%	10.6%	11.1%	10.6%	10.1%	9.5%	8.5%
VoV growth rates									
for growth rates	2000	2010	2011	20125	20125	20145	20155	20165	20175
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Liectricity & capacity revenue	-25.1%	33.4%	18.1%	0.3%	0.6%	0.4%	-0.1%	0.2%	3.2%
Total revenue	1.9%	13.0%	21.9%	11.3%	3.8%	1.0%	12.1%	4.5%	2.3%
	-24.0%	32.2%	10.1%	0.9%	0.8%	1.0%	0.7%	0.5%	3.1%
Not income	20.7%	68.2%	10.0%	10.4%	5.0%	-4.2%	-4.0%	-5.5%	-4.0%
Net income	30.776	08.278	10.978	10.978	5.978	-3.770	-4.470	-3.478	-7.370
Balance sheet (IFRS, Śmn)									
	2009	2010	2011	2012F	2013F	2014F	2015F	2016F	2017F
Fixed assets	2 610	2 915	3 163	3 053	2 895	2 946	2 934	2 916	2 900
IT investments	0	0	0	0	0	0	0	0	0
Non-cash working capital	131	99	108	107	103	101	95	96	99
Equity	2.019	2.131	2.178	2.299	2.396	2.661	2.874	3.076	3.262
Minority interest	2	1	1	0	0	0	0	0	0
Net debt/(cash)	576	663	852	631	384	165	-66	-285	-484
Other LT liabilities/(assets), net	143	219	240	230	217	220	220	220	220
Cash flow statement (IFRS, \$mn)									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Operating cash flow before change in non-cash	222	226	200		447	400	204	264	246
wc	232	326	396	414	417	400	381	361	346
Operating cash flow	215	417	394	410	415	403	387	361	343
Net capex	-542	-465	-589	-160	-149	-143	-137	-137	-144
Acquisitions/divestments	0	0	0	0	0	0	0	0	0
Investing cash flow	-539	-463	-587	-160	-149	-143	-137	-137	-144
Equity raised/bought back	0	0	0	0	0	0	0	0	0
Change in debt	353	101	369	0	-345	-199	-257	-119	0
Interest expense	-13	-36	-66	-58	-50	-36	-19	-4	0
Financing cash flow	340	67	303	-58	-395	-234	-276	-124	0
Net cash flow	16	21	109	192	-129	26	-26	100	199
							Courses Corr	nnonu data A	ton actimates

Source: Company data, Aton estimates

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16%

	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
EBIT	332	340	314	285	256	232	236	245	206
Tax on EBIT	-66	-68	-63	-57	-51	-46	-47	-49	-41
After tax EBIT	265	272	251	228	205	186	189	196	165
Depreciation	137	135	141	150	155	161	167	173	180
Capex	-160	-149	-143	-137	-137	-144	-153	-162	-172
Change in NWC	-3	-2	4	6	-1	-3	-5	-5	-4
FCFF	238	256	253	246	223	199	197	202	169
Discounted FCFF	236	222	192	163	129	100	87	78	57

WACC composition		Fair value calculation			
Equity market risk	12.5%	Terminal value of old capacity	644		
Regulatory risk	2.0%	Terminal value of new capacity	396	TP per share (\$)	0.0207
Company-specific risk	3.5%	Total terminal value	1,039	12M TP (\$)	0.0244
Corporate governance	0.5%	NPV of cash flows	1,264	Current price (\$)	0.0527
Liquidity	3.0%	NPV of terminal value	351	Potential upside to 12M TP	-54%
Cost of equity	18.0%	Fair EV	1,615	Dividend yield	0%
Cost of debt	7.5%	Net debt (-) or plus cash (+) 2011	-871	Expected 12M total return	-54%
Target D/(D+E)	30.0%	Minority interest (-)	-11	Current EV/Capacity 2011	286
WACC	14.4%	Fair MktCap	733	Fair EV/Capacity 2011	169
Terminal growth	2.0%				
		Fair EV (\$mn)			
12M target price sensitivity to termin	nal growth rate and	Branch	Existing assets	New	i ¢/ba
		Diditui	1.1	6/LIN musicado TOLA	ı ⇒/kvv

WACC							Electricity	Heat	Total	\$/kW	projects		17
ى.		Ter	minal grov	wth		Konakovskaya GRES	114	1	115	46	0	115	46
WA	0.0%	1.0%	2.0%	3.0%	4.0%	Nevinnomysskaya GRES	65	11	76	45	250	326	194
12%	0.0284	0.0292	0.0301	0.0313	0.0327	Reftinskaya GRES	622	-2	621	163	0	621	163
13%	0.0257	0.0263	0.0271	0.0280	0.0291	Sredneuralskaya GRES	89	21	110	68	444	554	346
14%	0.0233	0.0238	0.0244	0.0251	0.0260	OGK-5 total	890	31	921	105	694	1,615	169
15%	0.0212	0.0216	0.0221	0.0226	0.0233								
16%	0 0192	0.0196	0.0200	0 0204	0.0210	Investment projects sur	nmarv						

Fair EV, WACC	/Capacity	sensitivity	y to termir	nal growth	rate and	Project name	Electric capacity addition	Heat capacity addition	Main Fuel	lnitial Capex (\$mn)	NPV (\$mn)	PV of remaining cash flows 2012+ (\$mn)
ىنى		Ter	minal grow	wth		Nevinnomysskaya GRES	410	200	Gas	529	-285	444
MA	0.0%	1.0%	2.0%	3.0%	4.0%	Sredneuralskaya GRES	410	0	Gas	529	-441	250
12%	180	183	186	190	194							Source: Aton estimates
13%	172	174	177	179	183							
14%	165	166	169	170	173							
15%	158	159	161	163	165							

TGK-1

HOLD Target price 12M (\$) 0.000221 Bloomberg code TGKA RX Reuters code	 BULL POINTS Over 50% of electricity is produced by hydro capacity; benefits from gas price growth Less vulnerable to unfavourable developments in supply/demand relationship Significant positive present value of upcoming cash flows from investment projects BEAR POINTS Quasi-state ownership brings corporate governance concerns May finance OGK-2's NPV-negative investment projects Lossmaking heat generation 								rship rnance 2's NPV- rojects generation
Current price, ord. (\$) 0.000174	STOCK DRIVERS								
Upside to 12M TP, ord. 27%	 FY12 IFRS results release (expension) 	ected i	n Apr-Ma	y 2013)					
Dividend yield, ord. (\$) 1%	 Changes to heat business regulation 	ulation	(may be	announce	ed in 2013				
Exp. total return over 12M, ord. (%) 28%									
	Valuation ratios								
Share data			2009	2010	2011	2012E	2013E	2014E	2015E
No. of ord. shares 3,854,341	EV/EBITDA adj		8.2	6.1	4.0	4.2	3.6	3.5	3.5
No. of pref. shares n/a	P/E adj		6.4	5.0	4.6	5.1	3.8	3.7	3.6
Ave 3M daily t/o, ord. (\$mn)0.49	P/BV		0.3	0.3	0.3	0.3	0.3	0.2	0.2
Free float (%) 22%	EV/Electric capacity (\$/kW)		273	276	254	255	238	237	237
Market cap (\$mn) 671	Fair EV/Capacity (\$/kW)		282	285	261	263	245	244	244
Enterprise value (\$mn) 1,734	EV/Electricity production (\$/MWh)		65	64	61	57	53	53	54
Shareholder structure	Financial metrics								
Forture 2004			2009	2010	2011	2012E	2013E	2014E	2015E
Fortum 26%	RoA		4.2%	5.1%	6.7%	5.9%	7.7%	7.6%	7.4%
	RoE		4.6%	5.5%	6.1%	5.4%	7.1%	6.7%	6.4%
	EBITDA/Capacity (\$/kW)		33	45	63	61	66	67	67
Gazprom 52%	FCFF/Capacity (\$/kW)		-56	-40	-45	1	32	39	39
	Net debt/EBITDA		2.2	2.6	2.4	2.5	1.7	1.2	0.7
Others 22%	Net debt/Assets		0.2	0.2	0.3	0.3	0.2	0.2	0.1
	Interest coverage ratio		13.1	6.6	9.8	14.0	14.2	13.3	28.1
	Operational data								
12M price performance (\$)			2009	2010	2011	2012E	2013E	2014E	2015E
0.0015	Installed electric capacity (MW)		6,347	6,278	6,837	6,795	7,281	7,311	7,311
	of which new capacity (MW)		116	601	810	1,021	1,531	1,560	1,560
0.0010 -	Electricity generation (GWh)		26,761	27,162	28,362	30,239	32,975	32,614	31,931
0.0005 -	Electricity load factor (%)		48%	49%	47%	51%	52%	51%	50%
0.0003	Purchased electricity (GWh)		6,313	3,484	5,382	5,382	5,382	5,382	5,382
0.0000	Own electricity sales (GWh)		24,732	24,935	26,404	28,374	31,184	30,879	30,273
	of which from new capacity		291	838	4,106	6,318	9,852	9,982	9,982
Apr. dec.	Capacity sales (GW*months)		72	74	59	61	67	68	68
	of which from new capacity		1	2	7	12	17	18	18
Target price —— TGKA	Installed heat capacity (Gcal/h)		14,707	14,368	14,616	14,735	14,891	14,891	14,891
	Heat generation (th. Gcal)		26,821	28,759	26,053	25,393	25,700	25,700	25,700
Source: Company data, Bloomberg,	Heat sales (th. Gcal)		25,409	27,706	25,640	24,997	25,305	25,305	25,305
Aton estimates	Average electricity price (\$/MWh)		23	32	39	36	38	41	44
	Average heat price (\$/Gcal)		22	27	31	30	30	32	36
	Assets description (2011)								
			Fuel mix	(%)	Installed	Flectricity	Capacity	Installed	Heat
	Name	-		(,-)	electric	production	sales	heat	production
		gas	coal	other	capacity	(GWh)	(GW	capacity	(th. Gcal)
IR Contacts					(MW)		months)	(th. Gcal)	
Website: <u>http://www.tgc1.ru/</u>	Thermal	96%	4%	1%	3,914	16,310	36	13,505	23,873
IR name: Ekaterina Shpungina	Hydro	n/a	n/a	n/a	2,912	12,023	23	0	0
E-mail: Shpungina.ES@tgc1.ru	Murmansk CHP	0%	0%	100%	12	30	0	1,111	2,179
Phone: + 7 (812) 901-32-97						Sourc	e: Compar	ny data, Ato	on estimates
1									
±									

Revenue1.3031.6632.6701.9922.1872.3032.2002.5482.662Heat revenue7567567567577538211.5091.5091.663Meat revenue2.22.21.7291.7851.7491.882.0302.2137.2247.23Cet of sines-1.478-1.479-1.88-1.92-1.915-1.157-1.244Purclased electicity for reale-1.48-1.08-1.02-1.182-1.919-0.30-0.71Faxet cats costs-4.47-4.972-5.69-5.79-7.7-7.9-		2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Intervenue7839051.2311.2221.4051.4091.6061.607Other322221201920202122Catol sales1.1071.4091.4071.8152.2002.2132.2242.236Fuel catol selectivity for resule448-713447420432-102-1125-1.1271.224D&A1.68-7101.72-182-924-235-236-235-236-235-236-235-236-235-236-235-236-235-236-235-236-237-236 <td>Revenue</td> <td>1,303</td> <td>1,663</td> <td>2,050</td> <td>1,992</td> <td>2,187</td> <td>2,330</td> <td>2,500</td> <td>2,568</td> <td>2,662</td>	Revenue	1,303	1,663	2,050	1,992	2,187	2,330	2,500	2,568	2,662
Intername 568 758 750 7	Electricity & capacity revenue	703	905	1,231	1,222	1,405	1,489	1,580	1,608	1,666
Other122221201010202122442.85Fuel cosits-148-148-128-129-123-221-224-238Parthaned electify for resule-149-118-120-122-123-123-221-224D&A-188-111-161-172-182-103-103-00-000	Heat revenue	568	736	798	750	763	821	899	938	974
CondCond1,1781,1891,7891,7891,1891,0322,2132,2242,2241,1971,244Purchased electricity for resale1,491,46-0021,88-1022,0142,032,20-2,222,2242,2352,3552,3552,356	Other	32	22	21	20	19	20	20	21	22
fuel costs -494 -7.13 -4.47 -8.20 -1.82 -1.126 -1.126 -1.126 -1.126 -2.24 2.24 D&A -683 -111 -164 1712 181 -181 <td>Cost of sales</td> <td>-1,178</td> <td>-1,489</td> <td>-1,785</td> <td>-1,749</td> <td>-1,885</td> <td>-2,030</td> <td>-2,213</td> <td>-2,294</td> <td>-2,386</td>	Cost of sales	-1,178	-1,489	-1,785	-1,749	-1,885	-2,030	-2,213	-2,294	-2,386
purphase 149 148 102 202 203 223 224 224 D&A 487 -497 -572 556 550 -635 -664 -701 Dorde operating incoms/Leopens) 0	Fuel costs	-494	-713	-847	-820	-932	-1,032	-1,156	-1,197	-1,244
D&A +88 -111 -164 -172 -182 -191 -03 -203 -203 -203 -203 -203 -203 -203 -203 -203 -203 -203 -203 -203 -203 -203 -203 -203 -203 -0 0	Purchased electricity for resale	-149	-168	-202	-188	-192	-204	-219	-224	-224
Tead cash casts -447 -497 -579 -580 -630 -635 -664 -701 Derb operating income/sequence) 0 <t< td=""><td>D&A</td><td>-88</td><td>-111</td><td>-164</td><td>-172</td><td>-182</td><td>-191</td><td>-203</td><td>-209</td><td>-217</td></t<>	D&A	-88	-111	-164	-172	-182	-191	-203	-209	-217
Other operating income/(expense) 0 <	Fixed cash costs	-447	-497	-572	-569	-580	-603	-635	-664	-701
Bit DA (local) 212 286 429 415 483 490 483 493 Bit DA (loc local) 280 253 116 188 246 241 225 210 240 EBIT DA (new capacity) 5 23 116 188 246 241 225 240 240 EBIT Capella construction 9 7 58 75 77 70 50 2.77 8 EBIT Capella construction 134 157 254 123 147 130 175 181 136 194 211 Minority interest 0 3 -6 -5 7 7 7 -7 8 Ret income 105 147 130 175 181 136 135 107 130 136 132 131 136 136 133 133 133 133 133 133 133 133 133 136 136	Other operating income/(expense)	0	0	0	0	0	0	0	0	0
EBITDA (now capacity)208263213227237250265263253EBITDA (new capacity)723116188240221229240Net finance expense9-758-75-77-7078278279281Infance expense9-755-54-3242-43-43-45-50Minority interest03-6577778Ninority interest03-65777778Ninority interest03-657711717618421121142115201652016520176EBITO Anargin153172201820182014520155201652017620176EBITO Anargin15.5%17.5%12.5%12.5%12.5%13.8%12.9%11.5%10.7%10.4%Net margin9.6%201620112012520135201652016520176EBITO Anargin15.5%23.5%35.5%6.0%1.7%50.5%6.0%1.7%7.7%3.7%3.7%Net margin15.5%23.5%23.5%20.5%1.	EBITDA (total)	212	286	429	415	483	491	490	483	493
EBITOA (new capacity) 5 23 116 188 246 241 225 219 240 EBIT 124 174 265 243 301 300 287 274 277 EBIT 134 167 206 167 224 231 237 247 259 income tax charge -29 -35 -54 -32 -42 -43 -13 -13 -13 -13 -13 -13 -13 -13 -13 -13 -13 -13 -13 -13 -13 -13 -13	EBITDA (old capacity)	208	263	313	227	237	250	265	263	253
EBT 124 174 265 243 301 300 287 74 277 Net finance expense 9 -7 558 -75 -77 -69 -50 -27 78 BT 134 167 206 167 224 231 237 247 259 Minority interest 0 3 -6 -5 -7 -7 -7 -7 -8 Net income 105 135 147 130 115 181 166 194 211 Margins 153 172 20.9% 20.18 20.14 20.15E 20.15E 20.15E 20.15E 20.15E 20.15E 20.15E 20.17E 77% 7.6% 7.9% 7.9% 7.8% 7.9% 7.8% 7.6% 7.9% 7.6% 7.9% 7.6% 7.9% 7.6% 7.9% 7.6% 7.9% 7.6% 7.9% 7.6% 7.4% 7.6% 7.4% 7.6% 7.8	EBITDA (new capacity)	5	23	116	188	246	241	225	219	240
EBIT 124 174 125 243 301 300 287 274 277 Bet Finance expense 9 -7 58 -75 -77 -69 -50 -27 88 EBT 134 167 206 167 224 -23 237 247 259 Incame tax charge -29 -35 54 -32 -42 -43 -43 -46 -50 Minority interest 0 3 -6 -5 -7 -7 -7 -8 Margins 105 135 107 130 125 2014E 2015E 2016E 2016										
Net finance segnense 9 -7 -88 -75 -77 -69 -50 -27 -8 EFT 134 157 256 157 224 223 237 256 Minority interest 0 3 6 5 77 77 7 7 7 8 Net income 105 113 147 100 175 181 186 194 211 Margins 2009 2010 2011 2012 2014 2015 2016 2017 18.8%	EBIT	124	174	265	243	301	300	287	274	277
EBT 134 167 206 167 224 231 227 247 269 Minority interest 0 3 -6 -5 -7 -7 -7 -8 Net income 105 135 147 130 175 131 186 194 211 Margins Torne 2012 2013 2014 2012 2013E 2014E 2015E 2016E 2017E EBTOA margin 16.3% 17.2% 20.9% 20.3% 22.3% 21.3% 19.6% 18.8% 18.5% 15.5% 10.7% 10.6% 10.7% 10.6% 10.8% 10.5% 10.5% 10.5% 10.5% 10.5% 10.5% 23.5% 7.4% 7.6% 7.5%	Net finance expense	9	-7	-58	-75	-77	-69	-50	-27	-8
Income tax charge -29 -35 -54 -32 -42 -43 -43 -45 -50 Minority Interest 0 3 -6 -5 -7 -7 -7 -8 Net income 105 135 147 130 175 181 186 194 211 Margins 2009 2010 2011 20128 2014 20155 2016 2016 2017 EBTOA margin 6.3% 17.2% 2.9% 12.2% 13.8% 12.9% 11.5% 10.7% 10.4% Net margin 8.1% 7.2% 6.6% 8.0% 7.6% 7.6% 7.6% 7.6% 7.6% 7.6% 7.6% 7.6% 7.6% 7.6% 7.6% 6.0% 6.0% 6.0% 6.0% 6.0% 6.0% 6.0% 6.0% 6.0% 6.0% 6.0% 6.0% 7.3% 2.016 2017E Color exacting conting contin	EBT	134	167	206	167	224	231	237	247	269
Minority interest 0 3 6 -5 -7 -7 -7 -7 -8 Net income 105 135 147 130 175 181 186 194 211 Margins 2009 2010 2011 2012 20132 2014E 2015E 2016E 2017E EBITDA margin 16.3% 17.2% 20.9% 20.8% 22.14% 21.15% 10.5% 10.4% Net margin 8.15% 8.1% 7.2% 6.6% 8.0% 7.8% 7.4% 7.6% 7.9% YOY growth rates 2009 2010 2011 2012E 2014E 2015E 2016E 2017E Flettricity & capacity revenue -1.5% 28.7% 50.0% -0.7% 15.0% 6.0% 6.1% 3.7% 3.6% Total revenue -4.5% 29.6% 8.5% -6.0% 1.7% 6.0% 6.3% 2.7% 3.7% Total revenue -4.5% 29.6%	Income tax charge	-29	-35	-54	-32	-42	-43	-43	-45	-50
Net ncome 105 135 147 130 175 181 186 194 211 Margins 2009 2010 20112 20132 20142 20142 20152 20152 20152 20152 20152 20152 20152 20152 20152 20152 20152 20152 20152 20152 20152 20152 20152 20152 20162 20174 10.5%	Minority interest	0	3	-6	-5	-7	-7	-7	-7	-8
Margins 2009 2010 2011 2012 2013E 2014E 2015E 2015E 2017E EBITDA margin 16.3% 17.2% 20.9% 20.8% 22.1% 1.1% 19.6% 18.8% 18.5% EBIT margin 8.1% 7.2% 20.9% 22.9% 11.2% 12.9% 11.5% 10.7% 10.4% Net margin 8.1% 7.2% 6.6% 8.0% 7.8% 7.4% 7.6% 7.9% YOY growth rates 2009 2010 2012 2012E 2013E 2014E 2015E 2016E 2017E Eletrichly & capacity revenue 4.5% 28.6% 8.5% -6.0% 1.7% 7.6% 9.5% 4.4% 3.8% Total revenue 3.6% 27.6% 23.3% 2.8% 9.8% 6.6% 7.3% 2.7% 3.7% EBITOA 23.3% 2.845% 8.7% -1.1% 34.3% 3.3% 2.8% 4.3% 8.6% Dire toring intenore	Net income	105	135	147	130	175	181	186	194	211
Margins 2009 2010 2011 2012E 2014E 2014E 2015E 2016E 2017E EBITDA margin 16.3% 17.2% 20.9% 22.1% 21.1% 19.6% 18.8% 18.5% EBIT margin 9.6% 10.5% 12.2% 13.8% 12.2% 11.5% 10.7% 10.4% Net margin 8.1% 7.2% 6.6% 8.0% 7.8% 7.4% 7.6% 7.9% YOY growth rates 7.2% 6.6% 1.7% 7.6% 9.5% 4.4% 3.8% Heat revenue -1.5% 28.7% 36.0% -0.7% 15.0% 6.0% 1.3% 3.6% Heat revenue -4.5% 20.5% 8.5% 6.0% 1.7% 7.6% 9.5% 4.4% 3.8% BiTOA 52.3% 44.5% 50.5% -2.3% 9.4% 5.5% 2.0% 7.2% 9.5% 4.4% 2.8% Bitrocenee 233.1% 28.5% 8.7% -11.1%										
2009 2010 2011 2012 2013 2014E 2015E 2015E 2017E EDITOA margin 16.3% 17.2% 20.9% 20.8% 22.1% 13.8% 11.5% 10.7% 10.4% Nett margin 9.6% 10.5% 12.2% 13.8% 12.9% 11.5% 10.7% 10.4% Nett margin 8.1% 8.1% 7.2% 6.6% 7.8% 7.4% 7.6% 7.5% YOY growth rates 2009 2010 2011 2012E 2014E 2015E 2016E 2017E Electricity & capacity revenue -1.5% 28.7% 36.0% -0.7% 15.0% 6.0% 7.3% 2.7% 3.3% Total revenue -4.5% 29.6% 8.5% -6.0% 1.7% 7.6% 9.5% 4.4% 3.8% Total revenue -3.6% 27.26% 23.3% 2.8% 9.8% 6.6% 7.3% 2.7% 3.7% 2.7% 3.7% 2.7% 3.7% 2.7%	Margins									
Description 16.3% 17.2% 20.9% 22.3% 21.3% 19.6% 18.8% 18.5% BeIT margin 9.6% 10.5% 12.9% 12.2% 13.8% 11.9% 10.7% 10.4% Vert margin 8.1% 7.2% 6.6% 8.0% 7.8% 7.8% 7.6% 7.9% Yoy growth rates 2014 2014E 2015E 2016E 2017E 2017E Electricity & capacity revenue -1.5% 28.7% 36.0% -0.7% 15.0% 6.0% 6.1% 1.8% 3.6% Heat revenue -4.5% 22.6% 8.5% 6.0% 7.3% 2.7% 3.7% BuTDA 23.3% 34.5% 50.2% -3.2% 16.4% 1.6% -0.3% -1.4% 2.2% 4.3% 8.6% Balance sheet (IFRS, \$mn) 2012 2013E 2014E 2015E 2015E 2017E Fixed assets 2,690 3,243 3,792 3,590 3,61 3,582 3,515		2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Description 9.6% 10.5% 12.9% 12.8% 12.9% 11.5% 10.7% 10.7% 10.7% Net margin 8.1% 7.2% 6.6% 8.8% 7.8% 7.4% 7.6% 7.9% VOY growth rates 2009 2010 2011 2012E 2013E 2014E 2015E 2015E 2015E 2017E Electricity & capacity revenue 1.5% 28.7% 36.0% -0.7% 15.0% 6.0% 6.1% 1.8% 3.6% Heat revenue -4.5% 29.6% 8.5% -6.0% 1.7% 7.6% 9.5% 4.4% 3.6% Cotal revenue 3.6% 2.3% 3.2% 16.4% 1.6% -0.3% 2.2% Net income 2.3% 3.3% 2.8% 4.3% 8.6% Balance sheet (IFRS, \$mn) 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Fixed assets 2.809 3.249 3.748 3.793 3.1	EBITDA margin	16.3%	17.2%	20.9%	20.8%	22.1%	21.1%	19.6%	18.8%	18.5%
Net margin 8.1% 8.1% 7.2% 6.6% 8.0% 7.8% 7.4% 7.6% 7.9% YoY growth rates 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Electricity & capacity revenue -1.5% 28.7% 86.0% -0.7% 15.0% 6.0% 6.1% 1.8% 3.6% Heat revenue -4.5% 29.6% 8.5% -6.0% 1.7% 7.6% 9.5% 4.4% 3.8% Total revenue -3.6% 27.6% 23.3% -2.8% 9.8% 6.6% 7.3% 2.7% 3.7% Builton 23.31% 28.5% 8.7% -11.1% 34.3% 3.3% 2.8% 4.3% 8.6% Balance sheet (IFRS, \$mm) 2009 2010 2011 2012E 2013E 2015E 2016E 2017E Fixed assets 1.3% 3.243 3.792 3.501 3.582 3.515 3.448 Operating cash flow facipital 53	EBIT margin	9.6%	10.5%	12.9%	12.2%	13.8%	12.9%	11.5%	10.7%	10.4%
YoY growth rates 2009 2010 2011 2012E 2013E 2014E 2015E 2015E 2017E Electricity & capacity revenue -1.5% 28.7% 36.0% -0.7% 15.0% 6.0% 6.1% 1.8% 3.6% Heat revenue -4.5% 29.6% 8.5% -6.0% 1.7% 7.6% 9.5% 4.4% 3.8% Total revenue -3.6% 27.6% 23.3% -2.8% 9.8% 6.6% 7.3% 2.7% 3.7% EDITDA 52.3% 34.5% 50.2% -3.2% 1.6.4% 1.6% -0.3% -1.4% 2.2% Net income 23.31/k 28.5% 8.7% -11.1% 34.3% 3.3% 2.8% 4.8% Balance sheet (IFRS, \$mm) 2009 2011 2012E 2013E 2014E 2015E 2016E 2017E Fixed assets 2,809 3,249 3,748 3,792 3,590 3,621 3,582 3,515 3,448 L1 insorticitin	Net margin	8.1%	8.1%	7.2%	6.6%	8.0%	7.8%	7.4%	7.6%	7.9%
YOY growth rates 2009 2010 2011 2012E 2013E 2013E 2015E 2017E 37% 37% 37% 37% 27% 37% 37% 27% 37% 27% 37% 37% 27% 37% 37% 27% 37% 37% 27% 37% 37% 27% 37% 37% 27% 37% 37% 27% 37%										
2009 2010 2011 2012e 2013e 2014e 2015e 2017e Electricity & capacity revenue -1.5% 28.7% 36.0% -0.7% 15.0% 6.1% 1.8% 3.6% Heat revenue -4.5% 29.6% 8.5% -6.0% 1.7% 7.6% 9.5% 6.4% 1.8% 3.8% Total revenue -3.6% 27.6% 23.3% -2.8% 9.8% 6.6% 7.3% 2.7% 3.7% EBITDA 52.3% 34.5% 50.2% -3.2% 16.4% 1.6% -0.3% -1.4% 8.5% Net Income 233.1% 28.5% 8.7% -1.1.1% 34.3% 3.3% 2.8% 4.3% 8.5% Balance sheet (IFRS, \$mm) - - 2009 2010 2011 2012E 2014E 2015E 2016E 2017E Fiked assets 1 8 3 3 3 3 3 3 3 3 3 3 3	YoY growth rates									
Electricity & capacity revenue -1.5% 28.7% 36.0% -0.7% 15.0% 6.0% 6.1% 1.8% 3.6% Heat revenue -4.5% 29.6% 8.5% -6.0% 1.7% 7.6% 9.5% 4.4% 3.8% Total revenue -3.6% 27.6% 23.3% -2.8% 9.8% 6.6% 7.3% 2.7% 3.7% EBITDA 52.3% 34.5% 50.2% -3.2% 16.4% 1.6% -0.3% -1.4% 2.2% Net income 2009 2012 2013E 2014E 2015E 2016E 2017E Fixed assets 2.809 3.249 3.748 3.792 3.500 3.621 3.582 3.515 3.448 L1 investments 1 8 33		2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Heat revenue -4.5% 29.6% 8.5% -6.0% 1.7% 7.6% 9.5% 4.4% 3.8% Total revenue -3.6% 27.6% 23.3% -2.8% 9.8% 6.6% 7.3% 2.7% 3.7% ENTDA 52.3% 34.5% 50.2% -3.2% 16.4% 1.6% -0.3% -1.4% 2.2% Net income 233.1% 28.5% 8.7% -11.1% 34.3% 3.3% 2.8% 4.3% 8.6% Balance sheet (IFRS, \$mn) 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2016E 2017E Fiked assets 1 8 3	Electricity & capacity revenue	-1.5%	28.7%	36.0%	-0.7%	15.0%	6.0%	6.1%	1.8%	3.6%
Total revenue -3.6% 27.6% 23.3% -2.8% 9.8% 6.6% 7.3% 2.7% 3.7% EBITDA 52.3% 34.5% 50.2% -3.2% 16.4% 1.6% -0.3% -1.4% 2.2% Net Income 233.1% 28.5% 8.7% -11.1% 34.3% 3.3% 2.8% 4.3% 8.6% Balance sheet (IFRS, \$mn) 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Fixed assets 2,809 3,249 3,748 3,792 3,590 3,621 3,582 3,515 3,448 L'investments 1 8 3 <	Heat revenue	-4.5%	29.6%	8.5%	-6.0%	1.7%	7.6%	9.5%	4.4%	3.8%
EBITDA 52.3% 34.5% 50.2% -3.2% 16.4% 1.6% -0.3% -1.4% 2.2% Net income 233.1% 28.5% 8.7% -11.1% 34.3% 3.3% 2.8% 4.3% 8.6% Balance sheet (IFRS, \$mn) Tinvestments 2009 2010 2011 2012E 2018E 2014E 2015E 2016E 2017E Fixed assets 2,809 3,249 3,748 3,792 3,590 3,621 3,582 3,515 3,448 Tinvestments 1 8 3	Total revenue	-3.6%	27.6%	23.3%	-2.8%	9.8%	6.6%	7.3%	2.7%	3.7%
Net income 233.1% 28.5% 8.7% -11.1% 34.3% 3.3% 2.8% 4.3% 8.6% Balance sheet (IFRS, \$mn) 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Fixed assets 2,809 3,249 3,748 3,792 3,590 3,621 3,582 3,515 3,448 Uri nvestments 1 8 3<	EBITDA	52.3%	34.5%	50.2%	-3.2%	16.4%	1.6%	-0.3%	-1.4%	2.2%
Balance sheet (IFRS, \$mn) 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Fixed assets 2,809 3,249 3,748 3,792 3,590 3,621 3,582 3,515 3,448 LT investments 1 8 3	Net income	233.1%	28.5%	8.7%	-11.1%	34.3%	3.3%	2.8%	4.3%	8.6%
Balance sheet (IFRS, Smn) 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Fixed assets 2,809 3,249 3,748 3,792 3,590 3,621 3,582 3,515 3,448 LT investments 1 8 3										
2009 2010 2011 2012e 2013e 2014e 2015e 2016e 2017e Fixed assets 2,809 3,249 3,748 3,792 3,590 3,621 3,582 3,515 3,448 I investments 1 8 3	Balance sheet (IFRS, \$mn)									
Fixed assets 2,809 3,249 3,748 3,792 3,590 3,621 3,582 3,515 3,448 LT investments 1 8 3 <t< td=""><td></td><td>2009</td><td>2010</td><td>2011</td><td>2012E</td><td>2013E</td><td>2014E</td><td>2015E</td><td>2016E</td><td>2017E</td></t<>		2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
LT investments 1 8 33 33 33 3312 3312 3312 3312 3312 3312 3312 3312 3312 3312 331 3313 3313 3313 </td <td>Fixed assets</td> <td>2,809</td> <td>3,249</td> <td>3,748</td> <td>3,792</td> <td>3,590</td> <td>3,621</td> <td>3,582</td> <td>3,515</td> <td>3,448</td>	Fixed assets	2,809	3,249	3,748	3,792	3,590	3,621	3,582	3,515	3,448
Non-cash working capital 53 123 177 153 141 130 112 116 120 Equity 2,264 2,452 2,394 2,425 2,467 2,698 2,891 3,093 3,312 Minority interest 0 -3 237 227 214 218 218 218 218 218 218 218 218 218 218 218 218 218 218 218 218 218 218 216 2019 2010 1040 1,049 821 601 351 86 -195 Other LT liabilities/(assets), net 141 179 257 246 233 236	LT investments	1	8	3	3	3	3	3	3	3
Equity2,2642,4522,3942,4252,4672,6982,8913,0933,312Minority interest0-3237227214218218218218Net debt/(cash)4587521,0401,04982160135186-195Other LT liabilities/(assets), net141179257246233236236236236236Cash flow statement (IFRS, \$mn)Cash flow statement (IFRS, \$mn)Operating cash flow before change in non-cash WC194271399383441448446437443Net capex-458-431-579-380-194-161-164-142-150Acquisitions/divestments31800000000Equity raised/bought back0000000000Change in debt330272353154-144-199-286-286-195Interest expense-41-66-74-75-77-69-50-27-8Financing cash flow28920027279-221-268-336-313-204Net cash flow28920027279-221-268-336-313-204	Non-cash working capital	53	123	177	153	141	130	112	116	120
Minority interest 0 -3 237 227 214 218 236 2017E 2016E 2017E 201	Equity	2,264	2,452	2,394	2,425	2,467	2,698	2,891	3,093	3,312
Net debt/(cash) 458 752 1,040 1,049 821 601 351 86 -195 Other LT liabilities/(assets), net 141 179 257 246 233 236 2316 2317 36 313	Minority interest	0	-3	237	227	214	218	218	218	218
Other LT liabilities/(assets), net 141 179 257 246 233 236 <	Net debt/(cash)	458	752	1,040	1,049	821	601	351	86	-195
Cash flow statement (IFRS, \$mn)2009201020112012E2013E2014E2015E2016E2017EOperating cash flow before change in non-cash WC194271399383441448446437443Operating cash flow108203308401444461464434439Net capex-458-431-579-380-194-161-164-142-150Acquisitions/divestments3180000000Investing cash flow-439-414-579-380-194-161-164-142-150Equity raised/bought back0000000000Change in debt330272353154-144-199-286-286-196Interest expense-41-66-74-75-77-69-50-27-8Financing cash flow28920027279-221-268-336-313-204Net cash flow-43-1121003033-36-2185	Other LT liabilities/(assets), net	141	179	257	246	233	236	236	236	236
Zors Zoro Zoro <thzoro< th=""> Zoro Zoro <thz< td=""><td>Cook flow statement (IEDC (com)</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></thz<></thzoro<>	Cook flow statement (IEDC (com)									
Z009Z010Z011Z012EZ013EZ014EZ015EZ016EZ017EOperating cash flow before change in non-cash WC194271399383441448446437443Operating cash flow108203308401444461464434439Net capex-458-431-579-380-194-161-164-142-150Acquisitions/divestments3180000000Investing cash flow-439-414-579-380-194-161-164-142-150Equity raised/bought back000000000Change in debt330272353154-144-199-286-286-196Interest expense-41-66-74-75-77-69-50-27-8Financing cash flow-43-1121003033-36-2185	Cash flow statement (IFRS, \$mn)	2000	2010	2044	20425	20425	204.45	20455	20465	20175
Operating cash flow before change in non-cash 194 271 399 383 441 448 446 437 443 WC 108 203 308 401 444 461 464 434 439 Net capex -458 -431 -579 -380 -194 -161 -164 -142 -150 Acquisitions/divestments 3 18 0<	Or anothing and flow before above in our and	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Operating cash flow 108 203 308 401 444 461 464 434 439 Net capex -458 -431 -579 -380 -194 -161 -164 -142 -150 Acquisitions/divestments 3 18 0 161 164 <td>WC</td> <td>194</td> <td>271</td> <td>399</td> <td>383</td> <td>441</td> <td>448</td> <td>446</td> <td>437</td> <td>443</td>	WC	194	271	399	383	441	448	446	437	443
Net capex -458 -431 -579 -380 -194 -161 -164 -142 -150 Acquisitions/divestments 3 18 0	Operating cash flow	108	203	308	401	444	461	464	434	439
Acquisitions/divestments 3 18 0 0 0 0 0 0 0 0 0 Investing cash flow -439 -414 -579 -380 -194 -161 -164 -142 -150 Equity raised/bought back 0 <	Net capex	-458	-431	-579	-380	-194	-161	-164	-142	-150
Investing cash flow -439 -414 -579 -380 -194 -161 -164 -142 -150 Equity raised/bought back 0 <	Acquisitions/divestments	3	18	0	0	0	0	0	0	0
Equity raised/bought back 0 <td>Investing cash flow</td> <td>-439</td> <td>-414</td> <td>-579</td> <td>-380</td> <td>-194</td> <td>-161</td> <td>-164</td> <td>-142</td> <td>-150</td>	Investing cash flow	-439	-414	-579	-380	-194	-161	-164	-142	-150
Change in debt 330 272 353 154 -144 -199 -286 -286 -196 Interest expense -41 -66 -74 -75 -77 -69 -50 -27 -8 Financing cash flow 289 200 272 79 -221 -268 -336 -313 -204 Net cash flow -43 -11 2 100 30 33 -36 -21 85	Equity raised/bought back	0	0	0	0	0	0	0	0	0
Interest expense -41 -66 -74 -75 -77 -69 -50 -27 -8 Financing cash flow 289 200 272 79 -221 -268 -336 -313 -204 Net cash flow -43 -11 2 100 30 33 -36 -21 85	Change in debt	330	272	353	154	-144	-199	-286	-286	-196
Financing cash flow 289 200 272 79 -221 -268 -336 -313 -204 Net cash flow -43 -11 2 100 30 33 -36 -21 85	Interest expense	-41	-66	-74	-75	-77	-69	-50	-27	-8
Net cash flow -43 -11 2 100 30 33 -36 -21 85	Financing cash flow	289	200	272	79	-221	-268	-336	-313	-204
	Net cash flow	-43	-11	2	100	30	33	-36	-21	85

	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
EBIT	243	301	300	287	274	277	281	287	269
Tax on EBIT	-49	-60	-60	-57	-55	-55	-56	-57	-54
After tax EBIT	194	241	240	229	219	221	225	230	215
Depreciation	172	182	191	203	209	217	223	229	236
Capex	-380	-194	-161	-164	-142	-150	-154	-159	-163
Change in NWC	18	3	13	18	-3	-4	-3	-4	-3
FCFF	4	233	284	286	283	284	290	296	285
Discounted FCFF	4	200	213	187	161	140	125	111	93

WAC	C compo	sition				Fair value calculation							
Equity	market ris	k			12.5%	Terminal value of old capacity			864				
Regula	ntory risk				2.0%	Terminal value of new capacit	у		824	TP per sha	re (\$)		0.000188
Comp	any-specific	: risk			4.0%	Total terminal value			1,689	12M TP (\$)		0.000221
Cor	porate gove	ernance			3.0%	NPV of cash flows			1,236	Current pr	ice (\$)		0.000174
Liqu	idity				1.0%	NPV of terminal value			551	Potential	upside to 12	М ТР	27%
Cost o	f equity				18.5%	Fair EV			1,787	Dividend y	rield		1%
Cost o	f debt				8.0%	Net debt (-) or plus cash (+)	2011		-1,063	Expected	12M total re	turn	28%
Target	D/(D+E)				30.0%	Minority interest (-)			0	Current EV/Capacity 2011			254
WACC					14.9%	Fair MktCap			724	Fair EV/Ca	pacity 2011		261
						· · · ·					. ,		
Termi	nal growth				2.0%								
						Fair EV (\$mn)							
12M t	arget price	sensitivity	to termina	l growth ra	te and			Existin	g assets		New		
WACC						Branch	Electricity	Heat	Total	\$/kW	projects	Iotai	Ş/KW
ۍ		Te	rminal grov	vth		Thermal	-318	-81	-399	-139	695	297	76
MA	0.0%	1.0%	2.0%	3.0%	4.0%	Hydro	1,269	0	1,269	453	124	1,393	478
13%	0.00027	0.00028	0.00029	0.00031	0.00032	Murmansk CHP	-4	101	98	8,145	0	98	8,145
14%	0.00024	0.00025	0.00025	0.00027	0.00028	TGK-1 total	948	20	968	161	819	1,787	261
15%	0.00021	0.00021	0.00022	0.00023	0.00024								
16%	0.00018	0.00019	0.00019	0.00020	0.00021	Investment projects sur	mmary						
17%	0.00016	0.00016	0.00016	0.00017	0.00018		Electric	Heat		Initial	NDV/	PV of re	maining
						Project name	capacity	capacity	Main Fuel	Capex	NPV (ćurus)	cash flow	ws 2012+
Fair E	//Capacity	sensitivity	to termina	l growth ra	te and	1	addition	addition		(\$mn)	(şmn)	(\$r	nn)
WACC						Tsentralnaya CHP	100	120	Gas	315	-254	-1	.96
ى.		Te	rminal grov	vth		Yuzhnaya CHP	425	290	Gas	431	-307	3	44
MA	0.0%	1.0%	2.0%	3.0%	4.0%	Pravobereghnaya CHP	450	156	Gas	504	-539	1	64
13%	286	290	296	302	310	Pervomayskaya CHP (#1)	180	119	Gas	314	-321	1	64
14%	270	273	277	282	288	Pervomayskaya CHP (#2)	180	119	Gas	314	-294	1	71
15%	255	258	261	265	270	Vasileostrovskaya CHP	50	100	Gas	56	-38	Z	46
16%	242	244	247	250	254	Viborgskaya CHP	23	168	Gas	38	-71		1
17%	230	232	234	237	240	Volkhovskaya Hydro	12	0	Hydro	22	-46		7
						Lesogorskaya Hydro (#1)	30	0	Hydro	38	-47	2	20
						Lesogorskaya Hydro (#2)	30	0	Hydro	36	-37	2	20
						Lesogorskaya Hydro (#3)	30	0	Hydro	34	-26		8
						Lesogorskaya Hydro (#4)	30	0	Hydro	34	-19	-	-2
						Svetogorskava Hydro (#1)	31	0	Hvdro	34	-52	7	21

Svetogorskaya Hydro (#2)

Svetogorskaya Hydro (#3) Svetogorskaya Hydro (#4) 31

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Hydro

Hydro

Hydro

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8 Source: Aton estimates

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-41

-32

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MOSENERGO

HOLD Target price 12M (S)	0.0490	 BULL POINTS Above-average asset quality Significant present value of upcomi investment projects The largest TGK by market capitalis 	 BEAR POINTS Quasi-state ownership brings corporate governance concerns Finances OGK-2's negative NPV investment project at Cherepovetskaya GRES; this practice may be extended to other OGK-2 projects as 						
Bloomberg code	MSNG RX				w	/ell			
Reuters code	MSNG.MM				-	LOSSITIAKIT	ig neat gen	eration bus	siness
Current price, ord. (\$)	0.0429	EV12 JEPS results release (expected)	in Apr May	, 2012)					
Upside to 12M TP, ord.	14%	Changes to heat husiness regulation	may ha	2013)	d in 2013			a larga haa	t producor
Dividend yield, ord. (\$)	1%	in Moscow region (notentially in 2013)	i (iliay be a	announce	u III 2013	s), acquisition	I UI IVIUER,	a laige liea	t producer
Exp. total return over 12M, ord. (%)	15%								
Share data									
No. of ord. shares	39,749	Valuation ratios							
No. of pref. shares	n/a		2009	2010	2011	2012E	2013E	2014E	2015E
Ave 3M daily t/o, ord. (\$mn)	1.03	EV/EBITDA adj	2.8	2.1	1.7	2.3	2.2	2.5	2.2
Free float (%)	15%	P/E adj	16.2	6.3	5.0	10.4	8.2	10.3	7.4
Market cap (\$mn)	1,707	P/BV	0.3	0.3	0.3	0.3	0.3	0.3	0.3
Enterprise value (\$mn)	1,390	EV/Electric capacity (\$/kW)	117	117	113	113	112	107	101
		Fair EV/Capacity (\$/kW)	113	113	109	109	108	103	98
Shareholder structure		EV/Electricity production (\$/MWh)	23	21	21	23	23	23	22
Others									
15%	Gazprom	Financial metrics							
	54%		2009	2010	2011	2012E	2013E	2014E	2015E
InterBAO		RoA	1.8%	3.2%	5.2%	3.0%	4.0%	3.2%	4.2%
5%		RoE	1.7%	4.3%	5.5%	2.7%	3.5%	2.6%	3.6%
370		EBITDA/Capacity (\$/kW)	42	55	67	49	50	42	47
		FCFF/Capacity (\$/kW)	5	6	28	0	-14	-13	26
City of		Net debt/EBITDA	0.3	-0.5	-0.4	-0.5	-0.1	0.2	-0.3
MOSCOW		Net debt/Assets	0.0	-0.1	-0.1	0.0	0.0	0.0	0.0
20%		Interest coverage ratio	3.6	149.9	274.9	15.1	10.7	5.8	8.1
12M price performance (\$)		Operational data							
0.1500			2000	2010	2011	20125	20125	20145	20155
0.1000 -		Installed electric capacity (MMM)	11.024	11 024	12.244	12 220	12 400	12 040	12 710
		of which now capacity (MMV)	1 2 4 1	1 2 4 1	1 761	1 761	1 9 2 2	2 462	2 202
0.0500 -		Electricity generation (GWh)	61 747	66 027	65.769	61,000	1,023 61 746	50 702	5,503 62.016
0.0000		Electricity load factor (%)	50%	6/%	61%	56%	57%	52%	52,910
	2 5	Purchased electricity (GW/b)	6 474	6 2 2 5	10 772	10 772	10 772	10 772	10 772
sc-1 3r-1 1 1-1 1	sc-1	Own electricity sales (GW/h)	56 912	60 026	59 207	55 082	56,000	54 270	57 595
De Ar Au Au	ŏŏ	of which from new capacity	9 571	9 666	9 402	9 780	12 918	13 137	19.795
Target priceMSNG		Capacity sales (GW*months)	141	1/13	127	130	12,510	120	139
		of which from new capacity	15	16	18	20	21	21	32
Source: Compan	v data. Bloomherg	Installed heat capacity (Gcal/h)	34 865	34,865	35 085	35.085	35,085	35,085	35 085
Source: company	Aton estimates	Heat generation (th. Gcal)	65 205	69,878	66 480	67 300	67,300	67,300	67,300
	. test coundies	Heat sales (th. Gcal) 60.247 65.471			61.644	62,406	62,406	62,406	62,406
			/ /	/	- /		- ,	- ,	- ,

67,300 62,406

		Average electricity price (\$/MWh)		31	39	43	40	42	44	50
		Average heat price (\$/Gcal)		25	31	38	36	37	41	46
		Assets description (2011)								
IR Contacts		Name	I	Fuel mix	(%)	Installed electric	Electricity	Capacity sales	Installed heat	Heat
Website:	http://www.mosenergo.ru/		gas	coal	other	capacity	(GW/b)	(GW	capacity	(th Gcal)
IR name:	Denis Voronchikhin					(MW)	(0111)	months)	(th. Gcal)	(cin Occi)
E-mail:	VoronchikhinDS@mosenergo.ru	Mosenergo	98%	1%	1%	12,344	65,768	127	35,085	66,480
Phone:	+7 495 957 1957 ext. 3457						Sourc	e: Compar	ny data, At	on estimates
	1									

• • •	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Revenue	3,548	4,785	5,482	5,012	5,217	5,534	6,358	6,809	6,942
Electricity & capacity revenue	1,939	2,597	3,018	2,653	2,789	2,889	3,422	3,716	3,749
Heat revenue	1,497	2,052	2,366	2,267	2,339	2,554	2,841	2,994	3,091
Other	112	136	97	92	89	92	95	99	102
Cost of sales	-3,328	-4,459	-5,018	-4,722	-4,863	-5,222	-5,959	-6,371	-6,536
Fuel costs	-1,620	-2,318	-2,683	-2,512	-2,709	-3,021	-3,574	-3,821	-3,887
Purchased electricity for resale	-163	-234	-369	-340	-350	-367	-407	-428	-437
D&A	-369	-402	-444	-385	-338	-311	-320	-354	-364
Fixed cash costs	-1,176	-1,505	-1,522	-1,485	-1,466	-1,523	-1,657	-1,769	-1,848
Other operating income/(expense)	-86	-76	-75	-71	-69	-71	-74	-76	-79
EBITDA (total)	503	652	832	605	622	552	645	716	692
EBITDA (old capacity)	220	318	465	264	271	215	200	225	230
EBITDA (new capacity)	284	334	367	340	351	337	445	491	461
EBIT	134	250	388	219	284	242	325	361	327
Net finance expense	8	95	42	-14	-24	-35	-36	-18	0
EBT	143	346	430	206	260	206	290	343	327
Income tax charge	-37	-73	-86	-41	-52	-41	-58	-69	-65
Minority interest	0	0	0	0	0	0	0	0	0
Net income	106	272	344	165	208	165	232	275	262
Margins									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
EBITDA margin	14.2%	13.6%	15.2%	12.1%	11.9%	10.0%	10.2%	10.5%	10.0%
EBIT margin	3.8%	5.2%	7.1%	4.4%	5.4%	4.4%	5.1%	5.3%	4.7%
Net margin	3.0%	5.7%	6.3%	3.3%	4.0%	3.0%	3.6%	4.0%	3.8%
VeV growth rotes									
for growth rates	2000	2010	2014	20425	20425	204.45	20455	20165	20475
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Electricity & capacity revenue	-9.0%	33.9%	16.2%	-12.1%	5.1%	3.6%	18.4%	8.6%	0.9%
Tetel revenue	-0.9%	37.1%	15.3%	-4.2%	3.2%	9.2%	11.2%	5.4%	3.2%
	-7.0%	34.9%	14.0%	-8.0%	4.1%	0.1%	14.9%	10.0%	2.0%
EBITDA Natingama	10.5%	29.7%	27.5%	-27.3%	2.9%	-11.3%	10.9%	10.9%	-3.3%
Net income	-20.7%	158.0%	20.4%	-52.2%	20.3%	-20.0%	40.5%	18.0%	-4.0%
Balance sheet (IERS, Śmn)									
	2009	2010	2011	2012F	2013F	2014F	2015F	2016F	2017F
Fixed assets	6 538	6 346	6 112	6 094	6 180	6 710	6.665	6 552	6 435
IT investments	34	29	25	24	22	23	23	23	23
Non-cash working canital	333	367	536	442	383	335	286	306	312
Fauity	6.075	6 300	6 213	6 113	5 972	6 241	6 472	6 747	7 009
Minority interest	0	0	0	0	0	0	0	0	0
Net debt/(cash)	170	-354	-310	-291	-83	118	-207	-574	-947
Other LT liabilities/(assets). net	660	797	770	738	696	708	708	708	708
		-							
Cash flow statement (IFRS, \$mn)									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Operating cash flow before change in non-cash WC	436	577	737	564	570	511	588	647	626
Operating cash flow	390	709	535	638	605	566	636	627	620
Net capex	-365	-218	-582	-631	-777	-732	-275	-242	-247
Acquisitions/divestments	105	472	47	0	0	0	0	0	0
Investing cash flow	-245	255	-509	-631	-777	-732	-275	-242	-247
Equity raised/bought back	1	0	0	0	0	0	0	0	0
Change in debt	-93	-61	-67	0	0	0	0	-445	0
Interest expense	-76	-58	-55	-14	-24	-35	-36	-18	0
Financing cash flow	-168	-135	-148	-14	-24	-35	-36	-463	0
Net cash flow	-23	829	-122	-6	-196	-202	325	-78	373
-				•			Source: Con	npany data. A	ton estimates
								, , , , , , , , , , , , , , , , , , , ,	

17%

	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
EBIT	219	284	242	325	361	327	334	345	342
Tax on EBIT	-44	-57	-48	-65	-72	-65	-67	-69	-68
After tax EBIT	175	227	193	260	289	262	267	276	274
Depreciation	385	338	311	320	354	364	374	384	395
Сарех	-631	-777	-732	-275	-242	-247	-255	-262	-271
Change in NWC	74	34	55	48	-20	-6	-10	-10	-10
FCFF	5	-177	-173	354	381	373	377	388	388
Discounted FCFF	4	-152	-130	231	217	185	162	146	127

WAC	C compo	sition				Fair value calculation							
Equity	market ris	k			12.5%	Terminal value of old capacit	y		526				
Regula	tory risk				2.0%	Terminal value of new capaci	ity		1,166	TP per sha	are (\$)		0.0417
Compa	any-specific	: risk			4.0%	Total terminal value			1,692	12M TP (\$	5)		0.0490
Corp	oorate gov	ernance			3.0%	NPV of cash flows			790	Current pr	rice (\$)		0.0429
Liqu	idity				1.0%	NPV of terminal value			552	Potential	upside to 12	M TP	14%
Cost of	f equity				18.5%	Fair EV			1,342	Dividend y		1%	
Cost of	f debt				8.0%	Net debt (-) or plus cash (+) 2011		317	Expected	12M total re	eturn	15%
Target	D/(D+E)				30.0%	Minority interest (-)			0	Current E	V/Capacity 2	011	113
WACC					14.9%	Fair MktCap			1,659	Fair EV/Ca	pacity 2011		109
Termir	nal growth				2.0%	Ī							
						Fair EV (\$mn)							
12M ta	arget price	sensitivity	to termina	al growth ra	ite and	Duranah		Existin	g assets		New	Tatal	ć /law
WACC						Branch	Electricity	Heat	Total	\$/kW	projects	Total	Ş/KVV
ىي.		Tei	rminal grov	wth		Mosenergo total	987	-256	731	69	611	1342	109
MA	0.0%	1.0%	2.0%	3.0%	4.0%								
13%	0.054	0.055	0.055	0.056	0.057	Investment projects su	ımmary						
14%	0.051	0.052	0.052	0.053	0.053		Electric	Heat		Initial	NIDV/	PV of re	emaining
15%	0.048	0.049	0.049	0.050	0.050	Project name	capacity	capacity	Main Fuel	Capex	(ćmm)	cash flo	ws 2012+
16%	0.046	0.046	0.046	0.047	0.047		addition	addition		(\$mn)	(şmn)	(\$r	mn)
17%	0.043	0.043	0.044	0.044	0.044	CHP-27 (#1)	450	300	Gas	575	-578	3	40
						CHP-27 (#2)	450	300	Gas	575	-618	3	59
Fair EV	//Capacity	sensitivity	to termina	l growth ra	te and	CHP-21	425	300	Gas	543	-629	3	04
WACC						GTU-CHP	16	32	Gas	45	-45	-	13
ىي.		Tei	rminal grov	wth		CHP-12	220	0	Gas	283	-154	-1	68
WAT	0.0%	1.0%	2.0%	3.0%	4.0%	CHP-9	62	0	Gas	87	-48	4	41
13%	123	124	126	128	131	CHP-20	420	0	Gas	592	-407	-2	284
14%	114	116	117	119	121	CHP-26	420	220	Gas	438	-454	3	38
15%	107	108	109	110	112	CHP-16	420	0	Gas	500	-277	-2	219
16%	100	100	101	102	104	Cherepovetskaya GRES	420	0	Gas	609	-291	-2	213

Source: Aton estimates

OUADRA

BULL POINTS

0.000125 0.000121

Better than average corporate governance associated with private owner (Onexim)

BEAR POINTS

Below-average asset quality

Lossmaking heat generation business

.

Significant present value of upcoming cash flows from

investment projects

STOCK DRIVERS

FY12 IFRS results release (expected in Apr-May 2013)

Changes to heat business regulation (may be announced in 2013)

d. 10%									
ef18%	Valuation ratios								
5) 0%			2009	2010	2011	2012E	2013E	2014E	2015E
\$) 1%	EV/EBITDA adj		2.2	2.6	2.2	2.9	2.2	2.1	1.8
12M. ord. (%) 10%	P/E adi		2.7	9.8	4.4	13.3	6.4	6.9	5.2
12M. pref. (%) -16%	P/BV		0.2	0.2	0.2	0.2	0.3	0.2	0.2
	EV/Electric capacity (\$/kW)		109	105	105	106	100	94	88
	Eair EV/Canacity $(\$/kW)$		103	100	99	100	94	89	83
1 912 506	EV/Electricity production (\$/MWb)		35	33	33	33	31	30	28
1,512,500			33	33	33	33	51	50	20
(\$mp) 0.04	Financial metrics								
. (31111) 0.04			2000	2010	2011	20125	20125	20145	20155
24%	Do A		11 20/	2010	2011	2012E	Z013E	ZU14E	2013E
-) 271			11.3%	3.1%	0.5%	2.7%	5.2%	5.4%	0.4%
1) 3/1			9.0%	2.4%	5.6%	1.9%	3.9%	3.5%	4.4%
	EBITDA/Capacity (\$/kw)		49	41	48	30	45	46	49
e	FCFF/Capacity (\$/kW)		-3	-4	-52	-45	-13	-8	16
	Net debt/EBITDA		-0.4	-0.2	0.8	2.3	2.1	2.3	1.8
	Net debt/Assets		-0.1	0.0	0.2	0.3	0.3	0.3	0.3
	Interest coverage ratio		5.5	5.8	15.7	1.8	1.9	1.2	1.5
	Operational data								
			2009	2010	2011	2012E	2013E	2014E	2015E
	Installed electric capacity (MW)		3,420	3,523	3,530	3,502	3,722	3,952	4,236
	of which new capacity (MW)		52	167	312	312	532	762	1,092
Onexim	Electricity generation (GWh)		10,674	11,146	11,207	11,183	12,077	12,216	13,282
76%	Electricity load factor (%)		36%	36%	36%	36%	37%	35%	36%
nce (\$)	Purchased electricity (GWh)		1,943	2,011	4,173	4,173	4,173	4,173	4,173
	Own electricity sales (GWh)		9,003	9,398	9,480	9,588	10,515	10,702	11,755
	of which from new capacity		156	443	921	1.852	3.158	3.678	4.861
·····	Capacity sales (GW*months)		39	39	35	36	38	39	41
	of which from new capacity		0	1	2	4	6	7	9
	Installed heat capacity (Gcal/h)		17 022	16 878	15 498	15 498	15 653	, 15 653	15 653
	Heat generation (th. Gcal)		25 607	26 206	22 970	24 247	24 552	24 552	24 552
· · · · ·	Heat sales (th. Gcal)		23,007	20,300	23,070	24,247	24,332	24,332	24,332
-12 -12 -12 -12 -12	Augusta and ale striciture rise (C (MARA)		23,058	24,107	21,773	22,150	22,450	22,450	22,450
Apr Jun Oct	Average electricity price (\$/NVVN)		44	51	51	50	53	58	64 25
	Average heat price (\$/Gcal)		21	23	30	26	27	31	35
et price —— TGKD									
	Assets description (2011)								
Source: Company data, Bloomberg,			Fuel mix ((%)	Installed	Electricitv	Capacity	Installed	Heat
Aton estimates	Name				electric	production	sales	heat	production
		gas	coal	other	capacity	(GWh)	(GW	capacity	(th. Gcal)
					(MW)	· /	months)	(th. Gcal)	· /
http://www.quadra.ru/	Thermal	99%	1%	1%	3,530	11,207	35	15,498	23,870
Anna Krylova						Sourc	e: Compar	ny data, Ato	on estimates
Krylova_AV@quadra.ru									
+7 (495) 739-73-33 ext. 44-44									
1									
1									

HOLD **Farget price 12M (S)** Target price 12M (prefs)

Bloomberg code	TGKD RX
Reuters code	TGKD.MM
Current price, ord. (\$)	0.000113
Current price, pref. (\$)	0.000148
Upside to 12M TP, ord.	10%
Upside to 12M TP, pref.	-18%
Dividend yield, ord. (\$)	0%
Dividend yield, pref. (\$)	1%
Exp. total return over 12M, ord. (%)	10%
Exp. total return over 12M, pref. (%)	-16%
Share data	
No. of ord. shares	1,912,506
No. of pref. shares	75,273
Ave 3M daily t/o, ord. (\$mn)	0.04
Free float (%)	24%
Market cap (\$mn)	227
Enterprise value (\$mn)	371





IR Contacts

Website:

IR name: E-mail:

Phone:

Breeme 997 1,12 1,260 1,282 1,282 1,282 1,276 1,382 1,082 1,025 Heat revenue 490 538 645 566 615 692 793 845 867 Other 24 25 27 25 25 25 25 27 28 23 223 503 505 1,048 4,123 1,147 4,147 4,147 4,147 4,147 4,147 4,148 1,123 1,147 1,148 1,123 1,147 1,148 1,123 1,131 1,132		2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Internet beak resonance4925966937918991.011.101.10Other4215586556566156156176177318.68787Other430-1.112-1.208-1.228-1.228-1.228-1.228-1.228-1.228-1.228-1.228-1.228-1.235-1.66-1.23-1.235-1.66-1.23-1.235-1.235-1.66-1.23-1.235-1.235-1.235-1.235-1.235-1.235-1.235-1.235-1.235-1.235-1.235-1.235-1.235-1.235-1.235-2.355 <th< td=""><td>Revenue</td><td>997</td><td>1,171</td><td>1,369</td><td>1,282</td><td>1,417</td><td>1,576</td><td>1,832</td><td>1,982</td><td>2,025</td></th<>	Revenue	997	1,171	1,369	1,282	1,417	1,576	1,832	1,982	2,025
beat revenue 490 588 645 566 615 02 73 75 75 75 75 75 75 75 75 75 75 75 75 75 75 75 75 75 755	Electricity & capacity revenue	482	587	696	691	777	859	1,013	1,110	1,130
Other2425272625252527282728Color Josies-112-1268-1268-1272-1281-1271-12	Heat revenue	490	558	645	566	615	692	793	845	867
Cot of anise:48594.1234.1264.1224.1244.1474.1474.1474.1454.1474.1474.1454.1284.1314.1354.1284.1314.1354.1354.1354.1354.134.1354.1354.1354.1354.1354.1354.1354.1354.1354.134.135 <td>Other</td> <td>24</td> <td>25</td> <td>27</td> <td>26</td> <td>25</td> <td>25</td> <td>26</td> <td>27</td> <td>28</td>	Other	24	25	27	26	25	25	26	27	28
Fuel costs -469 -570 -572 -776 975 208 -1,123 -1,124 DRA -50 -108 466 433 -98 -104 -116 -128 -131 DRA -50 -263 -300 -293 -302 -318 -364 -381 Dref copating income/(copense) -21 -27 26 252 25 25 27 -28 -28 BITDA (code capacity) 160 137 116 39 39 39 39 39 34 38 287 213 215 BITDA (new capacity) 6 26 54 88 122 166 133 36 77 91 119 117 Net inscree copense -12 47 33 56 77 91 119 117 Net inscree copense -12 47 33 58 77 93 34 69 730 Notory interve 0 0 0 0 0 0 0 0 0	Cost of sales	-859	-1,112	-1,268	-1,223	-1,324	-1,473	-1,714	-1,836	-1,879
Jurnhand DafA-148-148-135-176-176-216-218-218-218DeA-50-263-309-293-302-318-311-381Fined calx locits-256-277-26-25252728-235Differ operuing incom/Lopency-21-24-77-26-25252728-235EBTDA (old capachy)166143170127166188288287248288EBTDA (old capachy)6265488127142140213215EBT116357433787436-37-26EBT116124-7-184449841-71-26EBT104307121244449841-71-76EBT104200000000000Incone tackarge-217-1844498411-73	Fuel costs	-469	-640	-718	-692	-769	-875	-1,048	-1,123	-1,149
DBA -50 -108 -96 -93 -98 -101 -116 -128 -131 Drend capacity 126 -24 -27 -26 -23 -22 -27 -28 -28 -29 BTDA (lock capacity) 160 113 100 127 166 181 206 247 -28 BETDA (lock capacity) 6 26 54 38 127 142 169 213 215 BETTA (lock capacity) 6 27 -18 31 12 24 33 37 32 26 BETTA (lock capacity) 10 0	Purchased electricity for resale	-83	-100	-144	-145	-155	-176	-204	-214	-218
Fixed cash costs 225 223 302 312 346 371 381 Deter operating incomt/expense 21 -24 -27 -26 -25 -26 27 -28 BBTOA (lot capa) 166 117 116 39 39 39 39 34 33 EBTTA (lot capachy) 6 26 54 88 127 142 169 213 215 EBTT 116 35 74 33 68 77 91 119 117 Net finance expanse 21 -7 18 44 94 41 54 87 92 Iscome tax charge 21 -7 18 44 94 11 11 17 18 Iscome tax charge 21 -7 18 44 94 51 33 43 69 73 Barge interminite 157% 122% 124% 94% 117% 113%	D&A	-50	-108	-96	-93	-98	-104	-116	-128	-131
Other operating income/(expense) -21 -24 -27 -26 -25 -26 -27 -28 -29 BBTDA (lotal capacity) 160 117 116 39 30 31 30 32 215 BetTDA (new capacity) 6 26 54 38 127 144 41 56 87 92 125 126 201 201 21 74 33 34 39 93 39 39 39 39 30 <t< td=""><td>Fixed cash costs</td><td>-256</td><td>-263</td><td>-309</td><td>-293</td><td>-302</td><td>-318</td><td>-346</td><td>-371</td><td>-381</td></t<>	Fixed cash costs	-256	-263	-309	-293	-302	-318	-346	-371	-381
EBITO (lot capal(y)) 166 143 170 127 166 181 208 247 248 EBITOA (lot capacity) 6 12 54 88 127 142 169 213 215 EBITOA (lot capacity) 6 25 54 88 127 142 169 213 225 EBITOA (lot capacity) 10 30 71 22 36 37 32 22 26 EBITOA (lot capacity) 104 30 71 22 44 44 54 87 92 Income tox charge -21 -7 -18 44 -9 8 11 17 -18 Minority insterest 0	Other operating income/(expense)	-21	-24	-27	-26	-25	-26	-27	-28	-29
CBITOA (not capacity) 160 117 116 39 39 39 39 34 33 EBITOA (not capacity) 6 26 54 88 127 142 169 213 215 EBITOA (not capacity) 116 35 74 33 68 77 91 119 117 Net finance expense 12 -4 33 12 -24 43 -37 -32 -26 Income tax charge 0 <t< td=""><td>EBITDA (total)</td><td>166</td><td>143</td><td>170</td><td>127</td><td>166</td><td>181</td><td>208</td><td>247</td><td>248</td></t<>	EBITDA (total)	166	143	170	127	166	181	208	247	248
EBITO A (new capacity) 6 26 54 88 127 142 169 213 215 EBIT 116 35 74 33 68 77 91 119 117 Net finance expense 112 -44 3 12 -24 36 -37 -32 -26 EBT 104 30 71 21 44 41 54 87 92 Income tacharge 21 -7 -18 -4 49 8 69 73 Margins 23 52 17 35 33 43 69 73 Hargins 16.7% 12.2% 12.4% 9.9% 11.7% 11.5% 12.3% 20.46 20.156 20.166 20.176 20.166 20.176 20.166 20.166 20.166 20.166 20.166 20.167 20.168 20.168 20.168 20.168 20.168 20.168 20.168 20.168 20.168	EBITDA (old capacity)	160	117	116	39	39	39	39	34	33
Ebr 116 35 74 33 68 77 91 119 117 Net finance expense -12 -4 -3 -12 -24 44 41 55 -37 -32 -26 Income tax charge -21 -7 -18 -4 -9 -8 -11 -17 -18 Minority interest 0	EBITDA (new capacity)	6	26	54	88	127	142	169	213	215
EBIT 116 35 74 33 68 77 91 119 117 Net finance expanse 1:2 4.4 30 71 22 44 41 54 87 92 Income tax charge :21 .77 :18 -4 9 -8 1.11 1.77 :18 Minority interest 0										
Net finance expense -12 -12 -24 -35 -37 -32 -26 EFT 104 30 71 21 244 44 41 54 87 92 Income tax charge -21 -7 -18 -4 9 8 -11 -17 -18 Minority interest 0 <t< td=""><td>EBIT</td><td>116</td><td>35</td><td>74</td><td>33</td><td>68</td><td>77</td><td>91</td><td>119</td><td>117</td></t<>	EBIT	116	35	74	33	68	77	91	119	117
EPT 104 30 71 21 74 44 41 54 87 92 Minority interest 0 <td< td=""><td>Net finance expense</td><td>-12</td><td>-4</td><td>-3</td><td>-12</td><td>-24</td><td>-36</td><td>-37</td><td>-32</td><td>-26</td></td<>	Net finance expense	-12	-4	-3	-12	-24	-36	-37	-32	-26
Income tax charge -21 -7 -18 -4 -9 -8 -11 -17 -18 Minority interest 0	EBT	104	30	71	21	44	41	54	87	92
Mnortly interest 0	Income tax charge	-21	-7	-18	-4	-9	-8	-11	-17	-18
Net income 83 23 52 17 35 33 43 69 73 Margins 2009 2010 2011 2012 2014E 2016E 2017E EBIT Dargin 16.7% 12.2% 12.4% 9.9% 11.7% 11.5% 11.3% 12.4% 12.2% EBIT Dargin 8.4% 2.0% 5.4% 2.6% 4.8% 4.9% 5.0% 6.6% 5.6% 2.6% 5.8% 3.6% YOY growth rates 2009 2010 2011 2012E 2014E 2015E 2016E 2017E Heat revenue -19.9% 21.6% 18.7% -0.8% 12.5% 10.5% 14.6% 5.5% 2.6% Total revenue -15.2% 17.5% 16.9% -6.3% 10.5% 11.2% 16.3% 2.2% EBTOA 21.5% -1.40% 18.8% 0.2% </td <td>Minority interest</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td>	Minority interest	0	0	0	0	0	0	0	0	0
Margins 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E EBIT Da margin 16.7% 12.2% 12.4% 9.9% 11.7% 11.3% 12.4% 12.4% EBIT margin 11.7% 3.0% 5.4% 2.6% 4.8% 4.9% 5.0% 6.0% 5.8% Nett margin 8.4% 2.0% 3.8% 1.3% 2.5% 2.1% 2.4% 3.5% 3.6% YOY growth rates 2009 2010 2011 2012E 2013E 2015E 2015E 2017E 2017E Electricity & capacity revenue -19.3% 13.9% 15.5% -12.3% 8.6% 12.6% 14.6% 6.5% 2.6% Total revenue -9.3% 13.9% 15.5% -12.3% 8.6% 12.6% 14.6% 6.5% 2.6% Catal revenue -9.3% 13.9% 12.4% 10.5% 11.2% 16.3% 8.2% 2.2% 2.8% 18.0% 1.2%<	Net income	83	23	52	17	35	33	43	69	73
Margins 2009 2010 2011 2012 2013E 2014E 2015E 2016E 2017E EBITDA margin 11.7% 3.0% 5.4% 2.6% 4.8% 11.3% 11.2% 3.2% 5.4% 2.6% 4.8% 4.9% 5.0% 6.0% 5.8% Net margin 8.4% 2.0% 3.8% 1.3% 2.5% 2.1% 2.4% 3.5% 3.6% YOY growth rates 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Electricity & capacity revenue -9.9% 12.6% 18.7% -0.8% 12.5% 10.5% 17.9% 9.6% 1.8% Heat revenue -9.3% 13.9% 15.5% -12.3% 8.6% 12.6% 18.8% 6.5% 2.6% 8.2% 2.2% EBTOA 21.5% -14.0% 18.9% -6.3% 10.5% 17.9% 9.6% 9.5% 5.9% Balance sheet (IFRS, \$mn) 21.5% 14.0% 16.3	Margins									
2009 2010 2011 2014 2015 2015 2016 2017 VOY growth rates 2009 2010 2011 2012 2013 2014 2015 2016 2017 2016 2017 2018 2014 2015 2016 2017 2017 2018 2014 2015 2016 2017 2016 2017 2018 2014 2015 2016 2017 2016 2017 2018 2014 2015 2016 2017 2017 2018 2014 2015 2016 2017 2016 2017 2018 2014 2015 2016 2017 2015 2014 2015 2016 2017 2015 2016 2017 2016 2017 2016 2017 2016 2017		2009	2010	2011	2012F	2013F	201/F	2015F	2016F	2017F
Lands Hungin Lands	FRITDA margin	16.7%	12.2%	12.4%	9.9%	11.7%	11 5%	11.3%	12.4%	12.2%
Norman 2.0% 10.5% 10.5% 17.9% 9.6% 1.8% Heat revenue -9.3% 13.5% 15.5% -12.3% 8.6% 10.5% 11.2% 16.3% 8.2% 2.6% Total revenue -15.2% 17.5% 16.9% -6.3% 10.5% 11.2% 16.3% 8.2% 2.2% Balance sheet (IFRS, \$mn) - - 2009 2010 2011 2012E 2014E 2015E 2016E 2017E Fixed assets 742 886 925 1.086 1.134 1.260 1.284 1.20 1.158 Equity 929 987 941 918 901 950	EBIT margin	11.7%	3.0%	5.4%	2.6%	4.8%	4 9%	5.0%	6.0%	5.8%
White part is a set of the set o	Net margin	8.4%	2.0%	3.8%	1.3%	2.5%	2.1%	2.4%	3.5%	3.6%
Yoy growth rates 2009 2010 2012 2013E 2014E 2015E 2016E 2017E Electricity a capacity revenue -19.9% 11.6% 18.7% -0.8% 12.5% 10.6% 14.6% 6.5% 1.8.7% Heat revenue -9.3% 13.9% 15.5% -12.3% 8.6% 12.6% 14.6% 6.5% 2.6% Data revenue -15.2% 17.5% 16.9% -6.3% 10.5% 11.2% 16.3% 8.2% 2.2% BUTDA 21.5% -12.0% 18.9% -25.4% 30.3% 9.1% 14.9% 8.2% 2.2% Net income -550.2% -72.0% 124.4% 6.7.4% 107.5% -6.2% 30.8% 59.5% 5.9% Balance sheet (IFRS, \$mm) - 10 2012 2012 2012 2013 2014 2015 2016 2017 Fiked assets 742 886 925 1.08 1.1 98 82 89 91 <tr< td=""><td></td><td>0.170</td><td>2.070</td><td>5.670</td><td>1.570</td><td>2.370</td><td>2.1/0</td><td>2.170</td><td>3.370</td><td>5.070</td></tr<>		0.170	2.070	5.670	1.570	2.370	2.1/0	2.170	3.370	5.070
2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Electricity & capacity revenue -19.9% 21.6% 18.7% -0.8% 12.5% 10.5% 17.9% 9.6% 1.8% Hear revenue -9.3% 13.9% 15.5% -12.3% 8.6% 12.6% 14.6% 6.5% 2.6% 18.7% 0.6% 18.7% 0.6% 18.7% 0.6% 18.7% 0.6% 18.7% 0.6% 18.7% 0.6% 18.7% 0.6% 18.7% 0.6% 18.7% 0.6% 18.7% 0.6% 18.7% 0.6% 18.7% 0.6% 18.7% 0.6% 18.7% 0.6% 18.7% 0.7% 0.2% 30.8% 9.1% 18.7% 0.6% 18.7% 0.6% 18.7% 0.7% 0.7% 0.2% 30.8% 59.5% 5.9% 2016E 2017E 2016E 2017E 2016E 2017E 2016E 2017E 1.158 11.0% 18.7% 11.198 18.7% 11.	YoY growth rates									
Electricity & capacity revenue -19.9% 21.6% 18.7% -0.8% 12.5% 10.5% 17.9% 9.6% 1.8% Heat revenue -9.3% 13.9% 15.5% +12.3% 8.6% 12.6% 14.6% 6.5% 2.6% Total revenue -15.2% 17.5% 16.9% 6.3% 10.5% 11.2% 16.3% 8.2% 2.2% EBITDA 21.5% -14.0% 18.9% -25.4% 30.8% 9.1% 14.9% 18.7% 0.6% Net income -550.2% -72.0% 124.4% -67.4% 107.5% -6.2% 30.8% 59.5% 5.9% Balance sheet (IFRS, \$mn)		2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Heat revenue -9.3% 13.9% 15.5% -12.3% 8.6% 12.6% 14.6% 6.5% 2.6% Total revenue -15.2% 17.5% 16.9% -6.3% 10.5% 11.2% 16.3% 8.2% 2.2% EBTDA 21.5% -14.0% 18.3% -25.4% 30.8% 9.1% 14.9% 8.2% 2.2% Met Income -550.2% -72.0% 124.4% -67.4% 107.5% -6.2% 30.8% 59.5% 5.9% Balance sheet (IFRS, \$mn) 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Fixed assets 742 886 925 1,086 1,134 1,260 1,281 1,202 1,158 L1 investments 0	Electricity & capacity revenue	-19.9%	21.6%	18.7%	-0.8%	12.5%	10.5%	17.9%	9.6%	1.8%
Total revenue -15.2% 17.5% 16.9% -6.3% 10.5% 11.2% 16.3% 8.2% 2.2% ENTDA 21.5% -14.0% 18.9% -25.4% 30.8% 9.1% 14.9% 18.7% 0.6% Net income -550.2% -72.0% 124.4% -67.4% 107.5% -6.2% 30.8% 59.5% 5.9% Balance sheet (IFRS, \$mn) 2009 2010 2012 2012E 2013E 2014E 2015E 2016E 2017E Fixed assets 742 886 925 1,086 1,134 1,260 1,281 1,220 1,158 Con-cash working capital 143 78 155 125 111 98 82 89 91 Equity 929 987 941 918 901 950 993 1,063 1,136 Minority interest 0 <td>Heat revenue</td> <td>-9.3%</td> <td>13.9%</td> <td>15.5%</td> <td>-12.3%</td> <td>8.6%</td> <td>12.6%</td> <td>14.6%</td> <td>6.5%</td> <td>2.6%</td>	Heat revenue	-9.3%	13.9%	15.5%	-12.3%	8.6%	12.6%	14.6%	6.5%	2.6%
EBITDA 21.5% -14.0% 18.9% -25.4% 30.8% 9.1% 14.9% 18.7% 0.6% Net income -550.2% -72.0% 124.4% -67.4% 107.5% -6.2% 30.8% 59.5% 5.9% Balance sheet (IFRS, \$mn) 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2016E 2017E Fixed assets 742 886 925 1,086 1,134 1,260 1,281 1,202 1,136 Ti investments 0	Total revenue	-15.2%	17.5%	16.9%	-6.3%	10.5%	11.2%	16.3%	8.2%	2.2%
Net income -550.2% -72.0% 124.4% -67.4% 107.5% -6.2% 30.8% 59.5% 5.9% Balance sheet (IFRS, \$mn) 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Fixed assets 742 886 925 1,086 1,134 1,260 1,281 1,220 1,158 LT investments 0 <th0< td=""><td>EBITDA</td><td>21.5%</td><td>-14.0%</td><td>18.9%</td><td>-25.4%</td><td>30.8%</td><td>9.1%</td><td>14.9%</td><td>18.7%</td><td>0.6%</td></th0<>	EBITDA	21.5%	-14.0%	18.9%	-25.4%	30.8%	9.1%	14.9%	18.7%	0.6%
Balance sheet (IFRS, \$mn) 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Fixed assets 742 886 925 1,086 1,134 1,260 1,281 1,220 1,158 LT investments 0	Net income	-550.2%	-72.0%	124.4%	-67.4%	107.5%	-6.2%	30.8%	59.5%	5.9%
Balance sheet (IFRS, Smn) 2009 2010 2011 2012e 2013e 2014e 2015e 2016e 2017e Fixed assets 742 886 925 1,086 1,134 1,260 1,281 1,220 1,158 Ti nvestments 0										
2009 2010 2011 2012E 2013E 2014E 2015E 2015E 2017E Fixed assets 742 886 925 1,086 1,134 1,260 1,281 1,220 1,158 Fixed assets 0	Balance sheet (IFRS, Şmn)									
Fixed assets 742 886 925 1,086 1,134 1,260 1,281 1,220 1,158 LT investments 0 <td></td> <td>2009</td> <td>2010</td> <td>2011</td> <td>2012E</td> <td>2013E</td> <td>2014E</td> <td>2015E</td> <td>2016E</td> <td>2017E</td>		2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
L1 investments 0	Fixed assets	742	886	925	1,086	1,134	1,260	1,281	1,220	1,158
Non-cash working capital 143 78 155 125 111 98 82 89 91 Equity 929 987 941 918 901 950 993 1,063 1,136 Minority interest 0	LT investments	0	0	0	0	0	0	0	0	0
Equity 929 987 941 918 901 950 993 1,063 1,136 Minority interest 0 <td>Non-cash working capital</td> <td>143</td> <td>/8</td> <td>155</td> <td>125</td> <td>111</td> <td>98</td> <td>82</td> <td>89</td> <td>91</td>	Non-cash working capital	143	/8	155	125	111	98	82	89	91
Minority interest 0	Equity	929	987	941	918	901	950	993	1,063	1,136
Net deb/(Lash) -00 -32 141 295 345 411 572 248 115 Other LT liabilities/(assets), net 16 10 -1 <td< td=""><td>Ninority interest</td><td>0</td><td>0</td><td>0</td><td>205</td><td>0</td><td>0</td><td>0</td><td>0</td><td>115</td></td<>	Ninority interest	0	0	0	205	0	0	0	0	115
Outer L1 Habilities/(assets), liet 16 10 -1 1 1 1 1	Other LT liphilities (/assets) not	-00	-32	141	295	345	411	372	248	115
Cash flow statement (IFRS, \$mn) 2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Operating cash flow before change in non-cash WC 141 133 154 123 157 173 197 229 230 Operating cash flow 110 159 28 147 165 186 213 223 228 Net capex -122 -177 -208 -300 -210 -210 -137 -67 -69 Acquisitions/divestments 0 <td< td=""><td>Other LT habilities/(assets), het</td><td>10</td><td>10</td><td>-1</td><td>-1</td><td>-1</td><td>-1</td><td>-1</td><td>-1</td><td>-1</td></td<>	Other LT habilities/(assets), het	10	10	-1	-1	-1	-1	-1	-1	-1
2009 2010 2011 2012E 2013E 2014E 2015E 2016E 2017E Operating cash flow before change in non-cash 141 133 154 123 157 173 197 229 230 WC	Cash flow statement (IFRS, Smn)									
Operating cash flow before change in non-cash 141 133 154 123 157 173 197 229 230 Operating cash flow 110 159 28 147 165 186 213 223 228 Net capex -122 -177 -208 -300 -210 -137 -67 -69 Acquisitions/divestments 0		2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
WC 229 230 Operating cash flow 110 159 28 147 165 186 213 223 228 Net capex -122 -177 -208 -300 -210 -210 -137 -67 -69 Acquisitions/divestments 0	Operating cash flow before change in non-cash	141	133	154	123	157	173	197		
Operating cash flow 110 159 28 147 165 186 213 223 228 Net capex -122 -177 -208 -300 -210 -137 -67 -69 Acquisitions/divestments 0 <	WC								229	230
Net capex -122 -177 -208 -300 -210 -137 -67 -69 Acquisitions/divestments 0	Operating cash flow	110	159	28	147	165	186	213	223	228
Acquisitions/divestments 0 <td>Net capex</td> <td>-122</td> <td>-177</td> <td>-208</td> <td>-300</td> <td>-210</td> <td>-210</td> <td>-137</td> <td>-67</td> <td>-69</td>	Net capex	-122	-177	-208	-300	-210	-210	-137	-67	-69
Investing cash flow 4 -152 -206 -300 -210 -137 -67 -69 Equity raised/bought back 0 <td>Acquisitions/divestments</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td>	Acquisitions/divestments	0	0	0	0	0	0	0	0	0
Equity raised/bought back000000000Change in debt-14424741548657-29-86-57Interest expense-17-8-8-12-24-36-37-32-26Financing cash flow-16616651426321-66-118-83Net cash flow-5323-113-1218-2103876	Investing cash flow	4	-152	-206	-300	-210	-210	-137	-67	-69
Change in debt-14424741548657-29-86-57Interest expense-17-8-8-12-24-36-37-32-26Financing cash flow-16616651426321-66-118-83Net cash flow-5323-113-1218-2103876	Equity raised/bought back	0	0	0	0	0	0	0	0	0
Interest expense -17 -8 -8 -12 -24 -36 -37 -32 -26 Financing cash flow -166 16 65 142 63 21 -66 -118 -83 Net cash flow -53 23 -113 -12 18 -2 10 38 76	Change in debt	-144	24	74	154	86	57	-29	-86	-57
Financing cash flow -166 16 65 142 63 21 -66 -118 -83 Net cash flow -53 23 -113 -12 18 -2 10 38 76	Interest expense	-17	-8	-8	-12	-24	-36	-37	-32	-26
Net cash flow -53 23 -113 -12 18 -2 10 38 76	Financing cash flow	-166	16	65	142	63	21	-66	-118	-83
	Net cash flow	-53	23	-113	-12	18	-2	10	38	76

0

Source: Company data, Aton estimates

Terminal growth

	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
EBIT	33	68	77	91	119	117	119	123	123
Tax on EBIT	-7	-14	-15	-18	-24	-23	-24	-25	-25
After tax EBIT	27	54	62	73	95	94	95	98	98
Depreciation	93	98	104	116	128	131	134	136	139
Capex	-300	-210	-210	-137	-67	-69	-71	-73	-75
Change in NWC	24	8	14	16	-7	-2	-2	-3	-3
FCFF	-156	-50	-30	68	149	154	155	159	160
Discounted FCFF	-155	-42	-22	44	82	73	64	56	49

WACC composition		Fair value calculation			
Equity market risk	12.5%	Terminal value of old capacity	-32		
Regulatory risk	2.0%	Terminal value of new capacity	694	TP per share (\$)	0.000108
Company-specific risk	5.0%	Total terminal value	662	12M TP (\$)	0.000125
Corporate governance	1.0%	NPV of cash flows	149	Current price (\$)	0.000113
Liquidity	4.0%	NPV of terminal value	202	Potential upside to 12M TP	10%
Cost of equity	19.5%	Fair EV	351	Dividend yield	0%
Cost of debt	9.0%	Net debt (-) or plus cash (+) 2011	-144	Expected 12M total return	10%
Target D/(D+E)	30.0%	Minority interest (-)	0	Current EV/Capacity 2011	105
WACC	15.8%	Fair MktCap	207	Fair EV/Capacity 2011	99

						Fair EV (\$mn)
12M t	arget price	Branch				
WACC		Quadra Total				
MACU	0.0%	1.0%	2.0%	3.0%	4.0%	Quadra Total
14%	0.00016	0.00016	0.00016	0.00016	0.00016	Investment p
15%	0.00014	0.00014	0.00014	0.00014	0.00014	
16%	0.00013	0.00013	0.00012	0.00012	0.00012	Project name
17%	0.00011	0.00011	0.00011	0.00011	0.00011	
18%	0.00009	0.00009	0.00009	0.00009	0.00009	Voronezhskaya Cl

ىرى		Terminal growth				Quadra Total	183	-140	42	13	309	351	99
NA	0.0%	1.0%	2.0%	3.0%	4.0%								
14%	0.00016	0.00016	0.00016	0.00016	0.00016	Investment projects sum	mary						
15%	0.00014	0.00014	0.00014	0.00014	0.00014		Electric	Heat		Initial	NDV/	PV of roma	ining cash
16%	0.00013	0.00013	0.00012	0.00012	0.00012	Project name	capacity	capacity	Main Fuel	Capex	(Śmn)	flows 201)+ (\$mn)
17%	0.00011	0.00011	0.00011	0.00011	0.00011		addition	addition		(\$mn)	(31111)	110ws 2012+ (\$mn)	
18%	0.00009	0.00009	0.00009	0.00009	0.00009	Voronezhskaya CHP	115	90	Gas	123	-45	14	5
						Eletskaya CHP	52	45	Gas	44	2	62	2
Fair EV	ir EV/Capacity sensitivity to terminal growth rate and			te and	Kursk	115	80	Gas	127	-45	15	4	
WACC						Livenskaya CHP	30	25	Gas	53	-48	19	Э
ىد		Ter	minal grow	vth		Novomoskovskaya GRES	190	130	Gas	213	-92	8	5
NA	0.0%	1.0%	2.0%	3.0%	4.0%	Dyagilevskaya CHP	115	0	Gas	155	-83	-2	8
14%	118	118	118	117	117	Kaluzhskaya CHP	30	0	Gas	46	-48	3:	1
15%	109	108	108	108	108	Aleksinskaya CHP	115	0	Gas	155	-58	-4	9
16%	100	100	99	99	99	Voronezhskaya CHP-1	223	0	Gas	214	-71	-7	1
17%	92	91	91	91	91	Kurskaya CHP-1	107	0	Gas	124	-39	-3	9
18%	84	84	84	83	83							Source: Aton	estimates

Heat

Electricity

Existing assets

Total

New

projects

\$/kW

Total

\$/kW

2.0%

RUSHYDRO

SELL Target price 12M (S)* 0.0181 Bloomberg code HYDR RX Reuters code HYDR.MM	BULL POINTS BEAR POINTS Primarily a hydro generation company; benefits from gas price growth Invulnerable to unfavourable developments in supply/demand Privatisation plans announced by the government State ownership brings corporate governance concerns Lossmaking Far East business, which will require massive further investment as directed by the state STOCK DRIVERS Release of FY12 IFRS results (expected in Apr-May 2013) Release of FY12 IFRS results (expected in Apr-May 2013)									
Current price, ord. (\$)0.0238Upside to 12M TP, ord24%	 Clarification of privatisation p Announcement of acquisition in 2013) 	terms	relatir	ng to 40% s	s) stake in Irki	utskenergo	and deal wit	h Eurosibeı	nergo (likely	
Dividend yield, ord. (\$) 0%										
Exp. total return over 12M, ord. (%) -24%	Valuation ratios			2010	2011	20125	20125	20145	20155	
Share data	EV/EBITDA adi			2010	4.2	2012E	2013E	2014E	3.0	
No. of ord shares* 367.638	P/F adi			4.0	4.2 8.3	20.6	5.2 15.1	4.5	5.9 12 7	
No. of pref shares n/a	P/BV			0.5	0.5	0.5	0.5	0.5	0.5	
Ave 3M daily t/o , ord. (Smn) 17.47	EV/Electric capacity (\$/kW)			283	278	260	250	246	242	
Free float (%)* 32%	Fair EV/Capacity (\$/kW)			171	168	157	151	148	146	
Market cap (Śmn)* 8.766	EV/Electricity production (\$/MWh))		97	91	90	79	73	71	
Enterprise value (\$mn)* 9,772				-	-		-			
	Financial metrics									
Shareholder structure*				2010	2011	2012E	2013E	2014E	2015E	
	RoA			7.8%	8.1%	3.7%	4.6%	4.8%	5.1%	
	RoE			4.5%	6.8%	2.6%	3.6%	3.7%	3.9%	
Others 32%	EBITDA/Capacity (\$/kW)			62	65	41	48	55	62	
	FCFF/Capacity (\$/kW)			216	258	-50	-39	-12	-3	
	Net debt/EBITDA			0.5	0.9	1.4	2.0	2.1	2.0	
	Net debt/Assets			0.1	0.1	0.1	0.2	0.2	0.2	
Russian	Interest coverage ratio			2.3	1.5	0.0	0.0	0.0	0.0	
shares 3%										
	Operational data									
				2010	2011	2012E	2013E	2014E	2015E	
12M price performance (\$)	Installed electric capacity (MW)			34,512	35,172	37,613	39,145	39,782	40,347	
0.10 -	of which new capacity (MW)			80	80	2,498	3,943	4,363	4,683	
0.08	Electricity generation (GWh)			100,504	107,377	108,332	123,838	133,626	136,729	
0.06 -	Electricity load factor (%)			33%	35%	33%	36%	38%	39%	
0.04 -	Purchased electricity (GWN)			42,037	43,158	43,/3/	44,093	44,666	45,342	
0.02 -	of which from now canacity			93,428	100,405	101,290	12 545	120,140	20 504	
0.00	Capacity calos (GW*months)			204	272	272	12,545	200	20,504	
11 12 12 12 12 12 12 12 12 12 12 12 12 1	of which from new capacity			204	1	255	200	209	2 <i>9</i> 0	
bec- bec- bec-	Installed heat capacity (Gcal/h)			16 756	17 081	17 081	17 118	17 543	17 703	
	Heat generation (th. Gcal)			30 513	31 302	31 302	31 302	31 302	31 302	
Target price —— HYDR	Heat sales (th. Gcal)			23.462	23.976	23,976	23.976	23.976	23.976	
Source: Company data, Aton estimates,	Average electricity price (\$/MWh)			47	51	46	44	45	49	
Bloomberg	Average heat price (\$/Gcal)			36	44	38	37	39	42	
*expected after additional share issue planned for 2012-							0,			
13 aimed at facilitating contribution of RUB50bn from	Assets description (2011)									
ine state	Name	F	uel mi	x (%)	installed	Electricity	Capacity	Installed	Heat	
	Name	g.26	coal	othor	canacity	production	sales (GW	canacity	production	
		gas	cuai	onlei	(MW)	(GWh)	months)	(th. Gcal)	(th. Gcal)	
IB Contacts	European zone	n/2	n/a	n/a	12.920	10 5 1 2	147	n/2	n/a	
Website: http://www.rusbydro.ru/	Siberia	n/a	n/a	n/a	7 176	21 50/	22	n/a	n/a	
IR name: Maxim Novikov	Isolated	n/a	n/a	n/a	4 364	12 5/18	23 40	n/a	n/a	
F-mail: NovikovMG@rusbydro.ru	GAFS	n/a	n/a	n/a	1 200	1 764	13	n/a	n/a	
Phone: +7 (495) 225 32 32 ext 1394	RAO Far East	24%	69%	7%	9.032	30.367	0	17.081	31.302	
	Foreign assets	n/a	n/a	n/a	561	651	0	n/a	n/a	

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	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Revenue	7,961	9,388	8,408	8,826	9,534	10,438	11,008	11,449
Electricity & capacity revenue	6,313	7,387	6,614	7,069	7,719	8,531	9,030	9,405
Heat revenue	839	1,044	906	887	930	998	1,046	1,090
Other	810	957	887	870	885	910	932	955
Cost of sales	-6,303	-7,646	-7,562	-7,760	-8,338	-9,128	-9,629	-10,092
Fuel costs	-1,238	-1,536	-1,464	-1,433	-1,506	-1,625	-1,706	-1,779
Purchased electricity for resale	-1,036	-1,131	-1,149	-1,193	-1,245	-1,370	-1,422	-1,490
D&A	-485	-559	-678	-809	-982	-1,174	-1,251	-1,305
Fixed cash costs (incl.	-3,544	-4,421	-4,271	-4,325	-4,605	-4,959	-5,249	-5,517
Other operating income/(expense)	0	0	0	0	0	0	0	0
EBITDA (total)	2,144	2,300	1,523	1,875	2,178	2,484	2,629	2,662
EBITDA (old capacity)	1,676	1,649	1,081	1,175	1,271	1,412	1,415	1,431
EBITDA (new capacity)	7	39	71	334	544	710	858	869
EBITDA (supply, government grants)	461	613	372	366	363	362	357	362
EBIT	1,659	1,742	845	1,066	1,196	1,310	1,378	1,357
Net finance expense	-181	-67	-283	-299	-355	-397	-405	-353
EBT	1.180	1.472	562	767	840	914	974	1.004
Income tax charge	-381	-406	-112	-153	-168	-183	-195	-201
Minority interest & discontinued operations	-41	-12	-23	-32	-35	-38	-40	-42
Net income	757	1 054	426	582	637	693	738	762
	757	1,034	420	502	037	055	/30	702
Margins								
indigins	2010	2011	20125	20125	20145	20155	20165	20175
EDITDA marrin	2010	2011	19.10	20136	20146	2013E	2010E	20175
	20.9%	24.5%	18.1%	21.2%	22.8%	23.8%	23.9%	23.3%
EBIT Indigin	20.8%	18.0%	10.1%	12.1%	12.5%	12.0%	12.5%	11.9%
Net margin	9.5%	11.2%	5.1%	6.6%	6.7%	6.6%	6.7%	6.7%
VoV growth rates								
for growin rates	204.0	2011	20125	20125	201.15	20455	20465	20175
	2010	2011	2012E	2013E	2014E	2013E	20166	2017E
Electricity & capacity revenue	n/a	17.0%	-10.5%	6.9%	9.2%	10.5%	5.8%	4.1%
Heat revenue	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total revenue	n/a	17.9%	-10.4%	5.0%	8.0%	9.5%	5.5%	4.0%
EBITDA	n/a	7.3%	-33.8%	23.1%	16.1%	14.1%	5.8%	1.2%
Net income	n/a	39.1%	-59.5%	36.5%	9.5%	8.7%	6.6%	3.1%
Balance sheet (IFRS, Şmn)								
	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Fixed assets	17,012	17,661	19,142	20,039	21,511	22,356	22,935	22,497
LT investments	1,371	1,659	1,590	1,501	1,526	1,526	1,526	1,526
Non-cash working capital	598	-739	-452	-82	242	568	599	623
Equity	16,734	15,483	16,666	16,298	17,219	17,912	18,650	19,412
Minority interest	971	844	831	816	865	903	943	985
Net debt/(cash)	984	2,073	2,152	3,748	4,590	5,030	4,861	3,644
Other LT liabilities/(assets), net	292	181	631	596	606	606	606	606
Cash flow statement (IFRS, \$mn)								
	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Operating cash flow before	4 600	4 077		4 700	2.040	2 202	2 425	2.464
change in non-cash WC	1,608	1,8//	1,411	1,722	2,010	2,302	2,435	2,461
Operating cash flow	1,190	1,842	1,146	1,369	1,686	1,976	2,404	2,437
Net capex	-2.313	-2,773	-2,971	-2,826	-2,104	-2,019	-1,830	-867
Acquisitions/divestments	-900	-106	400	0	0	0	0	0
Investing cash flow	-2 964	-2,755	-2.546	-2.804	-2.081	-1,997	-1,808	-844
Faulty raised/bought back	2,504	279	1 528	0	0	0	0	0
Change in debt	506	1 296	1,330 A	862	625	3/12	-1/2	-1 1/2
			_308			_/10		_376
	-214	-200	1 330	-322	-3/0 247	-413	-42/	-370 1 F10
Not each flow	441	1,137	1,250	004	140	-70	-570	-1,518
NEL CASH HUW	-1,332	285	-1/1	-094	-140	-97	20	/4

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Source: Company data, Aton estimates

	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
EBIT	845	1,066	1,196	1,310	1,378	1,357	1,423	1,621	1,716
Tax on EBIT	-169	-213	-239	-262	-276	-271	-285	-324	-343
After tax EBIT	676	853	957	1,048	1,103	1,086	1,138	1,297	1,372
Depreciation	678	809	982	1,174	1,251	1,305	1,340	1,375	1,405
Capex	-2,971	-2,826	-2,104	-2,019	-1,830	-867	-894	-840	-668
Change in NWC	-265	-353	-323	-326	-31	-24	-30	-36	-30
FCFF	-1,881	-1,517	-489	-123	493	1,500	1,555	1,795	2,079
Discounted FCFF	-1,865	-1,325	-376	-83	294	790	722	734	749

WACC composition		Fair value calculation						
Equity market risk	12.5%	Terminal value of old capacity	10,784					
Regulatory risk	2.0%	Terminal value of new capacity	6,592	TP per share (\$)*	0.0156			
Company-specific risk	2.0%	Total terminal value	17,376	12M TP (\$)*	0.0181			
Corporate governance	2.0%	NPV of cash flows	-358	Current price (\$)	0.0238			
Liquidity	0.0%	NPV of terminal value	6,262	Potential upside to 12M TP	-24%			
Cost of equity	16.5%	Fair EV	5,903	Dividend yield	0.4%			
Cost of debt	8.0%	Net debt (-) or plus cash (+) 2011 adj*	-119	Expected 12M total return	-24%			
Target D/(D+E)	30.0%	Minority interest (-)	-887	Current EV/Capacity 2011	278			
WACC	13.5%	LT investments (incl. treasury shares)	846					
		Fair MktCap	5,743	Fair EV/Capacity 2011	168			
Terminal growth	2.0%	* expected after additional share issue planned for 2012-13 and sale of DRSK						
12M target price sensitivity to termina	al growth rate and	Fair EV (\$mn)						
100				Neur				

WACC	C			Bronch		Existing	g assets		New	Total	¢ /1-).A/			
ىنى		Tei	rminal grov	vth		Draiicii	Electricity	Heat	Total	\$/kW	projects	TULAI	Ş/KVV	
MA	0.0%	1.0%	2.0%	3.0%	4.0%	European zone	5,149	0	5,149	401	467	5617	437	l
11%	0.0220	0.0235	0.0253	0.0275	0.0303	Siberia	326	0	326	45	1,090	1416	197	
12%	0.0188	0.0200	0.0214	0.0231	0.0252	Isolated	-459	0	-459	-105	977	518	119	
13%	0.0161	0.0170	0.0181	0.0194	0.0210	GAES	-765	0	-765	-638	-75	-840	-700	
14%	0.0137	0.0145	0.0154	0.0164	0.0176	Supply	195	0	195	n/a	0	195	n/a	
15%	0.0116	0.0123	0.0130	0.0138	0.0148	RAO Far East	-655	-164	-820	-91	0	-820	-91	
						Foreign assets	-183	0	-183	-327	0	-183	-327	
Fair EV	ir EV/Capacity sensitivity to terminal growth rate and		RusHydro total	3,608	-164	3,444	98	2,459	5,903	168				

WACC					
رب رب		Те	rminal grov	vth	
NA	0.0%	1.0%	2.0%	3.0%	4.0%
11%	203	216	232	252	277
12%	174	185	197	212	231
13%	150	158	168	180	194
14%	128	135	143	152	163
15%	110	115	122	129	138

Investment projects summary												
Project name	Electric capacity addition	Heat capacity addition	Main Fuel	Initial Capex (\$mn)	NPV (\$mn)	PV of remaining cash flows 2012+ (\$mn)						
Zaramagskie HPP (#1)	15	0	HPP	22	28	52						
Kashkhatau HPP	65	0	HPP	176	111	376						
Boguchanskaya HPP (#1)	999	0	HPP	505	-373	411						
Boguchanskaya HPP (#2)	999	0	HPP	437	-212	410						
Boguchanskaya HPP (#3)	999	0	HPP	506	-190	268						
Ust-Srednekanskaya HPP (#1)	169	0	HPP	414	-285	167						
Ust-Srednekanskaya HPP (#2)	401	0	HPP	480	-158	-81						
Gotsatlinskaya HPP	100	0	HPP	320	-197	98						
Zaramagskie HPP (#2)	342	0	HPP	955	-556	-40						
Zelenchukskaya HPP	140	0	HPP	296	-74	-5						
Small HPP (#2)	37	0	HPP	150	-33	-15						
Nizhne-Bureyskaya HPP	320	0	HPP	998	-208	-161						
Zagorskaya GAES-2 (#1)	420	0	HAPP	996	-609	551						
Zagorskaya GAES-2 (#2)	420	0	HAPP	1,213	-735	425						
					S	ource: Aton estimate						

RKUTSKENERGO

BULL POINTS

Over 80% of electricity is produced by hydro capacity, which benefits from coal price growth

Release of FY12 IFRS financials (expected in Apr-May 2013)

Announcement of a deal between RusHydro and Eurosibenergo (may happen in 2013)

2009

8.5

15.4

1.7

220

205

50

2010

4.5

7.4

1.3

220

204

46

2011

3.7

5.2

1.6

220

204

48

0.569 Largely invulneration ship Largely invulnerable to unfavourable developments in

BEAR POINTS

2012E

5.2

8.6

1.4

219

204

47

Entered long-term contracts with Rusal at steep discounts to market prices

Risk of value extraction by major shareholder (Eurosibenergo)

2013E

4.8

7.2

1.2

219

204

47

2014E

4.5

6.5

1.0

219

204

47

2015E

4.1

5.8

0.9

219

204

48

Bloomberg code IRGZ RX IRGZ.MM Reuters code **STOCK DRIVERS** Current price, ord. (\$) 0.514 Upside to 12M TP, ord. 11% Dividend yield, ord. (\$) 0% Exp. total return over 12M, ord. (%) 11% Valuation ratios Share data EV/EBITDA adj No. of ord. shares 4,767 P/E adj n/a P/BV No. of pref. shares 0.12 EV/Electric capacity (\$/kW) Ave 3M daily t/o, ord. (\$mn) Free float (%) 6% Fair EV/Capacity (\$/kW) 2,451 EV/Electricity production (\$/MWh) Market cap (\$mn) 2 025 Enterprise value (\$mn)



12M price per

IR Contacts Website: IR name:

E-mail: Phone:



Je (Şmn)	2,835									
		Financial metrics								
tructure				2009	2010	2011	2012E	2013E	2014E	2015E
InterRAO		RoA		9.8%	17.9%	27.5%	16.0%	18.4%	18.1%	17.2%
40%		RoE		11.0%	18.0%	30.2%	16.1%	16.9%	15.7%	15.0%
Others		EBITDA/Capacity (\$/kW)		26	49	59	42	46	49	53
7%		FCFF/Capacity (\$/kW)		16	25	32	13	19	19	22
Тгазсири		Net debt/EBITDA		1.9	0.6	0.5	0.4	0.0	-0.4	-0.8
shares		Net debt/Assets		0.3	0.2	0.2	0.1	0.0	-0.1	-0.3
3%		Interest coverage ratio		3.6	6.7	19.0	12.1	19.1	60.5	n/a
ie										
		Operational data								
		•		2009	2010	2011	2012E	2013E	2014E	2015E
formance (\$)		Installed electric capacity (MW)		12,868	12,875	12,882	12,927	12,927	12,927	12,927
		of which new capacity (MW)		0	0	0	0	0	0	0
		Electricity generation (GWh)		56,798	61,420	59,328	60,337	60,391	59,766	59,328
		Electricity load factor (%)		50%	54%	53%	53%	53%	53%	52%
		Purchased electricity (GWh)		22,944	27,291	6,658	6,658	6,658	6,658	6,658
	-	Own electricity sales (GWh)		54,222	58,813	56,797	57,763	57,974	57,447	57,077
		of which from new capacity		0	0	0	0	0	0	0
2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 -	-2-	Capacity sales (GW*months)		148	151	139	140	140	140	140
b-1 ln-1 lg-1 ct-1	ec-1	of which from new capacity		0	0	0	0	0	0	0
Al Al Al	ă	Installed heat capacity (Gcal/h)		13,358	13,657	12,928	12,928	12,928	12,928	12,928
Target price		Heat generation (th. Gcal)		25,426	26,635	23,276	23,276	23,276	23,276	23,276
Target price ind2		Heat sales (th. Gcal)		22,357	22,514	20,248	20,248	20,248	20,248	20,248
Source: Company data, Bloc	omberg,	Average electricity price (\$/MWh)		15	17	29	26	27	29	31
Aton es	stimates	Average heat price (\$/Gcal)		16	20	23	22	21	22	24
		Assets description (2011)								
						Installed		Capacity	Installed	
		Name		Fuel mix	(%)	electric	Electricity	sales	heat	Heat
			gas	coal	other	capacity	production	(GW	capacity	production
						(MW)	(GWII)	months)	(th. Gcal)	(in. Gcal)
		Thermal	0%	100%	0%	3,879	12,848	39	12,928	23,276
http://www.irkutskene	ergo.ru/	Hydro	n/a	n/a	n/a	9,002	46,481	100	n/a	n/a
Mikhail Kh	nardikov						Sourc	e: Compar	ny data, Ato	on estimates
<u>mikhailuh@eu</u>	rosib.ru									
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	1									
	±									
	7									
	5									

HOLD Target price 12M (S)

	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Revenue	1.667	2.110	2.551	2.380	2.426	2.552	2.731	2.897	3.166
Electricity & capacity revenue	1.183	1.475	1.842	1,706	1.759	1.859	1.999	2.128	2.359
Heat revenue	367	447	464	439	434	451	476	500	525
Other	116	188	245	235	233	243	256	269	283
Cost of sales	-1.295	-1.597	-1.785	-1.870	-1.857	-1.943	-2.065	-2.194	-2.376
Fuel costs	-187	-133	-105	-103	-88	-83	-81	-87	-98
Purchased electricity for resale	-387	-342	-428	-509	-501	-503	-545	-584	-667
D&A	-85	-148	-153	-154	-146	-149	-155	-166	-177
Fixed cash costs	-636	-974	-1 099	-1 103	-1 123	-1 208	-1 284	-1 357	-1 435
Other operating income/(expense)	-123	-28	-153	-125	-123	-128	-135	-141	-148
FBITDA (total)	334	633	766	540	591	631	687	728	819
EBITDA (old canacity)	263	589	696	464	508	537	579	604	676
FBITDA (coal)	6	71	87	84	84	88	94	99	104
EBITDA (cour)	65	-27	-17	-7	_1	5	14	25	39
FRIT	2/19	/85	613	386	445	/181	522	562	642
Net finance expense	_11	-58	-23	-29	-22	-7	0	0	0
FRT	205	-38 127	589	357	124	474	532	562	642
Income tax charge	45	96	118	-71	95	-05	106	112	129
Minority interest	-45	-90	-118	-71	-85	-95	-100	-112	-128
Not income	160	221	471	295	220	270	426	450	E14
	100	551	4/1	265	333	3/3	420	450	514
Margins									
	2000	2010	2011	20125	20125	2014E	20155	20165	20175
EPITDA margin	2009	2010	2011	2012L	2013L	2014L	2013L	2010L	20171
EBIT margin	20.0%	30.0%	30.0%	16.2%	19 /0/	24.7%	25.2%	23.1%	20.9%
Not margin	0.6%	15 7%	19 5%	12.0%	14.0%	14.0%	15.5%	15.4%	16.2%
Net margin	9.0%	15.7%	10.5%	12.0%	14.0%	14.9%	15.0%	15.5%	10.270
VoV growth rates									
Tor growth rates	2000	2010	2011	20125	20125	2014E	20155	20165	2017E
Electricity & capacity revenue	1/1 10/	2010	2011	7 49/	2013L	E 7%	7 5%	2010L	10.0%
Heat revenue	-14.1%	24.7%	24.9%	-7.4%	1.2%	3.7%	7.3%	0.5%	10.9%
Total revenue	-7.7%	21.5%	4.0%	-5.5%	-1.2%	4.0%	7.0%	4.9%	4.9%
	-11.0%	20.0%	20.9%	-0.7%	1.9%	5.2%	7.0% 8.0%	6.0%	9.5%
Let income	14.9% E 00/	107.2%	21.0%	-29.5%	9.5%	11.0%	12.2%	0.0%	14.3%
Net income	5.6%	107.5%	42.0%	-39.3%	10.770	11.9%	12.5%	5.0%	14.270
Balance sheet (IERS Smn)									
balance sheet (iFNS, Shini)	2000	2010	2011	20125	20125	20145	20155	20165	20175
Fived accets	1.024	1.840	1 797	1.922	1.944	2014E	2013E	2010E	20175
	1,024 E10	1,840 620	1,707	247	1,044	1,995	2,110	2,224	2,355
Non cash working capital	510	020	230	247	235	107	124	142	155
	5Z	1 924	05	1 770	2 002	2 419	154	2 202	2 907
Equity Minerity interest	1,445	1,854	1,559	1,770	2,002	2,410	2,845	5,295	5,607
National Minority Interest	627	0	275	224	17	259	540	0	1 259
Other LT lishilities ((assets) not	037	371	375	224	-17	-258	-540	-808	-1,258
Other LT habilities/(assets), het	304	341	193	185	1/5	1/8	1/8	1/8	1/8
Cash flow statement (IEBS Smn)									
Cash now statement (IFRS, Shin)	2000	2010	2011	20125	20125	20145	20155	20105	20175
Or anothing angle flows before above in some angle	2009	2010	2011	2012E	2013E	2014E	2015E	20166	20175
Operating cash flow before change in non-cash	296	507	632	469	506	530	580	615	691
	220	450			- 40	F40		607	670
Operating cash flow	329	452	662	448	519	512	553	607	6/8
Net Capex	-107	-145	-263	-279	-263	-265	-272	-280	-288
Acquisitions/divestments	-362	0	-20	0	0	0	0	0	0
Investing cash flow	-435	-110	-587	-278	-263	-265	-272	-279	-288
Equity raised/bought back	-54	0	-1	0	0	0	0	0	0
Change in debt	220	-235	-10	0	-187	-184	0	0	0
Interest expense	-61	-76	-45	-29	-22	-8	0	0	0
Financing cash flow	99	-344	-91	-29	-209	-192	0	0	0
Net cash flow	-7	-2	-17	141	47	55	281	328	390
							Source: Cor	npany data, Ato	n estimates

	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
EBIT	386	445	481	532	562	642	661	686	794
Tax on EBIT	-77	-89	-96	-106	-112	-128	-132	-137	-159
After tax EBIT	309	356	385	426	449	513	529	549	635
Depreciation	154	146	149	155	166	177	189	201	213
Сарех	-279	-263	-265	-272	-280	-288	-296	-305	-314
Change in NWC	-20	13	-24	-27	-8	-13	-8	-9	-17
FCFF	164	251	245	281	328	390	414	436	518
Discounted FCFF	162	214	179	176	177	180	165	149	152

WAC	C compo	sition				Fair value calculation	n						
Equity	market ris	k			12.5%	Terminal value of old capa	acity		3,060				
Regula	tory risk				2.0%	Terminal value of new cap	bacity		613	TP per sha	re (\$)		0.472
Compa	iny-specific	: risk			6.0%	Total terminal value			3,673	12M TP (\$)		0.569
Corp	orate gov	ernance			3.0%	NPV of cash flows	NPV of cash flows				ice (\$)		0.514
Liqu	idity				3.0%	NPV of terminal value			1,078	Potential upside to 12M TP			11%
Cost of	f equity				20.5%	Fair EV	air EV				Dividend yield		
Cost of	debt				8.5%	Net debt (-) or plus cash	Net debt (-) or plus cash (+) 2011				Expected 12M total return		
Target	D/(D+E)				30.0%	Minority interest (-)	Minority interest (-)				/Capacity	y 2011	220
WACC					16.4%	Fair MktCap	ir MktCap				Fair EV/Capacity 2011		
											•		
Termir	al growth				2.0%	1							
	0					Fair EV (\$mn)							
12M ta	arget price	sensitivity	to termina	l growth ra	ite and			Existin	g assets				A /1
WACC						Branch	Electricity	Heat	Total	\$/kW	Coal	lotal	Ş/kW
ۍ رب		Те	rminal grov	wth		Thermal	153	36	189	49	0	189	49
NAU	0.0%	1.0%	2.0%	3.0%	4.0%	Hydro	1,780	0	1,780	198	0	1,780	198
14%	0.92	0.95	0.98	1.01	1.06	Supply	106	0	106	n/a	0	106	n/a
15%	0.86	0.88	0.91	0.94	0.97	Coal	0	0	0	n/a	559	559	n/a
16%	0.81	0.83	0.57	0.87	0.90	Irkutskenergo total	2,039	36	2,075	161	559	2,633	204
17%	0.76	0.78	0.80	0.82	0.84							Source: Ator	n estimates
18%	0.72	0.74	0.75	0.77	0.78								

Fair EV/Capacity sensitivity to terminal growth rate and	
WACC	

ۍ ح	Terminal growth										
NA	0.0%	1.0%	2.0%	3.0%	4.0%						
14%	224	232	241	252	265						
15%	207	214	221	230	240						
16%	193	198	204	212	220						
17%	180	185	190	196	202						
18%	169	173	177	182	187						

KRASNOYARSK HPP

100%-hydro generation company, benefits

Invulnerable to unfavourable developments

BEAR POINTS

to market prices

(Eurosibenergo)

Entered long-term contracts with Rusal at steep discounts

2015E

7.1

13.0

1.1

154

23 51

2015E

9.7%

8.2%

22 6

-2.1

-0.4

n/a

2015E

6,000

0

18,200

35%

0

17,599

0

65

0

n/a

n/a

n/a

11

Risks of value extraction by major shareholder

•

Bloomberg code	KRSG RX							
Reuters code	KRSG.MM							
Current price, ord. (\$)	2.891	STOCK DRIVERS						
Upside to 12M TP, ord.	-67%	 Release of FY12 IFRS financials (ex 	pected in A	or-May 20)13)			
Dividend yield, ord. (\$)	4%							
Exp. total return over 12M, ord. (%)	-63%	Valuation ratios						
			2009	2010	2011	2012E	2013E	2014E
Share data		EV/EBITDA adj	6.3	5.2	7.1	10.4	9.8	8.1
No. of ord. shares	391	P/E adj	9.7	8.0	10.4	17.8	17.2	14.6
No. of pref. shares	n/a	P/BV	1.9	1.5	1.3	1.3	1.3	1.2
Ave 3M daily t/o, ord. (\$mn)	0.02	EV/Electric capacity (\$/kW)	154	154	154	154	154	154
Free float (%)	7%	Fair EV/Capacity (\$/kW)	23	23	23	23	23	23
Market cap (\$mn)	1,131	EV/Electricity production (\$/MWh)	40	40	49	58	61	56
Enterprise value (\$mn)	927							
		Financial metrics						
Shareholder structure			2009	2010	2011	2012E	2013E	2014E
		RoA	23.1%	22.6%	14.0%	8.5%	8.7%	9.4%
		RoE	19.9%	19.2%	12.9%	7.3%	7.4%	7.9%
Others 7%		EBITDA/Capacity (\$/kW)	25	30	22	15	16	19
Others / A		FCFF/Capacity (\$/kW)	12	20	14	1	2	4
	Eurosib	Net debt/EBITDA	0.0	-0.7	-1.5	-2.3	-2.2	-2.1
	energo 68%	Net debt/Assets	0.0	-0.3	-0.4	-0.4	-0.4	-0.4
Rushydro		Interest coverage ratio	54	1,945	n/a	n/a	n/a	n/a
25%								
		Operational data						
			2009	2010	2011	2012E	2013E	2014E
12M price performance (\$)		Installed electric capacity (MW)	6,000	6,000	6,000	6,000	6,000	6,000
		of which new capacity (MW)	0	0	0	0	0	0
6.U		Electricity generation (GWh)	23,184	23,195	18,891	15,868	15,075	16,638
4.0		Electricity load factor (%)	44%	44%	36%	30%	29%	32%
3.0		Purchased electricity (GWh)	6,714	0	0	0	0	0
2.0 -		Own electricity sales (GWh)	23,133	23,123	18,267	15,344	14,577	16,088
1.0 -		of which from new capacity	0	0	0	0	0	0
		Capacity sales (GW*months)	28	66	65	65	65	65
C-11 -12 -12 -12	t-11 c-12	of which from new capacity	0	0	0	0	0	0
Dev Jur Aug	Dei Oc	Installed heat capacity (Gcal/h)	n/a	n/a	n/a	n/a	n/a	n/a
		Heat generation (th. Gcal)	n/a	n/a	n/a	n/a	n/a	n/a
Target price	- KRSG	Heat sales (th. Gcal)	n/a	n/a	n/a	n/a	n/a	n/a
Source: Compar	ny data, Bloomberg,	Average electricity price (\$/MWh)	9	11	11	10	11	11

BULL POINTS

from coal price growth

in supply/demand relationship

.

0.961

SELL Target price 12M (S)

Aton estimates Average heat price (\$/Gcal)

	Aton estimates	Average heat price (\$/Gcal)		n/a	n/a	n/a	n/a	n/a	n/a	n/a
		Assets description (2011)								
		Name	Fuel mix (9		uel mix (%)		Electricity	Capacity sales	Installed heat	Heat
			gas	coal	other	capacity (MW)	production (GWh)	(GW months)	capacity (th. Gcal)	production (th. Gcal)
IR Contacts		Krasnoyarsk HPP	n/a	n/a	n/a	6,000	18,891	65	n/a	n/a
Website:	<u>http://www.kges.ru/</u>						Sourc	e: Compar	iy data, Ato	on estimates
IR name:	Mikhail Khardikov									
E-mail:	mikhailuh@eurosib.ru									
Phone:	+7 (495) 720-50-85									

	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Revenue	272	259	195	151	156	177	198	201	204
Electricity & capacity revenue*	272	259	194	149	155	176	197	200	202
Heat revenue	0	0	0	0	0	0	0	0	0
Other	0	0	1	1	1	1	1	1	1
Cost of sales	-133	-107	-63	-76	-79	-85	-94	-100	-106
Fuel costs	0	0	0	0	0	0	0	0	0
Purchased electricity for resale	-82	0	0	0	0	0	0	0	0
D&A	-10	-11	-13	-15	-18	-22	-27	-30	-32
Fixed cash costs	-40	-95	-50	-62	-61	-63	-67	-70	-74
Other operating income/(expense)	-2	13	-14	0	0	0	0	0	0
EBITDA (total)	148	177	131	89	95	114	131	131	130
EBITDA (old capacity)	148	177	131	89	95	114	131	131	130
EBITDA (new capacity)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
EBIT	138	166	118	74	77	92	104	101	98
Net finance expense	8	10	21	5	5	5	5	5	5
EBT	145	176	139	79	82	97	109	106	102
Income tax charge	-29	-35	-31	-16	-16	-19	-22	-21	-20
Minority interest	0	0	0	0	0	0	0	0	0
Net income	116	141	109	63	66	78	87	84	82
* netted with purchased electricity corresponding	to own elec	tricity sales							
iviargins	2000	2010	2011	20125	20125	20145	20155	20165	20175
EDITDA margin	2009	2010	2011	Z012E	2013E	2014E	2015E	20166	2017E
EBIT DA Margin	54.3%	68.4%	67.2%	59.1%	60.9%	64.3%	50.2%	65.0%	63.8%
EBIT IIIdigiii	50.0%	54.1%	60.5%	49.4%	49.0%	52.0%	52.5%	50.2%	48.0%
	42.770	54.5%	55.770	42.270	42.1%	45.7%	45.9%	42.1%	40.2%
YoY growth rates									
		2010	2011	2012F	2013F	2014F	2015F	2016F	2017F
Electricity & capacity revenue		-4.8%	-25.1%	-23.0%	3.5%	14.0%	11.6%	1.4%	1.4%
Heat revenue		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total revenue		-4.8%	-24.7%	-22.9%	3.4%	14.0%	11.5%	1.4%	1.4%
EBITDA		20.0%	-26.1%	-32.2%	6.7%	20.4%	14.8%	-0.4%	-0.5%
Net income		21.0%	-22.7%	-41.6%	3.3%	18.3%	12.0%	-2.8%	-3.0%
Balance sheet (RAS, \$mn)									
	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
Fixed assets	434	454	490	528	549	612	666	720	774
LT investments	95	114	113	108	102	104	104	104	104
Non-cash working capital	39	36	31	21	17	14	9	9	9
Equity	585	732	842	868	884	977	1,064	1,148	1,230
Minority interest	0	0	0	0	0	0	0	0	0
Net debt/(cash)	-5	-117	-199	-203	-208	-239	-277	-307	-335
Other LT liabilities/(assets), net	-12	-12	-9	-9	-8	-8	-8	-8	-8
Cash flow statement (RAS, \$mn)									
Overeting each flow before shower is not each	2009	2010	2011	2012E	2013E	2014E	2015E	2016E	2017E
WC	119	142	101	/3	78	95	109	109	109
Operating cash flow	87	146	103	82	81	98	114	109	109
Net capex	-15	-29	-24	-75	-70	-75	-82	-84	-86
Acquisitions/divestments	0	-60	-90	0	0	0	0	0	0
Investing cash flow	-12	-87	-108	-70	-65	-70	-77	-79	-81
Equity raised/bought back	0	0	0	0	0	0	0	0	0
Change in debt	-70	-8	0	0	0	0	0	0	0
Interest expense	-4	0	0	0	0	0	0	0	0
Financing cash flow	-74	-8	0	0	0	0	0	0	0
Net cash flow	2	52	-4	13	16	28	37	30	28
							Source: Con	npany data, Al	ton estimates

	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
EBIT	74	77	92	104	101	98	94	91	88
Tax on EBIT	-15	-15	-18	-21	-20	-20	-19	-18	-18
After tax EBIT	59	62	74	83	81	78	76	73	70
Depreciation	15	18	22	27	30	32	35	38	40
Capex	-75	-70	-75	-82	-84	-86	-88	-90	-93
Change in NWC	9	3	3	5	0	0	0	0	0
FCFF	9	13	24	33	26	24	22	20	18
Discounted FCFF	9	11	17	21	14	11	9	7	5

WACC composition		Fair value calculation			
Equity market risk	12.5%	Terminal value of old capacity	120		
Regulatory risk	2.0%	Terminal value of new capacity	0	TP per share (\$)	0.868
Company-specific risk	7.0%	Total terminal value	120	12M TP (\$)	0.961
Corporate governance	3.0%	NPV of cash flows	102	Current price (\$)	2.891
Liquidity	4.0%	NPV of terminal value	34	Potential upside to 12M TP	-67%
Cost of equity	21.5%	Fair EV	136	Dividend yield	4%
Cost of debt	8.5%	Net debt (-) or plus cash (+) 2011	204	Expected 12M total return	-63%
Target D/(D+E)	30.0%	Minority interest (-)	0	Current EV/Capacity 2011	154
WACC	17.1%	Fair MktCap	339	Fair EV/Capacity 2011	23
Terminal growth	2.0%				

Fair EV (\$mn)

12M ta	rget price	sensitivity	to termina	l growth rat	te and	Branch		Existing assets			New	Total	\$ /L\M
WACC						Didiicii	Electricity	Heat	Total	\$/kW	projects	TOLAT	Ş∕KVV
ىنى		Te	rminal grov	vth		Krasnoyarsk HPP	136	0	136	23	0	136	23
MA	0.0%	1.0%	2.0%	3.0%	4.0%						Sc	ource: Ator	n estimates
15%	0.99	1.00	1.01	1.03	1.04								
16%	0.97	0.98	0.99	1.00	1.01								
17%	0.95	0.95	0.96	0.97	0.98								
18%	0.93	0.93	0.94	0.95	0.95								
19%	0.91	0.91	0.92	0.92	0.93								
E	10				· · · · · · · · · · · · · · · · · · ·								

Fair EV/Capacity sensitivity to terminal growth rate and WACC

ىنى	Terminal growth											
NA	0.0%	1.0%	2.0%	3.0%	4.0%							
15%	24	25	25	26	27							
16%	23	23	24	25	25							
17%	22	22	23	23	24							
18%	21	21	21	22	22							
19%	20	20	20	21	21							
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